# CAPITAL CITIES ABC INC /NV! 

C 102000
CAPITAL CITIES BROADCASTING CORP
/FMR
$\begin{array}{lll}\text { CARD } 001 & \text { REC 03/30/92 } & \text { (c) Disclosure Info. Services, Inc. } 051746\end{array}$

# SECURITIES AND ENOHANGE COMMISSION WASHINGTON, D.C. 20549 <br> FORM 10-K 

## - ANNUAL REPC.IT PURSUANT TO SECTION 13 OR i5(d) OF THE SECURITIES EXCHANGE ACT OF 1934

For the fiscal year ended December 31, 1991.

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\(\qquad\) to \(\qquad\) .
(Exace name of rogitrant as poceltiod in is charter)

\title{
14.1284013 \\ - (I.R.S.Emploỳr Identification No.)
}

\section*{10023-6298}

Registrant's telephone number, including area code (212) 456-7777
Secuities registered pursuant to Section 12(b) of the Act:
(Title of each class)
Common Stock, \(\$ 1.00\) par value
Preferred Share Purchase Rights
(Name of each exchange //
on which registered)
New York Stock Exchange Pacific Stock Exchange
New York Stock Exchange
Pacific Stock Exchange

\section*{Securities registered pursuent to Section 12(g) of the Act: None}

Indicate by check mark whether the registrant (1) has filed all reports required to be filed by
\(\rightarrow\) Section 13 or 15(d) of the Securities Exchange Act of 1934 during the preceding 12 months (or for such shorter period that the registrant was required to file such reports), and (2) has been subject to such filing requirements for the past 90 days.

Yes \(X\) No
Indicate by check mark if disclosure of delinquent filers pursuant to Item 405 of Regulation S-K is not contained́ herein, and will not be contained, to the best of registrant's knowledge, in définitive proxy or intormation statements incorporated by reference in Part III of this Form 10-K or any amendment to this Form 10-K. [ ]
The aggregate market value of the voting stock held by non=affiliates of the registrant is \(\$ 5,925,000,000\) as of February 28, 1992.
The number of shares outstanding of the issuer's common stock as of February 28, 1992: \(16,640,844\) shares, excluding \(1,752,652\) treasury shares.
Portions of Part I are incorporated herein by reference to the 1991 Annual Report to Strareholders and the definitive Proxy Statement for the annual meeting of shareholders to be held on May 5, 1992.

Part II and Part IV, with the exception of certain schedules and exhibits, are incorporated herein by reference to the 1991 Annual Report to Shareholders.
Part III is incorporated herein by reference to the definitive Proxy Statement for the annual meeting of shareholders to be held on May 5, 1992.

\section*{PART I}

Item 1 Business.
Capital Cities/ABC, Inc. or through its subsidiaries (the "Company") operates the ABC Television Network, eight television stations, the ABC Radio Networks and 21 radio stations, and provide programming for cable television. The Company also publishes daily and weekly newspapers, shopping guides, various specialized and business periodicals, books and records, provides research services and also distributes information from data bases.

\section*{Employees}

At December 31, 1991, the Company had approximately 19,650 full-time equivalent employees: 10,150 in broadcasting operations, 9,250 in publishing operations and 250 in corporate activities.

\section*{Industry Segments}

Information relating to the industry segments of the Company's operations is included on page 35 of the Company's Annual Report to Shareholders and is hereby incorporated by reference. In 1991, the Company derived approximately \(90 \%\) and \(65 \%\) of its broadcasting and publishing revenues, respectively, from the sale of advertising. The remainder of the broadcasting revenues are principally derived from subscriber-related fees and programming distribution activities. The balance of publishing revenues are derived from subscription and other circulation receipts and the sale of books and records.

0
Broadcasting

\section*{Television aid Radio Networks}

The Company operates the ABC Television Network which as of December 31, 1991, lied 230 primary affiliated stations reaching \(99.9 \%\) of ali .U.S. television households. A number of secondary affiliated stations add to the primary coverage. The ABC Television Network has a program schedule consisting of Monday through Friday Early Morning, Daytime and Late Night, Monday through Sunday Prime Time and News, as well as Children's programs and Sports, which are largely weekend. The Company also operates the ABC Radio Networks which served a total of approximately 3,265 affiliates as of December 31, 1991 through eight different program services, each with its own group of affiliated stations. The ABC Radio Networks also produce and distribute a number of radio program series for radio stations nationwide.

Generally, the Company pays the cos' of producing or purchasing the broadcast rights for its network programming and pays varying amounts of compensation to its affiliated stations for broadcasting the programs and commercial announcements included therein. Substantially all revenues from network operations are derived from the sale to advertisers of time in network programs for commercial announcements. The ability to sell time for commercial announcements and the rates received are dependent on the quantitative and qualitative audience that the network can deliver to the advertiser.

\section*{Television and Radio Stations}

The Company owns seven very high frequency (VHF) television stations, one ultra high frequency (UHF) television station, eleven standard (AM) radio stations and ten frequency modulation (FM) radio stations. All television stations are affiliated with the ABC Television Network
and all radio stations, except as noted, are affiliated with the \(A B C\) Radio Networks. Markets, frequencies and other station details are set forth in itis following tables:

Television stations
\begin{tabular}{|c|c|c|c|}
\hline Station
and market & Channel & Expiration date of FCC authorization &  \\
\hline WABC-TV (New York, NY) ...................... & 7 & June 1, 1994 & 1 \\
\hline KABC-TV (Los Angeles, CA) & 7 & Dec. 1, 1993 & 2 \\
\hline WLS-TVV (Chicago, IL) ............................ & 7 & Dec. 1, 1992 & 3 \\
\hline WPVI-TV (Philadelphia, PA) & 6 & Aug. 1, 1994 & 4 \\
\hline KGO-TV (San Francisco, CA) .................. & 7 & Dec. 1, 1993 & 5 \\
\hline KTRK-TV (Houston, TX) ........................ & 13 & Aug. 1, 1993 & 10 \\
\hline WTVD (Durham-Raleigh, NC) .................. & 11 & Dec. 1, 1996 & 32 \\
\hline KFSN-TV (Fresno, CA) ........................... & 30 & Dec. 1, 1993 & 59 \\
\hline Radio stations & , & & \\
\hline Station and markat & Frequency AM-Kilohertz FM-Magahert & Expiration date of FCC authorization & \[
\begin{gathered}
\text { Radio } \\
\text { market } \\
\text { ranking(4) }
\end{gathered}
\] \\
\hline WABC (New York, NY) ............................ & 770 K & June 1, 1998 & 1 \\
\hline KABC (Los Angeles, CA) ........................ & 790 K & (2) & 2 \\
\hline WLS (Chicago, IL.) & 890 K & Dec. 1, 1096 & 3 \\
\hline KGO (San Francisco, CA) ....................... & 810 K & Dec. 1, 1997 & 4 \\
\hline WJR (Detroit, MI) & 760 K & Oct. 1, 1996 & 6 \\
\hline WMAL (Washington, D.C.) ...................... & 630 K & Oct. 1, 1995 & 7 \\
\hline WBAP (Fort Worth-Dallas, TX) ................ & 820 K & Aug. 1, 1997 & 8 \\
\hline WKHX (Atlanta, GA) (3) .......................... & 590 K & Apr. 1, 1996 & 12 \\
\hline KQRS (Minneapolis-St.Paul, MN) ............. & 1440 K & Apr. 1, 1997 & 17 \\
\hline KRXY (Denver, CO) ............................... & \(]^{1600 K}\) & Apr. 1, 1997 & 24 \\
\hline WPRO (Providence, RI) & 630 K & Apr. 1, 1998 & 29 \\
\hline WPLJ(FM) (IJew York, NY) ..................... & 95.5 M & June 1, 1998 & 1 \\
\hline KLOS(FM) (Los Angeles, CA) .................. & 95.5 M & (2) & 2 \\
\hline WLS-FM (Chicago, IL) & 94.7 M & Dec. 1, 1996 & 3 \\
\hline WHYT(FM) (Detroit, MI) .......................... & 96.3 M & Oct. 1, 1996 & 6 \\
\hline WRQX(FM) (Washington, D.C.) ............... & 107.3 M & Oct. 1, 1995 & 7 \\
\hline KSCS(FM) (Fort Worth-Dallas, TX) (3) ...... & 96.3 M & Aug. 1, 1997 & 8 \\
\hline WKHX-FM (Atlanta, GA) (3) .................... & 101.5 M & Apr. 1, 1996 & 12 \\
\hline KQRS-FM (Minneapolis-St. Paul, MN) ....... & 92.5 M & (2) & 17 \\
\hline KRXY-FM (Denver, CO) ......................... & 107.5 M & Apr. 1, 1997 & 24 \\
\hline WPRO-FM (Providence, RI) .................... & 92.3 M & Apr. 1, 1998 & 29 \\
\hline
\end{tabular}
(1) Based on Nielsen Television Universe Estimates Summary, 1991-1992 season.
(2) See "Licenses-Federal Regulation of Broadcasting/Renewal Matters" below for description of pending license renewal applications and other matters.
(3) No ABC network atililiation.
(4) Based on Arbitron Radio Market Survey Schedule and Population Rankings (metro survey area) as of Fall 1991.

\section*{Video Enterprises}

The Company's Video Enterprises operations are largely involved in the production and supsly of cable television programming, in the licensing of programming to domestir. and international home video markets and television stations abroad and investment in foreign-based television and theatrical film production/distribution entities. Its primary services and household reach are:

ESPN, an \(80 \%\)-owned cable sports programming service reaching \(58,900,000\) households. It owns \(50 \%\) of the European Television Networks, which owns The European Sports Network, a London, England based Pan European cablo and direct-to-home sports programming service with affiliates in France, Germany and The Nitherlands reaching 27,000,000 households;
The Arts \& Entertainment Network, a cable programming service devoted to cultural and entertainment programming reaching \(51,000,000\) households, which is \(331 / 3 \%\)-owned;
Lifetime, a cable programming service devoted to women's lifestyle and health programming with special material for health care professionals reaching \(53,500,000\) households, which is \(331 / 3 \%\) owned;
Tele-Munchen GmbH , a Munich, Germany based television and theatrical production/distribution company with interests in cinemas and minority interests in a Munich radio station and a German cable/television program service, which is \(50 \%\)-owned; and
Hamster Productions, S.A. and Tesauro, S.A., respectively, a Paris, France and a Madrid, Spain based television and theatrical ploduction/distribution company, each of which is \(25 \%\)-owned.

\section*{Competition}

The ABC Television Network competes for viewers with the other television networks, independent television stations and other video media such as cable television, multipoint distribution services, satelite television program services and video cassettes; in the sale of advertising time, it competes with the other television networks, independent television stations, suppliers of cable television programs, and other advertising media such as newspapers, magazines and billboards. Substantial competition also exists for exclusive broadcasting rights for television programming. The ABC Radio Networks likewise compete with other radio networks and radio programming services, independent radio stations, and other advertising media.

The Company's television and radio stations are in competition with other television and radio stations, cable television systems, niultipoint distribution services and other advertising media such as newspapers, magazines and billboards. Such competition occurs primarily in individual market areas. Generally, a television station in one market does not compete directly with other stations in other market areas. Nor does a group of stations, such as those owned by the Company, compete with any other group of stations as such. While the pattern of competition in the radio station industry is basically the same, it is not uncommon for radio stations outside of a market area to place a signal of sufficient strength within that area (particularly during nightime hours) to gain a share of the audience. However, they generally do not gain a significant share of the advertising marketplace.

In addition to management and experience, factors which are maierial to competitive position include authorized power allowance, assigned frequency, network affiliation, and local program acceptance, as well as strength of local competition.

The most common sources of television service other than conventional television stations are cable television systems. Cable television can provide more competition for a station by making additional signals available to its audience. In addition, most cable television systems supply programming that is not available on conventional television stations. These include a wide range of advertiser-supported and subscription-supported video programming services. Subscriptioinsupported video programming services are also provided by multipoint distribution services ("MDS") which employ non-broadcast frequencies to transmit subscription television services to individual homes and businesses. Additional services are being provided by low power television stations and by direct satellite-to-home transmissions. Finally, the increased in-home use of video cassette recorders and players provides what is, in effect, an alternative television service.

The Company's Video Enterprises operations compete with a number of companies involved in developing and supplying program services for cable, distribution of video cassettes, television
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syndication and theatrical distribution, and with conventional television broadcasters. The development of these businesses could adversely affect the future of conventional television broadcasting.

Technological developments have created the possibility that one or more of the television services with which the ABC Television Network and the Company's stations compete will provide enhanced or "high definition" pictures and sound of a quality that is technically superior to that which is currently available to con'sumers. It is not yet clear when ar.d to what extent technology of this kind will be available in the various television services, whether and how television stations will be able to avail themselves of these improvements, or whether the viewing public will make choices among services on the basis of such differences. The Federal Communications Commission (the "FCC") has initiaied proceedings looking toward the adoption of a standard for the use of high definition technology for television service in the United States.

There is also a new radio technology known as "digital audio" which could result in additional competition to the Company's radio stations and radio networks. Digital audio is capable of providing "compact disk" quality, a quality much higher than can now be provided by existing AM and FM broadcasting services. It is not yet clear when and to what extent existing radio stations and networks will be able to avail themselves of this new technology and whether the listening public will make choices among services on the basis of the difference in audio quality. The Company and many others within the radio industry are stuelying this new technology, and the FCC has initiated a proceeding to seek information to assist it in developing technical standards and regulatory policies for the possible introduction of such new digital audio radio servites.

\section*{Licenses-Federal Regulation of Broadcasting}

Television and radio broadcasting are subject to the jurisdiction of the FCC under the Communications Act of 1934, as amended (the "Communications Act"). The Communications Act empowers the FCC, among other things, to issue, revoke or modify broadcasting licenses, determine the location of stations, regulate the equipment used by stations, adopt such reguiations as may be necessary to carry out the provisions of the Communications Act and impose certain penalties for violation of its regulations.

\section*{Renewal Matters}

Broadcasting licenses are granted for a maximum period of seven years, in the case of radio stations, and five years, in the case of television stations, and are renewable upon application therefor. During certain periods when a renewal application is pending, other applicants may file for the frequency and may be entitled to compete with the renewal applicant in a comparative hearing, and others may file petitions to deny the application for renewal of license. Renewal applications are now pending for KABC(AM), KLOS-FM and KQRS-FM. The time to file competing applications and petitions to deny has passed, and no such filings have been made against these stations. All of the Company's other ownad stations have been granted license renewals by the FCC for regular terms except for KQRS-FM. Action on previous KQRS-FM renewal applications has been delayed pending the outcome of a long-standing dispute involving the technical facilities of several of the FM stations in the KQRS-FM market. The dispute among the parties has now been resolved, and the FCC is expected to act on this matter shortly.

\section*{Ownership Matters}

The Communications Act prohibits the assignment of a license or the transfer of control of a licensee without prior approval of the FCC, and prohibits the Company from having any officer or director who is an alien, and from having more than one-fifth of its stock owned by aliens or representatives of aliens or foreign governments.

The FCC's "multiple ownership" rules provide that a license for a television station will not be granted if the applicant owns, or has a significant interest in, another television station which provides service to areas already served by the station operated or controlleci oy the applicant or if granting the license would result in a concentration of control of broadcasting. A more narrowly defined restriction applies to common ownership of two or more radio stations of the same type (AM or FM) in the saine area. Those rules also preclude the grant of applications for station arquisitions which would result in the creation of new radio-television combinations in the same market under common
ownership, or the sale of such a combination to a single party, subject to the availability of waiver. Under FCC policy, waiver applications that involve radio-television station combinations in the top 25 TV markets where there would be at least 30 separately owned, operated anc controlled broadcast licensees after the proposed combination will generally be favorably received. Under present FCC rules, a single entity may directly or indirectly own, operate or have a significant interest in up to twelve AM and twelve FM radio stations, and up to twelve television stations (VHF or UHF), provided that those television stations operate in markets containing cumulatively no more than 25\% of the television households in the country. For this purpose, ownership of a UHF station will result in the attribution of only \(50 \%\) of the television households in the relevant market. The Company owns e ght television stations, of which seven are VHF, resulting in a total penetration of the nation's television households, for purposes of the multiple ownership rules, of \(23.84 \%\). The Company also owns eleven AM and ten FM radio stations.

Furthermore, under the FCC's rules, radio and/or telavision licensees may not acquire new ownership interests in daily newspapers published in the same markets served by their broadcast stations; television licensees may not own cable television systems in communities within the service contours of their television stations; and a television network owner may not own a cable system. The Company presently owns daily newspapers in two markets in which it also holds radio licenses. For purposes of these rules, The Oakland Press and WJR(AM) and WHYT-FM, licensed to Detroit, are treated as in the same market, as are the Fort Worth Star-Telegram and WBAP(AMi) and KSCSFM, licensed to Fort Worth. Although these holdings are "grandfathered," under the rules these commonly owned broadcast/newspaper combinations could not be transferred together.

The FCC's rules generally provide that an entity will have the licensee's broadcast stations or newspapers attributed to it for purposes of the multiple ownership rules only if it holds the power to vote or control the vote of \(5 \%\) or more of the stock of a licensee. Qualifying mutual funds, insurance companies, or bank trust departments may vote or control the vote of up to \(10 \%\) of the stock of a broadcast licensee before the licensee's stations would be attributed to that entity.

\section*{Network Regulations}

The Company as well as CBS Inc. and the National Broadcasting Company, Inc. (NBC) are currently subject to FCC rules that restrict their ability to acquire financial interests in television programs or engage in program syndication. During 1990 and 1991, the FCC conducted a rulemaking proceeding examining whether to repeal, retain or mociify these rules. In 1991, the FCC decided to modify rather than eliminate the rules. The Company as well as CBS and NBC and others have appealed the FCC's decision. The case is before the United States Court of Appeals for the Seventh Circuit. The Company's position is that the rules should be eliminated. The Company is not able to predict the outcome of this proceeding. In addition, other FCC rules essentially restrict the regular prime-time programming schedules of ABC, CBS and NBC to three hours per night during the period 7:00 P.M. to 11:00 P.M.

The Company's television network operations are subject to a consent decree (United States v. American Broadcasting Companies, Inc., 74-3600-RJK), in the United States District Court for the Central District of California, entered into and effective on November 14, 1980. The consent decree contains provisions which prohibit the acquisition of subsidiary rights and interests in television programs produced by independent suppliers arid restrict the Company's ability to engage in the business of distributing programs directly to television stations in the United States or overseas. These injunctive provisions of the consent judgment continue in perpetuity. In addition, the consent judgment contains provisions regulating for a period expiring in 1995 certain aspects of the Company's contractual relationships with suppliers of entertainment programming and with talent performers and other creative contributors to ABC Television Network entertainment programming. Similar judgments have been entered against CBS and NBC with respect to their television networks. The Company and CBS and NBC have asked the United States Department of Justice to join them in asking the U.S. District Court to eliminate the provisions of the consent decree relating to the acquisition of rights in or distribution of television programs. The Departmert: of Justice has not yet responded to this request.

In 1991, thr FCC initiated a proceeding to consider repeal or modification of its rule prohibiting networks from owning cable systems. The Company has favored modification of this rule so that it
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\end{aligned}
\]
could seek to re-enter the cable system business. The Company cannot predict the outcome of this proceeding.

\section*{Cable Television and Other Cempeting Services}

As previously noted (see "Competition" above), cable television can provide more competition to a television station by making additional signals available to the audience. In 1987, for the second tirne, the United States Cout of Appeals for the District of Celumbia Circuit ruled unconstitutional the FCC's "must carry" rules which required cable television systems generally to carry the signals of television stations in whose service areas they operate. The ruling became final in 1988 when the Supreme Court declined to hear the case. In 1991, legistation was proposed in the U.S. Congress that would give television stations the right to elect "must carry" protection over local cable systems. In the alternative, the proposed legislation would permit local stations to withhold their signal from local cable systems. The proposed legislation would also reimpose cable system rate regulation. The proposed legislation also proposes to introduce other measures to facilitate competition with cable systems from MDS and other multi-channel video providers. In addition, in 1991 the FCC made a change in its rules which has the effect of increasing the number of cable systems that are subject to local regulation of their basic cable rates. The FCC also issued a Second Further Notice of Proposed Rulemaking seeking comments on whether the "must carry" rules should be reinstated. The Company is not able to predict the outcome of this proposed legislation and this proceeding; nor can it predict what impact the proposed legislation and/or proceeding could have on its broadcast stations or its cable services. Currently, cable television systems may decline to carry the signals of television stations in their service areas, including the signals of television stations owned by the Company or affiliated with its television network.

Most cable television systems supply additional programming to subscribers that is not originated on, or transmitted from, conventional television broadcasting stations. Many of these services (including ESPN, Arts \& Entertainment and Lifetime) are also being distributed directly to viewers by means of satellite transmissions to home satellite reception dishes.

The FCC also authorizes broadcast subscription television services and MDS, and has expanded the number of frequencies available for MDS by allocating two groups of four channels each for the so-called multi-channel MDS, to be awarded by lottery. The FCC has authorized licensees in the Instructional Television Fixed Service to lease their excess capacity for commercial use, including subscription television service and has adopted rules facilitating direct broadcast satellite operations. It has also created a new service of low power television facilities to supplement existing conventional television broadcast service. In 1991, the FCC issued a Notice of Proposed Rulemaking requesting comment on the possibility of adopting rules for a "video dialtone" ssrvice for distribution of video programming by telephone companies. The Company cannot predict the competitive effect of these services and potential services.

From time to time legislation may be introduced in Congress which, if enacted, might affect the Company's operations or its advertising revenues. Proceedirigs, investigations, hearings and studies are periodically conducted by Congressional committees and by the FCC and other government agencies with respect to problems and practices of, and conditions in, the broadcasting industry. The Company cannot genurally predict whether new legislation or regulations may result from any such studies or hearings or the adverse impact, if any, upon the Company's operations which might result therefrom.

The information contained under this heading does not purport to be a complete summary of all the provisions of the Communications Act and the rules and regulations of the FCC thereunder, or of pending proposals for other regulation of broadcasting and related activities. For a complete statement of such provisions, reference is made to the Communications Act, and to such rules, regulations and pending proposals thereunder.

\section*{Publishing}

The Company publishes newspapers and shopping guides, various specialized and business periodicals and books; provides research services and also distributes information from data bases. Following is a summary of the Company's historical operating performance, by type of publication for the last five years ( 000 's omitted):
\begin{tabular}{|c|c|c|c|c|c|c|c|}
\hline * & & & & & & Prof & (b) \\
\hline & 1991 & 1990 & 1909 & 1984 & 1987 & 1991 & 1990 \\
\hline Inches of advertising & & & & & & & \\
\hline Newspapers (a) ................ & 17,550 & 18,421 & 15,844 & 15,757 & 16,141 & 17,168 & 18,141 \\
\hline Specialized publications ..... & 2.921 & 3,399 & 3,603 & 3,729 & 3,766 & 2,746 & 3,088 \\
\hline
\end{tabular}

Advertising revenue
Newspapers-ROP
\$291,592
Newspapers-inserts ..........
\$307,634 \$290,545

Shopping guides \(\qquad\)
51,695
\(49,800 \quad 44,694\)
\$278,789
\$270,905
\$290,027
\$306,397

Specialized publications ....
66,370
\(65,834 \quad 62,111\)
43,523
35,997
51,528
49,620

267,974
\(307,686310,169\)
305,665
60,845
65,493
65,834

Circulation revenue
Newspapers. \(\qquad\) \$ 93,697
Specialized publications ....
53,024
\$85,933
\$82,582
\$ 75,025
65,882
64,311
\$ 70,686
\$ 93,350
\$85,695
62,225
46,191
47,204
Other operating revenue
\(\qquad\) \$ 14,323
Shopping guides ................. 3,589
\$ 1
10,813
\$ 6,635
\$
5,218
\$
4,074
,074
\$ 13,937
\$ 10,553

Specialized publications
Books/Music
116,708
111,643
108,012
100,909
99,504
114,928
111,643
Research services,
data base and other
93,274
98,984
82,438
84,194
84,733
92,066
94,870
Total revenue
\begin{tabular}{lrrrrrrr} 
Newspapers ...................... \(\$ 451,307\) & \(\$ 454,180\) & \(\$ 424,456\) & \(\$ 402,555\) & \(\$ 381,662\) & \(\$ 448,842\) & \(\$ 452,265\) \\
Shopping guides ............... & 69,959 & 70,005 & 66,448 & 66,262 & 65,965 & 69,044 & 70,005 \\
Specialized publications ..... & 530,980 & 577,784 & 566,501 & 555,079 & 558,970 & 506,881 & 534,257
\end{tabular}

Paid circulation at year-end
\begin{tabular}{lrrrrrrr} 
Newspapers (Mon.-Fri.) ...... & 741 & 769 & 891 & 908 & 941 & 741 & 769 \\
Newspapers (Sun.) ............ & 966 & 958 & 930 & 915 & 900 & 966 & 958 \\
Spesialized publications ..... & 1,768 & 2,164 & 3,256 & 4,515 & 4,234 & 1,239 & 1,288
\end{tabular}

\footnotetext{
(a) Does not include inserts.
(b) Excludes 1991 and 1990 acquisitions, start-ups and disposals.
}

\section*{Daily Newspapers}

The Company publishes nine daily newspapers in eight communities (six of which have Sunday editions). The daily newspapers and the: paid circulation are as follows:
\begin{tabular}{|c|c|c|c|}
\hline & & Daily & Sunday \\
\hline The Kansas City Star & Morning & 288,000 & 420,000 \\
\hline Fort Worth Star-Telegram & Morning & 159,000 & 337,000 \\
\hline Fort Worth Star-Telegram & Evening & 85,000 & \\
\hline The Oakland Press (Pontiac, MI) & Morning & 74,000 & 82,000 \\
\hline The Times Leader (Wikes-Barie, PA) .................... & Morning & 51,000 & 60,000 \\
\hline Belleville News-Democrat (Belleville, IL) .................. & Morning & 50,000 & 58,000 \\
\hline Albany Democrat-Herald (Albany, OR) .................... & Evening & 21,000 & \\
\hline Milford Citizen (Milford, CT) .................................. & Evening & 7,000 & 9,000 \\
\hline The Daily Tidings (Ashland, OR) ........................... & Evening & 6,000 & \\
\hline
\end{tabular}

\section*{Weekly Newspapers}

The Company publishes weekly community newspapers in eight states. The location by state, number of publications and aggregate circulation is set forth below:
\begin{tabular}{|c|c|c|}
\hline State & Number of Publications & Aggregate Circulation \\
\hline Connecticut .................................................. & 29 & 221,000 \\
\hline Illinois .............................................................. & 11 & 59,000 \\
\hline Massachusetts................................................... & 18 & 58,000 \\
\hline Michigan .......................................................... & 4 & 99,000 \\
\hline Nevada ............................................................ & 2 & 21,000 \\
\hline Oregon .............................................................. & 6 & 41,000 \\
\hline Pennsylvania ..................................................... & 1 & 12,000 \\
\hline Rhode Island .................................................... & 3 & 36,000 \\
\hline
\end{tabular}

\section*{Shopping Guides and Real Estate Magazines}

The Company distributes shopping guides and real estate magazines in twelve states. The location by state, number of publications and aggregate circulation is set forth below:
\begin{tabular}{|c|c|c|}
\hline State & Number of Publications & Aggregate Circulaion \\
\hline California & 5 & 1,827,000 \\
\hline Connecticut & 7 & 149,000 \\
\hline Kansas & 1 & 145,000 \\
\hline Massachusetts & 5 & 16\%,000 \\
\hline Michigan & 8 & 135,000 \\
\hline Missouri & 1 & 135,000 \\
\hline Nevada & 4 & 122,000 \\
\hline Oregon & 6 & 249,000 \\
\hline Pennsylvania & 2 & 73,000 \\
\hline Rhode Island & 3 & 59,000 \\
\hline Texas \(\qquad\) & 1 & 25,000 \\
\hline Washington ......................................................... & 4 & 359,000 \\
\hline
\end{tabular}

\section*{Specialized Publications}

The Specialized Publications consists of three groups: the Diversified Publishing Group, the Fairchild Fashion and Merchandising Group, and the Financial Services and Medical Group. Through these groups it is engaged in gathering and publishing business news and ideas for industries covered by its various publications; in the publishing of consumer, special interest, trade and agricultural publications; and in research and data base services and inspirational communications. All of the publications are printed by outside printing contractors. Following are the significant publications and services:
\begin{tabular}{|c|c|c|}
\hline Thle & Erequency & Circulation \\
\hline \multicolumn{3}{|l|}{Diversified Publishing Group} \\
\hline \multicolumn{3}{|l|}{Agricultural Publishing Group} \\
\hline American Agriculturist...................... & 15 times per year & 52,000 \\
\hline California Farmer & 15 times per year & 58,000 \\
\hline Colorado Farmer & 15 times per year & 18,000 \\
\hline Dairy Herd Management. & Monthly & 107,000* \\
\hline Farm Futures. & Monthly & 210,000* \\
\hline Farm Store Merchandising & 11 times per year & 24,000* \\
\hline Feedstuffs & Weekly & 18,000 \\
\hline Hog Farm Management & Monthly & 45,000* \\
\hline Kansas Farmer & 15 times per year & 51,000 \\
\hline Michigan Farmer... & 15 times per year & 50,000 \\
\hline Missouri Ruralist. & 15 times per year & 62,000 \\
\hline Nebraska Farmer. & 15 times per year & 51,000 \\
\hline Ohio Farmer. & 15 times per year & 82,000 \\
\hline Oklahoma Farmer-Stockman.. & Monthly & 47,000 \\
\hline Pennsylvania Farmer. & 15 times per year & 55,000 \\
\hline Prairie Farmer. & 15 times per year & 142,000 \\
\hline Tack 'n Togs Merchandising ................................. & Monthly & 21,000* \\
\hline Texas Farmer-Stockman. & Monthly & 103,000 \\
\hline Wallaces Farmer. & 15 times per year & 141,000* \\
\hline Wisconsin Agriculturist......................................... & 15 times per year & 47,000 \\
\hline Chilton Company & \multicolumn{2}{|c|}{-} \\
\hline Automotive Body Repair News . & Monthly & 61,000* \\
\hline Automotive Industries & Monthly & 93,000* \\
\hline Automotive Marketing & Monthly & 24,600* \\
\hline Commercial Carrier Journal & Monthly & 82,000* \\
\hline Distribution & Monthly & 70,000* \\
\hline Electronic Component News & Monthly & 120,000* \\
\hline Energy User News... & Monthly & 40,000 \\
\hline Food Engineering North America & Monthly & 60,000* \\
\hline Food Engineering International ... & 6 times per year & 14,000* \\
\hline i Hardware Age & Monthly & 77,000* \\
\hline \multicolumn{3}{|l|}{IMPO (Industrial Maintenance \& Plant} \\
\hline Operations)................................................... & Monthly & 122,000* \\
\hline Industrial Safety \& Hygiene News .......................... & Monthly & 60,600* \\
\hline IAN (Instrumentation \& Automation News) ............... & Mionthly & 117,000 \\
\hline
\end{tabular}


Fairchild Fashion and Merchandising Group
\begin{tabular}{|c|c|c|}
\hline Children's Business & Monthly & 15,000* \\
\hline Daily News Record & Daily & 22,000 \\
\hline Footwear News & Weekly & 19,000 \\
\hline Golf Pro Merchandiser & 6 times per year & 12,000* \\
\hline HFD-The Weekly Home Furnishings Newspaper ... & Weekly & 30,000 \\
\hline Home Fashions Magazine................................ & Monthly & 10,000* \\
\hline \(M\). & Monthly & 221,000 \\
\hline SportStyle ........................................................ & Biweekly & 26,000* \\
\hline Supermarket News ............................................ & Weekly & 52,000 \\
\hline W & Biweekly & 264,000 \\
\hline W Fashion Life & 10 times per year & 14,000 \\
\hline Women's Wear Daily & Daily & 59,000 \\
\hline
\end{tabular}

*All, or substantially all, controlled circulation.
Certain operations within the Publishing Group also publish philaielie magazines, cable guides, books, visuals and newsletters; conduct meetings, seminars and fraưe shows; and provide syndication, marketing and research services.

\section*{Competition}

The Company's specialized publications operate in a highly competitive environment. In the Company's various news publishing activities, it competes with almost all other information media, including broadcast media, and this competition may become more intense as communications equipment is improved and new technologies are developed. Many metropolitan general newspapers and small-city or suburban papers carry business news. In addition to special magazines in the fields covered by the Company's specialized publications, competing general interest and consumer magazines and general news magazines publish substantial amounts of similar business material and deal with the same or related special interests or industries as those covered by the Company's publications. Nearly all of these publications seek to sell advertising space, and much of this effort is directly or indirectly competitive with the Company's specialized publications.

The Company's newspapers and shopping guides compete with other advertising media such as broadcasting stations, suburban and metropolitan newspapers, magazines and billboards. The Cornpany's book publishing operations compete with other companies whose books deal with the same or related fields as those covered by the Company's titles. In most cases, there is also competition for acquisition of new book titles. In the religious ard inspirational recording field, there is competition with others, not only to obtain the creative talent and music essential to the business, but also in the sale and distribution of the product.

\section*{haw Materials}

The primary raw materials used by the Company's Publishing Group are newsprint and other paper stock, which are purchased from paper merchants, paper mills and contract printers and are readily available from numerous suppliers.

\section*{Item 2. Properties.}

The Company's headquarters building at 77 West 66th Street in New York City houses the corporate offices and the television network admitisistrative staff, and is owned by the Company.

The Company owns the ABC Television Center adjacent to the Company's headquarters building on West 65th Street and the ABC Radio Network studios at \(\mathbf{i} 25\) West End Avenue in New York City. In Los Angeles, the Company owns the ABC Television Center. The Company leases the ABC Television Network offices in Los Angeles, the ABC News Bureau facility in Washington, D.C. and the computer facility in Hackensack, New Jersey under leases expiring on various dates through 2034.

The Company's broadcast operations and engir eering facility and local television studios and offices in New York City are leased, but the Company has the right to acquire such properties for a nominal sum in 1997. The Company's \(80 \%\) ofned subsidiary ESPN owns ESPN Plaza ir Bristol, Connecticut from which it conducts its technical operations. The Company owns the majoity of its other broadcast studios and offices and broadcast transmitter sites elsewhere, and those which it does not own are occupied under leases expiring on various dates through 2039.

The Company owns and leases publishing subsidiaries' executive, editorial and other offices and facilities in various cities. For leased properties, the leases expire on various dates through 2006. All of the significant premises occupied by the newspapers are owned by the Company.

Item 3. Legal Proceedings.
All litigation pending during 1991 was routine and incidental to the business of the Company.
Item 4. Submission of Matters to a Vote of Security Holders.
The information called for by this item is not applicable.

\section*{Executive Officers of the Company}


There is no relationship by blood, marriage or adoption among the officers. All officers hold office at the pleasure of the Board of Directors.

\section*{PART II}

Item 5. Market for the Registrant's Common Stock and Related Security Holder Matters.
The information called for by this item is included on page 37 of the 1991 Annual Report to Shareholders and is incorporated herein by reference.

\section*{Item 6. Selected Financial Data.}

The information called for by this item is included on pages 24 and 25 of the 1991 Annual Report to Shareholders and is incorporated herein by reference.

\section*{Item 7. Management's Discussion and Analysis of Financial Condition and Results of Operations.}

The information called for by this item is included on pages 18 through 23 of the 1991 Annual Report to Shareholders and is incorporated herein by reference.

\section*{Item 8. Financial Statements and Supplementary Data.}

The information called for by this item is included on pages 26 through 38 of the 1991 Annual Report to Shareholders and is incorporated herein by reference.

\section*{Item 9. Changes in and Disagreements with Accountants on Accounting and Financial Disclosure.}

The information called for by this item is not applicable.

\section*{PART III}

\section*{Item 10. Directors and Executive Officers of the Registrant.}

Incorporated herein by reference to the Company's definitive Proxy Statement for the annual meeting of shareholders to be held on May 5, 1992. Information concerning the executive officers is included in Part 1, on page K-14.

\section*{Item 11. Executive Compensation.}

Incorporated herein by reference to the Company's definitive Proxy Statement for the annual meeting of shareholders to be held on May 5, 1992.

\section*{Item 12. Security Ownership of Certain Beneficial Owners and Management.}

Incorporated herein by reference to the Company's definitive Proxy Statement for the annual meeting of shareholders to be held on May 5, 1992.

\section*{Item 13. Certain Relationships and Related Transactions.}

The information called for by this item is not applicable.

\section*{PART IV}

Hem 14. Exhibits, Financial Statement Schedules and Reports on Form 8-K.
(a) 1. Financial statements and financial statement schedules.

The financial statements and schedules listed in the accompanying index to the consolidated financial statements are filed as part of this annual report.
2. Exhibits.

The exhibits listed on the accompanying index to exhibits are filed as part of this annual report.
(b) Reports on Form 8-K.

None filed during Fourth Quarter 1991.

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\section*{CAPITAL CITIES/ABC,INC.}

\section*{ApEX TO CONSOLIDATED FINANCIAL STATEMENTS AND FINANCIAL STATEMENT SCHEDULES COVERED E / REPORT OF CERTIFIED PUBLIC ACCOUNTANTS}

For the years ended December 31, 1991, 1990 and 1989
Consolidated statement of income 26
Consolidated statement of cash flows ..... 27
Consolidated statement of stockholders' equity ..... 30
Notes to consolidated financial statements ..... 31Financial statement schedules for the years ended December 31,1991, 1990 and 1989
V - Property, plant and equipment ..... K-20VI - Accumulated depreciation and amortization of property,plant and equipmentK-21
VIII - Valuation and qualifying accounts ..... K-20
X - Supplementary income statement information ..... K-21

All other schedules have been omitted since the required information is not applicable or is not present in amounts sufficient to require submission of the schedule, or because the information required is included in the consolidated financial statements, including the notes thereto.

The consolidated financial statements of 'Capital Cities/ABC, Inc., listed in the above index which are included in the Annual Report to Shareholders for the year ended December 31, 1991, are hereby incorporated by reference. With the exception of the Items referred to in Items 1, 5, 6, 7 and 8, the 1991 Annual Report to Shareholders is not to be deemed filed all part of this report.

\section*{CONSENT OF INDEPENDENT AUDITORS}

We consent to the incorporation by reference in this Annual Report on Form 10-K of Capital Cities/ABC, Inc. for the year ended December 31, 1991 of our report dated February 28, 1992, included in the 1991 Annual Report to Shareholders of Capital Cities/ABC, Inc.

We also consent to the addition of the financial statement schedules listed in the accompanying index to consolidated financial statements and financial statement schedules to the financial statements covered by our report dated February 28, 1992 incorporated herein by reference.

We also consent to the incorporation by reference in the Registration Statements Form S-8 No. 2-59014 for the registration of 287,195 shares of the Company's common stock, Form S-8 No. 286863 for the registration of 300,000 shares, Form S-3 No. \(33-2196\) relating to the issuance of an indeterminate number of shares, Form S-8 No. 35-11806 for the registration of 200,000 shares, Form S-8 No. 33-16206 for the registration of 300,000 shares, Form S-8 No. 33-25918 for the registration of 200,000 shares, Form S-8 No. 33-33761 for the registration of 200,000 shares, Form S-3 No. 3338117 for the registration of Debt Securities and Warrants to purchase Debt Securities and Form S-3 No. 33-39652 for the registration of Debt Securities and Warrants to purchase Debt Securities, and in the related Prospectuses and documents constituting. Prospectuses, of our above report.
ERNST \& YOUNG


Now York, New York
March 16, 1992

CAPITAL CITIES/ABC, INC.
INDEX TO EXHIBITS (Hem 14 (a) 2.)
(3)(a) Restated Certificate of Incorporation of the Company, with amendments. Incorporated by reference to Exhibit (3)(a) to the Cornpany's Annual Report on Form 10-K for 1989.
(3)(b) Current By-laws of the Company. Incorporated by reference to Exhibit (3) to the Company's Quarterly Report on Form 10-Q for the period ended September 30, 1990.
(4)(a) Capital Cities/ABC, Inc. Standard Multiple-Series Indenture Provisions dated December 7, 1990. Incorporated by reference to Exhibit (4)(a) to Registration Statement No. 33-38117.
(4)(b) Indenture, dated as of December 15, 1990, between the Company and Manufacturers Hanover Trust Company, as Trustee, with respect to Senior Debt Securities. Incorporated by reference to Exhibit (4)(b) to Registration Statement No. 33-38117.
(4)(c) Indenture, dated as of April 1, 1991 between the Company and Manufacturers Hanover Trust Company, as Trustee, with respect to Subordinated Debt Securities. Incorporated by reference to Exhibit (4)(c) to Registration Statement No. 33-39652.
(4)(d) Capital Cities Communications, inc. Standard Multiple-Series Indenture Provisions dated July 25, 1985. Incorporated by reference to Exhibit (4)(a) to Registration Statement No. 2-99204.
(4)(e) Indenture, dated as of Juily 25, 1985, between the Company and Manufacturers Hanover Trust Company, as Trustee, with respect to Senior Debt Securities. Incorporated by reference to Exhibit (4)(b) to Registration Statement No. 2-99204.
(4)(f) Revolving Credit Agreement, dated as of January 3, 1986, as amended and restated as of June 30, 1987, among the Company, Chemical Bank and certain other banks. incorporated by reference to Exhibit (4)(d) to the Company's Annual Report on Form 10-K for 1987.
(4)(g) Second Amendment, dated as of June 30, 1989, to the Revolving Credit Agreement set forth in Exhibit (4)(f) above. Incorporated by reference to Exhibit 4(e) to the Company's Annual Report on Form 10-K for 1989.
(4)(h) Note Purchase Agreement, dated November 15, 1985, between the Company and Metropolitan Life Insurance Company. Incorporated by reference to Exhibit C to the Company's Schedule 13D dated January 13, 1986.
(4)(i) Note Purchase Agreement, dated November 15, 1985, between the Company and Teachers Insurance and Annuity Association of America. Incorporated by reference to Exhibit D to the Company's Schedule 13D dated January 13, 1986.
(4)(j) Note Purchase Agreement, dated November 15, 1985, between the Company and Equitable Variable Life Insurance Company. Incorporated by reference to Exhibit \(E\) to the Company's Schedule 13D dated January 13, 1986.
(4)(k) Note Purchase Agreement, dated November 15, 1985, between the Company and The Equitable Life Assurance Society of the United States. Incorporated by reference to Exhibit \(F\) to the Company's Schedule 13D dated Jaruary 13, 1986.
(4)(1) Form of Senior Note and Guarantee issued in exchange for notes of equal principal amount and interest rate issued in connection with the Note Purchase Agreements referred to in Exhibits (4)(h) through (4)(k) aboise. Incorporated by reference to Exhibit (4)(c) to Registration Statement No. 33-5315.
(4)(m) Other instruments defining the rights of holders of long-term debt of the Company and its consolidated subsidiaries are not being filed since the total amount of securities authorized under any of such instruments does not exceed 10 percent of the total assets of the Company and its subsidiaries on a consolidated basis. The Company agrees to furnish a copy of any such instrument to the Securities and Exchange Commission upon request.
(4)(n) Rights Agreement, dated December 14, 1989, between the Company and Harris Trust Company of New York with respect to the Preferred Share Purchase Rights. Incorporated by reference to Exhibit 1 to the Company's Form 8 -K dated December 15,1989.
(10)(a) Stock Purchase Agreement between the Company and Berkshire Hathaway Inc., dated March 18, 1985. Incorporated by reforence to Appendix B to the Company's and American Broadcasting Companies, Inc.'s Joint Proxy Statement-Prospectus dated May 10, 1985.
(10)(b) Stock Purchase Agreement among the Company, Berkshire Hathaway Inc., National Indemnity Company, National Fire and Marine Insurance Company, Columbia Insurance Company, Nebraska Furniture Mart, Inc. and Cornhusker Casualty Company, dated January 2, 1986. Incorporated by reference to Exhibit A to the Schedule 13D dated January 8, 1986 filed by Berkshire Hathaway Inc. and others in regard to the Company's common stock.
(13) The Company's 1991 Annual Report to Shareholders. (This report, except for the portions thereoi which are incorporated by reference in this Form \(10-\mathrm{K}\), is furnished for the information of the Securities and Exchange Commission and is not to be deemed "filed" as part of this Form 10-K.)
(22) Subsidiaries of the Company.
(28)(a) Form 11-K for the Capital Cities/ABC, Inc. Savings \& Investment Plan for the year ended December 31, 1991.
(28)(b) Undertakings.

\section*{CAPITAL CITIESJABC, INC.}

\section*{PROPEATY, PLANT AND EQUIPMENT-SCHEDULE V \\ (Thousands of Dollers)}
\begin{tabular}{|c|c|c|c|c|c|}
\hline & Balence it beginning of period & Operating compunies scquired & \[
\begin{gathered}
\text { Addinions } \\
\text { it } \\
\text { cont }
\end{gathered}
\] & Rotirements or sales & \begin{tabular}{l}
Balance
at cloee \\
of perior
\end{tabular} \\
\hline \multicolumn{6}{|l|}{Year ended December 31, 1991:} \\
\hline Land and improvements & \$ 403,338 & & S 221 & 5 (77) & 5403,482 \\
\hline Builcings and improvements & 621,470 & & 20,736 & \((8,347)\) & 633,859 \\
\hline Broadcasting equipment .............. & 450,807 & & 68,911 & \((4,919)\) & 514,799 \\
\hline Printing machinery and equipment .............. & 171,714 & S 249 & 7.517 & \((4,762)\) & 174,718 \\
\hline Other, including construction-in-progress ..... & 213.731 & 51 & 23.613 & (2,741) & 234,654 \\
\hline & \$1,861,060 & \$ 300 & \$120,998 & S(20.846) & \$1,961,512 \\
\hline \multicolumn{6}{|l|}{Year ended December 31, 1990:} \\
\hline Land and improvements ........................... & \$ 400,665 & S 783 & \$ 2,401 & 5 (511) & \$ 403,338 \\
\hline Buildings and improvements ..................... & 583,510 & 4,794 & 42,166 & \((9,000)\) & 621,470 \\
\hline Broadcasting equipment ........................... & 397,925 & 3,088 & 53,083 & \((3,289)\) & 450,807 \\
\hline Printing macrinery and equipment .............. & 162,367 & 4,470 & 9,702 & \((4,825)\) & 171,714 \\
\hline Other, including construction-in-progress ...., & 199,300 & 6,942 & 13,460 & (5,971) & 213,731 \\
\hline & 51,743,767 & \$20.077 & \$120.812 & S(23.596) & \(\underline{\$ 1.861 .060}\) \\
\hline \multicolumn{6}{|l|}{Year ended December 31, 1989:} \\
\hline Land and improvements ........................... & S 399,400 & S 447 & \$ 1,582 & S (764) & S 400,665 \\
\hline Buildings and improvements ...................... & 495,313 & 1,562 & 90,399 & \((3,764)\) & 583,510 \\
\hline Broadcasting equipment .......................... & 360,948 & 1,669 & 44,502 & \((9,194)\) & 3¢7,925 \\
\hline Printing machinery and equipment .............. & 151,479 & 1,044 & 15,721 & \((5,877)\) & 162,367 \\
\hline Other, including construction-in-progress ..... & 165,174 & 495 & 41,338 & (7.707) & 199,300 \\
\hline & \(\underline{\underline{51,572.314}}\) & \$5.217 & \(\underline{\underline{\text { S193.542 }}}\) & S(27,306) & \$1,743.767 \\
\hline
\end{tabular}

\section*{VALUATION AND QUALIFYMG ACCOUNTS-SCHEDULE VII (Thousands of Dovers)}


\section*{CAPITAL CITIES/ABC, INC.}

ACCUMULATED DEPRECIATION AND AMORTIZATION OF PROPERTY, PLANT AND EQUIPMENT-SCHEDULE VI (Thousands of Dollars)


Depreciation is computed on the straight-line method over the following estimated useful lives: buildings and improvements-10 to 55 years; broadcasting equipment-4 to 20 years; printing machinery and equipment- 5 to 20 years.

\section*{SUPPLEMENTARY INCOME STATEMENT INFORMATION-SCHEDULE X (Thousands of Dollars)}


\section*{SIGNATURES}

Pursuant to the requirements of Section 13 or 15(d) of the Securities Exchange Act of 1934, the registrant has duly caused this Annual Report to be signed on its behalf by the undersigned, thereunto duly authorized.

CAPITAL CITIES/ABC, INC.
(Registrant)
/s/ DANIEL B. BJJRKE
(Daniel 3. Burke)
President and Chiaf Executive Officer
March 16, 1992
Pursuant to the requirements of the Securities Exchange Act of 1934, this report has been signed below by the following persons on behalf of the registrant and in the capacities and on the date indicated:

Principal Executive Officer:
Is/ DANIEL B. BURKE (Daniel B. Burke)

March 16, 1992
Principal Financial Officer:
/s/RONALD J. DOERFLER
(Ronald J. Doerfikir)
March 16, 1992
Controller:
Is/ ALLAN J. EDELSON
(Allan J. Edelson)
March 16, 1992
Directors:
IS/ ROBERT P. BAUMAN
(Robert P. Bauman)
March 16, 1992
Is/ WARREN E. BUFFETT
(Warren E. Buffett)
March 16, 1992
/s/ DANIEL B. BURKE
(Daniel B. Burke)
March 16, 1992
Is/ FRANK T. CARY
(Frank T. Cary)
March 16, 1992
IS/ JOHN B. FAIRCHILD
(John B. Fairchild)
March 16, 1992
(Leonard H. Goldenson)
March 16, 1992
Is/ FRANK S. JONES
(Frank S. Jones)
March 16, 1992
Is/ ANN DIBBLE JORDAN
(Ann Dibble Jordan)
March 16, 1992
/s/ JOHN H. MULLER, JR.
(John H. Muller, Jr.)
March 16, 1992
Is/ THOMAS S. MURPHY
(Thomas S. Murphy)
March 16, 1992
Is/ WYNDHAM ROBERTSON
(Wyndham Robertson)
/s/ JOHN B. SIAS
(John B. Sias)
March 16, 1992
March 16, 1992
/s/ WILLIAM I. SPENCER
(William I. Spencer)
March 16, 1992
Is/M. CABELL WOODWARD, JR.
(M. Cabell Woodward, Jr.)

March 16, 1992

\section*{SIGNATURES}

Pursuant to the requirements of Section 13 or 15(d) of the Securities Exchange Act of 1934, the registrant has duly caused this Annual Report to be signed on its behalf by the undersigned, thereunto duly authorized.


March 16, 1992
Pursuant to tis::equirements of the Securities Exchange Act of 1934, this report has been signed below by the following persons on behalf of the registrant and in the capacities and on the cate Indicated:

Principal Executing Officer:

(Denied B. Burke)
March 16, 1992
Principal ina/ciayOticer:
(Ronald. Doerfier)


March 16, 1992


March 16, 1992
Directors:


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\section*{Cisclosure. Information Services, inc.}

\author{
5\%61 River Road \\ Bethesda, MD 20816 (301) 951-1300
}

\section*{EKMUBUTS FOLROW}

\section*{Operating Highlights}
\begin{tabular}{lrc}
\hline \multicolumn{4}{c}{} & \(\mathbf{1 9 9 1}\) & \(\mathbf{1 9 9 0}\) \\
\hline Net revenues & \(\mathbf{\$ 5 , 3 8 1 , 9 8 9 , 0 0 0}\) & \(\$ 5,385,602,000\) \\
\hline Operating income & \(\$ \mathbf{7 6 1 , 2 3 3 , 0 0 0}\) & \(\$\) \\
\hline Income before extraordinary charge & \(\$ \mathbf{3 7 4 , 6 9 6 , 0 0 0}\) & \(\$ 475,780,000\) \\
\hline Income per share before extraordinary charge & \(\mathbf{\$ 2 2 . 3 3}\) & \(\$ 27.71\) \\
\hline Average shares outstarding & \(\mathbf{1 6 , 7 8 0 , 0 0 0}\) & \(\mathbf{1 7 , 2 4 0 , 0 0 0}\) \\
\hline
\end{tabular}

Income Before
Extraordinary Items


Income Per Share
Before Extraordinary Items


\section*{To Our Shareholders}

In 1991, the Company's record of 36 years of consecutive annual increases in earnings per share came to a resounding end. While we were disappointed to have this happen, we take satisfaction from the efforts made throughout the organization to adjust to the lengthy recession which has been particularly harsh on all U.S. media companies.

A summary of the Company's results for 1991 compared with 1990 follows:
\begin{tabular}{|c|c|c|c|}
\hline (Dollars in millions) & 1991 & 1990 & Percentit change \\
\hline Net revenues & \$5,382.0 & \$5,385.6 & - \\
\hline Operating costs & 4,462.5 & 4,302.7 & 4\% \\
\hline Depreciation & 96.0 & 95.7 & - \\
\hline Amortization & 62.3 & 64.0 & (3)\% \\
\hline Total costs & 4,620.8 & 4,462.4 & 4\% \\
\hline Operating income & 761.2 & 923.2 & (18)\% \\
\hline Interest/other, net & (99.0) & (85.4) & 16\% \\
\hline Incone before taxes Income taxes & \[
\begin{gathered}
662.2 \\
(287.5)
\end{gathered}
\] & \[
\begin{gathered}
837.8 \\
(360,0)
\end{gathered}
\] & \[
\begin{aligned}
& (21) \% \\
& (20) \%
\end{aligned}
\] \\
\hline Net income* & \$ 374.7 & \$ 477.8 & (22)\% \\
\hline Income per share* & \$22.33 & \$27.71 & (19)\% \\
\hline Average shares (000) & 16,780 & 17,240 & (3)\% \\
\hline
\end{tabular}
*Before 1991 extraordinary charge.
The severe decline in advertiser spending for all forms of media began suddenly in midyear 1990 and has continued into the first quarter of 1992. It is not possible at this writing to predict with any confidence when this downturn will be reversed. Our corporate response to these circumstances has been very traditional: rigorous efforts to contain costs and to sharpen sales efforts wherever possible.

Two points should be made about the 19 percent earnings per share decline for 1991 versus 1990. First, this result compares quite favorably with the results reported by other media companies, anid second, the Company still generated after-tax free cash flow of \(\$ 400,000,000\) and materially strengthened its balance sheet once again in 1991. In the six years, since the acquisition of \(A B C\), total debt net of cash, has been reduced from \(\$ 1,950,000,000\) to less than \(\$ 270,000,000\) - an amount considerably less than 1991 net income.

Throughout 1991, every effort was made to sustain and, where possible, improve the Company's prospects for growth when the domestic and international economies improve. The strength of our various media franchises was generally maintained or enhanced. The ABC Television Network while generally very competitive in terms of ratings during a normal program week, nonetheless experienced audience declines and not growth, as is our goal. The network does, however, continue to command outstanding shares of the younger demographic groups which are so highly sought by advertisers. Ratings levels for the radio networks, our television stations and most of our radio stations, and circulation levels for virtually all of our publications continue at very satisfactory levels.

In the aggregate, the three major television networks operated at a loss for the first time in their history in 1991. Gross advertising revenues for the three networks declined by 5 percent. Following a strong upfront market for the 1990-91 season, subsequent pricing in the scatter market was soft throughout most of the year, and upfront advertising commitments for the 1991-92 season were at lower prices than the prior year. The recession was largely responsible for the revenue decline, although the growth of advertiser-supported cable networks and the disruption of the advertising marketplace during the Persian Gulf conflict also put additional downward pressure on pricing.

The ABC Television Network's revenues were just above 1990 levels, although revenues would have been down modestly without incremental advertising from the Super Bowl, new NFL playoff games and from new business activities. The network lost money during the second year of its fouryear contract with the NFL but, for the most part, has avoided sports rights commitments which will generate massive losses. Overall, the network operated at a profit in 1991, but was down significantly from 1990. The weak advertising marketplace, the costs of coverage of the Persian Gulf conflict and
new business activity all contributed to the profit decline.

In prime time, the network's household ratings for the 1991-92 season have declined from 1990-91 levels, but ABC remains very competitive in delivery of young adults 1849. In the current season-to-date, ABC has five of the top ten most-watched programs and consistently wins two nights of the week. ABC Productions, the Company's in-house production unit, continues to develop new prime-time programming for our own network and for others as well. Through ABC Productions, and joint ventures with independent producers and ABC News, the Company now has an equity interest in approximately 15 percent of the network's 22 prime time hours.

ABC News achieved another extraordinary year in 1991, particularly with its comprehensive coverage of the conflict in the Persian Gulf and the astounding historic developments in the Soviet Union. With both its regularly scheduled news broadcasts and its special event coverage, more Americans continued to rely on ABC News than on any other source. World News Tonight with Peter Jennings was the most-watched network evening news program for the third straight year. ABC News' two prime-time news magazines, 20/20 and PrimeTime, performed well with their special features, interviews and weekly investigative reports. Both programs recorded audience gains during the current season. A third weekly news program is currently in development and is scheduled to debut in early summer. Nightline, hosted by Ted Koppel, and This Week with David Brinkley added to their distinguished reputations for timely discussion and analysis of vital national and international issues.

Broadcast Group revenues were up slightly, but operating profits declined modestly in 1991. These businesses represent some of the Company's strongest franchises, and their performance in a weak national economy was generally better than industry averages. The
television stations, which generate a significant portion of the Company's operating earnings, have for some years achieved the strongest audience delivery of any television station group. Seven of the eight Capital Cities/ABC owned television stations ranked first and one tied for first in their respective markets during the November 1991 audience ratings period.

ESPN's subscriber levels reached \(59,000,000\) households, and revenues and profits improved in 1991 despite continuing losses in the second year of Major League Baseball coverage. The Arts \& Entertainment and Lifetime cable networks, each one-third owned by Capital Cities/ABC, had fine years.

The ABC Radio Networks reported higher profits on modest revenue gains and benefited from strong cost controls. Owned radio station revenues and profits declined during the year, although several stations achieved record years. The ABC Radio Networks also announced an exciting new venture: a radio sportsi network produced jointly with ESPN.

Profits at the Publishing Group declined by 7 percent in 1991 on a 5 percent revenue decline. Nonetheless, we consider the Group's overall performance to be very creditable. Our dailies were the only one of the publicly traded groups in the nation to report improved earnings, as most large urban newspapers were harshly affected by the recession. Specialized publications' earnings were hit hard once more in 1991. The group's strong efforts to control costs and achieve cross-economies among its three operating groups began to have some effect in the fourth quarter of 1991 when profits improved modestly. Finally, the shopping guides reported small revenue and profit declines.

In 1991, a major portion of our long-term debt was refinanced to take advantage of the decline in interest rates. At the start of the year, long-term debt totaled \(\$ 1,947,000,000\) at a weighted average interest rate of 10.1
percent. In December 1990 and in August 1991, the Company issued 10 -year notes and 30 -year bonds totaling \(\$ 500,000,000\) with an average interest rate of 8.9 percent. In separate transactions in November 1991 and January 1992, the Company redeemed \(\$ 687,500,000\) of debentures and notes with interest rates averaging 11.4 percent. Following these transactions long-term debt was \(\$ 1,321,000,000\), with an average interest rate of 9.0 percent, and cash and short-term U.S. Government securities was \(\$ 1,051,000,000\). Paying a premium to redeem these instruments before maturity required the Company to record an extraordinary charge of \(\$ 1.86\) per share in 1991. However, net annual interest expense will be significantly lower in future years, perhaps by as much as \(\$ 45,000,000\) in 1992. As a result of this refinancing, debt to total capital declined to 25 percent, down from 35 percent in 1990 and 51 percent at the time of the ABC merger.

The Company's sound financial condition enabled it to continue to fund new media investments in 1991. In the fall, the Company, through ESPN, acquired a 50 percent interest in the European Television Networks, which principally includes The European Sports Network (TESN), a PanEuropean sports network with almost 28 million cable and direct-to-home subscribers.

Cumulative pre-tax investment and funding in European and other international ventures through year-end 1991 now totals \(\$ 120,000,000\), and 1991 results include a pretax loss of \(\$ 29,000,000\) from these ventures. Since the ABC merger, the Company has also invested \(\$ 42,000,000\) in cumulative pre-tax operating losses for domestic broadcasting and publishing start-up operations, including \(\$ 18,000,000\) in 1991. The total 1991 pre-tax losses of such new business ventures was \(\$ 47,000,000\) ( \(\$ 2.84\) per share), compared with \(\$ 39,000,000(\$ 2.23\) per share) in 1990. Some of these investments will, no doubt, prove to be more successful than others and some will fail, but the Company is generally
pleased with these ventures and their prospects for the future.

During 1991, the Company spent \(\$ 83,200,000\) to repurchase 208,300 shares of its common stock in open market transactions. The adverse advertising environment depressed the stock's price-earnings multiple during the year, and the Company responded opportunistically, particularly in the fourth quarter. The average cost of just under \(\$ 400\) per share was 7.3 times 1991 operating cash flow (operating income before depreciation and amortization) per share. This is below the current asking price for quality media acquisition prospects.

The Federal Communication Commission's final decision in the long proceeding on Financial Interest and Syndication Rules was made in 1991. We were disappointed that the Commission chose only a partial relaxation of the rules, and we will continue to argue on appeal that the rapid and dramatic changes in the television network business justify much more radical reforms. However, the limited reform which the FCC has already confirmed will enable us to pursue some portion of our goal of expanding the Company's ownership and distribution of successful shows.

The FCC announced in 1992 iis intention to consider relaxation of another rule that has limited our Company's business activities: the current rule forbidding television networks from owning cable systems. We will continue to urge the Commission to alter its rules so that, if price and other circumstances warrant, we will be able to reenter a business which is closely related to our existing operations.

In 1991, Capital Cities/ABC continued its commitment to people with its support of very worthwhile national and regional public service campaigns and with programs to benefit its employees and the communities it serves. Perhaps the two most notable national projects were the sixth year of PLUS (Project Literacy U.S.), a joint ABC-PBS campaign to combat illiteracy, and the fifth
year of a major corporate commitment to The Partnership For a Drug-Free America. Early in 1992, the Company decided to add major corporate support of AIDS awareness and prevention. The Company also has a number of special programs and policies in place designed to increase diversity in its work force. A brochure, The Capital Cities/ABC Commitment, which contains more information about these campaigns, our Volunteer Initiatives Program, training and internship programs, and other pro bono projects, may be obtained by writing to the Corporate Affairs Department at our corporate office in New York City.

As this is written, we are uncertain how much of our 1991 earnings decline was due to structural changes in our basic businesses and how much was simply a function of the recession. Results in a healthier economy will most likely provide more evidence - one way or the other - than did performance in this long recession.

Regardless, Capital Cities/ABC's basic businesses, with few exceptions, should emerge from the recession as they entered it mature franchises with reasonably predictable earnings and the continued capacity to generate substantial free cash flow. We feel that these properties can continue to grow during the 1990's, although their rate of growth will be more in line with general economic activity and most likely below levels achieved during the 1980's. Our cable network interests and European investments can be positive exceptions. Our share repurchase program, debt restructuring and new business start-ups will enhance future growth as well.

In past years, acquisitions have provided much of the Company's growth. While we remain active in the search for appropriate opportunities, we are increasingly convinced of the importance and attractiveness of internally generated business development. Accordingly, we have organized initiatives which will exploit the skills of the organization and the vast amount of
entertainment and informational material it produces every day. We are very encouraged by the reaction of the organization thus far.

In almost all respects, 1991 was a trying year. We can't predict the arrival of better business conditions, but we will certainly welcome them. We feel our operations are poised to take advantage of a recovery, and we know the turnaround is nearer at hand today than it was yesterday.

We thank our employees and our Directors for their dedication and their outstanding efforts during the year. We also thank our shareholders for their interest and support. Should you have comments or questions, we encourage you to contact either or both of us, in care of the corporate office in New York.


DANIEL B. BURKE
President and Chief Executive Officer

\section*{Thomas S. Mumbly
Thuonss. Mcrehi
chairman}

\section*{Broadcasting}

The Company's broadcasting operations, which consist of the ABC Television Network Group and the Broadcast Group, had 1991 net revenues of \(\$ 4,329,700,000\), an increase of 1 percent, or \(\$ 46,100,000\), over 1990. Operating earnings of \(\$ 669,700,000\) in 1991 decreased \(\$ 160,800,000\) from the prior year. Broadcasting's 1991 and 1990 results are summarized as follows:
\begin{tabular}{lrr}
\hline (Dollars in millions) & \multicolumn{1}{c}{1991} & \multicolumn{1}{c}{1990} \\
\hline Net revenues & \(\$ 4,329.7\) & \(\$ 4,283.6\) \\
Operating costs & \(3,537.7\) & 3.331 .3 \\
Depreciation & 75.9 & 75.1 \\
Amortization & 46.4 & \(\underline{46.7}\) \\
Total costs & \(3,660.0\) & \(\underline{3,453.1}\) \\
Operating income & \(\$ 669.7\) & \(\$ 830.5\) \\
\hline \hline
\end{tabular}

\section*{ABC Television Network Group}

The profitability of the television network industry was severely strained in 1991 by a decline in national advertising revenues, higher programming costs and substantial sports losses. On combined gross advertising revenues of \(\$ 8,300,000,000\), down 5 percent from 1990, the three major networks in the aggregate lost money for the first time ever. Cyclical forces reducing three-network profits are likely to ease as the overall economy stabilizes. Still, the growth of competitive media, a sharp rise in the amount

of national commercial availabilities and restrictive federal regulations will continue to challenge the television networks.

National advertiser demand was especially soft for sports and special-event programming in 1991. By limiting our financial exposure in these areas and vigilantly managing other expenses, the ABC Television Network reported an operating profit of \(\$ 120,000,000\) in 1991, down from \(\$ 245,000,000\) in 1990. Net revenues in 1991 of \(\$ 2,640,000,000\) were slightly in excess of 1990 levels.

A number of unusual factors influenced comparisons between the two years. Super Bowl XXV and four NFL playoff games added almost \(\$ 80,000,000\) to 1991 net revenues. The network did not profit from these 1991 NFL telecasts, however, as rights and production costs exceeded the postseason revenues. Incremental cost of news coverage of the Persian Gulf contlict was in excess of \(\$ 20,000,000\) in each of 1991 and 1990 and such coverage also caused the preemption of regularly scheduled advertising. In addition, 1991 included for the first time the operating results of Worldwide Television News (WTN). Total network operating costs rose 7 percent in 1991. Excluding postseason NFL and WTN expenses, underlying network costs were up less than 2 percent from 1990 levels.


Scatter pricing was weak for most of the year. Upfront prime-time prices for the 1991-92 season were approximately 10 percent lower than 1990-91 levels. Several large advertising categories, among them automotive, beverages and personal care products, reduced their spending from the prior year. The network remains cautious about the revenue outlook for 1992 as well. While national advertising should benefit from any improvement in the overall economy, the ABC Television Network expects expensive unit-pricing for the Winter and Summer Olympics will strain the threenetwork marketplace and limit non-Olympic revenue growth, as was the case in 1988.

The ABC Television Network's relative share of the key demographic audience in each daypart remained competitive in 1991, although delivery declined modestly across the programming day. In prime time, both basic cable and independent stations continued to attract larger audiences, and the three-network share declined to 62.1 percent during the 1990-91 season, from 65.8 percent the previous season. ABC's prime-time share also declined modestly during the past season and in the current 1991-92 season to date, although the network consistently won two nights of the week, Tuesday and Friday. By moving Full House to Tuesday and introducing Home Improvement, the season's most successful new show, ABC revitalized its Tuesday night audience levels. At 9 pm , Roseanne was the highest-rated program among total viewers and young adults 18-49. Coach at 9:30 pm reached its highest ratings level during the fourth quarter and ranked seventh among the most-watched programs. Friday night's comedy block from 8 to 10 pm was once again popular with young adult viewers, and at \(10 \mathrm{pm}, 20 / 20\) was a clear ratings winner.

ABC's Monday-to-Friday daytime programming was once again top-rated among women 18-49, although its leadership position narrowed during 1991. All My Children was the most popular daytime show in 1991 in this important audience
demographic, and One Life To Live and General Hospital also ranked among the top five. Good Morning America, hosted by Charles Gibson and Joan Lunden, was the number one early morning show for all of 1991. Efforts to develop late-night entertainment programming were unsuccessful in 1991, and new development concepts are once again being evaluated.

ABC Sport had a successful football season in 1991 in terms of ratings and program presentation. The division broadcast its first NFL Wild Card playoff games at the conclusion of both the 1990 and 1991 seasons and the Super Bowl's twenty-fifth anniversary game. Both the NFL and college football ratings improved in the fourth quarter of 1991, especially the CFA/Big 10/Pac 10 schedule which finished up 29 percent. ABC Sports' schedule was also highlighted by New Year's Day bowl games, Triple Crown horse racing and the Indianapolis 500.

Television network sports is substantially unprofitable for all three networks, and ABC Sports recorded a loss in excess of \(\$ 50,000,000\) in 1991. Rapidly escalating rights fees and excessive commercial inventory have eliminated the chance to compete profitably. Over the next two years, contracts with Major League Baseball and the National Football League will expire. Additionally, the International Olympic Committee will begin negotiating the rights to the 1996 Summer Olympic Games in Atlanta. The networks' success in negotiation of sports rights packages that more realistically reflect the current advertising marketplace will be critical in determining the future of sports on network television.

The leadership of ABC News in the coverage of national and international events continued to set standards for the industry. Its strong team of well-recognized and respected news anchors, producers and support staff brought the organization continued critical acclaim and ratings success. World News Tonight
with Peter Jennings was the cornerstone of ABC News' award-winning coverage of the major news stories of 1991. Nightline, with Ted Koppel, was the top-rated late-night broadcast in the first quarter of 1991 for the first time since the show premiered in 1980. 20/20, hosted by Hugh Downs and Barbara Walters, and PrimeTime with Diane Sawyer and Sam Donaldson, improved their performance in their time periods. In late 1990, the network's ownership interest in Worldwide Television News (WTN) was increased to 80 percent from 45 percent. WTN is a worldwide news-gathering and marketing organization, headquartered in London. As an additional service to affiliate stations, ABC News launched an overnight news service in January 1992. Capitalizing on the operation's 24 -hour news capability, World News Now is broadcast Monday through Friday 2 to 6 am.

In 1991, ABC programming won over 250 awards, including 57 Emmys. ABC News won virtually every important journalism award including 15 Emmys, two Peabody awards and 4 duPont-Columbia awards. The network also contributed \(\$ 50,000,000\) in public service time to Project Literacy U.S. (PLUS) and The Partnership for a Drug-Free America.

In 1991, a number of important management changes were announced. Stephen A. Weiswasser was appointed Executive Vice President of ABC News, and Marvin F. Goldsmith was promoted to President, Sales and Marketing for the ABC Television Network Group.

Frime-time in-house production efforts primarily supporting the ABC Television Network were significantly accelerated in 1991. ABC Productions, which started in 1989, continues to expand its activities. In the 1991-92 season, it is co-producing a onehour series, The Commish, for ABC, as well as producing five made-for-television movies for ABC and other broadcasters. It has six series being actively considered at ABC and other networks and several made-for-
television movies in production. ABC/Kane Productions had five original episodes from its prime-time World of Discovery series telecast during the 1991-92 season.

Regaining ratings momentum is a top priority, and the Company has provided the network with every available resource to attract young adult viewers. ABC Entertainment has commitments with proven creative talent to develop series. In daytime, the network has made changes at several of its serial dramas to attract a larger share of the women 18-49 audience. In these efforts to improve audience delivery, programming costs will continue to rise. The network performed well in limiting other underlying operating expenses in 1991, but current marketplace conditions demand continued vigilance. Current expectations for threenetwork revenue growth are modest. To perform profitably, the network will continue to evaluate all its operations to ensure maximum efficiency and flexibility.

A relaxation of the financial interest and syndication rules in July 1991 will allow the networks to produce up to 40 percent of their prime-time schedules in-house and to syndicate those programs. While ABC plans to take advantage of this opportunity, the networks are still effectively unable to negotiate for financial interests in programs produced by others. Today's competitive environment is vastly different than it was when these limitations were imposed. While disappointed that full repeal of these rules was not granted, the network will continue to work toward needed changes in this area.

\section*{Broadcast Group}

The Broadcast. Group achieved record revenues for the sixth successive year since the merger of Capital Cities and ABC. At \(\$ 1,771,000,000\), net revenues for the Group slightly exceeded 1990's performance by \(\$ 9,060,000\). Operating income which had also advanced each year to successive record levels, declined for the first time by 6
percent, from \(\$ 631,000,000\) to \(\$ 596,000,000\). It was a difficult and sobering year.

The frustration in 1991 was especially prevalent at the television stations which continued to maintain their ratings leadership, but were hampered by a weak advertising marketplace. At the Company's radio stations, audience advantage was rewarded at six of our radio stations despite the weak economy. Unfortunately, these gains were not enough to stem a significant overall decline in radio station profits. The ABC Radio Networks, however, rebounded nicely from the cost burden of the Persian Gulf conflict and a considerable first quarter revenue shortfall to end the year on a strong note, and well ahead of 1990.

Video Enterprises performed the best of all the Group's operating components in 1991, overcoming both the recessionary climate and increased competition to report doubledigit increases in revenue and profit. ESPN, Video's primary operating unit, and Video Enterprises' distribution activities both had fine years and were bright spots in an otherwise troublesome economic landscape.

\section*{Television Stations}

The Persian Gulf conflict and the economic recession clearly presaged a difficult revenue environment for 1991 long before the year began, and for the television stations, the reality proved worse than the expectation. Even the effect of the 1991 Super Bowl, which provided a sizeable incremental boost to both revenue and profits, was lost in the economic downturn and the uncertainty brought on by the Persian Gulf conflict. The year started on a weak note and despite some fitful attempts at recovery, ended disappointingly with a revenue decline for the year of approximately 5 percent.

None of the eight stations proved to be recession-proof, with each station falling short of 1990's revenue and profit levels. While the degree of decline varied from market to market, the four western stations
suffered disportionate revenue and profit decreases.
in 1990, the California stations were the beneficiaries of substantial political advertising. Their inability to replace this revenue source in a recessionary environment exaggerated the shortfall. Despite the poor advertising climate, the stations continued to stress pricing integrity and as a consequence, their revenue may have been penalized in the short-term. We believe, however, that in the long run, maintaining their standards is the best way to preserve the intrinsic value of these assets for the future.

The group continues to be the industry leader in terms of audience appeal, and the stations outperform their competition by most criteria. One of the more visible of these yardsticks is the national audience survey conducted four times annually. With the single exception of one station which finished second sign-on to sign-off, all of our stations either finished first or tied for first in each of these four rating "sweeps." These results typify the performance of the stations for the past several years and remain a hallmark of the group's success.

These achievements have not gone unnoticed, and competition has intensified. While the effects of this heightened competition are often not always apparent in audience rankings, it adversely affects station operating costs. Programming costs, especially for popular syndicated programming, continue their upward spiral, and despite the soft economy, show no sign of abating. Despite these pressures, overall costs in 1991 grew less than 1 percent. While the decrease of variable costs associated with declining revenues helped to limit expense growth, continued prudent cost management, long basic in our operating philosophy, played a significant role in containing costs.

We do not believe that good cost management is inconsistent with being responsible broadcasters. By way of illustration, despite
cost pressures and disappointing sales, each of our stations except our smallest one, supplemented ABC Network News' superb coverage of the Persian Gulf conflict with onsite coverage of their own. Our stations believed that their audiences deserved to view this extraordinary international event from a local as well as a national perspective.

This type of coverage and the audience loyalty it engenders, serves as a primary adhesive in binding our stations to their communities and in large part is responsible for their success. The following table reflects how each station's principal news programs performed during the last survey period:
\begin{tabular}{|c|c|c|c|}
\hline \multirow[b]{2}{*}{Station and Market} & \multirow[b]{2}{*}{Market rank} & \multicolumn{2}{|l|}{News
program rank} \\
\hline & & \[
\begin{gathered}
\text { Early } \\
\text { evening }
\end{gathered}
\] & \[
\begin{gathered}
\text { Late } \\
\text { evening }
\end{gathered}
\] \\
\hline WABC-TV (New York) & 1 & 1 & 3(T) \\
\hline KABC-TV (Los Angeles) & 2 & 1 & 2 \\
\hline WLS-TV (Chicago) & 3 & 1 & 1 \\
\hline \begin{tabular}{l}
WPVI-TV \\
(Philadelphia)
\end{tabular} & 4 & 1 & 1 \\
\hline \[
\underset{\text { (San Francisto) }}{\text { KGO-TV }}
\] & 5 & 1 & 4 \\
\hline \begin{tabular}{l}
KTRK-TV \\
(Houston)
\end{tabular} & 10 & 1 & 1 \\
\hline \begin{tabular}{l}
WTVD \\
(Durham-Raleigh)
\end{tabular} & 32 & 1 & 2 \\
\hline \[
\begin{gathered}
\text { KFSN-TV } \\
\text { (Fresno) }
\end{gathered}
\] & 59 & 1 & 1 \\
\hline
\end{tabular}

Sources: Nielsen, November 1991
(T) Tied

The eight television stations continue to be the largest television group under common ownership in the country, reaching 23.8
percent of the total ADI (Area of Dominant Influence) television homes, slightly under the current Federal Communications Commission limitation of 25 percent.

Radio
The ABC Radio Networks represent one of the few over-the-air broadcast entities of its size to achieve record revenues and profits in 1991. The achievement is all the more
remarkable in that the organization faced the same recessionary climate as did all U.S. media companies, absorbed higher news costs in its coverage of the Persian Gulf conflict, and yet was able to reduce overall operating expenses. While the incremental increase in net revenue for the year was modest, a strong fourth quarter performance overcame a significant first quarter shortfall.

The radio networks continue as the industry leader by all significant standards and serve approximately 3,200 affiliates nationwide. Affiliates are provided with a broad spectrum of radio programming designed to entertain and inform. ABC Radio News coverage of the Persian Gulf conflict fulfilled the commitment to inform in a very special way and displayed the organization's resources and talents to unique advantage. In recognition of its Persian Gulf coverage, ABC Radio News was awarded five international medals for news excellence.

The networks also featire the perceptive views and insights of Paul Harvey, who continues as the most popular and respected radio commentator on the national scene. We are pleased to report that a recently concluded contract extension will now see Mr. Harvey's relationship with ABC Radio and its affiliates extend into the 21st century.

The network announced the creation of the ESPN Radio Network, a collaborative effort of the ABC Radio Networks and ESPN. The announcement of the venture was enthusiastically received by the media and advertisers alike. The ESPN Radio Network began broadcasting on January 1, 1992 and currently provides 16 hours of sports news, features and commentary weekly to approximately 200 major-market affiliates across the country.

The ABC Radio Networks subsidiary, Satellite Music Network (SMN), also reported higher revenues and profits for 1991 and shows tangible evidence of the expectation which motivated its acquisition in 1989. Now under new leadership, SMN
has enhanced the quality of its satellitedelivered music format services, re-energized its staff and redirected its marketing efforts to emphasize large market affiliations.

The Company's 21 radio stations (eleven AM and ten FM) reach 25.7 percent of the United States as reflected in the following chart:
\begin{tabular}{|c|c|c|c|}
\hline Station and Market & Market rank & \# of stations in & \% of
U.S. \\
\hline WABC-AM/WPLJ-FM (New York) & 1 & 46 & 6.8\% \\
\hline KABC-AM/KLOS-FM (Los Angeles) & 2 & 41 & 4.6\% \\
\hline WLS-AM/FM (Chicago) & 3 & 37 & 3.2\% \\
\hline \[
\begin{aligned}
& \text { KGO-AM } \\
& \text { (San Francisco) }
\end{aligned}
\] & 4 & 51 & 2.5\% \\
\hline WJR-AM/WHYT-FM (Detroit) & 6 & 31 & 1.8\% \\
\hline WMAL-AM/WRQX-FM (Washington, D.C.) & 7 & 31 & 1.7\% \\
\hline WBAP-AM/KSCS-FM (Fort Worth-Dallas) & 8 & 32 & 1.6\% \\
\hline \begin{tabular}{l}
WKHX-AM/FM \\
(Atlanta)
\end{tabular} & 12 & 22 & 1.2\% \\
\hline \begin{tabular}{l}
KQRS-AM/FM \\
(Minneapolis-St. Paul)
\end{tabular} & 17 & 18 & 1.0\% \\
\hline KRXY-AM/FM (Denver) & 24 & 33 & 0.7\% \\
\hline WPRO-AM/FM (Providence) & 29 & 20 & 0.6\% \\
\hline Total & & & 25.7\% \\
\hline
\end{tabular}

Source: Arbitron, Fall 1991 Radio Market Survey Schedule \& Population Rankings Metro persons 12+
The AM and FM radio stations in Fort Worth-Dallas and Minneapolis, and the FM stations in Los Angeles and Washington, D.C., all had excellent years. Each outperformed 1990's revenue and profit results and each exceeded its 1991 budget targets. KLOS-FM, Los Angeles, in particular, had an especially fine year. Many of our stations are award recipients, but KLOS-FM's performance was so outstanding it is appropriate to mention that the station was cited with three NAB prizes: the Crystal Award for Excellence in Community Service, the Marconi Award for the AOR/Classic Station of the Year, and the Marconi Award to the station's morning team as Major

Market Personalities of the Year. KLOS-FM also received Billboard Magazine's Station of the Year Award.

We have another group of radio stations whose relative rating performance can be said to be good to excellent but whose revenue base was adversely affected by the current economy. The final category is a group of stations that have simply not performed recently and still require a great deal of attention. We have undertaken corrective measures but have not yet achieved the desired results. This has especially been our experience in New York and Chicago. The results of the Arbitron Radio Ratings for the fall are encouraging, as they show some improvement, however, it will take consistent performance over an extended period of time before we see any material effect on the bottom-line. Management has been able to keep expenses virtually flat during 1991, and given the costs of reformatting some of our stations and higher talent and sports rights costs, this was a considerable achievement.

\section*{Video Enterprises}

Video Enterprises' revenue increased 10 percent in 1991, and its operating profits rebounded to approach the record profit level attained in 1989. Video Enterprises' primary business activities involve cable programming, program distribution and program packaging. The division also participates in similar activities on a broader international scale through a number of foreign equity investments and co-production arrangements. In addition, the division is involved in several entrepreneurial business investments.

ESPN, the premiere cable sports network in the country, 80 percent owned by the Company, represents Video's most significant business activity. At year-end, ESPN reached approximately \(58,900,000\) households. This level of penetration represents 64 percent of U.S. television homes, more than any other cable network.

ESPN achieved record revenues during 1991 and saw its earnings recover from the decline it experienced in 1990. ESPN continues to incur significant losses under its current contract with Major League Baseball, but its economic success overall confirms its position as the premiere sports programmer in the cable industry.

ESPN also continues to leverage its strength on the international scene. This past fall, ESPN acquired a 50 percent interest in the European Television Networks, which includes The European Sports Network (TESN). TESN was previously 25 percent owned directly by ESPN. The remaining 50 percent was acquired by a partnership of CANAL+ and Generale des Eaux, major French media companies. While the ownership interests of the current partners may be reduced in the future to accommodate the strategic involvement of other key participants, all partners believe in a promising future for a satellite-distributed sports service throughout western Europe. ESPN's joint venture with several major Japanese partners to provide a program service to cable subscribers in Japan has been exnanded in recent months to include satellite direct-to-home services; and ESPN service has been extended to Indonesia and adjacent areas of southeast Asia. ESPN's participation in these ventures represents investments for the long-term, and it is not expected that these activities will be profitable in the near future.

Video Enterprises also owns a one-third interest in the Arts \& Entertainment (A\&E) and Lifetime cable networks which reach 56.7 percent and 58.0 percent of U.S. television homes, respectively. Both A\&E and Lifetime had excellent years, achieving increases in revenue, earnings and subscribership and continue to show promise for the future.

Video Enterprises has long been invo'ved in the international marketplace through the distribution of television films and programs; and in recent years has increased its presence,
especially in Europe, through equity investments in France, Spain and Germany. These investments, the largest of which is a 50 percent interest in Tele-Munchen GmbH in Munich, Germany, are involved in a wide artay of distribution and production activities. The Company believes that these investments and related co-production arrangements will afford it growing participation in the expanding European marketplace. Through Tele-Munchen, the Company also holds a significant minority interest in Tele-5, an independent German television network that continues to show great promise. While Tele- 5 currently incurs significant losses, its growth in audience and advertiser support is most encouraging.

Videc Enterprises also has taken minority equity positions in several businesses which operate in or near the Company's current business activities. These ventures are involved in home video marketing, supermarket advertising, credit-check approval and pay-per-view programming, and are in various phases of development.

Hishould be noted that Video Enterprises' minority investments in these various ventures are accounted for on an equity basis (the proportionate share of income or loss is recorded as other income or expense) and their operating results are not consolidated with the Company's or Broadcast Group's results.

The advertising recession in 1991 has been described as the largest postwar drop ever recorded and the first year-to-year advertising decline in 30 years. The effect on print was generally more severe than on other media. The 1990 restructuring of the Company's specialized publishing operations, described in last year's Annual Report, turned out to be very timely, but substantial profit deterioration was experienced nevertheless. Operating income for the publishing operations declined 7 percent, as a result of a 5 percent decrease in revenues combined with a 4 percent decline in expenses. Publishing's 1991 and 1990 results are summarized below:
\begin{tabular}{lrr}
\hline (Dollars in millions) & \multicolumn{1}{c}{1991} & \multicolumn{1}{c}{1990} \\
\hline Net revenues & \(\underline{\$ 1,052.2}\) & \(\$ 1,102.0\) \\
Operating costs & 895.4 & 934.0 \\
Depreciation & 18.1 & 18.4 \\
Amortization & 15.8 & 17.2 \\
\cline { 2 - 3 } & 929.3 & 969.6 \\
Total costs & \(\underline{9} 122.9\) & \(\$ 132.4\) \\
\hline
\end{tabular}

Excluding acquisitions, dispositions and startup activity from both years, revenues were down 3 percent, expenses were 2 percent lower, and operating income declined 9 percent. The year was highlighted by the Company's daily and weekly newspapers posting a 2 percent profit improvement over 1990 on a 1 percent revenue reduction, a

significant profit turnaround at the Financial Services and Medical Group, and continued growth by the "Nickel" publications in the Northwest. All other publishing operations posted lower profits in 199. .

\section*{Newspapiers and Shopping Guides}

Total newspaper and shopping guide operating income of \(\$ 105,000,000\) was up for the fifth straight year, increasing 1 percent over 1990. Daily newspapers posted a 3 percent profit increase, as 2 percent lower expenses more than ofiset a 1 percent revenue decline.

The performance of the Company's dailies in 1991 compares favorably with the results of most other newspaper groups. Newsprint prices in 1991 were again favorable, with higher year-to-year prices in the first half more than offset by increased discounting as the year progressed. Average newsprint prices were down 2 percent for the year and were nearly 12 percent lower in the fourth quarter. In addition, several newspapers benefited from events unique to their markets. Increased department store spending in Fort Worth, expansion investments in Belleville in 1989 and 1990, and the carryover benefit of converting to morning-only at Kansas City in early 1990 were major influences.


More important, however, was the manner in which each newspaper's management and employees responded to the changed market conditions in 1991. While advertising revenues were down 4 percent, circulation revenues increased 9 percent. Expenses other than newsprint were virtually flat, and employment levels declined nearly 5 percent by year-end, mostly as a result of attrition.

Attentiveness to expenses in the current operating environment did not inhibit start-up activities for several newspapers. In late 1991. alternate delivery prograns were begun in Kansas City, Fort Worth and Belleville. Alternate delivery can provide a cost-effective alternative to the mail for the distribution of materials to households in the markets we serve, including advertising aimed at nonsubscribers, magazines and catalogs.

Revenues and expenses of the Kansas City Star declined 3 percent and 4 percent, respectively, and operating income decreased slightly. Saturday and Sunday circulation registered gains from the previous year. In mid-year, the newspaper introduced StarTouch, a telephone news service with scores of information categories. More than 800,000 calls were registered by year-end, far surpassing the performance of similar systems at other newspapers. The Star's news and editorial staffs received a number of awards for excellence, including the Gold Cup as the Missouri Press Association's best newspaper and national honors in the Loeb and John Hancock awards for top business and financial reporting.

Advertising and circulation revenues increased at the Fort Worth Star-Telegram in 1991, and operating income rose to the highest level since the Texas recession began in late 1985. Average daily circulation was down modestly because of a single copy price increase from 25 cents to 50 cents in late 1990, but Sunday circulation was up. Making an effort to reach additional minority readers, the Star-Telegram developed a monthly tabloid insert, The Eagle, designed primarily for the Hispanic community.

Two Star-Telegram affiliates expanded in 1991. The Cable Connection, a television guide sold to cable television subscribers, launched an edition in the Houston suburbs. Circulation at its ongoing operations in the Fort Worth area and southern New Jersey now exceeds 100,000 bi-weekly. The technology of StarText, the newspaper's 10-year-old local videotext service, was incorporated into a new system launched by the St. Louis Post Dispatch. Further expansion is planned in 1992.

Profits at The Oakland Press in Pontiac, Michigan, fell from 1990's record, with a modest decline in advertising revenue. The profit decline was limited by cost reductions and higher circulation prices. For the second year in a row The Press was judged "Michigan's Best" daily in its circulation class in the editorial competition of the Michigan Press Association. Profits were slightly improved from 1990 at the weekly newspapers and real estate magazines operated by the Oakland Press Company.

\section*{The Belleville News-Democrat generated a} double-digit increase in operating income, as a result of gains in circulation revenue and cost reduction efforts. Daily circulation declined slightly, but Sunday circulation continued to grow, reaching almost 60,000 by year-end. The newspaper received the Associated Press Sweepstakes Trophy for best news story. Among Belleville's other operations, Legal Communications Corporation, publisher of legal newspapers for St. Louis city and county, had another record year.

With higher revenues and lower expenses, the Times Leader in Wilkes-Barre, Pennsylvania, posted the highest revenue and operating income in the 125 -year history of the newspaper. The newspaper continued to maintain the lead over its competitors in daily and Sunday circulation, and in the case of Sunday, its lead widened substantially. 'The newspaper's advertising market share, particuiari'y for inserts, grew significantly during 1991.

The small daily and weekly newspaper operations in New England and Oregon were adversely affected in 1991 by weak local economic conditions. Printing for all Connecticut and Rhode Island properties was consolidated in North Haven, Connecticut. Several small New England newspapers were sold or closed, and others were launched. Nearly all the Oregon papers were recognized as best in their size category in the annual statewide competition.

A slight reduction in revenues, combined with a February postal increase, resulted in a decline in operating income at our midwest and California shopping guides. The midwest operations distribute 280,000 PennyPowers in Wichita, Kansas and Springfield, Missouri, while the California operations distribute 1,700,000 PennySavers each week in central and southern California. A new 80,000 square-foot production facility for southern California with new offset presses will open in April 1992 in north San Diego County.

Revenues and operating income increased again to record levels at the three Nickel publications located in Seattle-Tacoma and Spokane, Washington, and Portland, Oregon. The three publications distribute 500,000 free copies weekly through racks, in convenience stores and other locations. In September, a similar publication, Nifty Nickel, was purchased in Las Vegas, Nevada. By yearend, distribution was increased and changed to weekly frequency.

\section*{Specialized Publications}

Five years ago, the Company's specialized publishing operations represented 58 percent of total publishing revenues and 50 percent of operating income. In 1991, specialized publishing revenues were 50 percent of all publishing revenues and operating profits accounted for only 25 percent of the total. Revenues were down nearly 8 percent from 1990 and profits declined substantially.

The Diversified Publishing Group (formerly ABC Publishing) is comprised of eight
operating units and accounts for over 60 percent of specialized publishing's total revenues and profits. The Diversified Publishing Group's profits declined significantly from 1990 levels with all eight operating units reporting declines. The economic climate accounted for much of the revenue shortfall, and together with higher postal costs resulted in a continued lowering of operating margins. Cost cutting measures were instituted to reduce the effects of these factors. In May, Robert G. Burton, the Group's President since 1981, resigned, and Ann Maynard Gray was named its President. Ms. Gray, who joined ABC in 1973, was mos'. recently Senior Vice President, Finance of the ABC Television Network Group.

Chilton Company's business publications and book operations were adversely affected by the recessionary environment leading to material declines in revenues and earnings. In 1991, Chilton sold Electronic News and closed down Garden Supply Retailer and Decorative Products World. Two of its business magazines won the coveted Jesse H. Neal certinicates of merit for editorial excellence: Automotive Industries and Jewelers' Circular-Keystone. The Chilton Book Company began to develop a PC-based automotive service information system using CD-ROM as the delivery medium. Chilton Research reported modest earnings gains and is performing the exit polling for the presidential primaries and general election for \(\mathrm{ABC}, \mathrm{CBS}, \mathrm{NBC}\) and CNN.

\section*{Professional Exposition Management} Company (PEMCO) joined the top ten list of trade show managers. PEMCO's mix of computer shows, industrial shows and consumer shows serves to minimize serious exposure in any one industry. In conjunction with Chilton, PEMCO announced a new jewelry trade show for 1992 and received immediate acceptance worldwide.

Word, Inc., a leading inspirational communications company, ventured into the children's arena to provide imaginative highquality educational products reflecting the
spiritual and ethical morals of the Christian world. At the Gospel Music Association's Dove Awards, Word's artists won 16 awards including "Female Vocalist of the Year," which went to Sandi Patti for the tenth consecutive year. In addition to the adverse effects of the economic climate, non-recurring expenses caused 1991 earnings to be severely affected.

The Agricultural Group acquired 12 state farm magazines and several farm shows from Harcourt Brace Jovanovich. This acquisition positioned the Agricultural Group as the industry leader and also strengthened its database business. Farmers cut back sharply on capital expenditures, causing equipment and automotive companies to reduce advertising expenditures, resulting in lower earnings for the group.

NILS (National Insurance Law Service) introduces INSOURCE, a CD-ROM based product the provides all the search capabilities that a reseircher would require and includes the current and related insurance laws for all 50 states and U.S. territories. Initial unit sales have been much better than anticipated.

The Communications and CommoditiesGroup completed its first full year as part of the Diversified Publishing Group with Video Business attaining record revenues and profits for the year. Recycling Manager, a weekly newsletter targeted to the recycling industry, was launched in 1991 as a companion to American Metal Market. Multichannel News, Cablevision and CED which serve the broadcast and cable markets all had difficult years. CED was hardest hit due to the lack of capital expenditures in the cable market.

Los Angeles magazine experienced a difficult year as did most other city/regional magazines. Two competitors ceased publication in 1991. Los Angeles magazine has negotiated a new printing contract and reduced personnel to help reduce the effects of the severe revenue decline.

Hitchcock publishes trade magazines for the manufacturing industry and in general had a
difficult year. Quality has been hit hard due to the slumps experienced by defense contractors and automotive-related manufacturers. Office Products Dealer, while down in revenues, made gains in market share due to the closing of a competitor. Process Industries Quality published its first quarterly issue in 1991, achieving all projected financial goals.

The Fairchild Fashion and Merchandising Group operated in the most severely depressed retailing climate in recent years. Revenue declined nearly 10 percent for the year and operating earnings declined very significantly. There were signs that after 18 difficult months Fairchild's business had stabilized, as revenues for the fourth quarter were up slightly from the previous year. Vigorous cost cutting offset part of the revenue decline. By year-end, total employee count was down more than 8 percent from late 1990 levels.

The fashion trades, Women's Wear Daily, Daily News Record, Footwear News and SportStyle all suffered significant revenue declines, while Supermarket News performed well. Home Furnishings Daily reported a moderate decrease in revenues. WWD and \(D N R\) were particularly hard hit in the classified advertising area. W continues to sell more retail ad pages than any of its competitors. The well-known columnist "Suzy" was added to W and WWD. M magazine, which merged with Manhattan, inc. in September 1990, has been successful in focusing its product and was able to increase market share during 1991. The men's fashion field continued to be a severely depressed segment of the economy.

In February 1991, W Fashion Life, the first Pan-European fashion lifestyle publication, vas launched. Ten issues were published in English, French, Italian and German in 1991 and ten are planned for 1992. Revenues exceeded expectations, and the product received very favorable reviews from advertisers and readers alike. Translation and associated production costs, however,
exceeded anticipated levels. Special advertising sections will be added in 1992.

In May, Fairchild, which had been housed in three separate locations, moved to new ofices. All ten publications will operate out of a centralized art department with 70 percent of all pages being designed on computer screens. By mid-1992, computer pagination for all Fairchild publications will be implemented.

Revenues for the Financial Services and Medical Group increased by 5 percent, and operating earnings were up substantially, reversing a three-year decline in operating income. At Institutional Investor, operating income improved on a revenue gain of 2 percent primarily due to continuing cost coitainment. A significant recovery in securities industry advertising was more than offset by continued declines in the banking, technology, and corporate sectors. The company successfully launched The Journal of Fixed Income, its first new journal in 17 years. Institutional Investor received an Overseas Press Club Award and an Overseas Press Club Citation.

Revenues and operating income at the International Medical News Group and Mercury Press increased substantially in 1991, respectively, reversing a two-year decline. International Medical News Group publications gained market share, and three new single-subject supplements were launched successfully. Management changes made late in 1990 provided effective new leadership at the International Medical News Group.

Management's Discussion and Analysis of Results of Operations and Financial Condition

Results of Operations 1991 Compared to 1990

Consolidated net revenues for 1991 were \(\$ 5,381,989,000\), down slightly from the \(\$ 5,385,602,000\) reported in 1990. Virtually all of the Company's advertiser-supported businesses were adversely affected by the ongoing recessionary environment. Broadcasting net revenues for 1991 were \(\$ 4,329,743,000\), compared with \(\$ 4,283,633,000\) in 1990, a \(1 \%\) increase. Publishing Group net revenues decreased \(5 \%\), from \(\$ 1,101,969,000\) in 1990 to \(\$ 1,052,246,000\) in 1991.

Net revenues for the ABC Television Network were up slightly from 1990. Incremental revenues from the telecasts of Super Bowl XXV and the new post-season NFL Wild Card playoff games were offset by the overall weakness in national advertising demand. Television stations and radio operations also reported modest revenue declines. Video operations reported significant revenue increases, primarily due to the continued growth of ESPN's subscriber base. Publishing revenues decreased \(5 \%\), primarily due to advertising declines at the specialized publications as well as the effect of prior year dispositions. Excluding the effect of 1990 and 1991 acquisitions, dispositions and start-ups, the Publishing Group's net revenues declined \(3 \%\) in 1991.

Total costs and expenses for 1991 were \(\$ 4,620,756,000\), compared with \(\$ 4,462,387,000\) in 1990, a \(4 \%\) increase. Broadcasting costs in 1991 increased 6\% from 1990. Expenses for the ABC Television Network increased moderately, primarily as a result of the rights costs and production expenses associated with the telecasts of the Super Bowl and the NFL Wild Card playoff games, and the effect of new business activities. Excluding these factors, television
network costs were up less than \(2 \%\) from 1990. Costs at the video operations increased modestly as a result of increased programming expenses, while costs for the television stations and radio operations were virtually flat with 1990. Costs and expenses in 1991 for the Company's publishing operations decreased \(4 \%\) from 1990, primarily as a result of reduced advertising volume and declines in newsprint pricing. Excluding the effect of 1990 and 1991 acquisitions, dispositions and start-ups, Publishing Group expenses decreased \(2 \%\) from 1990.

Operating income for 1991 was \(\$ 761,233,000\), compared with \(\$ 923,215,000\) in 1990, an \(18 \%\) decline. Broadcasting operating income decreased \(19 \%\) from 1990, with the ABC Television Network reporting a substantial decline in operating earnings. The television station and radio operations' operating income also declined in 1991, while video operations reported a significant increase in earnings. Publishing earnings declined \(7 \%\) in 1991, with small gains for the newspapers offset by significant declines at the specialized publications. Excluding the effect of 1990 and 1991 acquisitions, dispositions and start-ups, publishing operating earnings decreased \(9 \%\) in 1991.

Net financial expense (interest expense less interest income) for 1991 increased

\(\$ 6,079,000\) from 1990. The increase was attributable to higher interest expense on increased long-term debt due to the issuance of \(\$ 250,000,000\) of \(87 / 8 \%\) notes in December 1990 and \(\$ 250,000,000\) of \(83 / 4 \%\) debentures in August 1991, partially offset by increased interest income due to a greater level of short-term investments and the November 1991 redemption of \(\$ 500,000,000\) of debentures. Interest of \(\$ 13,557,000\) and \(\$ 13,802,000\) was capitalized in 1991 and 1990, respectively. The Company's effective tax rate was \(43.4 \%\) in 1991 and \(43.0 \%\) in 1990.

Consolidated income before the extraordinary charge for 1991 was \(\$ 374,696,000\), compared with \(\$ 477,780,000\) earned in 1990. Income per share before an extraordinary charge for 1991 was \(\$ 22.33\), a decline of \(19 \%\) from the \(\$ 27.71\) reported in 1990. Average shares outstanding in 1991 were \(16,780,000\) compared with \(17,240,000\) in 1990, the decline reflecting repurchases of the Company's common stock during 1990 and 1991.

During the fourth quarter of 1991, the Company redeemed \(\$ 200,000,000\) of \(113 / 4 \%\) subordinated debentures due 2013 and \(\$ 300,000,000\) of \(115 / 8 \%\) debentures due 2015. In addition, on January 3, 1992, the Company redeemed \(\$ 187,500,000\) of \(10.3 \%\) Senior Notes due in 1993 and 1994. An extraordinary charge of \(\$ 31,203,000\) (net of income taxes), or \(\$ 1.86\) per share, resulted from these transactions. These redemptions will result in lower net interest expense in future periods.

Results of Operations 1990 Compared to 1989

Consolidated net revenues for 1990 were \(\$ 5,385,602,000\), compared with \(\$ 4,957,394,000\) in 1989, a \(9 \%\) increase. Broadcasting net revenues for 1990 were \(\$ 4,283,633,000\), compared with \(\$ 3,899,989,000\) in 1989, representing a \(10 \%\) increase. Publishing Group net revenues
increased 4\%, from \$1,057,405,000 in 1989 to \(\$ 1,101,969,000\) in 1990.

Net revenues in 1990 for the ABC Television Network increased \(8 \%\), compared with 1989. Strong television network revenue gains in the first eight months of 1990 were moderated by a weak scatter market for the balance of the year and by the absence of the telecast of the World Series in 1990. Television station and radio operations reported modest revenue gains in 1990. The video operations reported significant revenue increases, primarily due to ESPN's first year coverage of Major League Baseball and its new National Football League contract. Publishing revenues increased \(4 \%\), with most of the increase resulting from 1990 acquisitions. Excluding the effect of 1989 and 1990 acquisitions and dispositions, the Publishing Group's net revenues were \(2 \%\) higher in 1990.

Total costs and expenses for 1990 were \(\$ 4,462,387,000\), compared with \(\$ 4,034,882,000\) in 1989, an \(11 \%\) increase. Excluding purchase price adjustments, total costs and expenses for the Company increased \(8 \%\) from 1989. Broadcasting costs in 1990 (excluding purchase price adjustments) increased \(10 \%\) from 1989. Costs and expenses for the ABC Television Network increased moderately, primarily as a result of higher prime-time programming costs and ABC News production and newsgathering expenses. Costs for the Company's video operations increased very significantly, primarily due to the cost of the program rights and production expenses for coverage by ESPN of Major League Baseball. Costs of the Company's television station and radio operations increased moderately, principally due to higher programming and news department expense and the inclusion of Satellite Music Network, Inc., which was acquired in August 1989. Costs and expenses in 1990 for the Company's publishing operations increased 5\% from 1989. Excluding the effect of 1989 and 1900 acquisitions, dispositions and start-ups, publishing expenses increased only \(2 \%\) from
1989. Publishing expenses were favorably impacted in 1990 by the reduced cost of newsprint and were unfavorably impacted by charges incurred in connection with the reorganization of the specialized publications operations.

Operating income for 1990 was \(\$ 923,215,000\), compared with \(\$ 922,512,000\) in 1989. Broadcasting earnings declined slightly in 1990. The ABC Television Network reported a slight decline in operating income after including the effect of purchase price adjustments in both years. Excluding the effect of purchase price adjustments in both years, the ABC Television Network reported a significant profit improvement in 1990 over 1989. Television station earnings increased moderately in 1990, while earnings for the video operations declined as a result of losses incurred at ESPN in its first year of coverage of Major League Baseball. Radio operations declined slightly in a difficult sales environment. Publishing earnings improved slightly in 1990, with gains by the daily newspapers being partially offset by declines at several of the specialized publications as well as a one-time \(\$ 4,000,000\) charge incurred in connection with the reorganization of the specialized publications operations.

Results for 1990 and 1989 reflect a reduction in entertainment programming and sports rights at the ABC Television Network from historic costs to fair market values recorded in connection with the acquisition of ABC of \(\$ 8,500,000\) and \(\$ 92,000,000\), respectively. These reduced costs (net of income taxes) benefité per share earnings by \(\$ 0.30\) and \(\$ 3.10\) in 1990 and 1989, respectively. The Contipany anticipates the effect of such reductions will be immaterial in 1991 and thereafter. Results for 1990 and 1989 also include a charge of \(\$ 3.71\) per share and \(\$ 3.57\) per share, respectively, for amortization of intangible assets.

Net financial expense (interest expense less interest income) for 1990 increased
\(\$ 2,314,000\) from 1989. This slight net increase resulted mainly from reduced interest income due to lower interest rates on invested cash. Interest of \(\$ 13,802,000\) and \(\$ 11,183,000\) was capitalized in 1990 and 1989, respectively. The Company's effective tax rate was \(43.0 \%\) in 1990 and \(42.9 \%\) in 1989.

Earnings per share for 1990 were \(\$ 27.71\), a \(2 \%\) gain over the \(\$ 27.25\) reported in 1989. Consolidated net income for 1990 amounted to \(\$ 477,780,000\), a decrease of \(2 \%\) from the \(\$ 485,727,000\) earned in 1989. Average shares outstanding for 1990 were \(17,240,000\), compared with \(17,825,000\) in 1989, the decrease reflecting repurchases of common stock during 1989 and 1990.

\section*{Cash and Cash Flows}

In 1991, the Company's cash provided by operating activities was \(\$ 587,548,000\), an increase of \(\$ 6,159,000\) from 1990. The increase was primarily attributable to substantially decreased net investment in program licenses and rights, offset by lower net income. The decline in net investment in program licenses and rights resulted primarily from the amortization of sports rights in excess of actual cash payments for the ABC Television Network, which is expected to reverse itself over the next two years.

In 1991, cash from investing activities was \(\$ 14,469,000\), an increase of \(\$ 1,020,105,000\) from 1990. The increase in cash from investing activities came as a result of a reduction in short-term investments of \(\$ 187,143,000\) in 1991 compared with an increase of \(\$ 797,401,000\) in such investments in 1990. These investments are all highly liquid short-term United States Government securities. In addition, acquisitions of operating properties and other miscellaneous investment activities were lower in 1991 than in 1990.

In 1991, cash used for financing activities was \(\$ 439,011,000\), an increase of
\(\$ 285,293,000\) from the \(\$ 153,718,000\) in 1990. The increase was primarily due to a significant increase in long-term debt repayments and redemptions, partially offset by reduced repurchases of the Company's common stock.

At December 31, 1991, cash and short-term cash investments were \(\$ 726,045,000\), an increase of \(\$ 163,006,000\) from the prior year. However, after the inclusion of short-term investments, the balance at December 31, 1991 aggregated \(\$ 1,336,303,000\), a decrease of \(\$ 24,137,000\) from \(\$ 1,360,440,000\) at December 31, 1990. The Company's policy is very conservative with respect to investment of its cash. At December 31, 1991, all of the Company's cash was invested in highly-liquid United States Government investments with a weighted average life to maturity of 90 days. The Financial Accounting Standards Board requirements arbitrarily detine cash equivalents as those investments with maturities at the date of purchase of three months or less. At December 31, 1991, \(\$ 610,258,000\) of the Company's investments did not meet the definition of a cash equivalent and are therefore classified in the consolidated financial statements as short-term investments. The Company believes that this distinction is not meaningful with respect to the statement of its cash and cash equivalents position.

In the first week of January 1992, the Company's cash was reduced by approximately \(\$ 290,000,000\) due to a required repayment and early redemption of the balance of its outstanding 10.8\% Senior Notes.

\section*{Capital Expenditures and} Program Commitments

In 1991, capital expenditures amounted to \(\$ 120,998,000\), up slightly from the \(\$ 120,812,000\) spent in 1990. The largest portion of the 1991 spending was in the Company's broadcasting operations where \(\$ 106,300,000\) was spent. Broadcasting capital
expenditures included \(\$ 20,900,000\) for transponders at ESPN and the ABC Radio Networks, \$26,600,000 for facilities improvements and \(\$ 58,000,000\) for broadcast equipment to support current operations. In 1991, the Publishing Group spent \(\$ 13,900,000\) for ongoing operations.

The Company anticipates that 1992 capital expenditures will also approximate \(\$ 120,000,000\). This amount includes \(\$ 33,000,000\) for facilities improvements and \(\$ 6,000,000\) for transponders at ESPN. Expenditures for broadcast and publishing equipment to support ongoing operations are expected to be \(\$ 81,000,000\), which is less than annual depreciation expense.

As the operator of the ABC Television Network, ESPN and eight television stations, the Company expects to continue to enter into programming commitments to purchase the broadcast rights for various feature films, sports and other programming. Total commitments to purchase broadcast programming were approximately \(\$ 2,835,000,000\) at the end of 1991. This amount is substantially payable over the next four years. The Company plans to fund its operations and commitments from internally generated funds and, if needed, from various external sources of funds which are available.


\section*{Capital Structure}

The Company's capital structure is made up of four components: stockholders' equity, interest-bearing debt, minoitiy interest and deferred income taxes.

Stockholders' equity amounted to \$3,654,833,000 at December 31, 1991, an increase of \(\$ 286,936,000\) from the 1990 yearend total of \(\$ 3,367,897,000\). The increase was primarily attributable to the addition of \(\$ 343,493,000\) of net income and \(\$ 30,50,000\) from common stock issued under Employee Stock Plans, offset by \(\$ 83,714,000\) of purchases of common stock to be held as treasury shares.

At December 31, 1991, total interest-bearing debt was \(\$ 1,602,259,000\), a net decrease of \(\$ 345,131,000\) from 1990. During 1991, the Company issued \(\$ 250,000,000\) of \(83 / 4 \%\) debentures due August 15, 2021. The net proceeds from the sale of these unsecured debentures were used for general corporate purposes. In the fourth quarter of 1991, pursuant to provisions under their respective indentures, the Company redeemed \(\$ 200,000,000\) of its \(113 / 4 \%\) subordinated debentures due 2013 and \(\$ 300,000,000\) of its \(1158 \%\) debentures due 2015. In 1991, and again in January 1992, the Company made a sinking fund payment of \(\$ 93,750,000\) as required by the terms of its \(10.8 \%\) Senior Notes. In addition, in January 1992, the Company redeemed the remaining \(\$ 187,500,000\) of these Senior Notes at a price of \(104 \%\) of par.

As more fully described in Note 6 to the Consolidated Financial Statements, total interest-bearing debt at December 31, 1991 includes \(\$ 100,000,000\) of commercial paper supported by a \(\$ 1,000,000,000\) bank revolving credit agreement, \(\$ 1,481,250,000\) of public and privately-placed notes and debentures and \(\$ 21,009,000\) of oiher longterm debt. At December 31, 1991, the weighted average interest rates of the commercial paper and of all other long-term instruments was \(4.8 \%\) and \(9.3 \%\), respectively.

Following the January 1992 repayment and redemption, the weighted average interest rate of all other long-term instruments was \(\mathbf{9 . 0 \%}\). The Company plans to fund the repayment of its debt from internally generated funds and, if needed, from various external sources of funds which are available.

The Company's debt to total capital ratio at the end of each of the last five years was as follows:
\begin{tabular}{|c|c|c|c|}
\hline (Dollars in millions) & Debt & Total capital & Ratio \\
\hline 1991 & \$1,602.3 & \$5,521.2 & 29\% \\
\hline 1990. & \$1,947.4 & \$5,542.5 & 35\% \\
\hline 1989. & \$1,695.1 & \$5,221.9 & 32\% \\
\hline 1988. & \$1,693.5 & \$4,948.5 & 34\% \\
\hline 1987. & \$1,596.9 & \$4,128.9 & 41\% \\
\hline
\end{tabular}

After reflecting the January 1992 payment and redemption of the \(\$ 281,250,000\) of \(10.8 \%\) Senior Notes, the Company's debt to total capital ratio was \(25 \%\).

The Company's return on average stockholders' equity was \(10.7 \%\) in 1991 and \(14.3 \%\) in 1990. The decreased retum in 1991 was primarily attributable to the \(22 \%\) decline in income before extraordinary items.

Since 1988, the Board of Directors of the Company has authorized the repurchase of \(!p\) to \(2,000,000\) shares of the Company's common stock. The repurchases are made from time to time in the open market at prices then prevailing. As of February 28, 1992, the Company has repurchased \(1,667,300\) shares of its common stock under this authorization for a total cost of \(\$ 761,400,000\), at an average cost of \(\$ 457\) per share.

\section*{Intangible Assets}

At December 31, 1991, the Company's intangible assets, before accumulated amortization, totaled \(\$ 2,525,057,000\), which accounted for approximately \(36 \%\) of the Company's total assets.

Intangible assets represent the excess of the purchase price over the underlying fair
market value of tangible assets acquired. In accordance with Accounting Principles Board Opinion No. 17, the Company amortizes substantially all intangible assets over 40 years. This practice is arbitrarily mandated by Opinion No. 17 without regard to whether these assets have or have not declined in value.

All of the Company's intangible assets have resulted from the acquisition of broadcasting and publishing properties. Historically, such intangible assets have substantially increased in value and have long and productive lives. We believe that the Company's intangible assets have appreciated in value, and that the requirements of Opinion No. 17 when applied to such publishing and broadcasting assets understate net income and stockholders' equity. The amortization of intangible assets had the effect of reducing 1991 net income by \(\$ 62,331,000\), or \(\$ 3.71\) a share. The amortization of substantially all intangible assets is not a deductible item in computing income taxes.

Financial Summary 1981_1091



(4)




th leone before extraordinary items divided by average stockholders' equity.


\section*{Consolidated Statement of Income}

Years ended December 31, 1991, 1990 and 1989
(Dollars in thousands except per share amounts)
(Dollars in thousands except per share amounts)


Average shares outstanding ( 000 's omitted) \(\qquad\) 16,780
17,240
17,825

\section*{Consolidated Statement of Cash Flows}

Years ended December 31, 1991, 1990 and 1989
(Dollars in thousands)

Cash flows from operating activities
Net income
Adjustments to reconcile net income to net cash
Noncash and nonoperating items
Depreciation
Amortization of intangible assets \(\qquad\)
(Decrease) increase in deferred liabilities
Extraordinary charge, early debt redemption
Other noncash items \(\qquad\)
Cash from operations before changes in operating assets and liabilities \(\qquad\)
Decrease (increase) in program assets and liabilities, net.
(Increase) in accounts receivable \(\qquad\)
(Decrease) increase in accounts payable, accrued expenses and other current liabilities \(\qquad\)
(Increase) in other operating assets, net \(\qquad\)
Net cash provided by operating activities \(\qquad\)
Cash flows from investing activities
Capital expenditures \(\qquad\)
\(\qquad\)
Acquisition of operating companies \(\qquad\)
Decrease (increase) in short-term investments \(\qquad\)
Other investing activities, net
Net cash provided by (used in) investing activities
Cash flows from financing activities
Common stock purchased for treasury \(\qquad\)
Common stock issued under Employee Stock Plans
Dividends \(\qquad\)
Proceeds from issuance of long-term debt \(\qquad\)
Reduction of long-term debt
Premium on early redemption of debt \(\qquad\)
Net cash (used in) financing activities
Net increase (decrease) in cash and short-term cash investments
Cash and short-term cash investments
Beginning of period
End of period \(\qquad\)
\$ 343,493
\begin{tabular}{crr} 
& & \\
\(\mathbf{9 6 , 0 3 7}\) & 95,675 & 93,965 \\
\(\mathbf{6 2 , 3 3 1}\) & 63,985 & 63,634 \\
\(\mathbf{( 3 9 , 8 9 7 )}\) & 14,040 & 57,058 \\
\(\mathbf{5 0 , 2 1 8}\) & - & - \\
\(\mathbf{1 9 , 7 1 5}\) & \(\mathbf{2 1 , 2 2 5}\) & 885 \\
\hline
\end{tabular}
\[
\mathbf{5 3 1}, \mathbf{8 9 7}
\]
\[
171,371
\]
\[
672,705
\]
\[
701,269
\]
\[
(154,472)
\]
\[
(13,151)
\]
\[
(86,692)
\]


\section*{Consolidated Balance Sheet}
December 31, 1991 and 1990 ..... 1990(Dollars in thousands)
Assets ..... 1991
Current assets
Cash and short-term cash investments ..... \$ 726,045 ..... \$ 563,039
Short-term investments ..... \(\mathbf{6 1 0 , 2 5 8}\)797,401
Accounts and notes receivable (net of allowance for doubtful accounts of \(\$ 38,302\) in 1991 and \(\$ 37,840\) in 1990) ..... 841,440 ..... 828,341
Program licenses and rights ..... 426,705 ..... 408,381
Other current assets ..... 219,443219,229
Total current assets ..... 2,823,891 ..... 2,816,391
Property, plant and equipment, at cost
Land ..... 403,482
403,338Buildings and improvements633,859
Broadcasting and publishing equipment ..... 689,517Other, including construction-in-progress234,654\(\mathbf{1 , 9 6 1 , 5 1 2} \quad 1,861,060\)
Less accumulated depreciation ..... 618,237 ..... 539,469
Property, plant and equipment, net 1,343,275

1,321,591621,470622,521213,731539,469
Intangible assets (net of accumulated amortization of \$413,781 in 1991and \(\$ 354,404\) in 1990)
\begin{tabular}{rr}
\(\mathbf{2 , 1 1 1 , 2 7 6}\) & \(2,177,818\) \\
\(\mathbf{1 7 6 , 3 0 1}\) & 204,306 \\
\(\mathbf{2 4 0 , 9 6 9}\) & 176,081 \\
\hline \(\mathbf{\$ 6 , 6 9 5 , 7 1 2}\) & \(\underline{\$ 6,696,187}\) \\
\hline
\end{tabular}
Liabilities and Stockholders' Equity ..... 1991 ..... 1990
Current liabilities
Accounts payable ..... \$ 115,806
81,308 ..... 86,513
Accrued compensation45,67555,941
Accrued expenses and other current liabilities ..... 217,350 ..... 209,189
Program licenses and rights ..... 320,930 ..... 145,130
Taxes on income ..... 101,181 ..... 194,199
Long-term debt due within one year ..... 284,860 ..... 96,602
Total current liabilities 1,167,110 ..... 896,447
Deferred compensation ..... 94,653 ..... 164,143
Deferred income taxes ..... 183,740 ..... 154,147
Program licenses and rights, noncurrent ..... 36,257 ..... 50,367
Other liabilities ..... 161,332139,323
Long-term debt due after one year ..... 1,317,399Total liabilities.2,960,4911,850,788
3,255,215
Minority interest ..... 80,388
73,075
Stockholders' equity
Preferred stock, no par value ( \(4,000,000\) shares authorized)
\(\qquad\)
Common stock, \(\$ 1\) par value ( \(80,000,000\) shares authorized)18,39418,394
Additional paid-in capital ..... 1,017,195Retained earrings3,397,8924,433,481
Less common stock in treasury, at cost ( \(1,754,825\) shares in 1991 and \(1,634,361\) shares in 1990) 778,648 ..... 706,812
Total stockholders' equity ......................................................................... \(\mathbf{3 , 6 5 4 , 8 3 3}\) ..... 3,367,897
\(\$ 6,695,712 \quad \$ 6,696,187\)

\section*{Consolidated Statement of Stockholders' Equity}

Years ended December 31, 1991, 1990 and 1989
(Dollars in thousands)


\section*{1. Accounting Policies}

Principles of Consolidation - The consolidated financial statements include the accounts of all significant subsidiaries. Investments in other companies which are at least \(20 \%\) owned are reported on the equity method. All significant intercompany accounts and transactions have been eliminated.

Property, Plant and Equipment - Depreciation Depreciation is computed on the straight-line method for financial accounting purposes and on accelerated methods for tax purposes. Estimated useful lives for major asset categories are 10-55 years for buildings and improvements, 4-20 years for broadcasting equipment and 5-20 years for publishing machinery and equipment. Leasehold improvements are amortized over the terms of the leases.

Intangible Assets - Intanpible assets consist of amounts by which the cost of acquisitions exceeded the values assigned to net tangible assets. The broadcasting and publishing intangible assets, all of which may be characterized as scarce assets with very long and productive lives, have historically increased in value with the passage of time. In accordance with Accounting Principles Board Opinion No. 17, substantially all of these intangibie assets are being amortized over periods of up to 40 years, even though in the opinion of management there has been no diminution of value of the underlying assets.

Program Licenses and Rights - Program licenses and rights and the related liabilities are recorded when the license period begins and the program is available for use. Television network and station rights for theatrical movies and other long-form programming are charged to expense primarily on accelerated bases related to the usage of the program. Television network series costs and multi-year sports rights are charged to expense based on the flow of anticipated revenue.

Postretirement Benefits Other Than Pensions - In December 1990, Financial Accounting Standards Board Statement No. 106 was issued which requires a change in the method of accounting for postretirement benefits other than pensions. This standard must be implemented by 1993. A preliminary evaluation by the Company indicated the impact of adoption on the consolidated financial statements will not be material.

Short-Term Investments - Short-term investments consist of highly liquid U.S. Government instruments with original maturities in excess of three months and are carried at cost, which approximates market. Short-term investments which have a maturity of three months or less at the time of purchase are considered cash equivalents.

\section*{2. Acquisitions}

During 1991, the Company through ESPN acquired a 50 percent interest in the European Television Networks, which includes The European Sports Network (previously 25 percent owned by ESPN) and other related activities and also acquired two
small publishing operations. The combined cash purchase price for these acquisitions was \(\$ 48,733,000\). During 1990 and 1989, the Company completed a number of acquisitions for a combined cash purchase price of \(\$ 61,983,000\) and \(\$ 81,465,000\), respectively.

Notes to Consolidated Financial Statements-(Continued)

\section*{3. Income Per Share}

The calculation of average common shares and common share equivalents outstanding during the year is as follows (000's omitted):


\section*{4. Shareholder Rights Plan}

In 1989, the Company adopted a Shareholder Rights Plan. The Plan becomes operative in certain events involving the acquisition of \(20 \%\) or more of the Company's common stock by any person or group in transactions not approved by the Company's Board of Directors. In the case of Berkshire Hathaway Inc., pursuant to an existing agreement, the threshold for activation of the Rights Plan is the acquisition of more than \(30 \%\) of the Company's common stock.

Upon the occurrence of such an event, each Right, unless redeemed by the Board, entitles its holder to purchase at the Right's exercise price of \(\$ 2,000\) a number of common shares of the Company, or in ertain circumstances the acquiring company's common shares, having a market value of twice that price. The Rights expire in 1999.

\section*{5. Commitments}

At December 31, 1991, the Company is committed to the purchase of broadcast rights for various feature films, sports and other prograraming aggregating approximately \(\$ 2,835,000,000\). The aggregate payments related to these commitments during the next five years are summarized as follows:
\(1992-\$ 1,275,957,000 ; 1993-\$ 787,304,000 ;\)
\(1994-\$ 441,114,000 ; 1995-\$ 214,150,000 ;\)
\(1996-\$ 81,258,000\).

The Company anticipates 1992 capital expenditures for property, plant and equipment will approximate \(\$ 120,000,000\).

Rental expense under operating leases amounted to \(\$ 93,089,000, \$ 90,098,000\) and \(\$ 86,498,000\) for 1991, 1990 and 1989, respectively. Future minimum annual rental payments under noncancelable leases are as follows ( 000 's omitted):


Total minimum payments for operating leases have not been reduced for future minimum sublease rentals aggregating \(\$ 42,499,000\).

\section*{6. Long-Term Debt}

Long-term debt at December 31, 1991 and 1990 is as follows ( 000 's omitted):
\begin{tabular}{|c|c|c|}
\hline , & 1991 & 1990 \\
\hline Commercial paper supported by bank revolving credit agreement \(\qquad\) & \$ 100,000 & \$ 100,000 \\
\hline \(10.8 \%\) Senior Notes due 1994, with annual sinking fund payments of \(\$ 93,750\) beginning in 1991 \(\qquad\) & 281,250 & 375,000 \\
\hline 81/\% notes due 1996 & 200,000 & 200,000 \\
\hline 10\%\% notes due 1997 ..... & 200,000 & 200,000 \\
\hline \(81 / \mathrm{\%}\) notes due 2000 ................ & 250,000 & 250;000 \\
\hline \(8 \% \%\) debentures due 2016, with annual sinking fund payments of \(\$ 12,000\) beginning in 1997 .. & 300,000 & 300,000 \\
\hline 8\%\% debentures due \(2021 . . . . . . . .\). & 250,000 & \\
\hline \(11 \% \%\) subordinated debentures due 2013 \(\qquad\) & - & 200,000 \\
\hline 11\%\% debentures due 2015 .... & - & 300,000 \\
\hline Other long-term debt ................ & 21,009 & 22,390 \\
\hline & \$1,602,259 & \$1,947,390 \\
\hline
\end{tabular}

The aggregate payments of long-term debt outstanding at December 31, 1991, for the next five years, excluding commercial paper, are summarized as follows: 1992 \$284,860,000; 1993-\$3,169,000; 1994-\$3,449,000; 1995-\$2,602,000; 1996-\$202,638,000.

Interest paid on long-term debt during 1991, 1990 and 1989 amounted to \(\$ 203,170,000, \$ 182,177,000\) and \(\$ 185,894,000\), respectively.

A subsidiary of the Company has issued commercial paper, \(\$ 100,000,000\) of which was outstanding at December 31, 1991, at a weighted average interest rate of \(4.8 \%\). The commercial paper is supported by a \(\$ 1,000,000,000\) bank revolving credit agreement terminating on June 30, 1992, unless otherwise extended.

Under terms of the bank revolving credit agreement, the Company and its consolidated subsidiaries are required to maintain a consolidated net worth of \(\$ 1,997,829,000\) at

December 31, 1991, increasing annually by 33 percent of the consolidated net income of the previous year. The commercial paper outstanding at December 31, 1991, is classified as long-term, since the Company intends to renew or replace with long-term borrowings all, or substantially all, of the commercial paper. However, the amount of commercial paper outstanding in 1992 is expected to fluctuate and may be reduced from time to time.

The \(83 / 4 \%\) debentures due 2016 are redeemable at the option of the Company, in whole or in part, at a declining premium to par until 2006 and at par thereafter; provided, however, that these debentures not be redeemed from, or in anticipation of, funds borrowed at certain specified lower interest rates for a period of ten years from their date of issuance. The \(101 / 2 \%\) notes and \(81 / 4 \%\) notes are redeemable at par starting in 1992 and 1993, respectively. The \(87 / \%\) notes and the \(83 / 4 \%\) debentures due 2021 are not redeemable prior to maturity and are not subject to any sinking fund. During 1991, the Securities and Exchange Commission declared effective a shelf registration statement of the Company which allows for the issuance of up to \(\$ 500,000,000\) in additional debt securities.

In the fourth quarter of 1991, pursuant to provisions under their respective indentures, the Company redeemed the \(113 \% \%\) subordinated debentures due 2013 and the \(115 \%\) debentures due 2015. In January 1992, the Company made a sinking fund payment of \(\$ 93,750,000\) as required by the terms of the \(10.8 \%\) Senior Notes and also redeemed the remaining \(\$ 187,500,000\) of these Senior Notes at a price of \(104 \%\) of par. An after-tax extraordinary charge of \(\$ 31,203,000\), or \(\$ 1.86\) per share, resulted from these redemptions.

The Company has unconditionally guaranteed the \(81 / 4 \%\) notes, the \(83 \%\) debentures which have been issued by a wholly-owned subsidiary, the commercial paper, and any borrowings which may be made by a subsidiary under the bank revolving credit agreement.

\section*{Notes to Consolidated Financial Statements-(Continued)}

\section*{7. Employee Benefit Plans}

The Company has defined benefit pension plans or qualified profit sharing plans covering substantially all of its employees not covered by union plans. The profit sharing plans provide for contributions by the Company in such amount as the Board of Directors may annually determine. Contributions to the profit sharing plans of \(\$ 6,432,000, \$ 6,700,000\) and \(\$ 6,786,000\) were charged to expense in 1991, 1990 and 1989, respectively.

With respect to the defined benefit pension plans, the Company's policy is to fund amounts as are necessary on an actuarial basis to provide for benefits in actordance with the requirements of ERISA. Benefits are generally based on years of service and compensaion. The weighted average discount rate used in determining the actuarial present value of the projected benefit obligation was \(9 \%\) at December 31, 1991 and 1990. The rate of increase in future compensation levels and the expected long-term rate of return on assets were \(5 \%\) and \(8 \%\), respectively, in 1991 and 1990 .

The components of net pension cost for 1991, 1990 and 1989 are as follows ( 000 's omitted):
\begin{tabular}{lccc}
\hline & 1991 & 1990 & 1989 \\
\hline \begin{tabular}{c} 
Service cost of current \\
period .....................
\end{tabular} & \(\$ 14,419\) & \(\$ 14,349\) & \(\$ 12,460\) \\
\begin{tabular}{c} 
Interest cost on \\
projected benefit
\end{tabular} & & & \\
\begin{tabular}{c} 
obligation ...............
\end{tabular} & 36,512 & 32,985 & 28,923 \\
\begin{tabular}{c} 
Actual return on plan \\
assets ....................
\end{tabular} & \((72,147)\) & \((1,494)\) & \((54,328)\) \\
\begin{tabular}{c} 
Net amortization and \\
deferral ................
\end{tabular} & 36,664 & \(\underline{(34,789)}\) & \(\underline{20,036}\) \\
\hline Net pension cost ........... & \(\$ 15,448\) & \(\$ 11,051\) & \(\$ 7,091\) \\
\hline
\end{tabular}

The following table sets forth the pension plans' funded status and amounts recognized in the balance sheet at December 31, 1991 and 1990 (000's omitted):


The Company also has a Savings \& Investment Plan which allows eligible employees to allocate up to \(10 \%\) of salary through payroll deduction among a Company stock fund, a diversified equity fund and a guaranteed income fund. The Company matches
\(50 \%\) of the employee's contribution, up to \(5 \%\) of salary. In 1991, 1990 and 1989, the cost of this plan (net of forfeitures) was \(\$ 10,138,000, \$ 10,038,000\) and \(\$ 7,437,000\), respectively.

\section*{8. Segment Data}

The Company's business operations are classified into two segments: Broadcasting and Publishing. Broadcasting operations include the ABC Television Network and eight television stations, the ABC Radio Networks and 21 radio stations and cable tolevision programming services. The Publishing segment includes newspapers, shopping guides, various
specialized business and consumer periodicals and books, research services and database publishing. There are no material product transfers between regments of the Company, and virtually all of the Company's business is conducted within the United States. The segment data is as follows ( 000 's omitted):


\section*{Notes to Consolidated Financial Statements (Continued)}

\section*{9. Income Taxes}

The provision for income taxes before extraordinary charge differs from the amount of tax determined by applying the Federal statutory rate for the following realions ( 000 's omitted):
\begin{tabular}{|c|c|c|c|c|c|c|c|}
\hline \multirow[t]{2}{*}{} & \multicolumn{2}{|c|}{1991} & \multicolumn{3}{|c|}{1990} & \multicolumn{2}{|c|}{1989} \\
\hline & Amount & \% & & Amount & \% & Amount & \% \\
\hline Income before income taxes ...............n............... & \$662,196 & : & & \$837,780 & & \$851,127 & \\
\hline Income tax expense at statutory Federal rate ............. & \$225,147 & 34.0 & \(\theta\) & \$284,845 & 34.0 & \$289,383 & 34.0 \\
\hline State and local income taxes, fiet of Federal benefit \(\qquad\) & - 33,432 & 5.0 & & 48,166 & 5.8 & 45,358 & 5.3 \\
\hline Amortization of intangibles ................................ & 21,020 & 3.2 & & 21,311 & 2.5 & 20,891 & 2.5 \\
\hline Other, net ......................................................... & 7,901 & 1.2 & & 5,678 & 0.7 & 9,768 & 1.1 \\
\hline Tutal ............................................................... & \$287,500 & 43.4 & & \$360,000 & 43.0 & \$365,400 & \(\underline{42.9}\) \\
\hline
\end{tabular}

Income tax expense is comprised of the following ( 000 's omitted):
\begin{tabular}{|c|c|c|c|}
\hline & 1991 & 1990 & 1989 \\
\hline \multicolumn{4}{|l|}{Federal} \\
\hline Current .............. & \$216,400 & \$296,200 & \$317,400 \\
\hline \multirow[t]{2}{*}{Deferred .............} & 17,200 & (10,700) & \((22,300)\) \\
\hline & 233,600 & 285,500 & 295,100 \\
\hline \multicolumn{4}{|l|}{State and local} \\
\hline Current .............. & 50,500 & i. 77,000 & 75,109: \\
\hline Deferred ............. & 3,400 & \((2,500)\) & \((4,800)\) \\
\hline & 53,900 & 74,500 & 70,300 \\
\hline Total .................... & \$287,500 & \$350,000 & \$ \(\$ 365,400\) \\
\hline
\end{tabular}

Income taxes naid, net of refunds received, during 1991, 1990 and 1989 amounted to \(\$ 310,737,000\), \(\$ 351,770,000\) and \(\$ 295,682,000\), respectively.

In February 1992, the Financial Accounting Standards Board issued Statement No. 109 which requires a change in the method of accounting fir income taxes. The standard supersedes Statement AO. 96 and must be implemented by 1993. The Company does not expect to adopt the standard prior to 1993, and the impson the financial statements of such adoption is estimated not to be material.

The provision (benefit) for deferred income taxes represents the tax effect of transactions reported in different periods for financial and income tax reporting purposes, and results from the foilowing timing differences (000's omitted):
\begin{tabular}{lcccc}
\hline & 1991 & 1990 & 1989 \\
\hline Accelerated & & & \\
depreciation ............... \(\$ 2,800\) & \(\$ 11,300\) & \(\$ 14,900\) \\
Program ctets ............... & 2,000 & \((1,900)\) & \((6,500)\) \\
Deferred compensation \(\ldots .\). & 30,600 & \((7,500)\) & \((21,300)\) \\
Other .......................... & \((14,800)\) & \((15,100)\) & \((14,200)\) \\
Total ................................. & \(\$ 20,600\) & \(\$(13,200)\) & \(\$(27,100)\) \\
\hline
\end{tabular}

The extraordinary charge on the redemption of the subordinated debentures and the Senior Notes is net of an income tax benefit of \(\$ 19,015,000\) (See Note 6).

Deferred income taxes at December 31, 1991 include approximately \(\$ 130,000,000\) of taxes relating to the disposition of broadcasting and cable properties by the Company and its subsidiaries in 1986, deferred under the provisions of Section 1071 of the Internal Revenue Code.

\section*{10. Common Stock Plans}

The Company has stock option plans under whirh certain key personnel have been granted the righto purchase shares of common stock over a 10 - or 11year period from the date of grant at prices equal to market value on the grant date. Each option is cumulatively exercisable as to \(25 \%\) of the total shares represented thereby for each of the first four years after
grant, provided thiat the individual remains in the employ of the Company. During 1991, the stockholders approved a Plan authorizing the issuance of 500,000 shares and at the same time, canceled all previously authorized but unissued options. The following information pertains to the Company's stock option plans:
\begin{tabular}{|c|c|c|c|}
\hline & 1991 & 1990 & 1989 \\
\hline Outstanding options, beginning of year ........................... & 61,107 & 111,968 & 120,373 \\
\hline Granted & - - & - & 6,300 \\
\hline Canceled or expired ...................................................... & (300) & (450) & - \\
\hline Exercised ...................................................................... & \((21,683)\) & (50,411) & (14,705) \\
\hline Outstanding options, end of year ....................................... & 39,124 & 61,107 & \% 111,968 \\
\hline Average price of options exercised during the year .............. & \$125.81 & \$76.66 & \$106.40 \\
\hline Exercise price of outstanding options, end of year ................ & \$131.13 to \$383.38 & \$61.50 to \$383.38 & \$61.50 to \$383.38 \\
\hline Options exercisable, end of year ....................................... & 36,274 & 55,257 & 103,418 \\
\hline Options available for future grant ..................................... & 500,000 & ¢ 495,605 & 495,155 \\
\hline
\end{tabular}

The Company has an Employee Stock Purchase Plan which allows eligible employees, through contributions of up to \(15 \%\) of their compensation, to purchase shares at \(85 \%\) of the lower of fair market value at the Grant Date or at the Purchase Date (normally one year subsequent). Employees purchased \(67,298,104,679\) and 22,246 shares under the Plan in 1991, 1990 and 1989, respectively. As of December 31, 1991, 401,649 shares remain avail-
able to be purchased through the period ending April 1995.

The Company has an incentive compensation plan for certain of its employees under which amounts payable are based upon appreciation in the market price of the Company's common stock. Payments are made in either cash, common stock or a combination thereof, at the discretion of the Company.

\section*{11. Common Stock and Stockholder Information (Unaudited)}

As of February 28, 1992, the approximate number of holders of common stock was 9,250 . Dividends of \(\$ .05\) per share have been paid for each quarter of 1991 and 1990. The common stock is traded on the

New York and Pacific Stock Exchanges. The high, low and closing prices of the Compatiy's common stock for each quarter of 1991 and 1990 are as follows:
\begin{tabular}{|c|c|c|c|c|c|c|}
\hline \multirow[t]{2}{*}{} & \multicolumn{3}{|c|}{1991} & \multicolumn{3}{|c|}{1990} \\
\hline & High & Low & Close & High & Low & Close \\
\hline 1st quarter ............................................... & \$5031/2 & \$401 & \$464 & \$574 & \$494 & \$5101/2 \\
\hline 2nd quarter ............................................. & 487 & 4281/4 & 4281/8 & 626 & 5081/4 & 623 \\
\hline 3rd quarter .............................................. & 495 & 400 & 428 & 633 & 438 & 467 \\
\hline 4th quarter ............................................... & 435 & 3571/2 & 4331/2 & 496\% & 389 & 4591/s \\
\hline
\end{tabular}

Notes to Consolidated Financial Statements-(Continued)

\section*{12. Quarterly Financial Data (Enaudited)}

The following summarizes the Company's results of operations for each quarter of 1991, 1990 and 1989 ( 000 's omitted, except per share amounts). The net income per share computation for each quarter and
the year are separate calculations. Accordingly, the sum of the quarterly net income per share amounts may not equal the net income per share for the year.
\begin{tabular}{|c|c|c|c|c|c|}
\hline \% & First quarter & Second quarter & Third quarter & Fourth quarter & Year \\
\hline \multicolumn{6}{|l|}{1991} \\
\hline Net revenues ..................................................... & \$1,255,279 & \$1,357,834 & \$1,209,305 & \$1,559,571 & \$5,381,989 \\
\hline Costs and expenses & 1,125,011 & 1,109,143 & 1,087,197 & 1,299,405 & 4,4,620,756 \\
\hline Operating incoum & 130,268 & 248,691 & 122,108 & 260,166 & 761,233 \\
\hline Interest expense .......................................... & \((44,541)\) & \((45,065)\) & \((47,658)\) & \((42,083)\) & \((179,347)\) \\
\hline Interest and other income ............................. & -17,671 & 21,759 & 24,309 & 16,571 & 80,310 \\
\hline Income before income taxes ................................ & 4,03,398 & 225,385 & 98,759 & 234,654 & 662,196 \\
\hline Income taxes ............................................. & 44,800 & 97,600 & 44,800 & 100,300 & - 287,500 \\
\hline Income before extraordinary charge ..................... & 58,598 & 127,785 & 53,959 & 134,354 & 374,696 \\
\hline Extraordinary charge................................... & - & - & - & \((31,203)\) & \((31,203)\) \\
\hline Net income ...................................................... & \$ 58,598 & \$ 127,785 & \$ 53,959 & \$ 103,151 & \$ 343,493 \\
\hline \multicolumn{6}{|l|}{Income per share} \\
\hline Before extraordinary charge ......................... & \$3.50 & \$7.60 & \$3.21 & \$8.03 & \$22.33 \\
\hline Extraordinary charge.................................. & - & - & - & (1.86) & (1.86) \\
\hline Net income per share ......................................... & \$3.50 & \$7.60 & \$3.21 & \$6.17 & \$20.47 \\
\hline 1990 & & & & & \\
\hline Net revenues & \$1,262,321 & \$1,357,284 & \$1,214,772 & \$1,551,225 & \$5,385,602 \\
\hline Costs and expenses ..f............................... & 1,050,773 & 1,086,949 & 1,070,826 & 1,253,839 & 4,462,387 \\
\hline Operating income & 211,548 & 270,335 & 143,946 & 297,386 & 923,215 \\
\hline Interest expense ......................................... & \((42,595)\) & \((41,900)\) & \((41,822)\) & \((42,542)\) & \((168,859)\) \\
\hline Interest and other income ............................. & 17,250 & 19,476 & 24,090 & 22,608 & 83,424 \\
\hline Income before income taxe & 186,203 & 247,911 & 126,214 & 277,452 & 837,780 \\
\hline Income taxes & 79,900 & 105,600 & 54,500 & 120,000 & 360,000 \\
\hline Net income ...................................................... & \$ 106,303 & \$ 142,311 & \$ 71,714 & \$ 157,452 & \$ 477,780 \\
\hline Net income per share ......................................... & \$6.08 & \$8.19 & \$4.16 & \$9.34 & \$27.71 \\
\hline \multicolumn{6}{|l|}{1989} \\
\hline Net revenues .................................................... & \$1,120,441 & \$1,226,499 & \$1,101,238 & \$1,509,216 & \$4,957,394 \\
\hline Costs and expenses .................................... & 956,616 & 961,991 & 943.961 & 1,172.314 & 4,034,882 \\
\hline Operating income ............................................. & 163,825 & 264,508 & 157,277 & 336,902 & 922,512 \\
\hline Interest expense .......................................... & \((47,459)\) & \((43,819)\) & \((41,951)\) & \((41,188)\) & \((174,417)\) \\
\hline Interest and other income ............................. & 29,807 & 25,864 & 26,855 & 20,506 & 103,032 \\
\hline Income before income taxes & 146,173 & 246,553 & 142,181 & 316,220 & 851,127 \\
\hline Income taxes ............................................. & 63,400 & 106,400 & 61,400 & 134,200 & 365,400 \\
\hline Net income ...................................................... & \$ 82,773 & \$ 140,153 & \$ 80,781 & \$ 182,020 & \$ 485,727 \\
\hline Net income per share ......................................... & \$4.59 & \$7.83 & \$4.56 & \$10.33 & \$27.25 \\
\hline
\end{tabular}

\section*{Report of Ernst \& Young, Independent Auditors}

The Board of Directors and Shareholders Capital Cities/ABC, Inc.

We have audited the accompanying consolidated balance sheets of Capital CitiesiABC, Inc. as ec December 31, 1991 and 1990, and the related consolidated statements of income, stockholders' equity, and cash flows for each of the three years in the period ended December 31, 1991. These financial statements are the responsibility of the Company's management. Our responsibility is to express an opinion on these financial statements based on our audits.

We conducted our audits in accordance with generally accepted auditing standards. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free of material misstatement. An audit includes examining, on a test basis, evidence supporting the amounts and disclosures in the financial statements. An audit also includes assessing the accounting principles used and significant estimates made by management, as sell as evaluating the overall financial statement presentation. We believe that our audits provide a reasonable basis for our opinion.

In our opinion, the financial statements referred to above present fairly, in all material respects, the consolidated financial position of Capital Cities/ABC, Inc. at December 31, 1991 and 1990, and the consolidated results of its operations and its cash flows for each of the three years in the period ended December 31, 1994 in conformity with generally accepted accounting priticiples.


New York, New York
February 28, 1992

The management of Capital Cities/ABC, Inc. is responsible for the preparation of and the information included in the consolidated financial statements. These statements; including the accompanying notes, have been prepared in accordance with generally accepted accounting principles and include aments which are based upon management's best estimates and judgments.

In recognition of its responsibility for the integrity and reliability of the data contained in the financial statements, management maintains a system of internal controls. Internal controls are designed to provide reasonable, but not absolute, assurance at an appropriate cost, that assets are safeguarded from loss or unauthorized use, and that the financial records are reliable for the preparation of financial statements.

The Audit Committee of the Board of Directors, which is composed of seven outside directors, meets periodically with management, the independent auditors and the internal auditors to ensure that each is carrying out its responsibilities. The Audit Committee reports its conclusions and recommendations to the Board of Directors. Both the independent and internal auditors have free and direct access to the Audit Committee.

The financial statements have been audited by the Company's independent auditors in accordance with generally accepted auditing standards. In that connection, the independent auditors develop and maintain an understanding of the Company's accounting controls and conduct such tests and related procedures as they deem necessary to render their opinion as to the fairness of the presentation in all material respects of the financial statements in conformity with generally accepted accounting principles.


Daniel B. Burke
President and Chief Executive Officer


Ronald J! Doerfler Senior Vice President and Chief Financial Officer

\section*{Subsidiaries of Capital Cities/ABC. Inc.}

Capital Cities/ABC, Inc. (parent) ABC Holding Company, Inc.

ABC Consumer Magazines Holding Company, Inc.
ABC Daytime Circle, Inc.
ABC Network Holding Company, Inc.
ABC Equipment Leasing, Inc.
ABC Motion Pictures, Inc.
ABC Records, Inc.
ABC Circle Music, Inc.
American Broadcasting Music, Inc.
ABC Theatre Holdings, Inc.
ABC Interstate Theatres, Inc.
ABC Southeastern Theatres, Inc.
Ambry Land Holdings, Inc.
Ambroco Development Corp.
Broadway Development Corp.
Columbus West Development Corp.
67 th Street Development Corp.
66 th Street Development Corp.
Circle Location Services, Inc.
Stage Five Productions, Inc.
TNC Company, Inc.
ABC News Holding Company, Inc.
ABC News, Inc.
ABC News InterActive, Inc.
ABC News Intercontinental, Inc.
Worldwide Television News Corporation
Transcontinental Television, Inc. Worldwide Television News

France S.A.R.L.
Worldwide Television News GmbH Worldwide Television News (U.K.) Limited

ABC News Overseas Sales, Inc.
ABC Radio Network, Inc.
ABC Radio Network Sales, Inc.
ABC/Watermark, Inc.
Satellite Music Network, Inc.
ABC Sports Holding Company, Inc. ABC Sports, Inc.

ABC Sports Intercontinental S.A.R.L. ABC Sports Marketing, Inc. ABC Sports Video, Inc.

\section*{Jurisdiction of \\ Incorporation}

New York
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Delaware
Delaware

Capital Cities/ABC, Inc. (parent)(continued) ABC Holding Company, Inc. (continued)

American Broadcasting Companies, Inc. Delaware
Capital Cities/ABC National Television
Delaware Sales, Inc.
Capital Cities/ABC Video Enterprises, Inc.
Capital Cities/ABC Video Enterprises Worldwide Holdings, Inc.
Capital Cities/ABC Video Musical Delaware Investments, Inc.
Capital Cities/ABC Video Productions, Inc. Capital Cities/ABC Video Publishing, Inc. Capital Cities/ABC Video Systems, Inc. French Productions, Inc. Spanish Productions, Inc. 910353 Ontario Inc.

Delaware
Delaware

Delaware
Delaware
Delaware
Delaware
Delaware
Canada
Chillon Holding Company, Inc.
Chillon Company
Automotive Information
Delaware
Delaware
Properties, Inc.
Capital Cities/ABC Diversified
Advertising GmbH
The Center for Curriculum Delaware
Development, Inc.
Chilton Professional Automotive, Inc. Delaware
ESPN Holding Company, Inc. ESPN, Inc.

English Sports, Inc. ESPN 88
ESPN Enterprises, Inc.
Farm Progress Holding Company, Inc. Farm Progress Companies, Inc.

Farm Progress Insurance Services, Inc.
New York Farm Show, Inc.
Indiana Prairie Farmer Insurance Services, Inc.
The Miller Publishing Company, Inc.
Hitchcock Holding Company, Inc.
Hitchcock Publishing Company
Professional Exposition Management
Company, Inc.
KABC-AM Radio, Inc.
KGO-AM Radio, Inc.
KGO Television, Inc.
KLOS-FM Radio, Inc.
L.I.C. Warehouse Realty Company, Inc.

Delaware
Delaware
Delaware
United Kingdom
Delaware
Delaware
Illinois
Illinois
New York
Indiana
Minnesota
Delaware
Delaware
Delaware

Los Angeles Magazine Holding Company, Inc. Los Angeles Magazine, Inc.
NILS Holding Company, Inc. NILS Publishing Company

National Price Service, Inc.
(Name changed to CCB/NILS, Inc. - 1/24/92)
101 West 67 th Realty Company, Inc.
1313 Vine Realty Company, Inc.
Delaware
Delaware
Delaware
Delaware
Delaware
Delaware
Delaware
Delaware
Delaware
Delaware
Delaware
36/38/40 West 66 Realty Company, Inc.
Delaware
Delaware

Capital Cities/ABC, Inc. (parent.) (continued)
ABC Holding Company, Inc. (continued)
WABC-AM Radio, Inc. Delaware
WLS-AM Holding Company, Inc. WLS, Inc.
WLS Television, Inc.
WMAL Holding Company, Inc. WMAL, Inc.
Word Holding Company, Inc. Word, Incorporated International Cassette Corp. Word Communications Ltd. Word Direct Marketing Services, Inc. Word (U.K.) Limited
WPLJ-FM Radio, Inc.
WYTZ-FM Radio, Inc.
(Name changed to WLS-FM Radio, Inc. - 2/21/92)
ABC/Kane Productions International, Inc.
Capital Cities Entertainment Systems, Inc.
Capital Cities Media, Inc.
Capital Cities/ABC Publishing/Far East, Inc.
Fairchild Publications S.AR.L.
Foothills Trader, Inc.
Guilford Publishing Company, Inc.
Imprint, Inc.
Mariner Newspapers, Inc.
Newside Publications, Inc.
Pennysaver of Cape Cod, Inc.
Practical Homeowner Holding Company, Inc.
Precision Marketing Services, Inc.
Quad County Publishing, Inc.
Capital Cities Vision, Inc.
CC Finance Holding Corporation
Capital Cities/ABC Finance Company, Inc.
CC Texas Holding Co., Inc.
KTRK Television, Inc. Southfield Realty Company, Inc.
Weehawken Corporation
CCC Properties, Inc.
Institutional Investor, Inc.
Institutional Investor (Europe) Limited
JBS Productions Holding Company, Inc.
a.k.a. Productions, Inc.

The Andrew Adelson Company
Empty Chair Productions, Inc.
Interglobal Productions, Inc.
Fogash Films Limited
The Kansas City Star Company (also owns the
preferred stock of Capital Cities Media, Inc.)
KQRS Holding Corporation
KQRS, Inc.
KRXY Holding Corporation
KRXY Radio, Inc.
Legal Com of Delaware, Inc.
Legal Communications Corporation
The Oakland Press Company

Delaware
Dela:vare
Delaware
Delaware
Delaware
Delaware
Texas
Texas
British Columbia
Texas
United Kingdom
Delaware
Delaware
Delaware
Delaware
New York
Japan
France
Connecticut
Delaware
Delaware
New York
Delaware
Massachusetts
New York
Delaware
Illinois
New York
Delaware
Delaware
Delaware
Michigan
Michigan
Delaware
New York
Delaware
United Kingdom
Delaware
Delaware
California
Delaware
Delaware
Channel Islands
Missouri
Delaware
Delaware
Delaware
Delaware
Delaware
Missouri
Michigan
Capital Cities/ABC, Inc. (farent)(continued)
Pennypower of Kansas, Inc. Delaware
Pennysower Shopping News, Inc. KansasSchwann publications, Inc.ST Partner, Inc.Star-Telegram Newspaper, Inc.Media Transport, Inc.
Delaware
(Stock is held by Star-Telegram Operating, Ltd.,a Texas limited partnership, in which ST Partner,Inc. is the limited partner and Star-TelegramNewspaper, Inc. is the managing general partner)Sutton Industries, Inc.
PSP \& D, Inc.
WBAP-KSCS Partner, Inc.
WBAP-KSCS Radio, Inc.DelawareDelawareTexas
Delaware
Delaware
TV Connection, Inc.
Delaware
Delaware
Wilson Publishing Company
DelawareRhode Island

\title{
SECURITIES AND EXCHANGE COMMISSION Washington, D.C. 20549 \\ FOMA 11-5 \\ m bunt REPORT \\ Pursuant to section \(15(\mathrm{~d})\) of the securities Exchange act of 1934
}
```

(A ANNUAL REPORT PURSUANT TO SECTION 15(d) OF THE SECURITIES
EXCHANGE ACT OF }193
For the fiscal year ended December 31, 1991.
or
[] TRANSITION REPORT PURSUNNT TO SECTION 15(d) OF THE SECURITIES
EXCHANGE ACT OF 1934
For the trangition period from

```
\(\qquad\)
``` to
``` \(\qquad\)
```

Commission file number 1-4278

```
A. Full title of the plan and the address of the plan, if different from that of the issuer named below:

CAPITAL CITIES/ABC, INC. SAVINGS \& INVESTMENT PLAN
B. Name of issuer of the securities held pursuant to the plan and the address of its principal executive office:

CAPITAL CITIES/ABC, INC.
77 West 66 Street
New York, New York 10023

Pursuant to the requiremente of the Securities Exchange Act of 1934, the tructee (or other persons who adminieter the plan) have duly caused this annual report to be signed on its behalf by the undereigned hereunto duly authorized.

Capital Cities/ABC, Inc. Savings \& Investment Plan

Date: March 16, 1992


\title{
CAPITAL CTTIES/ABC, INC. BAVINGS IMVESHMSNI PLNN Combined Financial statoments and Supplemental schedules December 31, 1991 \\ (With Report of Exnst \& Young, Independent Auditors Thereon)
}

\section*{Index to Financial Statements}
Report of Ernst Young, Independent Auditors
Combined Statements of Financial Condition as of December 31, 1991 and 1990
Combined Statements of Income and Changes in Plan Equity for the years ended December 31, 1991, 1990 and 1989
Notes to Combined Financial Statements
Supplemental Schedules: Schedule
Investments at December 31, 1991 ..... 1
Combining Statements of Financial Condition as ofDecember 31, 1991 and 19902Combining Statements of Income and Changes in Plan Equityfor the years ended December 31, 1991, 1990 andand 19893
Exhibit:
Consent of Ernst \& Young

\section*{REPORT OF ERNST \& YOUNG. INDEPENDENT AUDITCIRE}

\author{
The Board of Directors \\ Capital Cities/ABC. Inc.:
}

We have audited the accompanying combined statements of financial condition of the Capital Cities/ABC, Inc. Savings \& Investment Plan as of December 31, 1991 and 1990, and the related combined statements of income and changes in plan equity for each of the three years in the period ended December 31, 1991 and the related supplemental schedules listed in the accompanying index to finndial statements. These financial statements and schedules are the responsibility of the Plan's management. Our responsibility is to express an opinion on these financial statements and schedules based on our audits.

We conducted our audits in accordance with generally accepted auditing standards. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free of material misstatement. An audit includes examining, on a test basis, evidence supporting the amounts and disclosures in the financial statements/. An audic also includes assessing the accounting principles used and significant estimates made by management, as wail as evaluating the overall financial statement presentation. We believe that our audits provide a reasonable basis for our opinion.

In our opinion, the combined financial statements and supplemental schedules listed in the accompanying index to \(f\) nancial statements present fairly, in all material respects, the combined financial position of the Capital Cities/ABC, Inc. Savings \& Investment Plan at December 31, 1991 and 1990, and the combined results of its operations and changes in its plan equity for each of the three years in the period ended December 31, 1991, in conformity with generally accepted accounting principles.


ERNST \& YOUNG

New York, New York
March 13, 1992

\section*{Combined statements of Financial Condition}

December 31, 1991 and 1990


\section*{LIABILITIES AND PLAN EQUITY}

Due to former participants
Due to Capital Cities/ABC, Inc. Plan equity

Payables for purchases of investments
\$ 5,667,479
167,789
-
\(310,168,976\)

Total liabilities and plan equity
\$316,004,244
\$ 3,474,536
1,904,689
1,395,981
\(295,362,358\)
\$302,137,564

\title{
CAPITAL CITIES/ABC, INC. SAVINGS \& INVESTMENT PLAN
}

\section*{Combined statements of Income and Changes in Plan Equity}

Years ended December 31, 1991, 1990 and 1989


See accompanying notes to combined financial statements.

\title{
Notes to Combined Financial statements
}

December 31, 1991, 1990 and 1989

\section*{Summary of Significant Accounting Policies}
(a) The accompanying combined financial statements present plan equity and changes therein of the Capital Cities/ABC, Inc. Savings \& Investment Plan (the Plan) on an accrual basis. The plan consists of three funds:

Fund A - Capital Cities/ABC, Inc.
Common Stock Fund
Fund B - Diversified Equity Fund Fund C - Guaranteed Income Fund
(b) The investment in common stock of Capital Cities/ABC, Inc. (Capital Cities/ABC) is stated at market value which is based on the year-end stock quotation from the New York Stock Exchange.

Investments of the Diversified Equity Fund consist of equity securities and convertible debentures of companies other than Capital cities/ABC. The market value of the equity investments is also based on year-end stock quotations from the New York Stock Exchange.

Investments of the Guaranteed Income Fund consist of funds on deposit with an insurance company under contract which provides for a guaranteed minimum annual rate of interest of 9.6\% for 1991. The Guaranteed Income Fund is valued at cost plus interest earned.

Uninvested cash may be temporarily invested in obligations of the U.S. Government or other short-term investments.

Realized gains and losses on sales of securities are accounted for on a weighted average cost basis. Purchases and sales are recorded on a trade date basis. Dividend income is accrued on the ex-dividend date. Interest income is recorded on an accrual basis as earned.

Unrealized appreciation at the beginning and end of each year and the net (decrease) increase for each year included in the accompanying statements of income and changes in plan equity are as follows:


\section*{Notes to Combined Financial statenonts}

December 31, 1991, 1990 and 1989
Summary of Significant Accounting Policies (Continued)
(c) Distributions to terminated and withdrawing part:icipants are based upon the market value of units and;or shares credited to participants' accounts as of the effective date of termination or withdxawal. Fie difference between the market value on the effective date of distribution and the cost of shares distributed is shown separately in the accompanying combined statements of income and changes in plan equity.
(d) Employer contributions are reported net of forfeitures of \(\$ 137,869, \$ 115,920\) and \(\$ 145,955\) for 1991, 1990 and 1989, respectively.

Description of plan

The Plan is an employee aavings and investment plan for participating employees of American Broadcasting Companies, Inc. (ABC) (sn indirect wholly owned subsidiary of Capital Cities/ABC) and those other subsidiaries and divisions of Capital Cities/ABC which were previously a part of, or affiliates of ABC. Individuals who became employees of the corporate and other broadcasting properties of Capital Cities/ABC subsequent to 1988 are eligible to participate in the Plan. In addition, employees of Institutional Inveator and Satellite Music Network, Inc. (directly and indirectly, wholiy owned subsidiaries of Capital Cities/ABC, respectively) and approximately 5,000 employees of certain subsidiaries of Capital Cities/ABC's publishing Group were eligible to participate in the plan effective January 1 and April 1 of 1990, respectively. Satellite Music Network, Inc. and Institutional Investor had previously maintained their own plans. sffective April 1, 1990 these plans were merged with the Capital Cities/ABC, Inc. Savings \& Investment Plan and as a result, a cash transfer of \(\$ 4,587,947\) was made to the plan.

Under the Plan, eligible employees may authorize payroll deductions of either 2, 3, 4 or 5\% of their annual compensation to be invested in one or more of three funds. Such contributions may be in the form of regular after-tax contributions (taxable), or tax deferred contributions. Capital Cities/ABC will contribute an amount equal to \(50 \%\) of such deductions, to be invested in the Capital Cities/ ABC, Inc. Common Stock Fund (Fund A). On October 1, 1987, the Plan was amended to allow employees to contribute an additional unmatched 2, 3, 4 or 5\% of annual compensation, which may be designated either taxable or tax deferred contributions for any year. Total annual contributions by the employer and employee to a participant's account are limited to \(\$ 30,000\) for all defined contribution plans. The IRS-imposed limitation on tax deferred contributions for 1991 is \(\$ 8,475\) for employees. Participants are fully vested with respect to their own contributions at all times. For periods covered in these financial statements, participants with less than 5 years of service vest with respect to employer contributions over a three-year period, one-third each year. Upon completion of 5 years of service, death, permanent disability, retirement or termination of service after age 65, a participant's account is considered fully vested.

The Plan permits the Employee Benefits Committee to postpone distributions of a member's account in instances where a member's termination of services arises out of a change in ownership of stock or all or part of the assets of a member's employing unit and such member is reemployed by the acquiring entity if such termination is not deemed a "separation from service" within the meaning of the applicable income tax rulings or regulations. In such instances the Employee
(Continued)

\title{
Notes to Combined Financial statements
}

Decerber 31, 1991, 1990 and 1989

\section*{Description of Plan (Continued)}

Benefits Committee may postpone the distribution until such distribution may be accomplished without adverse income tax consequences to the member or to the plan or may allow a transfer to another qualified plan or allow a permissible tax-free rollover.

Under the plan, members are allowed to obtain loans equal to the lesser of the amount of such member's account attributable to taxable and tax deferred contributions or the maximum amount allowable under federal tax regulations with \(\$ 1,000\) being the minimum. The loans bear interest at a rate determined by the Employee Benefits Committee.

The value of a participant's account is determined based upon share value for Fund \(A\) and unit values for Funds \(B\) and \(C\). Upon permanent disability or retirement, the amount credited to a participant's account is distributed to him or his beneficiary, either in a lump gum or in installments over a period not exceeding ten years. Upon termination of employment for reasons other than permanent disability or retirement, the amount credited to the participant's account is distributed to him in a lump sum. While employed, a participant may, in 10\% increments or a lump sum, withdraw from the plan the amount credited to his account whlch is attributable to his taxable contributions. Upon a withdrawn participant's termination, the vested amount credited to his account attributable to employer contributions is distributed to him. If a participant terminates prior to vesting with respect to employer contributions, forfeited funds are used to reduce the contribution of the sponsor company. Distributions of Fund a are paid either in shares of Capital Cities/ABC common stock or cash. Distributions for Funds \(B\) and C are paid in cash.

As of December 31, 1991 there were 8,885 participants in Fund A, 3,240 participants in Fund B and 5,969 participants in Fund C.

As of December 31, 1991 there were \(5,004,840\) total units in Fund \(B\) and 23,421,530 total units in Fund \(C\) with unit values of \(\$ 5.72\) and \(\$ 3.54\) respectively.

\title{
Notes to Combined Financial statements
}

December 31, 1991, 1990 and 1989
(3) Changes in Investment in Equity Securities

Changes in investment in equity securities, at cost, for the years ended December 31. 1991 and 1990 were as follows:

Shares.
Cost \(\qquad\)
Capital Cities/ABC, Inc. common stock:

Balance at December 31, 1989
Purchases
Distributions to terminated and withdrawing participants

Balance at December 31, 1990
Purchases
Distributions to terminated and withdrawing participants

Balance at December 31, 1991

Other equity securities:


445,845
S119.827.361
417,233
27.170
(10.214)

434, 189
24,711
(13,055)
(3,506,644)
13,546,150
\((2,537,094)\)

112,396,970
10,937,035


\title{
Notes to Combined Financial Statements
}

December 31, 1991, 1990 and 1989

\section*{Administration of the plain}

Under the terms of a trust agreement between Bankers Trust Company (the Trustee) and the plan, the Trustee manages the plan assets on behalf of the plan. Substantially all of the Plan assets are held by the Trustee.

During the period 1989 and 1990, all costs of administering the Plea were paid directly by Capital Cities/ABC, Inc.; the Plan assets were not used to meet such obligations. Effective January 1, 199i, the plan assets were used to pay for administrative expenses associated with the Diversified Equity Fund.

\section*{Termination of the Plan}

Although Capital Cities/ABC has not expressed any intent to terminate the plan, it may be terminated at any time by action of its Board of Directors. In the event of termination, the amounts credited to the participants accounts become fully vested and the Trustee is required to distribute such amounts to participants or continue the trust fund and pay benefits therefrom in accordance with the provisions of the Plan.

\section*{Federal Income Taxes}

Capital cities/ABC, Inc. has received a letter of determination firm the IRS stating that the plan as amended through March 24, 1989 meets the requirements of Section \(401(a)\) of the Internal Revenue Code, as amended, and that the trust established thereunder is entitled to exemption from payment of Federal income taxes under provisions of Section 501(a) of the Code.

Participants are not subject to federal income tax on employer contributions made to their accounts under the Plan, or on the earnings in their accounts, until amounts in their accounts are withdrawn or distributed.

SUPPLEMENTAL SCHEDULES 79 of 88

\section*{}

Investments

December 31, 1991

\section*{DRSCRIPTTON}

NUMBER
OF SHARES

MARKET
VALUE
\$ 262,500
526,500
420,870
590,250
310,063
288,750
430,500
446,250
264,000
119,375
130,500
397,125
193,273,809
636,250
562,590
462,000
340,313
300,000
208,750
452,813
579,000
495,000
414,375
591,500
535,500
560,313
553,000
340,500
343,500
386, 250
517,500
565,000
203,438
262,500
570,000
171,563
506,625
565,250
297,000
542,000
462,000
481,500
348,750
204,750

\section*{CAPITNL CITIRE/ABC, INC. SAVINGS \& INYERMANM PLAN}

\section*{Investments}

December 31, 1991
\begin{tabular}{|c|c|c|c|}
\hline RESCRIPMION & \[
\begin{aligned}
& \text { NUMBER } \\
& \text { OF SHARES }
\end{aligned}
\] & coss & MARRET VALUE \\
\hline \multicolumn{4}{|l|}{Squity Securitieg: (Continued)} \\
\hline Rite Aid Corp Com & 20,000 & 365,559 & 430,000 \\
\hline Royal Dutch Pete Co & 4,500 & 363,510 & 388,125 \\
\hline Safeco Corp Com & 13,000 & 416,253 & 633,750 \\
\hline Shaw Inds Inc Com & 10,000 & 306,314 & 350,000 \\
\hline Stone Container Corp Com & 13,500 & 308,740 & 349,313 \\
\hline Student Loan Marketing Assn/Com Non VTG & 5,500 & 323,290 & 407,000 \\
\hline Sun Co Com & 6,500 & 174,013 & 198,250 \\
\hline Sundetrand Corp Com & 16,500 & 445,391 & 610,500 \\
\hline Tandy Corp Com & 12,500 & 334,134 & 360,938 \\
\hline Texaco Inc Com & 8,000 & 430,149 & 490,000 \\
\hline Time Warner Inc Com & 6,010 & 490,191 & 525,000 \\
\hline Torchmark Corp Com & 10,000 & 509,210 & 578,750 \\
\hline Unilever NV New York SHS & 5,000 & 426,898 & 531,250 \\
\hline United Telecommunications Inc Kans Com & 23,000 & 523,528 & 546,250 \\
\hline US Bancorp Com & 17,500 & 376,250 & 391,563 \\
\hline Varian Assoc Inc Com & 10,000 & 337,910 & 347,500 \\
\hline Walt Disney Co Com & 3,000 & 338,855 & 343,500 \\
\hline Wells Fargo \& Co Com & 8,500 & 605,690 & 493,000 \\
\hline Whitman Corp Com Willamette Inds Inc Com & 20,000 & 253,100 & 267,500 \\
\hline Willamette Inds Inc Com & 3,500 & 191,125 & 208,251 \\
\hline
\end{tabular}

Total Equity securities
\(1,051,893\)
142.903 .953

219,370,461

Other Investments:
Bankers Trust Pyramid Directed

Account Cash Fund

1,573,190
\(1,573,190\)
Funds on deposit with insurance Co.:
Group Annuity Contracts With AETNA Life Insurance

Total Other Investments
Total Investments
\(86,666,777\)
\(86,666,777\)

88,239,967
_88.239.967
\(\$ 231,143,920\)
S307,610,428

\section*{CAPITAL CITIES/ABC, INC. SAVINGS \& INVESINCNT PLAN \\ Combining statements of Financial Condition \\ Decenher 31, 1991}

Fund \(A\) Capital Cities/ ABC, Inc. Common stock
Total Funds

\section*{ASSETS}

Investments, at market
Equity Securities: Capital Cities/ABC, Inc. common stock
other
Total equity securities
Other investmants: Bankers Irust Pyramid Directed Account Cash Fund
Funds on deposit with insurance company

Total other investments
Total investments
Participant loans
Receivables from sales of investments
Interest and dividends receivable
Due from Capital Cities/ABC, Inc.
Interfund transfer
receivable (payable)
Total assets

\section*{LIABILITIES AND PLAN EOUITY}

Due to former participants Payables Sor purchases of investments
plan equity.
```

Total Liabilities
and plan equity

```
\begin{tabular}{|c|c|c|c|}
\hline \$ 5,667,479 & \$ 3,309,172 & \$ 459,088 & \$ 1,899,219 \\
\hline 167,789 & - & 167,677 & 112 \\
\hline 310,168,976 & 196,455,007 & 29,133,293 & 84,580,166 \\
\hline \$316,004,244 & \$199,764,179 & \$29,760,568 & \$86,479,497 \\
\hline
\end{tabular}

CAPITAL CITIES/ABC, INC. SAVINGS \& INVESTMENT PLAN
Combining statements of Financial Condition

\section*{ASSETS}

Investments, at market

Equity Securities:
Capital Cities/ABC, Inc. common stock
Other

Total equity securities
Other investments:
Bankers Trust Pyramid Directed Account Cash Fund
Corporate notes
Funds on deposit., with insurance company

Total other investments
Total investments

Participant loans
Interest and dividends receivable
Interfund transfer receivable (payable)

Total assets

\section*{LIABILITIES AND PLAN EQUITY}

Due to former participants Payables for purchases of investments
Due to (from) Capital Cities/ \(A B C\), Inc.
plan equity

December 31, 1990

Fund \(A\) -
Capital Cities/ Fund B - Fund C ABC, Inc. Diversified Guaranteed Common Stock Equity Income
Total Funds
\$199,347,025
17,796,813
\(217,143,838\)
199,347,025

\(17,796,813\) \(\qquad\)

4,771,387 2,180,631
2,313,861
276,895
1,000,000
\(\begin{array}{r}73,168,403 \\ -78,939,790 \\ \hline 296,083,628\end{array}\)
296,083,628
5,379,127
674,809
\(\qquad\)
\(\$ 302,137,564\)
\(\$ 205,625,389\)
\$21,432,293
\$75,079,882
\$ 3,474,536
\(\begin{array}{r}1,904,689 \\ 1,395,981 \\ 295,362,358 \\ \hline\end{array}\) \$ \(2,063,143\)
\(\$ 208,403 \quad \$ 1,202,990\)
324,297
(712,776) \(1,586,108\)
201,459,205
\(\$ 302,137,564\)
\(\mathbf{\$ 2 0 5 , 6 2 5 , 3 8 9}\)
\(\$ 21,432,293 \$ 75,079,882\)

CAPITAL CITIES/ABC, INC. SAVINGS \& INVESTMENT PLAN

\section*{Combining statements of Income and Changes in Plan Equity}

December 31, 1991


84 of 88

\section*{CAPITAL CITIES/ABC, INC. SAVINGS \& INVESTMENT PLAN \\ Combining statements of Income and Changes in plan Equity}

December 31, 1990

Fund \(A\) -
Capital Cities/
Fund B -

Investment income:

\section*{Dividends}

Interest
Total investment income

Appreciation of Capital
Cities/ABC, Inc. common
stock distributed to terminating and withdrawing participants

Net (loss) on sales of common stock

Net (decrease) in unrealized appreciation of plan assets held at year end

Contributions:
Participants
Employer
Total contributions

Interest on participants'
loans
Participants' transfers
Cash transferred from other plan Total

Distributions to terminated and withdrawing participants: Capital Cities/ABC, Inc. common stock, at market value
Cash
Total distributions

Change in plan equity
Plan equity:
Beginning of year
End of year

Diversified Equity
\(\qquad\) \begin{tabular}{c} 
Fund C- \\
Guaranteed \\
Income \\
Fund \\
\hline
\end{tabular}
ABC, Inc. Common Stock
Total Funds
\(\begin{array}{r}759,563 \\ 6,380,986 \\ \hline 7,140,549 \\ \hline\end{array}\)

\$ 674,585
165,938
\(6,145,445\)
\(6,145,445\)
\[
3,048,264 \quad 3,048,264
\]
\[
(1,004,609) \quad-\quad(1,004,609)
\]
\[
\frac{(48,044,288)}{(38,860,084)} \quad \frac{(47,033,596)}{(43,830,751)} \quad \frac{(1,010,692)}{(1,174,778)}-\underset{-6,145,445}{ }
\]
\[
\begin{array}{rrrrr}
23,394,286 & 9,068,164 & 4,422,144 & & 9,903,978 \\
10,678,809 & 10,678,809 & - & - \\
\cline { 4 - 6 } & & 19,746,973 & & 4,422,144 \\
& & & 9,903,978 \\
\hline
\end{array}
\]
\begin{tabular}{rrrr}
384,073 & 349,614 & 7,538 & 26,921 \\
- & 839,605 & \((796,817)\) & \((42,788)\) \\
\(4,587,947\) & 422,626 & 692,939 & \(3,472,382\) \\
\cline { 4 - 5 } & 185,031 & \((22,471,933)\) & \(3,151,026\) \\
\cline { 4 - 5 } & & & \(19,505,938\) \\
\hline
\end{tabular}
\begin{tabular}{|c|c|c|c|}
\hline \[
\begin{array}{r}
5,549,780 \\
14,215,667 \\
\hline
\end{array}
\] & \[
\begin{aligned}
& 5,549,780 \\
& 7,425,291
\end{aligned}
\] & \[
1,243,905
\] & \[
5,546,471
\] \\
\hline 19, TE5,447 & 12,975,071 & 1,243,905 & 5,546,471 \\
\hline \((19,580,416)\) & \((35,447,004)\) & 1,907,121 & 13,959,467 \\
\hline 314,942,774 & 236,906,209 & 19,705,248 & 58,331, 317 \\
\hline \$295,362,358 & \$201,459,205 & \$21,612,369 & \$72,290,784 \\
\hline
\end{tabular}

\section*{CAPITNL CITIES/ABC, IMC. SAVIMES \& INVESTMENTT PLAN \\ Combining statements of Incume and Changes in Plan Equity}
Investment income:
Dividends
Interest
Total investment income

Appreciation of Capital Cities/ABC, Inc. common stock distributed to terminated and withdrawing participants

Net gain on sales of common stock

Net increase in unrealized appreciation of plan assets

Contributions:
Participants
Employer
Total contributions
Interest on participants" loans
Participants' transfers Total

Distributions to terminated and withdrawing participants: Capital Cities/ABC, Inc. common stock, at market value
Cash
Total distributions
Change in plan equity
Plan equity:
Beginning of year
End of year

December 31, 1989

Fund A -
Capital Cities/ Fund B - Fund C ABC, Inc. Diversified Guaranteed Common stock
\(\qquad\)

Equity _ Fund Income Fund

\begin{tabular}{r}
709,450 \\
\(5,108,561\) \\
\hline \(5,818,011\) \\
\hline
\end{tabular}
\begin{tabular}{r}
83,402 \\
63,460 \\
\hline 146,862 \\
\hline
\end{tabular}

\$
\(\begin{array}{r}4,949,762 \\ 4,949,762 \\ \hline\end{array}\)
\[
1,956,415 \quad 1,956,415
\]
\(1,082,374\)
\begin{tabular}{|c|c|c|c|}
\hline 82,833,505 & 81,510,811 & 1,322,694 & \\
\hline 91,690,305 & 83,614,088 & 3,126,455 & 4,949,762 \\
\hline \[
\begin{array}{r}
21,549,642 \\
6,937,953
\end{array}
\] & \[
\begin{aligned}
& 9,728,524 \\
& 6,937,953
\end{aligned}
\] & 3,311,978 & 8,509,140 \\
\hline 28,487,595 & 16,666,477 & 3,311,978 & 8,509,140 \\
\hline 219,897 & 200,749 & 4,842 & 14,306 \\
\hline - & \((1,969,840)\) & (741, 703) & \(? .711 .543\) \\
\hline 120,397,797 & 98,511,474 & 5,701,572 & 16,184,751 \\
\hline
\end{tabular}
\begin{tabular}{|c|c|c|c|}
\hline \[
\begin{array}{r}
5,333,198 \\
15,502,327 \\
\hline
\end{array}
\] & \[
\begin{aligned}
& 5,333,198 \\
& 8,411,892
\end{aligned}
\] & 1,547,569 & 5,542,866 \\
\hline 20,835,525 & 13,745,090 & 1,547,569 & 5,542,866 \\
\hline 99,562,272 & 84,766,384 & 4,154,003 & 10,641,885 \\
\hline 215,380,502 & 152,139,825 & 15,551,245 & 47,689,432 \\
\hline S314,942,774 & \$236,906,209 & 519,705,248 & \$58,331,317 \\
\hline
\end{tabular}

\section*{CONSENT OF ERASE \& YOUNG}

We consent to the incorporation by reference in the Registration Statement (Form S8 No 33-2196) pertaining to the Capital Cities/ABC, Inc. Savings \& Investment Plan and in the related Prospectus of our report dated March 13, 1992, with respect to the combined financial statements and schedules of the Capital Cities/ABC, Inc. Savings \& Investment Plan included in this Annual Report (Form 11-K) for the year ended December 31, 1991.


ERNST \& YOUNG

New York, New York
March 16, 1992

\section*{EXHIBIT (28)(b)}

The Registrant hereby undertakes as follows, which undertakings shall be and hereby are incorporated by reference into Form S-8 Registration Statements No. 2-59014, No. 2-86863, No. 332196, No. 33-11806, No. 33-16206, No. 33-25918 and No. 33-33761.

\section*{UNDERTAKINGS}

The undersigned Registrant hereby undertakes:
(1) To file, during any period in which offers or sales are being made, a post-effective amendment to this registration statement: (i) to include any prospectus required by Section 10 (a)(3) of the Securities Act of 1933; (ii) to reflect in the prospectus any facts or events arising after the effective date of the registration statement (or the most recent post-effective amendment thereof) which, individually or in the aggregate, represent a fundamental change in the information set forth in the registration statement; (iii) to include any material information with respect to the plan of distribution not previously disclosed in the registration statement or any material change to such information in the registration statement.
(2) That, for the purpose of determining any liability under the Securities Act of 1933, each such post-effective amendment shall be deemed to be a new registration statement relating to the securities offered therein, and the offering of such securities at that time shall be deemed to be the initial bona ide offering thereof.
(3) To remove from registration by means of a post-effective amendment any of the securities being registered which remain unsold at the termination of the offering.

The undersigned Registrant hereby undertakes that, for purposes of determining any liability under the Securities Act of 1933, each filing of the Registrant's annual report pursuant to Section 13(a) or 15(d) of the Securities Exchange Act of 1934 (and, where applicable, each filing of an employee benefit plan's annual report pursuant to Section 15(d) of the Securities Exchange Act of 1934) that is incorporated by reference in the registration statement shall be deemed to be a new registration statement relating to the securities offered therein, and the offering of such securities at that time shall be deemed to be the initial bona fide offering thereof.

The undersigned Registrant hereby undertakes to deliver or cause to be delivered with the prospectus, to each person to whom the prospectus is sent or given, the latest annual report to security holders that is incorporated by reference in the prospectus and furnished pursuant to and meeting the requirements of Rule 14a-3 or Rule 14c-3 under the Securities Exchange Act of 1934; and, where interim financial information required to be presented by Article 3 or Regulation S-X are not set forth in the prospectus, to deliver, or cause to be delivered, to each person to whom the prospectus is sent or given, the latest quarterly report that is specifically incorporated by reference in the prospectus to provide such interim financial information.```

