

A close-up photograph of a person's shadow cast on a sandy surface. The shadow is dark and elongated, stretching from the upper right towards the lower left. The sand is a warm, golden-brown color with a fine, granular texture. The lighting is bright, creating a sharp, dark shadow.

**NON-STOP ACTION**  
2005 ANNUAL REPORT

**RUSSELL**  
**CORPORATION**



## Business Description

Russell Corporation is a leading authentic athletic and sporting goods company with over a century of success. Building on its heritage as an athletic company, Russell Corporation has become a global leader in the sporting goods industry with apparel and equipment for all levels of activity – from the courts of the National Basketball Association to the playing fields of major colleges and backyards of homes everywhere. The Company is headquartered in Atlanta, Georgia, and its shares trade on the New York Stock Exchange under the symbol RML.

# JERZEES® continues growth in Artwear channel.



Leveraging its strong market position in the Artwear channel, JERZEES continued its growth in 2005 with sales increasing more than 10% in this market, which supplies apparel to screen printers and embroiderers.

## JERZEES builds on its #1 position in men's sweatshirts in the mass retail channel.

By providing quality activewear in the mass channel, JERZEES offers consumers with a strong value consciousness activewear to support their healthy lifestyle.



## JERZEES committed to low-cost production.



With the startup of Russell's newest, most modern, and soon-to-be largest textile facility in Honduras, JERZEES further demonstrates its commitment to providing low-cost, high quality activewear.



**Russell Athletic® continues high-visibility sponsorships.**

College bowl teams Georgia Tech, South Carolina and Colorado State; top-ranked baseball teams at Florida and LSU; plus nationwide Little League Baseball programs are all wearing Russell Athletic with pride through continued team sponsorships.

**Russell Athletic Women's posts most successful season.**

Sales are on a roll this spring, as major retailers added additional Russell displays and expanded the women's program to more stores.



# Russell Athletic Dri-Power® drives performance apparel sales at retail.

Dri-Power's moisture management technology transfers sweat away from the skin to keep athletes dry and comfortable. It's ideal for all athletic activities, making it the fastest growing fabric category for Russell Athletic. *Dri-Power* programs racked up a strong sell-through with major sporting goods retail and department store customers.

**Russell Athletic brand increases sales presence at retail.**

A fully integrated point-of-purchase program, plus visuals rollout at more than 300 new locations, helped put the Russell brand front and center with shoppers.

**Russell Athletic Women's increases revenues.**

Sales grew by more than 15%, as more women appreciate the comfort, fit and quality of Russell Athletic gear. Big sales growth came in the Sporting Goods channel as sales were driven by Russell's performance apparel.

**Russell Athletic's college bookstore and licensed business secures new accounts.**

Russell Athletic has seen the college licensed business move beyond college campuses and bookstores. The licensed business has had a major hit with its tee-and-fleece combo pack, decorated with college logos, for sale in department stores.



# Brooks® sees double digit growth in global business.

More runners are running with *Brooks* as the brand expands its distribution around the world. Today, *Brooks* footwear, apparel and accessories are sold in more than 40 countries, extending beyond North America, into Europe, Australia and Asia.

## **Brooks domestic footwear ratchets sales up by more than 20%.**

Another year of solid growth in the U.S. highlights the growing popularity of *Brooks* high-performance shoes. The brand continues to become a key player in specialty running stores, increasing market share to 18% in this important distribution channel.



## **Moving Comfort® continues to add retailers to its roster.**

Moving Comfort accelerated its brand growth in 2005 by adding new retailers to the mix, both traditional retail and catalog. With its outstanding products, Moving Comfort also expanded its sports bra program with major sporting goods chains.

**Brooks earns #1 ranking with customers for six consecutive selling seasons.**

According to a recent independent retail survey, *Brooks* is the favorite with running specialty stores when it comes to in-house customer service, product delivery and sales rep support.



**Brooksrunning.com creates unique partnership with Brooks retailers.**

Now, when consumers order online, their purchases can be fulfilled by local *Brooks* retailers. It's a new twist on e-commerce shopping that directly benefits *Brooks* distributors and gives customers a local running store connection.



**Brooks high-performance apparel gains market share in specialty running channel.**

Just like its shoes, the technologically advanced functionality and comfort that *Brooks* apparel provides has elevated the brand to the #3 spot in the market.

**Mossy Oak® grows in non-camo business.**

Leveraging its brand loyalty based on consumers serious about the outdoors, Mossy Oak is expanding its presence with its lifestyle product line, Elements®.



## Spalding® nabs #4 spot as “Most Recognizable Sporting Goods Brand.”

A survey by *Sporting Goods Business* magazine asked Americans 16-65 to select the Top 20 most well-known brands in the sports marketplace. Spalding's 90.9% awareness rating won it fourth place of the 50 brands in the survey.



## AAI® debuts new TAC/10 gymnastic line.

Launched at the recent USA Gymnastic Coaches Congress, these new vaults, vault boards, pommel horses and balance beams are covered with Zi/O®, a composite leather originally developed by Spalding, that provides incredible grip with less slippage.



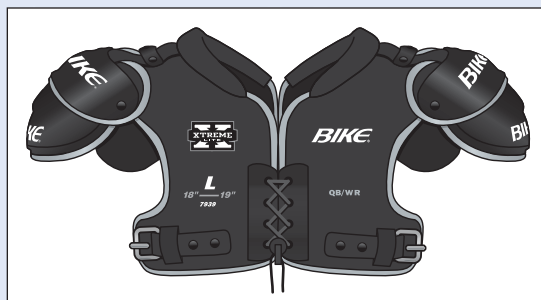
### AAI is the choice of many top basketball arenas.

Fifteen NBA teams, including the Detroit Pistons, Dallas Mavericks and the 2005 World Champion San Antonio Spurs, as well as perennial NCAA powers such as North Carolina, UCLA, Kentucky and Kansas, select us for their basketball equipment needs. We are the official basketball equipment supplier to the NCAA Final Four.



### Bike® protection moves beyond jockstraps.

Bike's product innovation in protective equipment has led to Bike pads, including the new X-treme lite shoulder pads, being introduced into several Division 1 athletic programs.





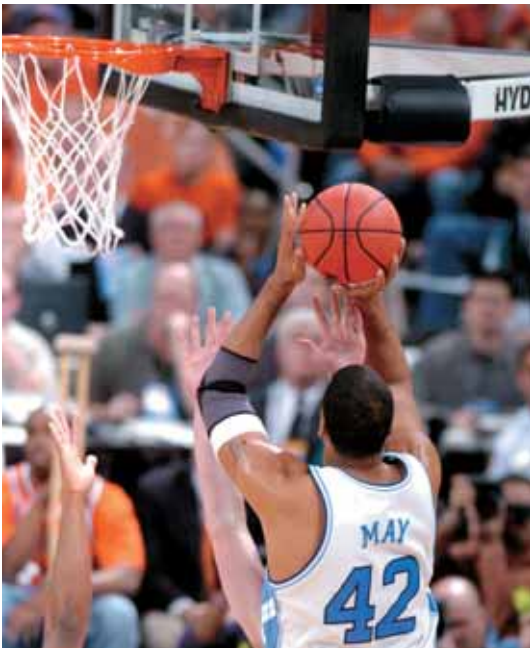
# Spalding Expands In Asia.

Known for its basketballs and footballs in the U.S., *Spalding's* continued expansion in China reaffirms the global strength of the *Spalding* brand. A license agreement with Kangwei calls for its subsidiary, Ganwei, to design, manufacture and market *Spalding* apparel and footwear to as many as 600 retail stores.



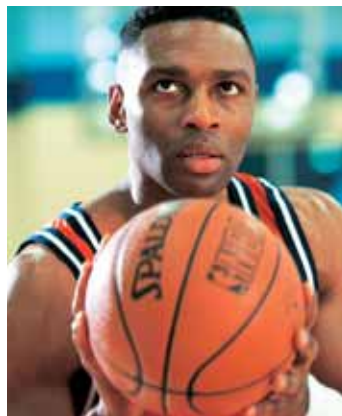
**Spalding NEVER FLAT™ basketball rockets onto *Popular Science* magazine's list of 100 "Best of What's New" in recreation.**

This sensational new ball zoomed to #1 in the category three weeks after launch. Its proprietary pressure retention technology makes it the only ball guaranteed to stay fully inflated for at least one year.



**Spalding remains the official backboard of the NCAA Final Four.**

26 of the last 29 tournaments have featured our *Hydra Rib*® backboards.



**Spalding continues to see growth in the basketball category—achieves over 50% market share.**

The first name in basketball products expanded distribution and continued to take share from competitors, moving *Spalding* into a strengthened category leadership position.

**Spalding ramps up production of new high-end residential backboards.**

These new in-ground units are the most authentic residential systems in the marketplace and are featured at the Basketball Hall of Fame.

## To Our Shareholders:



Jack Ward  
Chairman and Chief Executive Officer

There are two parts to the story of Russell in 2005. First, 2005 was a year of non-stop action in our businesses as we worked to grow and strengthen our brands. As you have read on the preceding pages, our portfolio of leading sports apparel, footwear and equipment brands spent the year introducing innovative products, winning new business, expanding distribution channels and gaining market share. From this perspective, it was a productive and successful year.

The other side of Russell's story in 2005, unfortunately, is a disappointing one. It reflects a year of operational and external challenges that combined to produce a performance below expectations. Midway through the year, we encountered unanticipated operational issues that resulted in lost sales, and higher manufacturing and distribution costs, as well as significant charge backs from retailers. The majority of these issues occurred due to operational problems. We quickly reacted to the situation and were in the midst of correcting the problems when Hurricane Katrina struck. We lost critical product, much of which had already been sold, and the ports that we used for nearly 70 percent of our shipments were closed. In addition to the disruption to our supply chain, the hurricanes produced soaring energy, general transportation and raw material costs.

The net effect of these developments was reduced profitability and lower earnings in 2005. Sales increased 10.5% to \$1.435 billion, with solid growth internationally and from Brooks, the athletic footwear company we acquired at the end of 2004. Gross margins were 27.4% as a percent of sales, compared to 28.0% in the prior year. Net income was \$34.4 million, or \$1.03 per share on a fully diluted basis. Net income for 2004 was \$47.9 million, or \$1.46 per diluted share.

To improve operating efficiencies and asset utilization, we kicked off 2006 with a restructuring plan to improve Russell's long-term competitiveness. The restructuring includes a significant shift offshore of textile/apparel manufacturing, completing the move of our retail backboard production systems to China, and ongoing overhead cost reductions throughout our organization.

Combined, we project that these initiatives will result in annualized, pre-tax cost savings of \$35 to \$40 million. We also estimate a pre-tax charge of \$60 to \$80 million, approximately half of which will be realized in 2006. This charge includes the costs associated with the impact of eliminating approximately 2,300 positions globally, including approximately 1,700 jobs in the U.S., an action that is regrettable, but necessary to remain competitive. Another part of the plan includes freezing the current defined benefit plan in the Russell retirement program, while significantly improving the 401(k) employee savings plan for our employees.

### Becoming a Better Supplier

Though restructuring always involves difficult decisions, we have used this time as an opportunity to complete a thorough evaluation of what we see as the future of Russell, an organization that has diversified into all three major segments of the sporting goods industry – apparel, footwear and equipment. As a result of this evaluation, we have embarked on a number of strategic initiatives. These efforts include expanded marketing and merchandising to support innovative products, such as Spalding's *Never Flat* basketball, and Brooks' new technical running products. We also intend to continue to leverage our authentic athletic positioning to further enhance our longer-term brand building efforts.

To elevate our manufacturing processes to new levels of operational excellence, investments in information systems and Lean Six Sigma initiatives are well underway. By year-end, more than 1,400 employees will have completed



training in lean manufacturing and we will have approximately twenty employees trained as full-time Black Belts for Lean Six Sigma projects. This development effort represents a major investment in our business and our people. It should result in significant improvements in customer service, higher fill rates, shorter response times, lower inventories and lower overall costs – essentially everything necessary to become a better supplier to our customers. As these improvements become more evident, we also will be achieving the fastest, most efficient way to grow – increasing sales to our existing customers. We have the product. We have the relationships. Now, we have the tools to build a superior service component.

To see the effectiveness of quality products and outstanding service at work, we only need to look internally at the success of *Brooks*. For the sixth consecutive year, *Brooks* was ranked number one for in-house customer service, product delivery and sales support in the specialty running store distribution channel. It's no coincidence that during this time, *Brooks* performance footwear has more than doubled and is one of the best performing, and most profitable, brands within Russell today.

### **Stressing Innovation and Technology**

Another important strategic advantage is our commitment to and emphasis on continuous innovation. The Sporting Goods Manufacturers Association noted in its 2006 annual report that technology and innovation are major themes that characterize our industry today and wrote, "Innovation improves performance and makes play safer and more fun. Let's not forget that innovative applications of new technologies can actually draw new participants in the game."

Technology and innovation are priorities across all Russell businesses today as evidenced by several major new product introductions. On the heels of its revolutionary HVAC moisture management product line, *Brooks* is launching the new MoGo midsole technology. Spalding's *Never Flat* basketball stands to revolutionize play in America's favorite team sport. As innovative as Spalding's *Infusion*® ball, the recently introduced *Never Flat* balls are guaranteed to maintain air pressure ten times longer than an ordinary basketball. During 2006, Spalding plans a major media and promotion campaign to support the continued rollout of *Never Flat*.

Russell Athletic's *Dri-Power* moisture management technology, which has been extremely well received, will be used in all of their basic and premier fleece at retail this fall, representing the most significant innovation in sweatshirts in more than a decade. As an aside, *GQ* magazine recently named the Russell sweatshirt as one of the top ten products that never go out of style! *Dri-Power* products also are providing a major boost to *Russell Athletic's* women's line, and a more value-priced moisture management t-shirt for *JERZEES* has recently been introduced into their markets.

*Moving Comfort* is now one of our fastest growing businesses as it has gained additional distribution throughout the year. The new Maia bra has taken a leadership position in the sports bra category and has become a featured product with many customers in the sporting goods and outdoor markets.

While our sporting goods businesses are a major part of Russell's long-term strategy, we are fortunate their growth is complemented by our Activewear business, in particular, its strong industry position in the Artwear channel. Solid sales gains in 2005 built on our already strong market share positions in that channel. Our Artwear business has done an excellent job of offering its customers the right combination of price and quality in this competitive, but profitable and growing channel.

### **Renewing Our Commitment to Performance**

A successful sporting goods company must never lose sight of the ones it ultimately serves – athletes at all playing levels. Great athletes know that success comes with the ability to get beyond a disappointing performance and attack the next opportunity with a renewed sense of purpose, enthusiasm and determination. Russell is taking its cue from these athletes. Last year is behind us. Well into the first half of 2006, we are hard at work to make this year a winning year for Russell. Our thanks to Russell team members around the world who embrace this goal and who will help us achieve it for the benefit of our customers and our shareholders.

Sincerely,



Jack Ward  
Chairman and Chief Executive Officer  
March 22, 2006

# Board of Directors and Officers

## Board of Directors

### Herschel M. Bloom

Partner  
King & Spalding  
Atlanta, Georgia  
Committee: Executive  
(Chairperson)

### Ronald G. Bruno

President  
Bruno Capital Management  
Corporation  
Birmingham, Alabama  
Committees: Audit,  
Management Development and  
Compensation (Chairperson)

### Arnold W. Donald

President and  
Chief Executive Officer  
Juvenile Diabetes Research  
Foundation International  
St. Louis, Missouri  
Committee: Management  
Development and  
Compensation

### Rebecca C. Matthias

President and COO  
Mothers Work, Inc.  
Philadelphia, Pennsylvania  
Committee: Management  
Development and  
Compensation

### Clarence V. Nalley III

Chairman  
Nalley Automotive Group  
Atlanta, Georgia  
Committee: Corporate  
Governance (Chairperson)

### Margaret M. Porter

Civic Volunteer  
Birmingham, Alabama  
Committee: Corporate  
Responsibility (Chairperson)

### Mary Jane Robertson

Executive Vice President  
and CFO  
Crum & Forster  
Morristown, New Jersey  
Committees: Audit  
(Chairperson),  
Corporate Governance

### John R. Thomas

Chairman, President and CEO  
Aliant Financial Corporation  
Alexander City, Alabama  
Committees: Corporate  
Responsibility, Management  
Development and  
Compensation

### John F. Ward

Chairman and CEO  
Russell Corporation  
Atlanta, Georgia  
Committee: Executive

### John A. White, Ph.D.

Chancellor  
University of Arkansas  
Fayetteville, Arkansas  
Committees: Audit,  
Corporate Governance

## Officers

### John F. Ward

Chairman and  
Chief Executive Officer

### Julio A. Barea

Senior Vice President/President  
and Chief Executive Officer,  
Activewear

### Edsel W. Flowers

Senior Vice President,  
Human Resources

### Floyd G. Hoffman

Senior Vice President,  
Corporate Development,  
General Counsel and Secretary

### Robert D. Koney, Jr.

Senior Vice President and  
Chief Financial Officer

### Victoria W. Beck

Vice President and  
Corporate Controller

### Scott H. Creelman

Vice President and  
Chief Executive Officer,  
Spalding Group

### K. Roger Holliday

Vice President,  
Investor Relations

### Calvin S. Johnston

Vice President and  
Chief Executive Officer,  
Russell Athletic

### Robert P. Keefe

Vice President and  
Chief Information Officer

### James M. Weber

Vice President/President  
and Chief Executive Officer,  
Brooks Sports

### Nancy N. Young

Vice President,  
Communications and  
Community Relations

### Marietta Edmunds Zakas

Vice President, Business  
Development and Treasurer

UNITED STATES  
SECURITIES AND EXCHANGE COMMISSION  
WASHINGTON, D.C. 20549

# FORM 10-K

ANNUAL REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934

For the fiscal year ended DECEMBER 31, 2005

TRANSITION REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934

For the transition period from \_\_\_\_\_ to \_\_\_\_\_

Commission file number 1-5822

## RUSSELL CORPORATION

(Exact name of registrant as specified in its charter)

**Delaware**

(State or other jurisdiction of  
incorporation or organization)

**63-0180720**

(I.R.S. Employer  
Identification No.)

**3330 Cumberland Blvd, Suite 800  
Atlanta, Georgia**

(Address of principal executive offices)

**30339**

(Zip Code)

Registrant's telephone number, including area code: (678) 742-8000

SECURITIES REGISTERED PURSUANT TO SECTION 12(B) OF THE ACT:

Title of Each Class  
Common Stock, \$.01 par value

Name of Each Exchange  
on Which Registered  
New York Stock Exchange  
Pacific Exchange

SECURITIES REGISTERED PURSUANT TO SECTION 12(G) OF THE ACT:

None

Indicate by check mark if the registrant is a well-known seasoned issuer, as defined in Rule 405 of the Securities Act.  
Yes  No

Indicate by check mark if the registrant is not required to file reports pursuant to Section 13 or Section 15(d) of the Exchange Act.  
Yes  No

Indicate by check mark whether the registrant (1) has filed all reports required to be filed by Section 13 or 15(d) of the Securities Exchange Act of 1934 during the preceding 12 months (or such shorter period that the registrant was required to file such reports), and (2) has been subject to such filing requirements for the past 90 days. Yes  No

Indicate by check mark if disclosure of delinquent filers pursuant to Item 405 of Regulation S-K is not contained herein, and will not be contained, to the best of registrant's knowledge, in definitive proxy or information statements incorporated by reference in Part III of this Form 10-K or any amendment to this Form 10-K.

Indicate by check mark whether the registrant is a large accelerated filer, an accelerated filer, or a non-accelerated filer. See definition of "accelerated filer and large accelerated filer" in Rule 12b-2 of the Exchange Act. Large accelerated filer  Accelerated filer  Non-accelerated filer

Indicate by a check mark whether the registrant is a shell company (as defined in Rule 12b-2 of the Exchange Act). Yes  No

The aggregate market value of Common Stock, par value \$.01, held by non-affiliates of the registrant, as of July 3, 2005, was approximately \$622,000,000, based on the closing sale price reported on the New York Stock Exchange.

As of March 7, 2006, there were 33,184,790 shares of Common Stock, \$.01 par value outstanding (excluding treasury shares).

### DOCUMENTS INCORPORATED BY REFERENCE

Portions of the Proxy Statement for the Annual Meeting of Shareholders to be held on April 26, 2006 (the "Proxy Statement") are incorporated by reference into Part III.

## 2005 Form 10-K Annual Report

### TABLE OF CONTENTS

#### PART I

|                |   |    |
|----------------|---|----|
| <b>ITEM 1</b>  | Business.....   | 11 |
| <b>ITEM 1A</b> | Risk Factors .....  | 15 |
| <b>ITEM 1B</b> | Unresolved Staff Comments .....                           | 20 |
| <b>ITEM 2</b>  | Properties.....   | 20 |
| <b>ITEM 3</b>  | Legal Proceedings.....                                    | 21 |
| <b>ITEM 4</b>  | Submission of Matters to a Vote of Security Holders ..... | 21 |

#### PART II

|                |   |    |
|----------------|---|----|
| <b>ITEM 5</b>  | Market for Registrant's Common Equity, Related Stockholder Matters and Issuer Purchases of Equity Securities..... | 21 |
| <b>ITEM 6</b>  | Selected Financial Data .....   | 23 |
| <b>ITEM 7</b>  | Management's Discussion and Analysis of Financial Condition and Results of Operations .....                       | 24 |
| <b>ITEM 7A</b> | Quantitative and Qualitative Disclosures About Market Risk .....  | 37 |
| <b>ITEM 8</b>  | Financial Statements and Supplementary Data .....   | 38 |
|                | Consolidated Balance Sheets .....   | 38 |
|                | Consolidated Statements of Income .....   | 39 |
|                | Consolidated Statements of Cash Flows .....   | 40 |
|                | Consolidated Statements of Stockholders' Equity .....   | 41 |
|                | Notes to Consolidated Financial Statements .....  | 42 |
|                | Report of Independent Registered Public Accounting Firm .....   | 65 |
| <b>ITEM 9</b>  | Changes in and Disagreements with Accountants on Accounting and Financial Disclosure .....                        | 66 |
| <b>ITEM 9A</b> | Controls and Procedures .....   | 66 |
|                | Report of Independent Registered Public Accounting Firm on Internal Control over Financial Reporting .....        | 67 |
| <b>ITEM 9B</b> | Other Information .....   | 68 |

#### PART III

|                |  |    |
|----------------|--|----|
| <b>ITEM 10</b> | Directors and Executive Officers of the Registrant .....   | 68 |
| <b>ITEM 11</b> | Executive Compensation .....   | 70 |
| <b>ITEM 12</b> | Security Ownership of Certain Beneficial Owners and Management and Related Stockholder Matters ..... | 70 |
| <b>ITEM 13</b> | Certain Relationships and Related Transactions .....   | 70 |
| <b>ITEM 14</b> | Principal Accountant Fees and Services .....   | 70 |

#### PART IV

|                |  |    |
|----------------|--|----|
| <b>ITEM 15</b> | Exhibits and Financial Statement Schedules ..... | 71 |
|                | Signatures .....                                 | 75 |

## Russell Corporation and Subsidiaries

# 2005 Form 10-K Annual Report

## PART I

### ITEM 1. BUSINESS

#### General

Russell Corporation (“Russell,” “we,” “our,” or the “Company”) is a leading authentic athletic and sporting goods company with over a century of success. Headquartered in Atlanta, Georgia, we sell athletic uniforms, apparel, athletic footwear, sporting goods, athletic equipment, and accessories for a wide variety of sports, outdoor and fitness activities under well-known brands such as *Russell Athletic*®, *JERZEES*®, *Spalding*®, and *Brooks*®. Other brands include *American Athletic*®, *Huffy Sports*®, *Mossy Oak*®, *Cross Creek*®, *Moving Comfort*®, *Bike*®, *Dudley*®, *Discus*®, and *Sherrin*®. Since incorporating in 1902, the “Russell” name has been associated with quality apparel.

Over the past decade, competition in the apparel industry has grown increasingly intense due to globalization of supply, reduced trade restrictions and low barriers to entry. We have responded to these circumstances in several ways. In 1998, we initiated a restructuring and reorganization program with the objectives of (i) transitioning the Company from a manufacturing-driven business to a consumer-focused organization that markets branded apparel products and (ii) creating an efficient, low-cost operating structure with the flexibility to take advantage of future opportunities to further reduce costs, such as strategic outsourcing arrangements, transferring our sewing and assembly operations to offshore facilities, and utilizing increasingly efficient domestic facilities.

In 2003, we launched an operational improvement program that achieved significant cost reductions to offset selling price decreases, higher fiber costs and other cost increases. The program improved operating efficiencies and asset utilization, while streamlining processes in both our manufacturing and administrative areas through lower full-packaged sourcing costs, increased efficiencies in existing manufacturing operations, improved distribution costs, and expanded production with lower cost contractors.

In addition to the initiatives of the restructuring and reorganization program in our apparel business, we began evaluating selective acquisition opportunities to further diversify our portfolio of brands and products. In 2000, we acquired the *Mossy Oak*® camouflage apparel business of Haas Outdoors, one of the premier camouflage brands in the world. In 2003, we completed two acquisitions that launched our participation in the sporting goods and

athletic equipment markets. The acquisition of the Bike Athletic Company business introduced athletic supporters, knee and elbow pads, braces, and other protective equipment into our product offering. Then, with the May 2003 acquisition of the brands, contracts and related assets of the sporting goods business of Spalding Sports Worldwide, Inc., we became a leading marketer of basketballs and other inflatable sporting goods products.

During 2004, we further expanded our sports equipment product mix with three strategic acquisitions. In June, we acquired the assets of American Athletic, Inc., a leading supplier of gymnastics equipment and basketball backboards and backboard systems, which provided a platform for the extension of our Spalding business. In July, we acquired the Huffy Sports business, further expanding our line of basketball backboards, backboard systems and accessories. American Athletic and Huffy Sports now operate as part of our Spalding Group. Then, in December, we entered the athletic footwear business with the acquisition of Brooks Sports. *The Brooks*® brand is a leader in high-performance athletic footwear and apparel (primarily for running) and is considered an innovator in the technical athletic footwear and apparel industry.

Today, Russell is a major branded athletic and sporting goods company with a rich history of marketing athletic uniforms, apparel, athletic footwear, and equipment for a wide variety of sports and fitness activities. Our global position is built on well-known brands and quality products. Through Russell Athletic, the Company is a leading supplier of team uniforms in the U.S. Through the Spalding Group, Russell is also the largest provider of basketball equipment in the world. This position is solidified by our long association with the National Basketball Association (“NBA”). We are now in the second year of our current eight-year agreement with that league which allows us to continue our association with one of the fastest growing sports in the world.

We offer a diversified portfolio of brands and products across multiple distribution channels and our products are marketed and sold throughout North America and approximately 100 other countries. We market and distribute our products through mass merchandisers, sporting goods dealers, specialty running stores, department and sports specialty stores, college stores, on-line retailers, mail order houses, artwear distributors, screen printers, embroiderers, and on a limited basis through owned retail stores. We sell our products primarily through a combination of salaried sales persons, independent commissioned agents and independent licensees. We operate in two segments: Sporting Goods and Activewear.

## Russell Corporation and Subsidiaries

# 2005 Form 10-K Annual Report

The Sporting Goods segment consists of those products or brands that are associated with sports apparel, sports equipment and sporting goods sales at retail. This segment includes the Russell Athletic Group (consisting of Russell Athletic, Moving Comfort and Bike), the Spalding Group, Mossy Oak and Brooks. The Activewear segment primarily consists of sales of *JERZEES*® branded products (t-shirts, sweats, knit shirts, career wear, and socks) the majority of which are sold through mass retailers or into the Artwear market. Fabric sales and certain private label manufacturing revenues are presented in the “all other” category.

For our apparel business, we produce or source products utilizing a combination of owned facilities primarily in the United States, Honduras and Mexico, as well as contractors and other suppliers around the world. Approximately 99% of our apparel sewing and assembly operations are conducted offshore. Our yarn spinning joint venture and partner supply the majority of our yarn requirements.

For our sporting goods and athletic equipment businesses, the products offered by Spalding, Brooks, Moving Comfort, and Bike are generally sourced from third-party contractors outside the United States, primarily in Asia. American Athletic produces gymnastics equipment, in-arena basketball backboards and systems in Company-owned facilities in the United States. Huffy Sports produces a portion of its basketball backboards in Company-operated facilities, but utilizes a third-party contractor in Asia for approximately 60% of its production and plans to increase offshore sourcing to 100% during 2006. Steel and other raw materials used in this production are sourced from a variety of suppliers and countries.

In January 2006, we announced a major restructuring that includes a number of initiatives developed to improve our long-term competitiveness. The pre-tax cost is expected to be \$60 to \$80 million over the next two to three years with projected annualized pre-tax cost savings of \$35 to \$40 million. The restructuring will focus on the continued shift offshore of textile/apparel manufacturing operations, the completion of operational changes to Huffy Sports’ backboard business and significant reductions in sales, marketing and administrative costs. These plans will impact approximately 2,300 positions globally, including 1,700 in the U.S., of which approximately 1,200 will eventually be replaced in Honduras and Mexico. As in our previous initiatives, the restructuring will be combined with focused marketing efforts, improved asset utilization and efficiency improvements which we expect will lead to increased sales, higher margins and improved profitability.

Our business, financial condition and results of operations are affected by many factors and are subject to a number of risks, including seasonal variation, raw material volatility and the materiality to us of significant customers. See Item 1A. “Risk Factors” for a discussion of these and other risks.

## Financial Information About Segments

See Note 9 of “Notes to Consolidated Financial Statements” in Part II, Item 8 of this Report on Form 10-K for financial information regarding our segments.

We operate our global business primarily in two reportable segments: Sporting Goods and Activewear. The Sporting Goods segment consists of sports apparel, sports equipment and athletic footwear, which are sold principally under the brands *Russell Athletic*®, *Spalding*®, *Brooks*®, *American Athletic*®, *Huffy Sports*®, *Mossy Oak*®, *Moving Comfort*®, *Bike*®, *Dudley*®, and *Sherrin*®. We market and distribute products in the Sporting Goods segment primarily through sporting goods dealers, specialty running stores, department and sports specialty stores, and college stores. Sporting Goods segment equipment and athletic footwear products are primarily sourced. The sports apparel products are both sourced and manufactured by the Company.

The Activewear segment consists of our basic, performance and careerwear apparel products, such as t-shirts, sweatshirts and sweatpants, knit shirts, socks, and career wear. Products in the Activewear segment are sold principally under the *JERZEES*® and *Cross Creek*® brands through mass merchandisers, distributors, screen printers, and embroiderers. Products in the Activewear segment are primarily manufactured by the Company utilizing a combination of owned facilities and third-party contractors.

Other segments that do not meet the quantitative thresholds for determining reportable segments primarily include our fabrics division, custom private label business and Frontier Yarns. These are included in the “All Other” data presented herein.

Prior to 2005, we operated our business along distribution channels and reported two segments: Domestic and International Apparel. In 2005, and after several acquisitions in prior years that have redefined Russell as an authentic athletic and sporting goods company, we realigned our operations by brands and products. Accordingly, the segment data presented herein for 2004 and 2003 has been restated to present our segment data on the new basis of segment reporting.

## Russell Corporation and Subsidiaries

# 2005 Form 10-K Annual Report

Our management evaluates performance and allocates resources based on profit or loss from operations before interest and income taxes (segment operating income). Segment operating income as presented by us may not be comparable to similarly titled measures used by other companies. The accounting policies of the reportable segments are the same as those described in Note 1 to the consolidated financial statements in our Annual Report on Form 10-K for the year ended December 31, 2005. Except for transactions with Frontier Yarns, intersegment transfers are primarily recorded at cost, with no intercompany profit or loss on intersegment transfers.

## Financial Information About Geographic Areas

See “Enterprise-wide Disclosures” from Note 9 of “Notes to Consolidated Financial Statements” in Part II, Item 8 of this Report on Form 10-K.

Our products are sold or licensed in more than 100 countries and we have sales, administrative, or manufacturing facilities in numerous foreign countries, including Australia, Honduras, Mexico, and the United Kingdom, with the majority of our foreign sales being in Europe, Australia and Mexico. Due to this, we are exposed to risks of change in social, political and economic conditions inherent in operating in foreign countries, including, but not limited to, the following: (i) currency fluctuations; (ii) import and export license requirements; (iii) trade restrictions; (iv) changes in tariffs and taxes; (v) restrictions on repatriating foreign profits back to the United States; (vi) foreign laws and regulations; (vii) difficulties in staffing and managing international operations; (viii) political unrest; and (ix) disruptions or delays in shipments.

We have foreign currency exposures relating to buying, selling and financing in currencies other than our functional currencies. We also have foreign currency exposure related to foreign denominated revenues and costs translated into U.S. dollars. These exposures are primarily concentrated in the euro, British pound sterling and Mexican peso. Fluctuations in foreign currency exchange rates may affect the results of our operations and the value of our foreign assets, which in turn may adversely affect reported earnings and the comparability of period-to-period results of operations. Fluctuations in currency exchange rates may also affect the relative prices at which we and our foreign competitors sell products in the same markets. In addition, changes in the value of the relevant currencies may affect the cost of certain items required in our operations.

Fluctuations in foreign currency exchange rates could have a material adverse effect on our business, results of operations and financial condition. For further discussion of foreign currency exposures, see “Quantitative and Qualitative Disclosures About Market Risks” in Part II, Item 7A of this Report on Form 10-K.

## Intellectual Property

We market our products under a number of trademarks and tradenames. We have registered trademarks in the United States for *Russell Athletic*®, *JERZEES*®, *Bike*®, *Cross Creek*®, *Moving Comfort*®, *Spalding*®, *Infusion*®, *Dudley*®, *American Athletic*®, and *Brooks*® and variations of these brands as well as other trademarks. We have similar trademark registrations internationally. We also have worldwide licenses to use certain registered *Mossy Oak*® and *Huffy Sports*® trademarks. The protection of our trademarks is important to our business. We believe that our registered and common law trademarks have significant value and these trademarks are instrumental to our ability to create and sustain demand for our products.

In December 2004, we entered into a new eight-year global partnership with the NBA, under which Spalding maintains its exclusive rights to produce and sell a complete line of NBA and team-identified basketballs (including the official game ball of the NBA). The *Spalding*® NBA Game Ball will continue to be the only basketball used during all NBA practices, exhibitions, games and international competitions, and Spalding will also continue to serve as the official ball of the WNBA and NBDL, the NBA’s developmental league. The agreements also provide for Spalding and Huffy Sports to have exclusive rights to produce and sell NBA branded backboards and certain accessories to the retail channel. The agreements require us to (i) pay certain licensing fees, including fixed minimum fees plus a percentage of net sales of products, (ii) expend certain minimum amounts on advertising and promotion of NBA products, and (iii) provide a specified amount of product to the NBA and NBA teams free of charge. If we fail to comply with the material terms of the NBA agreements, including the obligation to pay licensing fees, the NBA may terminate the agreements.

## Russell Corporation and Subsidiaries

# 2005 Form 10-K Annual Report

Our *Mossy Oak*® license from Haas Outdoors is perpetual and permits us to use certain of the licensor's trademarks, service marks, trade names, logos, and copyrights on apparel and accessories. This license is non-exclusive for certain products including accessories, gloves, headwear, footwear, bags, and products incorporating performance features such as special fabrics. The *Mossy Oak*® license also requires that we pay a licensing fee calculated as a percentage of net sales from our *Mossy Oak*® products. If we fail to comply with the material terms of the *Mossy Oak*® license, including the obligation to make royalty payments, Haas Outdoors may terminate the license. Our *Huffy Sports*® license is perpetual and non-royalty bearing.

We have three non-exclusive licenses with licensing agents that cover approximately 338 colleges and universities. One of those licenses expires in September 2006 and another expires in March 2007. The third license automatically renews for rolling one-year terms, but is subject to termination without cause at any time on 90 days notice. We also have approximately 43 licenses directly with colleges and universities that are generally for one-to two-year terms and require us to pay a licensing fee of a percentage of net sales.

Product innovation is a highly important factor in our sporting goods and athletic equipment businesses and many of the innovations in the products marketed by those businesses have been patented. The loss of any of our patents could result in increased competition and reduced sales and margins of these products. However, we do not believe that the loss of any one patent would have a material effect on our business, results of operations and financial condition.

## Competition

Competition in the apparel, sports equipment and athletic footwear industries varies by product line and we expect competition to intensify in all of our businesses. While no single competitor dominates any channel in which we operate, some of our competitors are larger, more diversified and have greater financial and other resources than we do. We, and others in our industry, face competition on many fronts, including, without limitation: (i) quality of product; (ii) brand recognition; (iii) price; (iv) product differentiation; (v) advertising; and (vi) customer service. We also compete with other global companies, many of which may have lower costs. Our ability to remain competitive in the areas of quality, price, marketing, product development, manufacturing, distribution, and order processing will, in large part, determine our future success. Our primary competitors in the Sporting Goods segment are adidas, ASICS,

Champion, Lifetime, New Balance, Nike, Under Armour, and Wilson. Our primary competitors in the Activewear segment are Fruit of the Loom, Gildan, Hanes, and various private label and house brands. Competitors in the All Other segment consist of a wide variety of traditional textile companies, both foreign and domestic.

## Employees

As of December 31, 2005, we employed approximately 15,500 persons. We have never had a strike or work stoppage and consider our relationship with our employees to be good.

## Regulation

We are subject to federal, state and local laws and regulations affecting our business, including, but not limited to, those promulgated under the Occupational Safety and Health Act, the Consumer Product Safety Act, the Flammable Fabrics Act, the Textile Fiber Product Identification Act, and the rules and regulations of the Consumer Products Safety Commission and various environmental laws and regulations. We believe that we are in compliance with all applicable governmental regulations under these statutes. We also believe that we are in compliance with all current environmental requirements and we expect no material environmental expenditures in the foreseeable future to maintain such compliance.

Our shareholders approved a proposal to change the Company's state of incorporation from Alabama to Delaware (the "reincorporation") at the annual meeting of shareholders held on April 21, 2004. On April 27, 2005, we completed the reincorporation.

## Available Information

Our Internet address is [www.russellcorp.com](http://www.russellcorp.com) and our annual reports on Form 10-K, quarterly reports on Form 10-Q, current reports on Form 8-K, and all amendments to those reports are available, free of charge, through the Investor Relations section of our website as soon as reasonably practicable after filing with the Securities and Exchange Commission.



## 2005 Form 10-K Annual Report

### Forward-Looking Information

This Annual Report on Form 10-K, including “Management’s Discussion and Analysis of Financial Condition and Results of Operations,” contains certain statements that describe our beliefs concerning future business conditions, prospects, growth opportunities, and the outlook for the Company based upon currently available information. Wherever possible, we have identified these “forward-looking” statements (as defined in the Private Securities Litigation Reform Act of 1995 (the “Act”)) by words such as “anticipates,” “believes,” “could,” “may,” “intends,” “estimates,” “expects,” “projects,” and similar phrases. We include such statements because we believe it is important to communicate our future expectations to our stockholders, and we therefore make such forward-looking statements in reliance upon the safe harbor provisions of the Act. All statements other than statements of historical fact are statements that could be deemed forward-looking statements, including, but not limited to, any projections of net sales, gross margin, expenses, or earnings or losses from operations. These forward-looking statements are based upon assumptions we believe are reasonable.

Such forward-looking statements are subject to risks and uncertainties that could cause our actual results, performance and achievements to differ materially from those expressed in, or implied by, these statements. Factors that could affect our financial performance or cause actual results to differ from estimates in, or underlying, such forward-looking statements include, among others, those set forth under Item 1A “Risk Factors,” and the following:

- a) changes in economic conditions such as changes in interest rates, currency exchange rates, commodity prices, and other external and political factors over which we have no control;
- b) changes in environmental and other laws and regulations;
- c) significant competitive activity, including, but not limited to, promotional and price competition;
- d) inherent risks in the marketplace associated with new products;
- e) changes in customer demand for our products and our ability to maintain customer relationships and grow our business;
- f) the ultimate cost of our restructuring, and our ability to complete the restructuring and achieve cost reductions within the projected time frame and with the expected savings;

- g) the collectibility of receivables from our customers;
- h) our debt structure, cash management and cash requirements;
- i) estimates and assumptions utilized in our accounting practices;
- j) risks associated with our new Honduras textile operation;
- k) our ability to efficiently utilize plants and equipment;
- l) our management of inventory levels and working capital;
- m) our investments in capital expenditures; and
- n) other risk factors listed from time to time in our SEC filings.

The risks listed above are not exhaustive and other sections of this Annual Report on Form 10-K may include additional factors that could adversely affect our business, financial condition, results of operations, and cash flows. We assume no obligation to publicly update any forward-looking statements, whether as a result of new information, future events or otherwise.

### ITEM 1A. RISK FACTORS

The following factors, as well as factors described elsewhere in this Form 10-K or in other filings with the Securities and Exchange Commission, could adversely affect our consolidated financial position, results of operations or cash flows. Other factors not presently known to us or that we presently believe are not material could also affect our business operations and financial results.

*We may fail to realize the cost savings and other benefits that we expect from our restructuring and cost savings initiatives and any savings that we do achieve may be offset by other competitive pressures.*

In January 2006, we announced a restructuring that includes a number of specific actions which, combined with planned focused marketing efforts, improved asset utilization and efficiency improvements, have been developed to improve our long-term competitiveness. We expect these efforts to lead to increased sales, higher margins and improved profitability. See Item 7, “Management’s Discussion and Analysis of Financial Condition and Results of Operations.” If we cannot successfully implement the strategic cost reductions included in our restructuring or other cost savings plans, we may not realize all anticipated cost savings and other benefits. Moreover, even if we realize the benefits of our efforts, any cost savings that we achieve may be offset by pressures from our customers to reduce prices or by higher fiber costs, higher costs associated with

**Russell Corporation and Subsidiaries****2005 Form 10-K Annual Report**

adding product features, higher energy and higher general and administrative expenses. Our failure to realize the anticipated benefits of our initiatives could have a material adverse effect on our business, results of operations and financial condition.

*We rely on a few customers for a significant portion of our sales and we generally do not have any long-term contracts with any of these customers.*

Some of our customers are material to our business and results of operations. For fiscal 2005, 2004 and 2003, respectively, Wal-Mart and its subsidiaries, our largest customer, represented approximately 16.9%, 19.3% and 21.2% of our consolidated gross sales. Our sales to Wal-Mart may increase or decrease in any given year, dependent upon Wal-Mart merchandising and sourcing decisions. In 2005, Wal-Mart notified us that we would not be the sole supplier of their boys' basic fleece business, beginning in 2006. Our top ten customers accounted for approximately 38.9% of our 2005 gross sales as compared to 44% in 2004. We believe that consolidation in the retail industry, particularly in the sporting goods retail industry, and the strength of our customers have given certain customers the ability to make greater demands over suppliers such as us and we expect this trend to continue. However, we also believe that this consolidation may afford us greater cost savings potential as a result of more advantageous economies of scale, as we have such a broad array of products and brands focused on the sporting goods market. If consolidation continues, our sales and results of operations may be increasingly sensitive to deterioration in the financial condition of, or other adverse developments with, one or more of our customers. Although we believe that our relationships with our major customers are good, we generally do not have long-term contracts with any of them, which is typical of our industry. As a result, although our customers provide indications of their product needs and purchases on a season-by-season basis, they generally purchase our products on an order-by-order basis and the relationship, as well as particular orders, can be terminated at any time. The loss of, or significant decrease in, business from any of our major customers could have a material adverse effect on our business, results of operations and financial condition.

*We are dependent on joint ventures and other third parties for the purchase of yarn and other raw materials and the manufacture or sourcing of our products and if these parties fail to perform, we may not meet the demands of our customers.*

Our apparel business produces most of its yarn in the joint venture we established with Frontier Spinning Mills and purchases the remainder from our joint venture partner and other third-party suppliers. In addition, we outsource a portion of our sewing and assembly requirements for our products sold in the United States and Canada. Most of the products offered by our sporting goods and athletic equipment businesses are sourced from third-party contractors outside the United States or manufactured by third-party contractors. Our dependence on thirdparties for manufacturing and raw materials production and for sourcing of finished products could subject us to difficulties in obtaining timely delivery of products that meet our quality standards. Although we monitor the performance of our contractors, we cannot assure you that they will deliver our products in a timely manner or that they will meet our quality standards. In this event, failure to satisfy our customers' requirements could result in our customers canceling orders, demanding reduced prices, refusing to accept orders or reducing future orders, any of which could materially adversely affect our business, results of operations and financial condition.

We do not have long-term supply contracts for any of our raw materials, other than for yarn, through our joint venture with Frontier Spinning Mills. As a result, other than with respect to Frontier Yarns, either we or our suppliers or manufacturers may unilaterally terminate the relationship at any time. In addition, we also compete for quality contractors, some of which have long-standing relationships with our competitors. After an initial period of disruption, we believe there are readily available alternative sources of supply and manufacturers; however, if we are unable to secure or maintain our relationships with suppliers and manufacturers, or experience a delay in obtaining an alternative source of supply, we may not be able to fulfill our customers' requirements, which could have a material adverse effect on our business, results of operations and financial condition.

## Russell Corporation and Subsidiaries

# 2005 Form 10-K Annual Report

*Our success is dependent upon the continued protection of our trademarks and other intellectual property rights. We may be forced to incur substantial costs to protect our intellectual property, and if we are unable to protect our intellectual property, the image of one or more of our brands may suffer.*

Our registered and common law trademarks have significant value and some of our trademarks are instrumental to our ability to create and sustain demand for and market our products. We cannot assure you that third parties will not assert claims to our trademarks and other intellectual property or that we will be able to successfully resolve those claims. In addition, while we seek international protection of our intellectual property, the laws of some foreign countries may not allow us to protect our intellectual property to the same extent as the laws of the United States. In addition, we could incur substantial costs to defend legal actions taken against us relating to our use of trademarks, which could have a material adverse effect on our business, results of operations and financial condition.

Product innovation is a highly important factor in our sporting goods and athletic equipment businesses and many of the innovations in the products marketed by those businesses have been patented.

*The demand for some of our products is cyclical and a downturn in the economy may reduce purchases of our products, which could adversely affect our financial performance.*

The apparel, sporting goods and footwear industries historically have been subject to substantial cyclical variations. As domestic and international economic conditions change, trends in discretionary consumer spending become unpredictable and could be subject to reductions due to uncertainties about the future. When consumers reduce discretionary spending, purchases of specialty apparel, footwear and sporting goods may decline. Many of our products, particularly our premium *Russell Athletic*, *Brooks* and artwear products, are discretionary purchases. Any substantial decline in general economic conditions could affect consumer and corporate spending habits and have an adverse effect on our business, results of operations and financial condition.

*The demand for some of our products is seasonal and unseasonably warm weather would likely reduce the demand for our core fleece products.*

Our results of operations are affected by numerous factors, including seasonal variations. Typically, demand for our apparel products is higher during the third and fourth quarters of each fiscal year. Weather conditions also affect the demand for our apparel products, particularly for our fleece (sweatshirts and sweatpants) products. Demand in our basketball and basketball equipment business is typically higher in the second and fourth quarters, but is not as pronounced as the seasonality of our fleece business. Typically, demand for Brooks' products is slightly higher in the first half of the year. Generally, we produce and store finished goods inventory, particularly fleece, to meet the expected demand for delivery in the upcoming season. If, after producing and storing inventory in anticipation of seasonal deliveries, demand is significantly less than expected, we may hold inventory for extended periods of time, sell excess inventory at reduced prices or write down our inventories. Those events would adversely affect our results of operations. Reduced demand could also result in lower plant and equipment utilization, which would have a negative impact on our business, results of operations and financial condition. In addition, due to the time that may elapse between production and shipment of goods, prices may not immediately reflect changes in our cost of raw materials and other costs.

*Our business outside of the United States exposes us to uncertain conditions in overseas markets, including fluctuations in currency exchange rates.*

Our foreign operations subject us to risks customarily associated with foreign operations. Net sales are collected in the local currency and we are exposed to the risk of changes in social, political and economic conditions inherent in operating in foreign countries, including:

- a) currency fluctuations;
- b) import and export license requirements;
- c) trade restrictions;
- d) changes in tariffs and taxes;
- e) restrictions on repatriating foreign profits back to the United States;
- f) foreign laws and regulations;
- g) difficulties in staffing and managing international operations;
- h) political unrest; and
- i) disruptions or delays in shipments.

## Russell Corporation and Subsidiaries

# 2005 Form 10-K Annual Report

We have foreign currency exposures relating to buying, selling and financing in currencies other than our functional currencies. We also have foreign currency exposure related to foreign denominated revenues and costs translated into U.S. dollars. Fluctuations in foreign currency exchange rates may affect the results of our operations and the value of our foreign assets, which in turn may adversely affect reported earnings and the comparability of period-to-period results of operations. Changes in currency exchange rates may affect the relative prices at which we and foreign competitors sell products in the same market. In addition, changes in the value of the relevant currencies may affect the cost of certain items required in our operations. We cannot assure you that management of our foreign currency exposure will protect us from fluctuations in foreign currency exchange rates. Fluctuations in foreign currency exchange rates could have a material adverse effect on our business, results of operations and financial condition.

We are also subject to taxation in foreign jurisdictions. In addition, transactions between us and our foreign subsidiaries may be subject to United States and foreign withholding taxes. Applicable tax rates in foreign jurisdictions differ from those of the United States, and change periodically.

***The raw materials used to manufacture our products are subject to price volatility, which could increase our costs.***

The raw materials used to manufacture our products are subject to price volatility caused by weather, supply conditions, government regulations, economic climate and other unpredictable factors. In addition, fluctuations in petroleum prices can influence the prices of chemicals, dyestuffs and polyester yarn. To reduce the risk caused by market fluctuations, we have in the past entered into futures contracts to hedge commodity prices, principally cotton, on portions of anticipated purchases. However, we do not currently hold any significant hedging positions and have no present intention to engage in further commodity hedging. The supply agreement with our yarn joint venture provides for pricing to be calculated on a conversion cost basis plus the actual cost of raw materials. We direct the timing and pricing of cotton purchases by the joint venture.

If one or more of our competitors is able to reduce their production costs by taking advantage of any reductions in raw material prices, we may face pricing pressures from those competitors and may be forced to reduce our prices or face a decline in net sales, either of which could have a material adverse effect on our business, results of operations and financial condition.

***The apparel and footwear industries are subject to consumer preferences, and if we misjudge consumer preferences, the image of one or more of our brands may suffer and the demand for our products may decrease.***

The apparel and footwear industries are subject to shifting consumer demands and evolving fashion trends and our success is dependent upon our ability to anticipate and promptly respond to these changes. While the core of our apparel offerings is basic activewear and less subject to style trends, we do market a considerable number of performance products. Failure to anticipate, identify or promptly react to changing trends, styles, or brand preferences may result in decreased demand for our products, as well as excess inventories and markdowns, which could have a material adverse effect on our business, results of operations and financial condition. In addition, if we misjudge consumer preferences, our brand image may be significantly impaired. At the same time, while we believe it is important to manage our inventory, this focus may result in not having an adequate supply of products to meet our customers' demand and cause us to lose sales.

***We have substantial debt and interest payment requirements that may restrict our operations and impair our ability to meet our obligations.***

Our level of indebtedness could restrict our operations and make it more difficult for us to fulfill our obligations. Among other things, our indebtedness may:

- a) limit our ability to obtain additional financing for working capital, capital expenditures, strategic acquisitions and general corporate purposes;
- b) require us to dedicate all or a substantial portion of our cash flow to service our debt, which would reduce funds available for other business purposes, such as capital expenditures or acquisitions;
- c) limit our flexibility in planning for or reacting to changes in the markets in which we compete;
- d) place us at a competitive disadvantage relative to our competitors with less indebtedness;
- e) render us more vulnerable to general adverse economic and industry conditions; and
- f) make it more difficult for us to satisfy our financial obligations.

## Russell Corporation and Subsidiaries

# 2005 Form 10-K Annual Report

We and our subsidiaries may still be able to incur substantially more debt. The terms of the agreements governing our outstanding indebtedness permit additional borrowings. Our incurrence of additional debt could further increase the risks above.

Although there can be no assurances, we believe that the level of borrowings available to us, in addition to permitted sale/leaseback transactions combined with cash provided by our operations, will be sufficient to provide for our cash requirements. However, our ability to satisfy our obligations will depend on our future operating performance and financial results, which will be subject, in part, to factors beyond our control, including interest rates and general economic, financial and business conditions. If we are unable to generate sufficient cash flow to service our debt, we may be required to:

- a) refinance all or a portion of our debt;
- b) obtain additional financing;
- c) sell some of our assets or operations;
- d) reduce or delay capital expenditures; or
- e) revise or delay our strategic plans.

If we are required to take any of these actions, it could have a material adverse effect on our business, financial condition and results of operations. In addition, we cannot assure you that we would be able to take any of these actions, that these actions would enable us to continue to satisfy our capital requirements or that these actions would be permitted under the terms of our various debt instruments.

*The covenants in the agreements governing our outstanding indebtedness impose restrictions that may limit our operating and financial flexibility and prevent us from engaging in transactions that we wish to consummate.*

The instruments governing our outstanding indebtedness contain a number of significant restrictions and covenants that limit our ability and our subsidiaries' ability to:

- a) incur liens and debt or provide guarantees regarding the obligations of any other person;
- b) issue redeemable preferred stock and subsidiary preferred stock;
- c) increase our common stock dividends above specified levels;

- d) make redemptions and repurchases of capital stock;
- e) make loans, investments and capital expenditures;
- f) prepay, redeem or repurchase debt;
- g) engage in mergers, acquisitions, consolidations and asset dispositions;
- h) engage in sale/leaseback transactions and affiliate transactions;
- i) change our business, amend certain of our agreements and issue and sell capital stock of subsidiaries; and
- j) restrict distributions from subsidiaries.

*The apparel industry is subject to pricing pressures that may cause us to lower the prices we charge for our products and adversely impact our financial performance, such as our gross margins.*

Prices in the apparel industry have been declining over the past several years primarily as a result of the trend to move sewing operations offshore, the introduction of new manufacturing technologies, growth of the mass retail channel of distribution, increased competition, and consolidation in the retail industry.

Products produced and sewn offshore generally cost less to make primarily because labor costs are lower.

Many of our competitors also source their product requirements from developing countries to achieve a lower cost operating environment, possibly in environments with lower costs than our offshore operations, and those manufacturers may use these cost savings to reduce prices.

To remain competitive, we must adjust our prices from time to time in response to these industry-wide pricing pressures. Our financial performance may be negatively affected by these pricing pressures if:

- a) we are forced to reduce our prices and we cannot reduce our production costs; or
- b) our production costs increase and we cannot increase our prices.

## Russell Corporation and Subsidiaries

# 2005 Form 10-K Annual Report

*The markets in which we operate are highly competitive.*

The markets in which we operate are extremely competitive. Some of our competitors are larger, more diversified and have greater financial and other resources than we do. Competition could result in reduced sales or prices, or both, which could have a material adverse effect on us. We, and other participants in our industry, face competition on many fronts, including:

- a) quality of product;
- b) brand recognition;
- c) price;
- d) product differentiation;
- e) advertising; and
- f) customer service.

We expect competition to intensify in each of our strategic business units. We also compete with other global companies, which may have lower costs. Our ability to remain competitive in the areas of quality, price, marketing, product development, manufacturing, distribution and order processing will, in large part, determine our future success. We cannot assure you that we will continue to compete successfully.

*Changing international trade regulation may increase competition in our industry. Future quotas, duties or tariffs may increase our costs or limit the amount of products that we can import into a country.*

The countries in which our products are manufactured or into which our goods are imported may from time to time impose safeguards, duties, tariffs, and requirements as to where raw materials must be purchased, additional workplace regulations, or other restrictions on our imports or adversely modify existing restrictions. Adverse changes in these costs and restrictions could harm our business. We cannot assure you that future trade agreements will not provide our competitors an advantage over us, or increase our costs, either of which could have a material adverse effect on our business, results of operations and financial condition.

Our operations are also subject to the effects of international trade agreements and regulations such as the North American Free Trade Agreement, the Caribbean Basin Trade Partnership Act, the U.S. – Dominican Republic – Central America Free Trade Agreement and the activities and regulations of the World Trade Organization. Generally, these trade agreements benefit our business by reducing or eliminating the duties and/or quotas assessed on products manufactured in a particular country. However, some trade agreements can also impose requirements that negatively impact our business, such as limiting the countries from which we can purchase raw materials and setting limits on products that may be imported into the United States from a particular country. In addition, trade organizations may commence a new round of trade negotiations that liberalize textile trade. The elimination of safeguards may result in increased competition from developing countries which historically have lower labor costs. This increased competition could have a material adverse effect on our business, results of operations and financial condition.

## ITEM 1B. UNRESOLVED STAFF COMMENTS

None.

## ITEM 2. PROPERTIES

Russell's principal executive office is located in Atlanta, Georgia, with other offices located in Alexander City, Alabama; Ft. Payne, Alabama; Springfield, Massachusetts; Jefferson, Iowa; Sussex, Wisconsin; Bothell, Washington; and Chantilly, Virginia. We have manufacturing plants and/or distribution facilities in Alabama, Georgia, North Carolina, Iowa, Wisconsin, Washington, Mexico, and Honduras. We have secured most of our outstanding debt by a pledge of substantially all of our domestic assets, which included first mortgages on most of our real property in the United States, other than property held for sale, and encumbrances on manufacturing machinery held in the United States. We have no other material encumbrances on real property or manufacturing machinery.

We believe that all of our properties are well maintained and suitable for operation and are currently fully utilized for such purposes, excluding plants and equipment that are held for sale as a result of our previous restructuring and reorganization programs.

## Russell Corporation and Subsidiaries

## 2005 Form 10-K Annual Report

We utilize an aggregate of approximately 10,002,000 square feet of manufacturing, warehousing and office facilities, and have approximately 470,000 square feet that is either idle or held for sale. The following table summarizes the approximate areas of such facilities:

| Primary Use              | Sporting Goods Segment | Activewear Segment | All Other Segment and Corporate | Total Square Feet |
|--------------------------|------------------------|--------------------|---------------------------------|-------------------|
| Apparel Manufacturing    | 904,000                | 3,870,000          | 489,000                         | 5,263,000         |
| Athletic Equipment       |                        |                    |                                 |                   |
| Fabrication and Assembly | 271,000                | —                  | —                               | 271,000           |
| Warehousing and Shipping | 634,000                | 3,140,000          | 71,000                          | 3,845,000         |
| Administrative and       |                        |                    |                                 |                   |
| Sales Offices            | 263,000                | 258,000            | 85,000                          | 606,000           |
| Idle or held for sale    | —                      | 470,000            | —                               | 470,000           |
| Other                    | 5,000                  | 12,000             | —                               | 17,000            |

All presently utilized facilities in the U.S. are owned, except certain regional sales offices, certain warehousing and shipping facilities, and the Company's locations in Atlanta, Georgia; Springfield, Massachusetts; Sussex, Wisconsin; Bothell, Washington; and Chantilly, Virginia (see Note 8 of "Notes to Consolidated Financial Statements" in Part II, Item 8 of this Report on Form 10-K).

### ITEM 3. LEGAL PROCEEDINGS

As previously reported, we were a co-defendant in *Locke, et al. v. Russell Corporation, et al.* filed on January 13, 2000, in the Circuit Court of Jefferson County, Alabama. Fifteen families who own property on Lake Martin in the Raintree Subdivision in Alexander City, Alabama, were the original plaintiffs in the case, which sought unspecified money damages for trespass and nuisance. A complaint substantially identical to the one filed in the *Locke* case was filed on November 20, 2001, in the Circuit Court of Jefferson County, Alabama, by two residents of the Raintree Subdivision (*Gould v. Russell Corporation, et al.*). These cases have been settled on terms that are not materially adverse to us.

We are a party to various other lawsuits arising out of the normal conduct of our business. We do not believe that any of these matters, if adversely determined, would have a material adverse effect upon us.

### ITEM 4. SUBMISSION OF MATTERS TO A VOTE OF SECURITY HOLDERS

No matter was submitted to a vote of security holders during the fourth quarter of the fiscal year covered by this report.

## PART II

### ITEM 5. MARKET FOR REGISTRANT'S COMMON EQUITY, RELATED STOCKHOLDER MATTERS AND ISSUER PURCHASES OF EQUITY SECURITIES

Russell's securities are traded on the New York Stock Exchange ("NYSE") and various other regional exchanges under the ticker symbol RML. As of March 1, 2006, we had approximately 9,000 holders of record of our common stock. The range of high and low prices of our common stock, year-end closing prices and the dividends per share declared during each calendar quarter of the last two years are presented below:

| 2005   | Dividend      | High           | Low            | Close          |
|--------|---------------|----------------|----------------|----------------|
| First  | <b>\$0.04</b> | <b>\$19.50</b> | <b>\$16.15</b> |                |
| Second | <b>0.04</b>   | <b>21.65</b>   | <b>17.17</b>   |                |
| Third  | <b>0.04</b>   | <b>21.84</b>   | <b>12.94</b>   |                |
| Fourth | <b>0.04</b>   | <b>16.48</b>   | <b>12.31</b>   |                |
|        | <b>\$0.16</b> |                |                | <b>\$13.46</b> |

| 2004   | Dividend | High    | Low     | Close   |
|--------|----------|---------|---------|---------|
| First  | \$0.04   | \$18.83 | \$17.13 |         |
| Second | 0.04     | 19.23   | 15.60   |         |
| Third  | 0.04     | 19.20   | 16.42   |         |
| Fourth | 0.04     | 19.78   | 16.22   |         |
|        | \$0.16   |         |         | \$19.48 |

We are subject to certain restrictions on our ability to pay dividends under the terms of our \$300 million Senior Secured Credit Facilities and our \$250 million aggregate principal amount of 9.25% Senior Unsecured Notes due 2010. For a description of such restrictions, see Note 2 of the "Notes to Consolidated Financial Statements" in Part II, Item 8 of this Report on Form 10-K.

## Russell Corporation and Subsidiaries

**2005 Form 10-K Annual Report**

The following table summarizes our purchases of our common stock for the quarter ending December 31, 2005:

| Period                               | (a)<br>Total Number of Shares<br>(or Units) Purchased <sup>(1)</sup> | (b)<br>Average Price<br>Paid Per Share | (c)<br>Total Number of<br>Shares (or Units)<br>Purchased As Part of<br>Publicly Announced<br>Plans or Programs <sup>(2)</sup> | (d)<br>Maximum Number<br>(or Approximate Dollar<br>Value) of Shares (or Units)<br>That May Yet Be Purchased<br>Under the Plans or Programs |
|--------------------------------------|--|--|---|--|
| October 3, 2005 – November 6, 2005   | –  | \$ N/A                                 | N/A   | N/A  |
| November 7, 2005 – December 4, 2005  | 42,450   | \$15.83                                | N/A   | N/A  |
| December 5, 2005 – December 31, 2005 | –  | \$ N/A                                 | N/A   | N/A  |
| Total                                | <u>42,450</u>  | \$15.83                                | N/A   | N/A  |

(1) The issuer purchases during the period reflected in the table represent shares delivered to us by employees to pay withholding taxes due upon the exercise of employee stock options and the vesting of a restricted stock award.

(2) In connection with the exercise and vesting of stock option and restricted stock awards, we from time to time accept delivery of shares to pay the exercise price of employee stock options or to pay withholding taxes due upon the exercise of employee stock options or the vesting of restricted stock awards. We do not otherwise have any plan or program to purchase our common stock.

Our Chief Executive Officer certified to the NYSE on May 4, 2005, that he was not aware of any violation by the Company of the NYSE's corporate governance listing standards.



## Russell Corporation and Subsidiaries

## 2005 Form 10-K Annual Report

## ITEM 6. SELECTED FINANCIAL DATA

## FIVE-YEAR SELECTED FINANCIAL HIGHLIGHTS

(Dollars in thousands, except Common Stock Data,

Financial Statistics and Other Data)

|  | 2005               | 2004        | 2003        | 2002        | 2001        |
|--|--------------------|-------------|-------------|-------------|-------------|
| <b>Operations</b>  |                    |             |             |             |             |
| Net sales <sup>(a) (b)</sup>   | <b>\$1,434,605</b> | \$1,298,252 | \$1,186,263 | \$1,164,328 | \$1,160,925 |
| Cost of goods sold <sup>(a) (b) (c)</sup>  | <b>1,041,037</b>   | 934,372     | 842,127     | 825,763     | 894,018     |
| SG&A <sup>(a) (b) (g)</sup>  | <b>311,070</b>     | 270,305     | 246,912     | 235,810     | 226,458     |
| Other – net <sup>(a) (b) (g)</sup>   | <b>(1,874)</b>     | (7,216)     | 3,583       | (2,216)     | 94,718      |
| Operating income <sup>(a) (b) (c)</sup>  | <b>84,372</b>      | 100,791     | 93,641      | 104,971     | (54,269)    |
| Interest expense <sup>(a) (b)</sup>  | <b>39,153</b>      | 30,843      | 29,663      | 30,246      | 32,324      |
| Earnings of non-controlling interests <sup>(b)</sup>   | <b>1,820</b>       | 2,021       | –           | –           | –           |
| Income (loss) before income taxes <sup>(a) (b) (c) (d)</sup>                                 | <b>43,399</b>      | 67,927      | 63,978      | 54,628      | (86,593)    |
| Income tax (benefit) provision <sup>(e)</sup>  | <b>8,969</b>       | 19,991      | 20,939      | 20,322      | (31,107)    |
| Net income (loss) applicable to<br>common shares <sup>(a) (b) (c) (d) (e)</sup>              | <b>34,430</b>      | 47,936      | 43,039      | 34,306      | (55,486)    |
| <b>Financial Data</b>  |                    |             |             |             |             |
| Depreciation and amortization <sup>(a) (b)</sup>   | <b>\$ 52,333</b>   | \$ 48,022   | \$ 44,936   | \$ 45,061   | \$ 49,408   |
| Capital expenditures <sup>(a) (b)</sup>  | <b>42,471</b>      | 35,494      | 38,641      | 28,343      | 48,975      |
| Working capital <sup>(a) (b)</sup>   | <b>517,790</b>     | 457,814     | 403,485     | 383,402     | 400,441     |
| Long-term debt <sup>(a) (b)</sup>  | <b>398,797</b>     | 372,921     | 272,355     | 265,000     | 310,936     |
| Stockholders' equity   | <b>588,838</b>     | 562,851     | 514,864     | 467,253     | 454,231     |
| Capital employed   | <b>987,635</b>     | 935,772     | 787,219     | 732,253     | 765,167     |
| Total assets <sup>(a) (b)</sup>  | <b>1,311,311</b>   | 1,254,109   | 1,021,110   | 961,399     | 993,795     |
| <b>Common Stock Data</b>   |                    |             |             |             |             |
| Net income (loss) assuming dilution <sup>(a) (c) (d) (e)</sup>                               | <b>\$ 1.03</b>     | \$ 1.46     | \$ 1.32     | \$ 1.06     | \$ (1.74)   |
| Dividends  | <b>0.16</b>        | 0.16        | 0.16        | 0.16        | 0.46        |
| Book value   | <b>17.77</b>       | 17.18       | 15.83       | 14.52       | 14.19       |
| Price range:   |                    |             |             |             |             |
| High   | <b>21.84</b>       | 19.78       | 21.15       | 19.55       | 20.84       |
| Low  | <b>12.31</b>       | 15.60       | 14.94       | 13.14       | 11.02       |
| <b>Financial Statistics</b>  |                    |             |             |             |             |
| Net sales divided by:  |                    |             |             |             |             |
| Receivables <sup>(a) (b) (f) (h)</sup>   | <b>6.5</b>         | 7.0         | 7.3         | 7.4         | 6.4         |
| Inventories <sup>(a) (b) (f) (h)</sup>   | <b>3.4</b>         | 3.5         | 3.6         | 3.5         | 3.0         |
| Capital employed <sup>(a) (b) (f) (h)</sup>  | <b>1.5</b>         | 1.6         | 1.6         | 1.6         | 1.4         |
| Interest coverage <sup>(a) (b) (c)</sup>   | <b>2.2</b>         | 3.3         | 3.2         | 3.5         | (1.7)       |
| Income (loss) before income taxes<br>as a percent of sales <sup>(a) (b) (c) (d)</sup>        | <b>3.0%</b>        | 5.2%        | 5.4%        | 4.7%        | (7.5)%      |
| Net income (loss) as a percent of sales <sup>(a) (b) (c) (d) (e)</sup>                       | <b>2.4%</b>        | 3.7%        | 3.6%        | 2.9%        | (4.8)%      |
| Net income (loss) as a percent of<br>stockholders' equity <sup>(a) (b) (c) (d) (e) (f)</sup> | <b>6.0%</b>        | 8.9%        | 8.8%        | 7.4%        | (11.3)%     |
| <b>Other Data</b>  |                    |             |             |             |             |
| Net common shares outstanding (000s omitted)   | <b>33,129</b>      | 32,765      | 32,523      | 32,186      | 32,008      |
| Approximate number of common shareholders  | <b>9,000</b>       | 9,000       | 9,000       | 9,000       | 8,800       |

## Russell Corporation and Subsidiaries

## 2005 Form 10-K Annual Report

a) In 2004, we acquired the assets of American Athletic, Inc. ("AAI") and Huffly Sports, along with the Brooks Sports business. In 2003, we acquired certain assets of Bike Athletic Company and Spalding Sports Worldwide, Inc. The results of operations for AAI, Huffly Sports, Brooks Sports, Bike and Spalding have been included in our consolidated financial statements since their respective acquisition dates. See Note 13 to the consolidated financial statements for more information on certain of these acquisitions.

b) On April 3, 2004, we began consolidating Frontier Yarns, LLC in accordance with Financial Interpretation No. 46, Consolidation of Variable Interest Entities. The consolidation of Frontier Yarns, LLC impacted our 2005 and 2004 balance sheet and results of operations as follows:

| (In thousands)                        | 2005<br>Increase<br>(decrease) | 2004<br>Increase<br>(decrease) |
|---------------------------------------|--------------------------------|--------------------------------|
| Net sales                             | <b>\$ 3,822</b>                | \$ 2,039                       |
| Cost of goods sold                    | <b>(1,742)</b>                 | (2,160)                        |
| SG&A                                  | <b>2,809</b>                   | 2,061                          |
| Other – net                           | <b>198</b>                     | (527)                          |
| Operating income                      | <b>2,557</b>                   | 2,665                          |
| Interest expense                      | <b>736</b>                     | 644                            |
| Earnings of non-controlling interests | <b>1,820</b>                   | 2,021                          |
| Depreciation and amortization         | <b>2,867</b>                   | 2,159                          |
| Capital expenditures                  | <b>14</b>                      | 41                             |
| Working capital                       | <b>10,976</b>                  | 8,080                          |
| Long-term debt                        | <b>5,771</b>                   | 7,838                          |
| Total assets                          | <b>20,627</b>                  | 24,878                         |

c) Fiscal 2003 and 2001 include special charges related to certain restructuring plans of \$7,303,000 and \$144,092,000, respectively. The after-tax impact of these charges on 2003 and 2001 earnings was (\$0.15) and (\$2.88), respectively, per diluted share. There were no significant special charges incurred in fiscal 2005, 2004 or 2002.

d) Fiscal 2002 includes a charge of \$20,097,000 (\$12,621,000, net of tax) associated with the early retirement of long-term indebtedness. The after-tax impact of this charge on 2002 earnings was (\$0.39) per diluted share.

e) Fiscal 2005, 2004 and 2003 were favorably impacted by non-recurring tax effects. See Note 6 to the consolidated financial statements for more information on income taxes.

f) Average of amounts at beginning and end of each fiscal year.

g) Certain prior year amounts have been reclassified to conform to the fiscal 2005 presentation.

h) Fiscal 2004 excludes impact from our acquisition of Brooks Sports since it was purchased at 2004 year end.

## ITEM 7. MANAGEMENT'S DISCUSSION AND ANALYSIS OF FINANCIAL CONDITION AND RESULTS OF OPERATIONS

### General

Russell Corporation is a major branded athletic and sporting goods company with a rich history of marketing athletic uniforms, apparel and equipment for a wide variety of sports and fitness activities. Its global position is built on well-known brands and quality products.

With established brands such as *Russell Athletic*<sup>®</sup>, *JERZEES*<sup>®</sup>, *Spalding*<sup>®</sup>, and *Brooks*<sup>®</sup>, we have products to meet the needs of everyone, from the serious athlete to the weekend warrior. Other brands include *American Athletic*<sup>®</sup>, *Huffly Sports*<sup>®</sup>, *Mossy Oak*<sup>®</sup>, *Cross Creek*<sup>®</sup>, *Moving Comfort*<sup>®</sup>, *Bike*<sup>®</sup>, *Dudley*<sup>®</sup>, *Discus*<sup>®</sup>, and *Sherrin*<sup>®</sup>.

Founded in 1902, Russell started on a small scale with a few pieces of equipment and a small building. As the Company grew, it became a pioneer in the athletic team uniform business and one of the first companies to produce the most popular athletic product of all – the sweatshirt.

Over the past decade, competition in the apparel industry has grown increasingly intense due to globalization of supply, reduced trade restrictions and low barriers to entry. We have responded to these circumstances in several ways. In 1998, major restructuring efforts began the transitioning of the Company from a vertically integrated manufacturing-driven company with the majority of its production in the U.S., to a customer and consumer-driven apparel company. Over the next three years, we moved away from ownership of certain textile operations (yarn spinning) while successfully shifting the majority of our apparel operations (sewing) to lower-cost offshore facilities, primarily Mexico and Central America. In October 2003, we announced an operations improvement program that achieved significant cost reductions to offset selling price decreases, higher fiber costs and other cost increases. We improved operating efficiencies and asset utilization, streamlining processes in both our manufacturing and administrative areas such as lower full-packaged sourcing costs, increased efficiencies in textile (dyeing and finishing) operations, improved distribution costs, and expanded production with lower-cost contractors.

## Russell Corporation and Subsidiaries

# 2005 Form 10-K Annual Report

We built a new textile plant in Honduras and began t-shirt and fleece production at the end of 2004. Once Phase I is at full capacity in 2006, the Merendon Plant is expected to generate approximately \$15 to \$20 million in cost savings versus the costs at the time the project was initiated.

During 2003 and 2004, we made five strategic acquisitions to further advance our position in the sports equipment business. On February 6, 2003, we acquired the majority of the assets of Bike Athletic Company ("Bike"), which introduced athletic supporters, knee and elbow pads, braces, and protective equipment into our product offering. On May 16, 2003, we acquired assets of Spalding Sports Worldwide, Inc. ("Spalding"), making us a leading marketer of basketballs and softballs, also selling footballs, soccer balls, and volleyballs. On June 15, 2004, we acquired the net assets of American Athletic, Inc. ("AAI"), which is a leader in the gymnastics equipment business, but as important to us, provided Spalding a platform for extension into the basketball backboard and backboard systems business. On July 19, 2004, we acquired certain assets, and assumed certain liabilities, of Huffy Sports from Huffy Corporation, further expanding our basketball backboard, backboard systems and accessories business. AAI and Huffy Sports are now part of our Spalding operations.

On December 30, 2004, we entered the athletic footwear business with the acquisition of Brooks Sports, Inc. ("Brooks"). Brooks is a leader in the technical footwear industry, and its technical apparel is highly valued in the world of serious runners. Our *Moving Comfort*® brand also holds a strong position in running and fitness with its performance apparel designed especially for women.

Typically, demand for our apparel products is higher during the third and fourth quarters of each fiscal year. Weather conditions also affect the demand for our apparel products, particularly for our fleece (sweatshirts and sweatpants) products. Generally, we produce, source and store finished goods inventory, particularly fleece, to meet the expected demand for delivery in the upcoming season.

Demand for our basketball and basketball equipment business is typically higher in the second and fourth quarters, but its seasonal pattern is not as pronounced as the fleece business. Components and complete basketball systems are primarily sourced, with some assembly performed at our operations in the U.S. All of our inflatables (basketballs, footballs, volleyballs, soccer balls, etc.) are manufactured overseas. Demand for Brooks, our athletic footwear and running equipment brand, is typically higher in the first half

of each year. Brooks sources 100% of its production, primarily from various suppliers in China.

While product mix affects our overall gross profit, operating profit is similar among products and across our various brands and distribution channels. In cases where we manufacture products, plant utilization levels are important to our profitability because a substantial portion of our total production cost is fixed.

We operate our business primarily in two segments: Sporting Goods and Activewear. The Company's major brands included in the Sporting Goods segment are: *Russell Athletic*®, *Spalding*®, *Brooks*®, *Huffy Sports*®, *Bike*®, *Moving Comfort*®, *AAI*® and *Mossy Oak*®. The predominant brand in the Activewear segment is *JERZEES*®. The operating results of Bike, Spalding, AAI, Huffy Sports and Brooks have been included in our consolidated financial statements, as part of the Sporting Goods segment, since their respective acquisition dates.

Building on the success of our previous improvement initiatives, in January 2006, we announced a major restructuring that includes a number of initiatives developed to improve our long-term competitiveness. The pre-tax cost is expected to be \$60 to \$80 million over the next two to three years with projected annualized pre-tax cost savings of \$35 to \$40 million. The restructuring will focus on the continued shift off shore of textile/apparel manufacturing operations, the completion of operational changes to Huffy Sports' backboard business and significant reductions in sales, marketing, and administrative costs. These plans will impact approximately 2,300 positions globally, including 1,700 in the U.S., of which approximately 1,200 will eventually be replaced in Honduras (through the doubling of our Merendon facility in Phase II) and in Mexico. As in our previous initiatives, the restructuring will be combined with focused marketing efforts, improved asset utilization and efficiency improvements which we expect will lead to increased sales, higher margins, and improved profitability.

## Critical Accounting Policies

The following discussion and analysis of our financial condition, results of operations, liquidity, and capital resources is based upon our consolidated financial statements, which have been prepared in accordance with accounting principles generally accepted in the United States. Generally accepted accounting principles require that we make estimates and judgments that affect the reported amounts of assets, liabilities, revenues and expenses, and related dis-

## Russell Corporation and Subsidiaries

# 2005 Form 10-K Annual Report

closure of contingent assets and liabilities. On an ongoing basis, we evaluate our estimates, including those related to customer programs and incentives, product returns, bad debts, inventories, investments, intangible assets, long-lived assets, deferred income taxes, restructuring reserves, pension benefits, contingencies, and litigation. We base our estimates on historical experience and on various other assumptions that we believe are reasonable under the circumstances, the results of which form the basis for making judgments about the carrying values of assets and liabilities that are not readily apparent from other sources. Actual results may differ from these estimates under different assumptions or conditions.

We believe that some of our accounting policies involve a higher degree of judgment or complexity than our other accounting policies. We have identified the policies below that are critical to our business operations and the understanding of our results of operations. The impact of these policies on our business operations and their associated risks are discussed throughout "Management's Discussion and Analysis of Financial Condition and Results of Operations" where such policies affect our reported and expected financial results. For a detailed discussion on the application of these and other accounting policies, see Note 1 to the consolidated financial statements.

**Consolidation.** The consolidated financial statements include the accounts of Russell Corporation, all of our majority-owned subsidiaries, and any variable interest entities in which we are deemed to be the primary beneficiary, after the elimination of intercompany accounts and transactions.

In January 2003, the FASB issued Financial Interpretation No. 46, *Consolidation of Variable Interest Entities*, ("FIN 46"). In December 2003, the FASB issued a revised interpretation of FIN 46 ("FIN 46-R"), which supersedes FIN 46 and clarifies certain aspects of FIN 46. FIN 46-R addresses whether business enterprises must consolidate the financial statements of entities known as "variable interest entities." A variable interest entity is defined by FIN 46-R to be a business entity which has one or both of the following characteristics: (1) the equity investment at risk is not sufficient to permit the entity to finance its activities without additional support from other parties, which is provided through other interests that will absorb some or all of the expected losses of the entity; and (2) the equity investors lack one or more of the following essential characteristics of a controlling financial interest: (a) direct or indirect ability to make decisions about the entity's activities through voting rights or similar rights, (b) the obligation to absorb the

expected losses of the entity if they occur, which makes it possible for the entity to finance its activities, or (c) the right to receive the expected residual returns of the entity if they occur, which is the compensation for risk of absorbing expected losses. Under FIN 46-R, the party with an ownership, contractual or other financial interest that absorbs the majority of the variable interest entity's expected losses, or is entitled to receive a majority of the residual returns, or both, is deemed to be the primary beneficiary, and is required to consolidate the variable interest entity's assets, liabilities and non-controlling interests. We performed a review of all of our ownership and contractual interests in entities including Frontier Yarns. We determined that Frontier Yarns met the criteria for being a variable interest entity and that we are the primary beneficiary of the entity. In accordance with FIN 46-R, we began consolidating Frontier Yarns on April 4, 2004. At December 31, 2005 and January 1, 2005, the consolidation of Frontier Yarns increased our total assets by \$20.6 million and \$24.8 million, total liabilities by \$5.4 million and \$10.8 million and non-controlling interests by \$15.2 million and \$14.0 million, respectively. The consolidation of Frontier Yarns did not have a significant impact on our results of operations for 2005 or 2004.

**Reclassifications.** Certain prior year amounts have been reclassified to conform to the fiscal 2005 presentation. These changes had no impact on previously reported net income or stockholders' equity.

**Revenue recognition.** We recognize revenues, net of estimated sales returns, discounts and allowances, when goods are shipped, title has passed, the sales price is fixed, and collectibility is reasonably assured. Substantially all of our sales reflect FOB shipping point terms.

We record provisions for estimated sales returns and allowances on sales in the same period as the related sales are recorded. These estimates are based on historical sales returns, analyses of credit memo data, specific notification of pending returns, and other known factors. If the historical data we use to calculate these estimates do not properly reflect future returns, net sales could either be understated or overstated.

**Trade accounts receivable.** Trade accounts receivable consists of amounts due from our normal business activities. We maintain an allowance for doubtful accounts to reflect expected credit losses. We provide for bad debts based on collection history and specific risks identified on a customer-by-customer basis. A considerable amount of judgment is required to assess the ultimate realization

## Russell Corporation and Subsidiaries

# 2005 Form 10-K Annual Report

of accounts receivable and the creditworthiness of each customer. Furthermore, these judgments must be continually evaluated and updated. If the financial condition of our customers were to deteriorate causing an impairment of their ability to make payments, additional provisions for bad debts may be required in future periods. On the other hand, if our ultimate recovery on the accounts we have reserved or written off exceeds our estimates, we may need to decrease our reserves in the future.

**Promotional Programs.** We offer various types of promotional programs to our customers, including the following:

*Cooperative Advertising.* Under cooperative advertising arrangements, we agree to reimburse our customer for all, or a portion, of the costs incurred by the customer to advertise and promote our products. Cooperative advertising costs are recorded as a reduction to net sales or recorded in selling, general and administrative expense in the year incurred.

*Growth Incentive Rebates.* We offer rebates to customers in certain distribution channels. Under incentive programs of this nature, we estimate the anticipated rebate to be paid and allocate a portion of the estimated costs of the rebate to each underlying sales transaction. These rebates are recorded as a reduction of net sales.

*Seasonal Markdowns, Discounts and Allowances.* The cost of these incentives is recognized when the related sale is recorded or, for retroactive credits, on the date the incentive is offered. The cost of these incentives is recorded as a reduction of net sales.

We record accruals for anticipated promotional program costs when the related sales occur. The estimates are based on negotiated promotional commitments with our customers. Significant changes in these commitments could result in difficulty estimating outcomes and have a significant impact on operating results.

**Inventories.** Inventories are carried at the lower of cost or market, with cost for the majority of our inventories determined under the Last-In, First-Out (LIFO) method. We apply the lower of cost or market principle to LIFO inventories in the aggregate, rather than to individual stock keeping units (SKU's), because it is not practical to establish the LIFO cost of an individual SKU. For the remainder of our inventory that is accounted for under the First-In, First-Out (FIFO) method, we write down individual SKU's that become obsolete and unmarketable to their estimated net

realizable value based upon, among other things, assumptions about future demand and market conditions. If actual market conditions are less favorable than we project, additional inventory write-downs may be required.

**Income Taxes.** We account for income taxes under the provisions of SFAS No. 109, *Accounting for Income Taxes*. Under SFAS No. 109, deferred tax assets and liabilities are determined based upon differences between the financial reporting and tax bases of assets and liabilities and are measured at the enacted tax rates that will be in effect when the taxes are expected to be paid. We record a valuation allowance to reduce deferred tax assets to the amount we believe is likely to be realized. While we have considered future taxable income and ongoing prudent and feasible tax planning strategies in assessing the need for the valuation allowance, if we determine that we will not be able to realize all or part of our net deferred tax assets in the future, we will make an adjustment to increase our valuation allowance for deferred tax assets and that adjustment will be charged to income in the period that we make the determination. Likewise, if we determine that we will be able to realize more of our deferred tax assets than we currently expect, we will adjust our allowance for deferred tax assets, which will have the effect of increasing net income in the period that we make the determination.

**Property, Plant and Equipment.** Property, plant and equipment are stated at historical cost and depreciation is computed using the straight-line method over the lives of the assets. We estimate the depreciable lives of property, plant and equipment based on the period over which the assets will be of economic benefit to us.

We review property, plant and equipment for impairment whenever events or changes in circumstances indicate that their carrying amounts may not be recoverable. Most of our property, plant and equipment is employed in integrated manufacturing and distribution processes. Accordingly, we ordinarily cannot assess impairment of assets held for use at the individual asset level, but rather we aggregate them into logical groups for purposes of testing whether they are impaired. When we identify assets that will be taken out of service through the ordinary course of replacement and modernization or through restructuring activities, we shorten the remaining useful lives and adjust the salvage values, as appropriate, to recognize depreciation over the shortened remaining estimated useful lives. Otherwise, we classify assets as held for sale, write down the carrying value to fair value (less cost to sell) and suspend depreciation on the assets when we formulate a plan of disposal

## Russell Corporation and Subsidiaries

# 2005 Form 10-K Annual Report

and there is no operational requirement to continue their use. We determine fair value, in most cases, by reference to third-party appraisals, and, in other cases, we perform internal analyses based upon recent sales prices of comparable assets (when available). We periodically evaluate the carrying values of assets held for sale to determine whether revisions are needed to reflect changed circumstances, including market conditions.

### **Impairment and Amortization of Intangible Assets.**

Under FASB Statement of Financial Accounting Standards (SFAS) No. 142, *Goodwill and Other Intangible Assets*, amortization of goodwill is eliminated; however, an annual two-step impairment test is required. The first step determines if goodwill is impaired by comparing the fair value of the reporting unit as a whole to the book value. If a deficiency exists, the second step measures the amount of the impairment loss as the difference between the implied fair value of goodwill and its carrying value. In performing these annual impairment tests, we make assumptions regarding estimated future cash flows and other factors to determine whether the carrying values are impaired, and then, if impaired, to determine the amount of any impairment loss required to reduce the carrying value to fair value. If these estimates or assumptions change, we may be required to record impairment charges for these assets.

Purchased intangibles with indefinite economic lives are tested for impairment annually using a lower of cost or fair value approach. In determining whether an intangible has an indefinite life, we consider the expected use of the asset; the expected useful lives of other assets to which the asset may relate; any legal, regulatory or contractual provisions; the level of maintenance expenditures required to obtain the expected future cash flows from the asset; and the effects of obsolescence, demand and other economic factors. In performing these annual impairment tests, we make assumptions regarding estimated future cash flows and other factors to determine whether the carrying values are impaired, and then, if impaired, to determine the amount of any impairment loss required to reduce the carrying value to fair value. If these estimates or assumptions change, we may be required to record impairment charges for these assets.

Other intangibles continue to be amortized over their estimated useful lives, ranging from 2.4 to 40 years, and reviewed for impairment using a process similar to that used to evaluate property, plant and equipment.

**Accounting for Derivatives.** We are exposed to market risks relating to fluctuations in interest rates, currency exchange rates and commodity prices. Our financial risk management objectives are to minimize the potential impact of interest rate, foreign exchange rate and commodity price fluctuations on our earnings, cash flows and equity. To manage these risks, we may use, from time to time, various derivative instruments, including interest rate swap agreements, commodity futures contracts and forward currency exchange contracts.

We account for derivatives under the provisions of SFAS No. 133, *Accounting for Derivative Instruments and Hedging Activities*. On the date we enter into a derivative contract, we designate derivatives as either a hedge of a recognized asset or liability or an unrecognized firm commitment (fair value hedge), or a hedge of a forecasted transaction, or of the variability of cash flows to be received or paid related to a recognized asset or liability (cash flow hedge).

For fair value hedges, both the effective and ineffective portion of the changes in the fair value of the derivative, along with the gain or loss on the hedged item that is attributable to the hedged risk, are recorded in earnings. The effective portion of changes in fair value of a derivative that is designated as a cash flow hedge is recorded in accumulated other comprehensive income or loss. When the hedged item is realized, the gain or loss included in accumulated other comprehensive income or loss is relieved. Any ineffective portion of the changes in the fair values of derivatives used as cash flow hedges are reported in the consolidated statements of income.

We document hedge relationships, including identification of the hedging instruments and the hedged items, as well as our risk management objectives and strategies for undertaking the hedge transaction, at the inception of each hedge transaction. Derivatives are recorded in the consolidated balance sheets at fair value. We formally assess, both at inception and at least quarterly thereafter, whether the derivatives that are used in hedging transactions are highly effective in offsetting changes in either the fair values or cash flows of the hedged item.

## Russell Corporation and Subsidiaries

# 2005 Form 10-K Annual Report

**Pension Benefits.** We account for defined benefit pension plans in accordance with SFAS No. 87, *Employers' Accounting for Pensions*, which requires us to recognize pension costs and liabilities based on actuarial valuations. Inherent in these valuations are key assumptions, including the discount rate at which the pension obligations could be effectively settled, the anticipated rate of future salary increases, and the assumed long-term rate of return on plan assets. In determining the discount rate, we consider current yields on high-quality fixed-income investments. The salary increase assumption is based upon historical experience and anticipated future management actions. The assumed long-term rate of return on plan assets is based upon the historical rate of return on the invested funds of the pension plan and projected future market returns. Periodic changes in these key assumptions could have a significant impact on the amount of recorded pension liabilities and on future pension benefit costs, although SFAS No. 87 permits the effects of the performance of the pension plan's assets and changes in pension assumptions on our computation of pension expense to be amortized over future periods. For instance, given the continued decrease in long-term interest rates, we plan to reduce the discount rate from 5.90% in 2005 to 5.70% in 2006. As part of the restructuring plans announced in January 2006, the Company will change its retirement program. Effective April 1, 2006, Russell will freeze the current defined benefit plan and will significantly improve the 401(k) employee savings plan.

Although our actual return on pension plan assets was positive in 2005, our after-tax minimum pension liability in stockholders' equity increased \$8.9 million to \$33.2 million at December 31, 2005.

**Stock Compensation.** Awards under our incentive compensation plans (as more fully described in Note 7 to the consolidated financial statements) may include incentive stock awards, nonqualified stock options, reload stock options and restricted shares. On January 5, 2003, we adopted the prospective transition provisions of SFAS No. 123, *Accounting and Disclosure of Stock-Based Compensation*, as amended by SFAS No. 148, *Accounting for Stock-Based Compensation-Transition and Disclosure* ("SFAS No. 148"). SFAS No. 148 uses a fair value based method of accounting for employee stock awards using assumptions such as a risk-free interest rate, expected

dividend yield, expected life of the stock award and the expected volatility of our stock price. By electing the prospective transition method of SFAS No. 148, our results of operations and our financial position are not affected by stock compensation awards granted prior to January 5, 2003. We recognized approximately \$1.7 million (\$1.3 million after-tax), \$5.2 million (\$3.6 million after-tax) and \$0.6 million (\$0.4 million after-tax) in stock compensation in 2005, 2004 and 2003, respectively. For stock compensation awards granted prior to January 5, 2003, we used the intrinsic value approach under Accounting Principles Board Opinion No. 25, *Accounting for Stock Issued to Employees*. See Note 1 to the consolidated financial statements for a comparison of reported results versus pro forma results that assumes the fair value based method of SFAS No. 148 had been applied to all stock compensation awards granted.

On December 16, 2004, the FASB issued Statement No. 123 (revised 2004), *Share-Based Payment* ("Statement 123(R)"), which is a revision of SFAS No. 123. Statement 123(R) supersedes APB No. 25 and amends FASB Statement No. 95, *Statement of Cash Flows*. Statement 123(R) also supersedes SFAS No. 148, which we adopted on January 5, 2003. The approach in Statement 123(R) is similar to the approach described in SFAS No. 123. However, Statement 123(R) *requires* all share-based payments to employees, including grants of employee stock options, to be recognized in the income statement based on their fair values. Pro forma disclosure is no longer an alternative. In addition, Statement 123(R) will require us to record stock compensation expense as stock compensation awards granted prior to January 5, 2003 vest, which is a change from our current accounting treatment under SFAS No. 148. Currently, we use the Black-Scholes formula to estimate the value of stock options granted to employees and expect to continue to use this acceptable option valuation model under Statement 123(R). Statement 123(R) also requires the benefits of tax deductions in excess of recognized compensation cost to be reported as a financing cash flow, rather than as an operating cash flow as required under current literature. This requirement will reduce net operating cash flows and increase net financing cash flows in periods after the effective date. We expect to adopt Statement 123(R) in January 2006, and we do not believe this new standard will have a material impact on our results of operations or financial position.

## Russell Corporation and Subsidiaries

## 2005 Form 10-K Annual Report

## Discussion and Analysis of Results of Operations

The following information is derived from our audited consolidated statements of income for our fiscal years ended December 31, 2005 (fiscal 2005 – a 52-week period), January 1, 2005 (fiscal 2004 – a 52-week period) and January 3, 2004 (fiscal 2003 – a 52-week period).

| (Dollars in millions)                        | 52 Weeks Ended 2005 |               | 52 Weeks Ended 2004 |        | 52 Weeks Ended 2003 |        |
|--|---------------------|---------------|---------------------|--------|---------------------|--------|
| Fiscal Year                                  |                     |               |                     |        |                     |        |
| Net sales                                    | <b>\$1,434.6</b>    | <b>100.0%</b> | \$1,298.3           | 100.0% | \$1,186.2           | 100.0% |
| Cost of goods sold                           | <b>1,041.0</b>      | <b>72.6%</b>  | 934.4               | 72.0%  | 842.1               | 71.0%  |
| Gross profit                                 | <b>393.6</b>        | <b>27.4%</b>  | 363.9               | 28.0%  | 344.1               | 29.0%  |
| Selling, general and administrative expenses | <b>311.1</b>        | <b>21.7%</b>  | 270.3               | 20.8%  | 246.9               | 20.8%  |
| Other – net                                  | <b>(1.9)</b>        | <b>(0.1)%</b> | (7.2)               | (0.6)% | 3.6                 | 0.3%   |
| Operating income                             | <b>84.4</b>         | <b>5.8%</b>   | 100.8               | 7.8%   | 93.6                | 7.9%   |
| Interest expense, net                        | <b>39.2</b>         | <b>2.7%</b>   | 30.9                | 2.4%   | 29.7                | 2.5%   |
| Earnings of non-controlling interests        | <b>1.8</b>          | <b>0.1%</b>   | 2.0                 | 0.2%   | –                   | –%     |
| Income before income taxes                   | <b>43.4</b>         | <b>3.0%</b>   | 67.9                | 5.2%   | 63.9                | 5.4%   |
| Provision for income taxes                   | <b>9.0</b>          | <b>0.6%</b>   | 20.0                | 1.5%   | 20.9                | 1.8%   |
| Net income                                   | <b>\$ 34.4</b>      | <b>2.4%</b>   | \$ 47.9             | 3.7%   | \$ 43.0             | 3.6%   |

### 2005 vs. 2004 Consolidated Results

Our net sales for fiscal 2005 were \$1.434 billion, an increase of \$136.3 million, or 10.5%, from our fiscal 2004 sales of \$1.298 billion. Incremental net sales from 2004 acquisitions (Brooks, Huffy Sports, and AAI) were \$161.5 million for 2005, while net sales from our ongoing businesses were down 2.0% compared to 2004. See segment analysis below for more information.

Gross profit was \$393.6 million, or 27.4% of net sales, for fiscal 2005 versus a gross profit of \$363.9 million, or 28.0% of net sales, in the prior year. Excluding the contribution from acquisitions, our gross profit was \$328.2 million, or 26.6% of net sales. This decrease in gross profit as a percent of net sales for 2005 is primarily due to (i) lower sales volumes of Russell Athletic branded products, (ii) lower volume and pricing in our Mossy Oak business, (iii) significant costs incurred in our apparel businesses starting in the 2005 second quarter to ramp up production quickly to meet increased demand for our products and react to changes in style mix, (iv) lower sales volume and pricing in the mass retail channel of our Activewear segment and (v) higher transportation costs in our Activewear and Sporting Goods segments due to the impact of the hurricanes, all of which more than offset the positive impact of higher sales volume in the artwear channel of our Activewear segment.

Selling, general and administrative expenses (“SG&A”) were \$311.1 million, or 21.7% of net sales, in 2005 versus \$270.3 million, or 20.8% of net sales in the prior fiscal year. This increase in SG&A as a percent of net sales is primarily due to the impact of acquisitions (as our recently acquired sporting goods brands have higher SG&A costs as a percent of sales than do our base businesses), termination benefits associated with the elimination of the Chief Operating Officer position, additional expenses to comply with the Sarbanes-Oxley Act of 2002, and higher pension costs, offset partially by lower incentive compensation expense.

Other-net was income of \$1.9 million in 2005, down \$5.3 million versus \$7.2 million of income in the prior year. This decrease was due primarily to the \$4.4 million gain on the sale of our investment in Marmot Mountain, Ltd. (“Marmot”) in 2004.

Interest expense for 2005 was \$39.2 million, an increase of \$8.3 million over the prior year expense of \$30.9 million. This increase is the result of higher debt balances used to fund our investments in acquisitions plus higher interest rates. In addition, we incurred higher interest expense in the 2005 fourth quarter as a result of the increased receivables in the artwear channel of our Activewear segment, where in competitive situations we have matched competitors’ payment terms with extended dating programs.



## Russell Corporation and Subsidiaries

## 2005 Form 10-K Annual Report

Our effective tax rate was 20.7% for fiscal 2005, which reflects a shift in income to lower taxing jurisdictions (primarily foreign countries). We also benefited from a one-time resolution of certain tax matters relating to previous years. Our effective tax rate was 29.4% for 2004, which reflects a \$4.5 million tax benefit that was recognized in the 2004 third quarter from the closure of federal tax audits for 2002 and prior years. For information concerning income tax provisions, as well as information regarding other differences between our effective tax rates and applicable statutory tax rates, see Note 6 of the "Notes to Consolidated Financial Statements" in Part II, Item 8 of this Report on Form 10-K.

### Segment Results

The following table presents a breakdown of our net sales and segment operating income by segment:

| (In thousands)                 | <b>52 Weeks<br/>Ended<br/>12/31/05</b> | 52 Weeks<br>Ended<br>1/1/05 |
|--------------------------------|--|-----------------------------|
| Net sales:                     |  |                             |
| Sporting Goods                 | <b>\$ 699,708</b>                      | \$ 582,967                  |
| Activewear                     | <b>674,177</b>                         | 658,763                     |
| All Other                      | <b>60,720</b>                          | 56,522                      |
| Total net sales                | <b>\$1,434,605</b>                     | \$1,298,252                 |
| Segment operating income:      |  |                             |
| Sporting Goods                 | <b>\$ 41,184</b>                       | \$ 58,810                   |
| Activewear                     | <b>54,092</b>                          | 52,100                      |
| All Other                      | <b>6,422</b>                           | 7,050                       |
| Total segment operating income | <b>\$ 101,698</b>                      | \$ 117,960                  |

A reconciliation of total segment operating income to consolidated income before income taxes is as follows:

| (In thousands)                          | <b>2005</b>      | 2004      |
|---|------------------|-----------|
| Total segment operating income          | <b>\$101,698</b> | \$117,960 |
| Unallocated amounts:                    |                  |           |
| Corporate expenses                      | <b>(19,146)</b>  | (19,190)  |
|   |                  |           |
| (In thousands)                          | <b>2005</b>      | 2004      |
| Interest expense, net                   | <b>(39,153)</b>  | (30,843)  |
| Consolidated income before income taxes | <b>\$ 43,399</b> | \$ 67,927 |

### Sporting Goods

Fiscal 2005 net sales in our Sporting Goods segment totaled \$699.7 million, an increase of \$116.7 million, or 20.0%, from \$583.0 million in fiscal 2004. Excluding incremental net sales from acquisitions, net sales in the Sporting Goods segment for 2005 decreased \$44.8 million, or 8.3%. This decrease in net sales is primarily due to our Russell Athletic and Mossy Oak businesses. For Russell Athletic, sales were down due to volume decreases driven by the expiration of the Major League Baseball apparel contract in December 2004, the discontinuance of the *Discus*<sup>®</sup> brand at a major account, missed shipments of our *Russell Athletic*<sup>®</sup> branded products caused by operational issues and the hurricanes, which also resulted in additional customer allowances and concessions. For Mossy Oak, both reduced sales volume and pricing contributed to the decrease in net sales. Pricing in the Mossy Oak business continues to be pressured by our competitors and several of our customers who are substantially promoting their own private label camouflage products.

Our 2005 Sporting Goods segment operating income was \$41.2 million, or 5.9% of the segment's net sales, versus \$58.8 million, or 10.1% of the segment's net sales, in 2004. Excluding the impact from acquisitions and the \$4.4 million gain on the sale of our investment in Marmot in the prior year, the Sporting Goods segment operating income was \$26.1 million, or 5.3% of the segment's net sales for 2005 versus \$52.9 million, or 9.8% of the segment's net sales for fiscal 2004. The decrease in segment operating income is primarily due to the factors driving the segment's net sales decrease discussed above and additional costs to move Huffy Sports production offshore.

### Activewear

Our Activewear segment had 2005 net sales of \$674.2 million, an increase of \$15.4 million, or 2.3%, from the prior year's net sales of \$658.8 million. This increase in net sales was primarily driven by volume in the artwear channel as dozens of units shipped in 2005 were up approximately 12.5% versus the prior year, despite the loss in sales from the supply chain disruption caused by the hurricanes and operational issues.

## Russell Corporation and Subsidiaries

# 2005 Form 10-K Annual Report

Our Activewear segment operating income for fiscal 2005 is \$54.1 million or 8.0% of the segment's net sales in 2005 compared to \$52.1 million, or 8.0% of 2004 net sales. This \$2.0 million increase is the result of the sales volume increase in the artwear channel and improved results in international apparel markets offset by the operational issues in 2005 and the adverse impact from the hurricanes.

### All Other

Net sales for all other segments were \$60.7 million, an increase of \$4.2 million, or 7.4%, from fiscal 2004 net sales of \$56.5 million. This increase in net sales was primarily driven by increased volume in our fabrics division as yards sold were up 12.2%.

In 2005, all other segments contributed \$6.4 million of segment operating income, or 10.6% of their net sales, versus \$7.1 million, or 12.5% of their net sales, in the comparable prior year. This decrease was primarily driven by the increased sales volume in our fabrics division, which was more than offset by the additional rework costs and the increase in bad debt reserves that occurred in the 2005 second quarter in our private label business.

### Corporate Expenses

Corporate expenses decreased by \$0.1 million in 2005 to \$19.1 million versus \$19.2 million in 2004. This decrease is primarily the result of lower incentive compensation expense and gains on sales of non-core assets in 2004, offset by incremental costs to comply with the Sarbanes-Oxley Act of 2002, additional pension cost and the \$3.2 million of termination benefits associated with the elimination of the Chief Operating Officer position.

### 2004 vs. 2003 Consolidated Results

In fiscal 2004, our net sales increased \$112.1 million or 9.4% to \$1.298 billion versus \$1.186 billion in fiscal 2003. Net sales from our 2004 acquisitions of AAI and Huffu Sports along with incremental 2004 net sales from our 2003 acquisitions (Spalding and Bike) were \$77.4 million. As Brooks was acquired effective December 30, 2004, there were no sales included in our 2004 results of operations. Excluding the increase in 2004 due to acquisitions, net sales increased 2.9% to \$1.221 billion in 2004 versus \$1.186 billion in 2003. See segment analysis below for more information.

Our gross profit was \$363.9 million, or 28.0% of net sales, for fiscal 2004 versus a gross profit of \$344.1 million, or 29.0% of net sales, in the prior year. During fiscal 2004, our gross profit percent was positively impacted by our acquisitions of Spalding and AAI and our ongoing cost savings initiatives. The benefits we realized in 2004 from the factors above were more than offset by: (1) pricing reductions, primarily in the distributor market; (2) additional costs for new product features; (3) higher pension and medical insurance costs; (4) higher raw material costs for cotton and polyester; and (5) the dilutive effect of Huffu Sports, which was acquired in 2004.

For fiscal 2004, our selling, general and administrative ("SG&A") expenses were \$270.3 million, or 20.8% of net sales, versus \$246.9 million, also 20.8% of net sales, in the prior year. SG&A expenses increased primarily due to our acquisitions of Spalding, AAI and Huffu Sports. In addition, we incurred approximately \$5.2 million in stock compensation expense in 2004 versus \$0.6 million in 2003 primarily related to the 2004 grants of performance and restricted share awards under our Executive Incentive Plan. During fiscal 2004, we incurred \$0.8 million of charges primarily related to the reduction in our salaried and administrative office staff as part of reorganization of our sales and marketing organization. Other reasons for the increase in SG&A expense include incremental expenses to comply with the Sarbanes-Oxley Act of 2002 of approximately \$1.4 million, higher marketing expenses of \$2.1 million, and \$2.1 million of additional SG&A expense from the consolidation of Frontier Yarns.

Other-net was income of \$7.2 million in fiscal 2004 versus expense of \$3.6 million in fiscal 2003. Other income during fiscal 2004 was primarily attributable to a \$4.4 million gain on the sale of our minority interest in Marmot Mountain, Ltd. and the favorable impact from foreign currency transactions in 2004 versus 2003. The 2003 fiscal year was negatively impacted by asset impairment and other charges of approximately \$2.7 million on assets held for sale; otherwise, other-net was an expense of \$0.9 million in fiscal 2003.

Our effective tax rate for 2004 of 29.4% decreased 3.3 percentage points from 32.7% in fiscal 2003. This decrease was mainly due to a benefit resulting from the closure of federal tax audits for 2002 and prior years along with the effects of our foreign operations. For information concerning income tax provisions, as well as information regarding other differences between our effective tax rates and applicable statutory tax rates, see Note 6 of the "Notes to Consolidated Financial Statements" in Part II, Item 8 of this Report on Form 10-K.

## Russell Corporation and Subsidiaries

## 2005 Form 10-K Annual Report

## Segment Results

The following table presents a breakdown of our net sales and segment operating income by segment:

| (In thousands)                        | 52 Weeks<br>Ended<br>1/1/05 | 52 Weeks<br>Ended<br>1/3/04 |
|---------------------------------------|-----------------------------|-----------------------------|
| Net sales:                            |                             |                             |
| Sporting Goods                        | \$ 582,967                  | \$ 501,458                  |
| Activewear                            | 658,763                     | 626,895                     |
| All Other                             | 56,522                      | 57,910                      |
| <b>Total net sales</b>                | <b>\$1,298,252</b>          | <b>\$1,186,263</b>          |
| Segment operating income:             |                             |                             |
| Sporting Goods                        | \$ 58,810                   | \$ 52,204                   |
| Activewear                            | 52,100                      | 50,600                      |
| All Other                             | 7,050                       | 10,369                      |
| <b>Total segment operating income</b> | <b>\$ 117,960</b>           | <b>\$ 113,173</b>           |

A reconciliation of total segment operating income to consolidated income before income taxes is as follows:

| (In thousands)                                 | 2004             | 2003             |
|--|------------------|------------------|
| Total segment operating income                 | \$ 117,960       | \$ 113,173       |
| Unallocated amounts:                           |                  |                  |
| Corporate expenses                             | (19,190)         | (12,229)         |
| Special charges                                | —                | (7,303)          |
| Interest expense, net                          | (30,843)         | (29,663)         |
| <b>Consolidated income before income taxes</b> | <b>\$ 67,927</b> | <b>\$ 63,978</b> |

## Sporting Goods

Our 2004 net sales in our Sporting Goods segment totaled \$583.0 million, an increase of \$81.5 million, or 16.3%, from \$501.5 million in the prior year. Net sales from our 2004 acquisitions (AAI and Huff Sports) along with incremental 2004 net sales from our 2003 acquisitions (Spalding and Bike) contributed \$77.4 million to the Sporting Goods segment. Excluding the increase in 2004 due to acquisitions, net sales in our Sporting Goods segment increased 0.8% to \$505.6 million in 2004 versus \$501.5 million in 2003.

For fiscal 2004, our Sporting Goods segment operating income was \$58.8 million, or 10.1% of the segment's net sales, versus \$52.2 million, or 10.4% of the segment's net sales, in fiscal 2003. This decrease in operating income as a percent of sales was primarily the result of additional operating expenses related to the acquisitions of Spalding, AAI and Huff Sports offset by a \$4.4 million gain on the sale of Marmot.

## Activewear

Net sales in our Activewear segment totaled \$658.8 million in 2004, an increase of \$31.9 million, or 5.1%, from net sales of \$626.9 million in 2003. This increase was principally driven by volume increases despite lower sales of our JERZEES® activewear in the mass channel of certain spring items during the first half, and lower sales to distributors in the second half versus 2003. Overall, dozens of Activewear products shipped were up 8.3% versus 2003. The favorable impact from the increase in volume year over year was substantially offset by continued price reductions in the distributor market.

Activewear segment operating income was \$52.1 million or 7.9% of the segment's net sales in 2004 versus \$50.6 million, or 8.1% of the segment's net sales, in 2003. Activewear's increase in operating income was primarily attributable to higher sales volumes and cost saving initiatives in 2004 offset by higher costs for cotton and polyester.

## All Other

Fiscal 2004 net sales for all other segments were \$56.5 million, a decrease of \$1.4 million, or 2.4%, from the prior year's net sales of \$57.9 million. All other segments contributed \$7.1 million, or 12.5% of their 2004 net sales compared to \$10.4 million or 18% of their net sales in 2003. This decrease was primarily due to reduction in private label margins.

## Corporate Expenses

In 2004, corporate expenses increased by \$7.0 million to \$19.2 million versus \$12.2 million in 2003. This increase was primarily the result of (1) \$3.0 million in stock compensation expense; (2) \$0.8 million in charges primarily related to reduction in salaried and administrative office staff; (3) higher marketing expenses of \$2.1 million; and (4) incremental expenses to comply with the Sarbanes-Oxley Act of 2002 of approximately \$1.4 million.

## Russell Corporation and Subsidiaries

## 2005 Form 10-K Annual Report

## Liquidity and Capital Resources

Our financial condition is reflected in the following table:

| (In thousands)                  | December 31, 2005 | January 1, 2005 |
|---------------------------------|-------------------|-----------------|
| Working capital                 | <b>\$517,790</b>  | \$457,814       |
| Net debt                        | <b>\$360,761</b>  | \$368,233       |
| Net debt to total capital ratio | <b>38%</b>        | 40%             |

Net debt is defined as short-term and long-term borrowings less cash. For the ratio of net debt to total capital, total capital is defined as net debt plus stockholders' equity.

The increase in working capital at December 31, 2005 as compared to January 1, 2005 is primarily due to an increase in inventory, which is the result of less than anticipated sales in the fourth quarter. Accounts receivable also increased primarily due to shipments occurring late in the quarter and a modest increase in days sales outstanding.

Our net debt outstanding at December 31, 2005 was \$7.5 million lower than our net debt outstanding on January 1, 2005. The decrease in our net debt was primarily due to higher cash balances at the end of 2005.

**Net Cash From Operating Activities.** Our operations generated approximately \$47.0 million of cash during 2005, versus \$81.3 million during the same period in 2004. The increase in working capital from January 1, 2005 to December 31, 2005 was more than the increase in working capital from January 3, 2004 to January 1, 2005 primarily due to (i) higher inventory levels, which is the result of less than anticipated sales in the fourth quarter, (ii) higher accounts receivable, primarily the result of shipments occurring late in the fourth quarter and (iii) modest growth in days sales outstanding.

We made \$14.9 million in contributions to our qualified pension plans in 2005 versus \$10.4 million in contributions in 2004.

**Net Cash From Investing Activities.** Net cash used in investing activities was \$38.5 million in 2005 versus \$178.4 million in the prior year. Our investing activities in 2005 consisted primarily of capital expenditures of \$42.5 million less \$4.0 million from the settlement of disputes in the Spalding purchase agreement and the sale of non-core assets. In 2004, our investing activities primarily consisted of capital expenditures of \$35.5 million and acquisitions of \$158.4 million (Brooks, AAI and Huffu Sports) less \$13.7 million of proceeds from the sale of non-core assets.

For fiscal 2006, we are forecasting capital expenditures to be in the range of \$55 million to \$60 million. The majority of planned fiscal 2006 capital expenditures are to further enhance our manufacturing and distribution capabilities, including expansion of the new textile facility in Honduras as announced in our restructuring plan, and to improve our information systems capabilities to support our business initiatives.

**Net Cash From Financing Activities.** We paid \$5.3 million, \$5.2 million and \$5.2 million in dividends (\$0.16 per share) in 2005, 2004 and 2003, respectively. We review our dividend policy from time to time and based upon current projected earnings and cash flow requirements, we anticipate continuing to pay a quarterly dividend for the foreseeable future.

On April 6, 2005, we paid off the remaining \$10 million outstanding under our Senior Secured Term Loan that was originally set to mature ratably through December 2006.

On December 31, 2005, our debt facilities and outstanding debt obligations included:

- a) \$300 million Senior Secured Revolving Credit Facility (the "Revolver") due April 2007, of which \$142.2 million was outstanding;
- b) \$250 million in 9.25% Senior Unsecured Notes (the "Senior Notes") due 2010; and
- c) \$11.4 million of other outstanding borrowings, of which \$1.9 million related to the line of credit used by our subsidiary in the United Kingdom and \$9.5 million primarily related to draws made by Frontier Yarns on their factored receivables and capital leases held by Frontier Yarns for machinery and equipment used in operations.

Borrowings under our Senior Secured Credit Facilities (the "Facilities") are subject to mandatory prepayment equal to: (1) 100% of the net proceeds received by us from the issuance of any new or replacement debt securities (excluding the issuance of the Senior Notes); and (2) 50% of the net proceeds received from the sale of certain of our assets.

The Facilities and the Senior Notes impose certain restrictions on us, including restrictions on our ability to: incur debt; grant liens; provide guarantees in respect of obligations of any other person; pay dividends; make loans and investments; sell our assets; issue redeemable preferred stock and non-guarantor subsidiary preferred stock; make redemptions and repurchases of capital stock; make capital expenditures; prepay, redeem or repurchase debt; engage in mergers or consolidation; engage in sale/

## Russell Corporation and Subsidiaries

# 2005 Form 10-K Annual Report

leaseback transactions and affiliate transactions; change our business; amend certain debt and other material agreements, including the indenture governing the Senior Notes and other documents governing any subordinated debt that we may issue in the future; issue and sell capital stock of subsidiaries; and restrict distributions from subsidiaries. On March 11, 2003, we amended the Facilities to, among other things: (1) lessen some of the restrictions on our ability to make acquisitions, (2) permit us to make additional investments and guarantees, and (3) allow us to repurchase a portion of our Senior Notes and capital stock, subject to annual limitations.

The Facilities require us to achieve a fixed charge coverage ratio of 1.25 to 1.0. We were in compliance with this covenant at the end of fiscal year 2005, and we expect to remain in compliance with it in the foreseeable future.

If we violate the loan covenants and are unable to obtain waivers from our lenders, our debt under these agreements would be in default and could be accelerated by our lenders. If our indebtedness is accelerated, we may not be able to repay or refinance it. Even if we are able to obtain new financing, it may not be on commercially reasonable terms, or terms that are acceptable to us. Cross default provisions exist in the indenture governing our Senior Notes whereby a default on our Senior Notes would occur if we default on any covenant of any other debt agreement (which has an outstanding balance in excess of \$25 million) and such default causes an acceleration of the maturity date of the other indebtedness. Also, under cross default provisions in our Facilities, a default would occur if we default on any covenant of any other debt agreement (which has an outstanding balance in excess of \$5 million) and such default causes an acceleration of the maturity date of the other indebtedness.

Under the Revolver, pricing is adjusted quarterly based on our consolidated fixed charge coverage ratio. For the majority of fiscal 2005, variable interest on the Revolver was either LIBOR plus 2.00% (6.46% at December 31, 2005), or Base Rate plus 0.50% (7.75% at December 31, 2005), with an annual commitment fee on the unused portion of the Facilities of 0.375%. For the first quarter of 2006, variable interest on the Revolver will be either LIBOR plus 2.25% or Base Rate plus 0.5%, with an annual commitment fee on the unused portion of the Facilities of 0.375%.

For the majority of fiscal 2004, variable interest on the Revolver was either LIBOR plus 2.0% (4.52% at January 1, 2005), or Base Rate plus 0.5% (5.75% at January 1, 2005), and on the Term Loan was either LIBOR plus 2.5% (5.02% at January 1, 2005), or Base Rate plus 1.0% (6.25% at January 1, 2005), with an annual commitment fee on the unused portion of the Facilities of 0.375%.

**Pension Funding Considerations.** Our actual return on plan assets was 1.9% in 2005, 11.3% in 2004 and 21.0% in 2003. We have an after-tax minimum pension liability of approximately \$33.2 million at December 31, 2005. In fiscal 2005 and 2004, we contributed \$14.9 million and \$10.4 million, respectively, to our qualified pension plans. Although we are not required to make a contribution to our qualified pension plans in 2006, we are currently projecting aggregate contributions of approximately \$35.0 million over the next five years, out of which we expect to contribute approximately \$5 million in 2006.

**Adequacy of Borrowing Capacity.** Availability under our Revolver is subject to a borrowing base limitation that is determined based on eligible accounts receivable and inventory. As of December 31, 2005, we had \$142.2 million in outstanding borrowings under the Revolver and approximately \$106.5 million of availability remaining. Excluding Frontier Yarns, we also had \$35.4 million in cash available to fund ongoing operations. Although there can be no assurances, we believe that cash flow available from operations, along with the availability under our Revolver and cash on hand, will be sufficient to operate our business; satisfy our working capital, capital expenditure and pension funding requirements; and meet our foreseeable liquidity requirements, including debt service on our Senior Notes.

## Russell Corporation and Subsidiaries

# 2005 Form 10-K Annual Report

**Commitments.** The following table summarizes information about our contractual cash obligations, including those of Frontier Yarns, as of December 31, 2005 (in millions):

| Fiscal Years | Short-term Debt | Long-term Debt | Capital Lease Obligations | Operating Leases | Unconditional Purchase Obligations <sup>(1)</sup> | Total <sup>(1)</sup> |
|--------------|-----------------|----------------|---------------------------|------------------|---|----------------------|
| 2006         | \$2.7           | \$ 0.9         | \$1.6                     | \$12.0           | \$ 78.0   | \$ 95.2              |
| 2007         | —               | 143.2          | 1.6                       | 9.6              | 17.6  | 172.0                |
| 2008         | —               | 1.0            | 1.6                       | 7.9              | 17.1  | 27.6                 |
| 2009         | —               | 0.6            | 0.7                       | 5.9              | 17.6  | 24.8                 |
| 2010         | —               | 250.0          | 0.1                       | 4.8              | 17.5  | 272.4                |
| Thereafter   | —               | —              | 0.3                       | 2.5              | 41.6  | 44.4                 |
|              | \$2.7           | \$395.7        | \$5.9                     | \$42.7           | \$189.4   | \$636.4              |

(1) Includes guaranteed minimums for utilities and for royalties associated with various sports and league licenses. Obligations under advertising contractual arrangements, cotton purchase obligations and capital expenditure commitments are also included.

Other commercial commitments at December 31, 2005, include outstanding letters of credit of approximately \$12.6 million for the purchase of inventories, \$9.8 million related to workers' compensation self-insured programs and customs bonds, and \$0.6 million related to utility bonds and other matters. All outstanding letters of credit are set to expire in 2006.

### Contingencies.

### Litigation

We were a co-defendant in *Locke, et al. v. Russell Corporation*, et al. filed on January 13, 2000, in the Circuit Court of Jefferson County, Alabama. Fifteen families who own property on Lake Martin in the Raintree Subdivision in Alexander City, Alabama, were the original plaintiffs in the case, which sought unspecified money damages for trespass and nuisance. A complaint substantially identical to the one filed in the *Locke* case was filed on November 20, 2001, in the Circuit Court of Jefferson County, Alabama, by two residents of the Raintree Subdivision (*Gould v. Russell Corporation, et al.*). These cases have been settled on terms that are not materially adverse to us.

We are a party to various other lawsuits arising out of the normal conduct of our business. We do not believe that any of these matters, if adversely determined, would have a material adverse effect upon us.

### Other

The U.S.-Dominican Republic-Central America Free Trade Agreement (DR-CAFTA), which was signed into law by President Bush on August 2, 2005, includes a number of provisions that will affect textile and apparel trade between the seven signatory countries (U.S., Dominican Republic, Costa Rica, El Salvador, Guatemala, Honduras, and Nicaragua). DR-CAFTA partners have agreed to terminate certain tariffs on imports from other countries that have also ratified the agreement. Additionally, the agreement provides for the possible retroactive recovery of the import duties paid in the U.S. from January 1, 2004 through the operational effective date. Until the provisions of DR-CAFTA are finalized, Russell will continue to pay the related duties. The amount of the benefit for any retroactive refund claim, if any, cannot be estimated at this time, and will not be recorded until the amount is probable of collection and is reasonably estimable.

During the third quarter of 2005, the Company incurred damage to certain work in process and finished goods inventory as a result of Hurricane Katrina. The Company has filed a claim with the insurer for approximately \$2.9 million, net of a deductible. The Company also plans to pursue a business interruption claim with its insurer related to business losses attributed to Hurricane Katrina. The ultimate outcome of this claim cannot be determined at December 31, 2005.

### Outlook

In January 2006, we announced a major restructuring that includes a number of initiatives developed to improve our long-term competitiveness. The pre-tax cost is expected to be \$60 to \$80 million over the next two to three years with projected annualized pre-tax cost savings of \$35 to \$40 million. In addition to the cost reductions associated with the restructuring, plans for 2006 incorporate an incremental increase in our investment in information systems and Lean Six Sigma training and development.

In addition to the charges resulting from the restructuring, we also announced our intention to change our inventory costing methodology completely to FIFO (First In First Out) beginning in the first quarter of 2006. Through the end of 2005, we utilized a combination of LIFO (Last In First Out) and FIFO.

We expect sales for fiscal 2006 to be in the \$1.450 to \$1.480 billion range. We also expect earnings per fully diluted share in the \$1.10 to \$1.25 range for 2006, excluding restructuring charges of approximately \$0.66 to \$0.78 per share associated with the restructuring announcement.

## 2005 Form 10-K Annual Report

### ITEM 7A. QUANTITATIVE AND QUALITATIVE DISCLOSURES ABOUT MARKET RISK

We are exposed to market risks relating to fluctuations in interest rates, currency exchange rates and commodity prices. Our financial risk management objectives are to minimize the potential impact of interest rate, foreign exchange rate and commodity price fluctuations on our earnings, cash flows and equity. To manage these risks, we may use various financial instruments, including interest rate swap agreements, commodity futures contracts and forward currency exchange contracts. We only use traded instruments with major financial institutions as the counterparties to minimize the risk of credit loss. Refer to Notes 1 and 4 of the consolidated financial statements for a more complete description of our accounting policies and the extent of our use of such instruments.

The following analyses present the sensitivity of the market value, earnings and cash flows of our significant financial instruments to hypothetical changes in interest rates, exchange rates and commodity prices as if these changes had occurred at December 31, 2005. The range of changes chosen for these analyses reflects our view of changes that are reasonably possible over a one-year period. Market values are the present values of projected future cash flows based on the interest rate assumptions or quoted market prices where available. These forward-looking disclosures are selective in nature and only address the potential impacts from financial instruments. They do not include other potential effects which could impact our business as a result of changes in interest rates, exchange rates or commodity prices.

**Interest Rate and Debt Sensitivity Analysis.** At December 31, 2005, our outstanding debt totaled \$403.6 million, which consisted of fixed-rate debt of \$257.8 million and variable-rate debt of \$145.8 million. Based on our 2005 average outstanding borrowings under our variable-rate debt, a one-percentage point increase in interest rates would negatively impact our annual pre-tax earnings and cash flows by approximately \$2.2 million. A one-percentage point increase in market interest rates would decrease the fair market value of our fixed-rate debt at December 31, 2005, by approximately \$0.8 million. Changes in the fair value of our fixed rate debt will not have any impact on us unless we repurchase the debt in the open market.

**Currency Exchange Rate Sensitivity.** We have foreign currency exposures related to buying, selling and financing in currencies other than our functional currencies. We also have foreign currency exposure related to foreign denominated revenues and costs translated into U.S. dollars. These exposures are primarily concentrated in the euro and British pound sterling and to a lesser extent, the Australian dollar, Canadian dollar and Japanese yen. We enter into foreign currency forward contracts to manage the risk associated with doing business in foreign currencies. Our policy is to hedge currency exposures of firm commitments and anticipated transactions denominated in non-functional currencies to protect against the possibility of diminished cash flow and adverse impacts on earnings. A five-percentage point adverse change in the foreign currency spot rates would decrease the fair market value of our foreign currency forward contracts held at December 31, 2005, by \$1.8 million. Changes in the fair value of our foreign currency forward contracts will not have any impact on our results of operations unless these contracts are deemed to be ineffective at hedging currency exposures of anticipated transactions. We generally view our net investments in foreign subsidiaries that have a functional currency other than the U.S. dollar as long-term. As a result, we generally do not hedge these net investments.

**Commodity Price Sensitivity.** The availability and price of cotton is subject to wide fluctuations due to unpredictable factors such as weather conditions, governmental regulations, economic climate or other unforeseen circumstances. In addition, the price of polyester is subject to fluctuations, due to petroleum prices, the economic climate or other unforeseen circumstances, such as we experienced with hurricanes in 2005. We purchase yarn from Frontier Yarns, Frontier Spinning, and other third parties and our yarn pricing will continue to be impacted by the price of cotton and polyester. We did not have any outstanding cotton futures contracts at December 31, 2005.

## Russell Corporation and Subsidiaries

## 2005 Form 10-K Annual Report

## ITEM 8. FINANCIAL STATEMENTS AND SUPPLEMENTARY DATA

## CONSOLIDATED BALANCE SHEETS

December 31, 2005 and January 1, 2005  
(In thousands, except share data)

|   | 2005               | 2004        |
|---|--------------------|-------------|
| <b>ASSETS</b>   |                    |             |
| Current assets:   |                    |             |
| Cash  | \$ 42,792          | \$ 29,816   |
| Trade accounts receivable, less allowances of \$13,889 in 2005<br>and \$17,984 in 2004              | 230,527            | 212,063     |
| Inventories   | 440,318            | 411,701     |
| Prepaid expenses and other current assets   | 23,574             | 17,737      |
| Income tax receivable   | 5,897              | 6,101       |
| <b>Total current assets</b>   | <b>743,108</b>     | 677,418     |
| Property, plant and equipment, net  | 315,721            | 322,890     |
| Other assets:   |                    |             |
| Goodwill, net   | 97,987             | 94,710      |
| Trademarks, net   | 93,074             | 93,130      |
| Other   | 61,421             | 65,961      |
|   | <b>252,482</b>     | 253,801     |
|   | <b>\$1,311,311</b> | \$1,254,109 |
| <b>LIABILITIES AND STOCKHOLDERS' EQUITY</b>   |                    |             |
| Current liabilities:  |                    |             |
| Trade accounts payable  | \$ 116,948         | \$ 94,642   |
| Accrued salaries and fringes  | 31,802             | 33,306      |
| Accrued rebates   | 23,031             | 18,150      |
| Other accrued expenses  | 35,494             | 44,324      |
| Deferred income taxes   | 13,287             | 4,054       |
| Short-term debt   | 2,689              | 18,190      |
| Current maturities of long-term debt  | 2,067              | 6,938       |
| <b>Total current liabilities</b>  | <b>225,318</b>     | 219,604     |
| Long-term debt, less current maturities   | 398,797            | 372,921     |
| Deferred liabilities:   |                    |             |
| Income taxes  | 10,681             | 20,286      |
| Pension and other   | 72,435             | 64,351      |
|   | <b>83,116</b>      | 84,637      |
| Non-controlling interests   | 15,242             | 14,096      |
| Commitments and contingencies   | —                  | —           |
| Stockholders' equity:   |                    |             |
| Common stock, par value \$.01 per share; authorized 150,000,000 shares;<br>issued 41,419,958 shares | 414                | 414         |
| Paid-in capital   | 35,833             | 40,716      |
| Retained earnings   | 784,958            | 755,799     |
| Treasury stock (2005 – 8,290,696 shares and 2004 – 8,654,614 shares)                                | (190,212)          | (201,171)   |
| Accumulated other comprehensive loss  | (42,155)           | (32,907)    |
|   | <b>588,838</b>     | 562,851     |
|   | <b>\$1,311,311</b> | \$1,254,109 |

See notes to consolidated financial statements.



## Russell Corporation and Subsidiaries

**2005 Form 10-K Annual Report****CONSOLIDATED STATEMENTS OF INCOME**

Years ended December 31, 2005, January 1, 2005 and January 3, 2004  
(In thousands, except share and per share data)

|  | 2005               | 2004        | 2003        |
|--|--------------------|-------------|-------------|
| Net sales                                    | <b>\$1,434,605</b> | \$1,298,252 | \$1,186,263 |
| Cost of goods sold                           | <b>1,041,037</b>   | 934,372     | 842,127     |
| Gross profit                                 | <b>393,568</b>     | 363,880     | 344,136     |
| Selling, general and administrative expenses | <b>311,070</b>     | 270,305     | 246,912     |
| Other – net                                  | <b>(1,874)</b>     | (7,216)     | 3,583       |
| Operating income                             | <b>84,372</b>      | 100,791     | 93,641      |
| Interest expense, net                        | <b>39,153</b>      | 30,843      | 29,663      |
| Earnings of non-controlling interests        | <b>1,820</b>       | 2,021       | –           |
| Income before income taxes                   | <b>43,399</b>      | 67,927      | 63,978      |
| Provision for income taxes                   | <b>8,969</b>       | 19,991      | 20,939      |
| Net income                                   | <b>\$ 34,430</b>   | \$ 47,936   | \$ 43,039   |
| Net income per common share:                 |                    |             |             |
| Basic  | <b>\$ 1.04</b>     | \$ 1.47     | \$ 1.33     |
| Diluted                                      | <b>\$ 1.03</b>     | \$ 1.46     | \$ 1.32     |
| Weighted-average common shares outstanding:  |                    |             |             |
| Basic  | <b>33,057,179</b>  | 32,668,376  | 32,376,617  |
| Diluted                                      | <b>33,293,900</b>  | 32,897,559  | 32,726,472  |

See notes to consolidated financial statements.

## Russell Corporation and Subsidiaries

## 2005 Form 10-K Annual Report

## CONSOLIDATED STATEMENTS OF CASH FLOWS

Years ended December 31, 2005, January 1, 2005 and January 3, 2004  
(In thousands)

|   | 2005             | 2004      | 2003      |
|---|------------------|-----------|-----------|
| <b>OPERATING ACTIVITIES</b>   |                  |           |           |
| Net income  | <b>\$ 34,430</b> | \$ 47,936 | \$ 43,039 |
| Adjustments to reconcile net income to net cash provided by operating activities: |                  |           |           |
| Depreciation  | <b>48,599</b>    | 46,627    | 44,177    |
| Amortization  | <b>3,734</b>     | 1,395     | 759       |
| Earnings of non-controlling interest  | <b>1,820</b>     | 2,021     | –         |
| Other   | <b>9,110</b>     | 1,453     | 6,963     |
| Changes in operating assets and liabilities:                                      |                  |           |           |
| Trade accounts receivable   | <b>(26,828)</b>  | (8,664)   | (17,600)  |
| Inventories   | <b>(32,549)</b>  | (26,194)  | (19,989)  |
| Prepaid expenses and other current assets   | <b>(5,617)</b>   | 1,164     | (8,243)   |
| Other assets  | <b>(2,006)</b>   | 7,037     | (6,478)   |
| Accounts payable and accrued expenses   | <b>23,383</b>    | 6,378     | 1,406     |
| Income taxes  | <b>622</b>       | 8,137     | 3,305     |
| Pension and other deferred liabilities  | <b>(7,682)</b>   | (6,001)   | 10,617    |
| Net cash provided by operating activities   | <b>47,016</b>    | 81,289    | 57,956    |
| <b>INVESTING ACTIVITIES</b>   |                  |           |           |
| Purchases of property, plant and equipment  | <b>(42,471)</b>  | (35,494)  | (38,641)  |
| Cash paid for acquisitions, joint ventures and other                              | <b>1,031</b>     | (158,370) | (86,691)  |
| Proceeds from the sale of property, plant and equipment and other assets          | <b>2,996</b>     | 13,697    | 14,765    |
| Other   | <b>(46)</b>      | 1,769     | 678       |
| Net cash used in investing activities   | <b>(38,490)</b>  | (178,398) | (109,889) |
| <b>FINANCING ACTIVITIES</b>   |                  |           |           |
| Borrowings on credit facility – net   | <b>18,437</b>    | 91,307    | 7,355     |
| Borrowings (payments) on short-term debt  | <b>(12,839)</b>  | 9,692     | (3,582)   |
| Debt issuance and amendment costs paid  | <b>–</b>         | –         | (468)     |
| Dividends on common stock   | <b>(5,271)</b>   | (5,216)   | (5,177)   |
| Treasury stock re-issued  | <b>5,057</b>     | 3,839     | 5,644     |
| Cost of common stock for treasury   | <b>(708)</b>     | (80)      | (1,457)   |
| Net cash provided by financing activities   | <b>4,676</b>     | 99,542    | 2,315     |
| Effect of exchange rate changes on cash   | <b>(226)</b>     | (592)     | 1,115     |
| Net increase (decrease) in cash   | <b>12,976</b>    | 1,841     | (48,503)  |
| Increase in cash from consolidating Frontier Yarns, LLC                           | <b>–</b>         | 7,859     | –         |
| Cash balance at beginning of year   | <b>29,816</b>    | 20,116    | 68,619    |
| Cash balance at end of year   | <b>\$ 42,792</b> | \$ 29,816 | \$ 20,116 |
| Supplemental disclosure of cash flow information:                                 |                  |           |           |
| Interest paid   | <b>\$ 36,102</b> | \$ 28,168 | \$ 27,124 |
| Income taxes paid, net of refunds   | <b>3,415</b>     | 13,814    | 16,983    |

See notes to consolidated financial statements.

## Russell Corporation and Subsidiaries

## 2005 Form 10-K Annual Report

## CONSOLIDATED STATEMENTS OF STOCKHOLDERS' EQUITY

Years ended December 31, 2005, January 1, 2005 and January 3, 2004  
(In thousands, except share data)

|   | Common<br>Stock | Paid-in<br>Capital | Retained<br>Earnings | Treasury<br>Stock  | Accumulated<br>Other<br>Comprehensive<br>Loss | Total            |
|---|-----------------|--------------------|----------------------|--------------------|---|------------------|
| Balance at January 4, 2003  | \$414           | \$42,877           | \$675,448            | \$(218,113)        | \$(33,373)                                    | \$467,253        |
| Comprehensive income:   |                 |                    |                      |                    |   |                  |
| Net income  | —               | —                  | 43,039               | —                  | —   | 43,039           |
| Foreign currency translation adjustments                              | —               | —                  | —                    | —                  | 5,712   | 5,712            |
| Losses on derivatives reclassified to earnings, net of tax of \$1,705 | —               | —                  | —                    | —                  | 2,796   | 2,796            |
| Change in unrealized value of derivatives, net of tax of \$2,808      | —               | —                  | —                    | —                  | (4,580)                                       | (4,580)          |
| Minimum pension liability, net of tax of \$383                        | —               | —                  | —                    | —                  | (2)   | (2)              |
| Comprehensive income  | —               | —                  | —                    | —                  | —   | 46,965           |
| Treasury stock acquired (73,618 shares)                               | —               | —                  | —                    | (1,457)            | —   | (1,457)          |
| Treasury stock re-issued (410,088 shares)                             | —               | (4,785)            | —                    | 11,532             | —   | 6,747            |
| Cash dividends (\$0.16 per share)                                     | —               | —                  | (5,177)              | —                  | —   | (5,177)          |
| Compensation expense related to stock awards                          | —               | 533                | —                    | —                  | —   | 533              |
| Balance at January 3, 2004  | 414             | 38,625             | 713,310              | (208,038)          | (29,447)                                      | 514,864          |
| Comprehensive income:   |                 |                    |                      |                    |   |                  |
| Net income  | —               | —                  | 47,936               | —                  | —   | 47,936           |
| Foreign currency translation adjustments                              | —               | —                  | —                    | —                  | 2,119   | 2,119            |
| Losses on derivatives reclassified to earnings, net of tax of \$1,690 | —               | —                  | —                    | —                  | 2,759   | 2,759            |
| Change in unrealized value of derivatives, net of tax of \$1,599      | —               | —                  | —                    | —                  | (2,609)                                       | (2,609)          |
| Minimum pension liability, net of tax of \$3,510                      | —               | —                  | —                    | —                  | (5,729)                                       | (5,729)          |
| Comprehensive income  | —               | —                  | —                    | —                  | —   | 44,476           |
| Treasury stock acquired (4,433 shares)                                | —               | —                  | —                    | (80)               | —   | (80)             |
| Treasury stock re-issued (246,894 shares)                             | —               | (3,357)            | —                    | 6,947              | —   | 3,590            |
| Cash dividends (\$0.16 per share)                                     | —               | —                  | (5,216)              | —                  | —   | (5,216)          |
| Compensation expense related to stock awards                          | —               | 5,195              | —                    | —                  | —   | 5,195            |
| Other   | —               | 253                | (231)                | —                  | —   | 22               |
| Balance at January 1, 2005  | 414             | 40,716             | 755,799              | (201,171)          | (32,907)                                      | 562,851          |
| Comprehensive income:   |                 |                    |                      |                    |   |                  |
| Net income  | —               | —                  | 34,430               | —                  | —   | 34,430           |
| Foreign currency translation adjustments                              | —               | —                  | —                    | —                  | (4,518)                                       | (4,518)          |
| Losses on derivatives reclassified to earnings, net of tax of \$2,062 | —               | —                  | —                    | —                  | 3,734   | 3,734            |
| Change in unrealized value of derivatives, net of tax of \$237        | —               | —                  | —                    | —                  | 429   | 429              |
| Minimum pension liability, net of tax of \$6,604                      | —               | —                  | —                    | —                  | (8,893)                                       | (8,893)          |
| Comprehensive income  | —               | —                  | —                    | —                  | —   | 25,182           |
| Treasury stock acquired (44,438 shares)                               | —               | —                  | —                    | (708)              | —   | (708)            |
| Treasury stock re-issued (422,163 shares)                             | —               | (7,196)            | —                    | 11,872             | —   | 4,676            |
| Cash dividends (\$0.16 per share)                                     | —               | —                  | (5,271)              | —                  | —   | (5,271)          |
| Compensation expense related to stock awards                          | —               | 1,730              | —                    | —                  | —   | 1,730            |
| Other   | —               | 583                | —                    | (205)              | —   | 378              |
| <b>Balance at December 31, 2005</b>                                   | <b>\$414</b>    | <b>\$35,833</b>    | <b>\$784,958</b>     | <b>\$(190,212)</b> | <b>\$(42,155)</b>                             | <b>\$588,838</b> |

See notes to consolidated financial statements.

## Russell Corporation and Subsidiaries

## 2005 Form 10-K Annual Report

## Notes to Consolidated Financial Statements

## NOTE 1: SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

We are an authentic athletic and sporting goods company with over a century of success. Our brands include: *Russell Athletic*®, *Jerzees*®, *Spalding*®, *Brooks*®, *American Athletic*®, *Huffy Sports*®, *Mossy Oak*®, *Cross Creek*®, *Moving Comfort*®, *Bike*®, *Dudley*®, *Discus*® and *Sherrin*®.

We design, market and manufacture or source a variety of apparel products including fleece, t-shirts, casual shirts, jackets, athletic shorts, socks and camouflage attire for men, women, boys, and girls. We supply team uniforms and related apparel to college, high school and organized sports teams. We are the official uniform supplier to the U.S. Olympic baseball team and Little League Baseball and an official uniform supplier to Minor League Baseball. The Russell name has been associated with high quality apparel for over 100 years and with team uniforms since 1932.

With our 2003 acquisition of the brand and related assets of Bike Athletic Company, we now also market and source athletic supporters, knee and elbow pads, braces and protective equipment. Furthermore, with the acquisition of the brands, contracts and related assets of the sporting goods business of Spalding Sports Worldwide, Inc. in 2003, we now sell basketballs, footballs, soccer balls, and volleyballs. Spalding is the official basketball supplier for the NBA and the WNBA; the official football for the Arena Football League; the official soccer ball of the Major Indoor Soccer League; and the official volleyball for the NCAA and American Volleyball Association.

In 2004, we made three strategic acquisitions to further advance our position in the sports equipment business. In June, we acquired American Athletic, Inc. (“AAI”). Founded in 1954, AAI manufactures a variety of products including basketball and volleyball equipment, athletic mats and gymnastics apparatus under a variety of brands, including *American Athletic* and *BPI*. AAI markets these products to high schools, universities, professional teams and athletic clubs globally.

In July, we acquired Huffy Sports Company (“Huffy Sports”) from Huffy Corporation further expanding our basketball backboard, backboard systems and accessories business. Huffy Sports sells basketball equipment, including backboards and inflatable balls under the *Huffy Sports*®, *Sure Shot*® and *Hydra Rib*® brands.

In December, we entered the athletic footwear business with the acquisition of Brooks Sports, Inc. (“Brooks”). Brooks is a provider of performance footwear, apparel and accessories to running enthusiasts worldwide. Brooks’ products are sold predominately through specialty running stores and other retail outlets specializing in high quality, performance running products.

**Principles of Consolidation.** The consolidated financial statements include the accounts of Russell Corporation, all of our majority-owned subsidiaries, and any variable interest entities in which we are deemed to be the primary beneficiary, after the elimination of intercompany accounts and transactions.

In 2004, we adopted Financial Interpretation No. 46, *Consolidation of Variable Interest Entities* (“FIN 46”) which addresses whether business enterprises must consolidate the financial statements of entities known as “variable interest entities.” In accordance with FIN 46, we began consolidating Frontier Yarns on April 4, 2004. At December 31, 2005 and January 1, 2005, the consolidation of Frontier Yarns increased our total assets by \$20.6 million and \$24.8 million, total liabilities by \$5.4 million and \$10.8 million, and non-controlling interests by \$15.2 million and \$14.0 million, respectively. The consolidation of Frontier Yarns did not have a significant impact on our results of operations for 2005 and 2004.

**Reclassifications.** Certain prior year amounts have been reclassified to conform to the fiscal 2005 presentation. These changes had no impact on previously reported net income or stockholders’ equity.

**Cash Equivalents.** The Company considers all highly liquid investments with a maturity of three months or less when purchased to be cash equivalents.

**Revenue Recognition.** We recognize revenues, net of estimated sales returns, discounts and allowances, when goods are shipped, title has passed, the sales price is fixed and collectibility is reasonably assured. Substantially all of our sales reflect FOB shipping point terms.

We record provisions for estimated sales returns and allowances on sales in the same period as the related sales are recorded. These estimates are based on historical sales returns, analyses of credit memo data, specific notification of pending returns and other known factors.

**Trade Accounts Receivable.** Trade accounts receivable consists of amounts due from our normal business activities. We maintain an allowance for doubtful accounts

## Russell Corporation and Subsidiaries

## 2005 Form 10-K Annual Report

to reflect expected credit losses. We provide for bad debts based on collection history and specific risks identified on a customer-by-customer basis. A considerable amount of judgment is required to assess the ultimate realization of accounts receivable and the credit-worthiness of each customer. Furthermore, these judgments must be continuously evaluated and updated. Uncollected accounts are written off through the allowance for doubtful accounts. Due to the high degree of uncertainty regarding collectibility, finance charges on past due receivables are recognized on a cash basis.

**Promotional Programs.** We offer various types of promotional programs to our customers, including the following:

**Cooperative Advertising.** Under cooperative advertising arrangements, we agree to reimburse our customer for all, or a portion, of the costs incurred by the customer to advertise and promote our products. Cooperative advertising costs are recorded as a reduction to net sales or recorded in selling, general and administrative expense in the year incurred.

**Growth Incentive Rebates.** We offer rebates to customers in certain distribution channels. Under incentive programs of this nature, we estimate the anticipated rebate to be paid and allocate a portion of the estimated costs of the rebate to each underlying sales transaction. These rebates are recorded as a reduction of net sales.

**Seasonal Markdowns, Discounts and Allowances.** The cost of these incentives is recognized when the related sale is recorded or, for retroactive credits, on the date the incentive is offered. The cost of these incentives is recorded as a reduction of net sales.

**Shipping and Handling Costs.** Shipping and handling revenues and costs are included as a component of net sales and cost of goods sold, respectively.

**Cost of Goods Sold and Selling, General and Administrative Expenses.** The significant components of the line item "Cost of goods sold" are raw materials (including inbound freight and handling costs), energy expenses, production and supervisory labor, internal transfer costs, depreciation, and other indirect costs associated with the manufacturing and procurement processes. The significant components of the line item "Selling, general and administrative expenses" are costs for warehousing and distribution of finished goods, marketing, advertising, selling expenses (including payroll and related payroll benefits for sales persons), royalties and other corporate general and administrative expenses.

**Use of Estimates.** The preparation of the consolidated financial statements in conformity with accounting principles generally accepted in the United States requires us to make estimates and assumptions that affect the amounts reported in the consolidated financial statements and accompanying notes. Actual results could materially differ from those estimates.

**Inventories.** Inventories of finished goods, work-in-process and raw materials are carried at the lower of cost or market, with cost for the majority of our inventories determined under the Last-In, First-Out (LIFO) method. Certain inventories are carried under the First-In, First-Out (FIFO) method, or the average cost method, and were valued at approximately \$163.0 million in 2005 and \$158.6 million in 2004. Inventories are summarized as follows:

| (In thousands)                                    | 2005             | 2004      |
|---|------------------|-----------|
| Finished goods                                    | \$340,753        | \$340,487 |
| Work-in-process                                   | 77,231           | 53,598    |
| Raw materials and supplies                        | 26,524           | 25,711    |
|   | <b>444,508</b>   | 419,796   |
| LIFO and lower-of-cost or market adjustments, net | <b>(4,190)</b>   | (8,095)   |
|   | <b>\$440,318</b> | \$411,701 |

**Property, Plant and Equipment.** Property, plant and equipment is stated at cost, net of accumulated depreciation and impairment write-downs. The provision for depreciation of property, plant and equipment has been computed generally on the straight-line method based upon their estimated useful lives. Initial estimated useful lives range from 15 to 40 years for buildings and land improvements and from 3 to 15 years for machinery and equipment. When events and circumstances indicate that the useful lives or salvage values may have changed, we adjust the related useful lives and record depreciation over the shortened useful lives after giving consideration to the revised salvage values.

Property, plant and equipment, net are summarized as follows:

| (In thousands)                | 2005              | 2004       |
|-------------------------------|-------------------|------------|
| Land and improvements         | \$ 18,260         | \$ 17,551  |
| Buildings and improvements    | 271,929           | 253,170    |
| Machinery and equipment       | 586,463           | 577,155    |
| Construction-in-progress      | 13,665            | 25,256     |
|                               | <b>890,317</b>    | 873,132    |
| Less accumulated depreciation | <b>(574,596)</b>  | (550,242)  |
|                               | <b>\$ 315,721</b> | \$ 322,890 |

## Russell Corporation and Subsidiaries

# 2005 Form 10-K Annual Report

In 2005, we realized approximately \$0.9 million of net gains on the disposal of three properties. In 2004, we realized approximately \$0.4 million of net gains on the disposal of three properties. In 2003, we recorded \$2.0 million of impairment charges on certain assets, which is net of \$1.1 million of realized gains on the disposal of five properties. At December 31, 2005, we held for sale two idled properties and certain equipment with an adjusted carrying value of approximately \$0.5 million, which have been included in property, plant, and equipment. At January 1, 2005, we held for sale three idled properties and certain equipment with an adjusted carrying value of approximately \$2.0 million.

**Goodwill and Other Intangibles.** Goodwill and identifiable intangible assets that are deemed to have an indefinite economic life are not subject to amortization and are tested for impairment on an annual basis. These assets are tested for impairment at the reporting unit level which is defined as one organizational level below the Company's operating segments. The impairment testing involves a two-step approach. The first step determines if goodwill is impaired by comparing the fair value of the reporting unit as a whole to the book value. If a deficiency exists, the second step measures the amount of the impairment loss as the difference between the implied fair value of goodwill and its carrying value. Goodwill is allocated to the reporting unit to which the related assets acquired are assigned. Purchased intangibles with indefinite economic lives are tested for impairment annually using a lower of cost or fair value approach. Other intangibles continue to be amortized over their estimated useful lives, ranging from 2.4 to 40 years, and reviewed for impairment when indicators exist.

We have completed the annual impairment tests of goodwill and other intangible assets as required by SFAS No. 142, *Goodwill and Other Intangible Assets*, and concluded that our goodwill and indefinite-lived intangible assets were not impaired.

**Debt Issuance Costs.** Debt issuance costs are deferred and amortized over the terms of the debt to which they relate using the straight-line method.

**Investments (Trading Portfolio).** We hold a portfolio of marketable debt and equity securities in various trusts and segregated accounts in connection with employee benefit and deferred compensation plans. We mark these securities to market, using quoted market prices, through income. Realized and unrealized gains and losses on our trading portfolio have not been significant in any of the last three years.

**Investments In and Advances to Unconsolidated Entities.** Investments in companies in which we have the ability to influence the operations are accounted for by the equity method. Investments in companies in which we cannot exert such influence are accounted for at cost.

**Long-Lived Assets.** Long-lived assets are evaluated for impairment whenever facts and circumstances indicate that the carrying value of an asset may not be recoverable. For assets to be held and used, an impairment is recognized when the estimated undiscounted net future cash flows is less than the carrying value. If an impairment exists, an adjustment is made to write the asset down to its estimated fair value and an impairment loss is recorded for the difference between the carrying value and the estimated fair value.

**Related Party Transactions.** Transactions between related parties and between different subsidiaries of the Company occur in the normal course of business. The Company eliminates transactions with its consolidated subsidiaries and appropriately discloses significant related party transactions.

**Income Taxes.** We account for income taxes under the provisions of SFAS No. 109, *Accounting for Income Taxes*. Under SFAS No. 109, deferred tax assets and liabilities are determined based upon differences between the financial reporting and tax bases of assets and liabilities and are measured at the enacted tax rates that will be in effect when the taxes are expected to be paid.

**Advertising, Marketing and Promotions Expense.** The cost of advertising, marketing and promotions is expensed as incurred. We incurred approximately \$43.7 million, \$48.6 million and \$48.0 million in such costs during 2005, 2004 and 2003, respectively.

**Stock-Based Compensation.** We issue awards under incentive compensation plans as described in Note 7. On January 5, 2003, we adopted the prospective transition provisions of SFAS No. 123, *Accounting and Disclosure of Stock-Based Compensation*, as amended by SFAS No. 148, *Accounting for Stock-Based Compensation-Transition and Disclosure* ("SFAS No. 148"). By electing the prospective transition method of SFAS No. 148, our results of operations and our financial position are not affected by stock compensation awards granted prior to January 5, 2003. We recognized approximately \$1.7 million (\$1.3 million after-tax), and \$5.2 million (\$3.6 million after-tax) and \$0.6 million (\$.04 million after-tax) of stock-based employee compensation in 2005, 2004 and 2003, respectively. For

## Russell Corporation and Subsidiaries

## 2005 Form 10-K Annual Report

stock compensation awards granted prior to January 5, 2003, we used the intrinsic value approach under Accounting Principles Board Opinion No. 25, *Accounting for Stock Issued to Employees*. The table below presents a comparison of reported results versus pro forma results that assumes the fair value based method of accounting had been applied to all stock compensation awards granted. For the purposes of this disclosure, we estimated the fair value of employee stock options at the date of grant using the Black-Scholes option valuation model.

There were no options granted during fiscal 2005. The fair values derived for options granted during fiscal years 2004 and 2003 and key assumptions used to determine these values were as follows:

|   | 2004      | 2003      |
|---|-----------|-----------|
| Risk-free interest rate                   | 1.25%     | 1.25%     |
| Dividend yield                            | 1.00%     | 1.00%     |
| Volatility factor                         | .361      | .361      |
| Weighted-average expected life of options | 2.0 years | 2.0 years |
| Estimated fair value per option           | \$3.88    | \$3.88    |

For purposes of calculating the pro forma disclosures below, the estimated fair value of the options is amortized to expense over the options' vesting period.

| (In thousands, except per share data)  | 2005             | 2004     | 2003     |
|--|------------------|----------|----------|
| Reported net income  | <b>\$34,430</b>  | \$47,936 | \$43,039 |
| Stock-based employee compensation, net of tax, assuming SFAS No. 148 was applied | <b>(69)</b>      | (268)    | (1,171)  |
| Pro forma net income   | <b>\$ 34,361</b> | \$47,668 | \$41,868 |
| Reported net income per share – basic  | <b>\$ 1.04</b>   | \$ 1.47  | \$ 1.33  |
| Pro forma net income per share – basic   | <b>\$ 1.04</b>   | \$ 1.46  | \$ 1.29  |
| Reported net income per share – diluted  | <b>\$ 1.03</b>   | \$ 1.46  | \$ 1.32  |
| Pro forma net income per share – diluted   | <b>\$ 1.03</b>   | \$ 1.45  | \$ 1.28  |

**Concentrations of Credit Risk and Financial Instruments.** Except for Wal-Mart, we do not have significant concentrations of credit risk. Our trade accounts receivable are comprised of balances due from a large number of diverse customers. Our top ten customers accounted for approximately 38.9%, 44.0%, and 46.0% of our gross sales in 2005, 2004 and 2003, respectively. We believe that risk of loss associated with our trade accounts receivable is adequately provided for in the allowance for doubtful accounts.

Wal-Mart and its subsidiaries represented 12.5% and 13.7% of our net accounts receivable at December 31, 2005 and January 1, 2005, respectively.

**Foreign Currency Translation.** The translation of the applicable currencies into United States dollars is performed for balance sheet accounts using current exchange rates in effect at the balance sheet date and for revenue and expense accounts using a weighted average exchange rate during the period. Any related translation adjustments are recorded directly in stockholders' equity. Foreign currency transaction gains and losses are reflected in earnings in the accompanying financial statements.

**Accounting for Derivatives.** We are exposed to market risks relating to fluctuations in interest rates, currency exchange rates and commodity prices. Our financial risk management objectives are to minimize the potential impact of interest rate, foreign exchange rate and commodity price fluctuations on our earnings, cash flows and equity. To manage these risks, we may use, from time to time, various derivative instruments, including interest rate swap agreements, commodity futures contracts and forward currency exchange contracts.

We account for derivatives under the provisions of SFAS No. 133, *Accounting for Derivative Instruments and Hedging Activities*. On the date we enter into a derivative contract, we designate derivatives as either a hedge of a recognized asset or liability or an unrecognized firm commitment (fair value hedge), or a hedge of a forecasted transaction, or of the variability of cash flows to be received or paid related to a recognized asset or liability (cash flow hedge).

For fair value hedges, both the effective and ineffective portion of the changes in the fair value of the derivative, along with the gain or loss on the hedged item that is attributable to the hedged risk, are recorded in earnings. The effective portion of changes in fair value of a derivative that is designated as a cash flow hedge is recorded in accumulated other comprehensive income or loss. When the hedged item is realized, the gain or loss included in accumulated other comprehensive income or loss is relieved. Any ineffective portion of the changes in the fair values of derivatives used as cash flow hedges are reported in the consolidated statements of income.

We document hedge relationships, including identification of the hedging instruments and the hedged items, as well as our risk management objectives and strategies for undertaking the hedge transaction, at the inception of each

## Russell Corporation and Subsidiaries

# 2005 Form 10-K Annual Report

hedge transaction. Derivatives are recorded in the consolidated balance sheets at fair value. We formally assess, both at inception and at least quarterly thereafter, whether the derivatives that are used in hedging transactions are highly effective in offsetting changes in either the fair values or cash flows of the hedged item.

**Earnings Per Common Share.** We report earnings per common share in accordance with SFAS No. 128, *Earnings Per Share*. Basic earnings per common share is computed using the weighted-average number of common shares outstanding during the period without consideration of common stock equivalents. Diluted earnings per common share is computed using the weighted-average number of common shares outstanding plus common stock equivalents (employee stock options, restricted stock grants and other performance awards) unless such common stock equivalents are anti-dilutive. (See Note 10.)

**Fiscal Year.** Our fiscal year ends on the Saturday nearest to January 1, which periodically results in a fiscal year of 53 weeks. Fiscal years 2005, 2004 and 2003 ended on December 31, 2005, January 1, 2005 and January 3, 2004, respectively, and each contained 52 weeks.

**New Accounting Pronouncements.** In December 2004, the Financial Accounting Standards Board ("FASB") issued SFAS No. 123 (revised 2004), *Share-Based Payment* ("SFAS No. 123R") which is a revision of SFAS No. 123. SFAS No. 123R supersedes APB No. 25 and amends SFAS No. 95, *Statement of Cash Flow*. Generally, the approach in SFAS No. 123R is similar to the approach described in SFAS No. 123. However, SFAS No. 123R requires all share-based payments to employees, including grants of employee stock options, to be recognized in the income statement based on their fair values. Pro forma disclosure will no longer be an alternative. SFAS No. 123R is effective for fiscal 2006.

SFAS No. 123R permits public companies to adopt its requirements using one of two methods:

1.) A "modified prospective" method in which compensation cost is recognized beginning with the effective date (a) based on the requirements of SFAS No. 123R for all share-based payments granted after the effective date and (b) based on SFAS No. 123 for all awards granted to employees prior to the effective date of SFAS No. 123R that remain unvested on the effective date.

2.) A "modified retrospective" method which includes the requirements of the modified prospective method described above, but also permits entities to restate the amounts previously recognized under SFAS No. 123 for purposes of pro forma disclosures either for (a) all prior periods presented or (b) prior interim periods in the year of adoption.

The Company plans to adopt SFAS No. 123R using the modified prospective method. The Company does not expect the adoption of SFAS No. 123R to have a material impact on its results of operations.

In November 2004, the FASB issued SFAS No. 151, *Inventory Costs — an Amendment of ARB No. 43, Chapter 4* ("SFAS No. 151"), which is the result of the FASB's efforts to converge U.S. accounting standards for inventory with International Accounting Standards. SFAS No. 151 requires abnormal amounts of idle facility expense, freight, handling costs, and wasted material to be recognized as current-period charges. It also requires that allocation of fixed production overheads to the costs of conversion be based on the normal capacity of the production facilities. SFAS No. 151 is effective for inventory costs incurred during fiscal years beginning after June 15, 2005. The Company does not expect the adoption of SFAS No. 151 to have a material impact on its results of operations.

**Foreign Currencies.** Assets and liabilities recorded in foreign currencies on the books of foreign subsidiaries whose functional currency is other than the U.S. dollar are translated at the exchange rate in effect on the balance sheet date. Revenues, costs and expenses are translated at average rates of exchange prevailing during the year. Translation adjustments resulting from this process are charged or credited to accumulated other comprehensive income or loss. The cumulative translation adjustments included in accumulated other comprehensive loss in the consolidated balance sheets were \$10.3 million and \$5.8 million at December 31, 2005 and January 1, 2005, respectively. Transaction gains or losses result from a change in exchange rates between the functional currency of our foreign subsidiaries and other currencies in which they conduct their business. Transaction gains and losses are included in other-net for the period in which the exchange rate changes.



## Russell Corporation and Subsidiaries

## 2005 Form 10-K Annual Report

**Pension Benefits.** We account for defined benefit pension plans in accordance with SFAS No. 87, *Employers' Accounting for Pensions*, which requires us to recognize pension costs and liabilities based on actuarial valuations. Inherent in these valuations are key assumptions including the discount rate at which the pension obligations could be effectively settled, the anticipated rate of future salary increases, and the assumed long-term rate of return on plan assets. In determining the discount rate, we consider current yields on high-quality fixed-income investments. The salary increase assumption is based upon historical experience and anticipated future management actions. The assumed long-term rate of return on plan assets is based upon the historical rate of return on the invested funds of the pension plan and projected future market returns.

**NOTE 2: LONG-TERM DEBT**

Long-term debt includes the following:

| (In thousands)   | 2005             | 2004      |
|--|------------------|-----------|
| Senior secured credit facilities (due April 2007):   |                  |           |
| \$300 million revolving credit facility  | <b>\$142,239</b> | \$110,056 |
| Term Loan  | -                | 10,000    |
| Senior Notes 9.25% (due 2010)  | <b>250,000</b>   | 250,000   |
| Frontier Yarns notes payable with annual payments of \$1.1 million due in monthly installments through July 2009; payments include interest at 7.00%; collateralized by equipment                                  | <b>3,412</b>     | 4,243     |
| Frontier Yarns capital lease obligation with annual payments of \$1.5 million due in various monthly and quarterly installments through June 2009; payments include interest at 7.04%; collateralized by equipment | <b>4,427</b>     | 5,534     |
| Other capital lease obligations  | <b>786</b>       | 26        |
|  | <b>400,864</b>   | 379,859   |
| Less current maturities  | <b>(2,067)</b>   | (6,938)   |
|  | <b>\$398,797</b> | \$372,921 |

On April 18, 2002, we issued \$250 million in principal amount of 9.25% Senior Notes (the "Senior Notes") that will mature in 2010. We sold these notes for 100% of their face amount. The Senior Notes were issued pursuant to an Indenture, dated as of April 18, 2002, between Wachovia Bank, N.A. and us and are fully and unconditionally guaranteed, jointly and severally, by most of our domestic subsidiaries. The Senior Notes (1) have interest payment dates of May 1 and November 1 of each year; (2) are redeemable after the dates and at the prices (expressed in percentages of principal amount on the redemption date) as set forth below:

| Year                       | Percentage |
|----------------------------|------------|
| May 1, 2006                | 104.6250%  |
| May 1, 2007                | 102.3125%  |
| May 1, 2008 and thereafter | 100.0000%  |

and (3) are senior unsecured obligations and are senior in right of payment to any of our future subordinated obligations.

On April 18, 2002, we also entered into new senior secured credit facilities (the "Facilities") concurrently with the closing of the Senior Notes offering. The new Facilities provide for a \$300 million senior secured revolving credit facility (the "Revolver") which is dependent on the levels of our eligible accounts receivable and inventory and a \$25 million senior secured term loan (the "Term Loan"). The Revolver matures on April 18, 2007. On April 6, 2005, we paid off the remaining \$10 million outstanding under our Senior Secured term loan that was originally set to mature ratably through December 2006. The Facilities provide for variable interest that, beginning in fiscal 2003, is adjusted quarterly based on our consolidated fixed coverage ratio and ranges from LIBOR plus 1.50% to LIBOR plus 2.75%, or Fleet National Bank's Base Rate to the Base Rate plus 1.25% for the Revolver, and LIBOR plus 2.00% to LIBOR plus 3.25%, or Fleet National Bank's Base Rate plus 0.50% to Base Rate plus 1.75% for the Term Loan. For the majority of 2005, variable interest on the Revolver was either LIBOR plus 2.00% (6.46% at December 31, 2005), or Base Rate plus 0.50% (7.75% at December 31, 2005), with an annual commitment fee on the unused portion of the Facilities of 0.375%. For the majority of 2004, our rate on the Revolver was LIBOR plus 2.0% (4.52% at January 1, 2005), or Base Rate plus 0.5% (5.75% at January 1, 2005) and on the Term Loan was LIBOR plus 2.5% (5.02% at January 1, 2005), or Base Rate plus 1.0% (6.25% at January 1, 2005), with an annual commitment fee on the unused portion of the Facilities of 0.375%.

## Russell Corporation and Subsidiaries

# 2005 Form 10-K Annual Report

We may choose LIBOR or base rate pricing and may elect interest periods of one, two, three, or six months for LIBOR borrowings (except that all swing line loans managed by the Administrative Agent under the Revolver will have base rate pricing or LIBOR pricing plus a 0.375% premium over the current Revolver spread).

The Revolver and the indenture governing the Senior Notes impose certain restrictions on us, including restrictions on our ability to: incur debts; grant liens; provide guarantees in respect of obligations of any other person; pay dividends; make loans and investments; sell our assets; issue redeemable preferred stock and non-guarantor subsidiary preferred stock; make redemptions and repurchases of capital stock; make capital expenditures; prepay, redeem or repurchase debt; engage in mergers or consolidation; engage in sale/leaseback transactions and affiliate transactions; change our business; amend certain debt and other material agreements, including the indenture governing the Senior Notes and other documents governing any subordinated debt that we may issue in the future; issue and sell capital stock of subsidiaries; and restrict distributions from subsidiaries. The Revolver requires us to achieve fixed charge coverage ratios of: 1.15 to 1.0 through the next to last day of fiscal year 2003; 1.2 to 1.0 through the next to last day of fiscal year 2004; and 1.25 to 1.0 thereafter. We also must maintain a maximum leverage ratio of: 3.75 to 1.0 through the next to last day of fiscal year 2003; and 3.5 to 1.0 thereafter. We were in compliance with these covenants at the end of fiscal year 2005.

On March 11, 2003, we amended the Revolver to, among other things, (1) lessen some of the restrictions on our ability to make acquisitions, (2) permit us to make additional investments and guarantees, and (3) allow us to repurchase a portion of our Senior Notes and capital stock, subject to annual limitations.

As of December 31, 2005, we had \$142.2 million in outstanding borrowings (under the Revolver) and \$12.8 million in outstanding letters of credit under the Facilities. As of December 31, 2005, we could have borrowed approximately \$106.5 million of additional funds under our Revolver.

Aggregate maturities of long-term debt, other than obligations under capital lease obligations, at December 31, 2005 are as follows:

| (In thousands) |           |
|----------------|-----------|
| 2006           | \$ 886    |
| 2007           | 143,200   |
| 2008           | 1,025     |
| 2009           | 540       |
| 2010           | 250,000   |
|                | <hr/>     |
|                | \$395,651 |

Future minimum lease payments under capital leases are as follows:

| (In thousands)                                 |          |
|--|----------|
| 2006   | \$ 1,620 |
| 2007   | 1,598    |
| 2008   | 1,591    |
| 2009   | 710      |
| 2010   | 97       |
| Thereafter                                     | 285      |
| Total future minimum lease payments            | 5,901    |
| Less amount representing interest              | (688)    |
| Present value of future minimum lease payments | 5,213    |
| Less current portion                           | (1,181)  |
|  | <hr/>    |
|  | \$ 4,032 |

Amortization expense of equipment acquired under capital leases is included in depreciation expense.

### NOTE 3: SHORT-TERM DEBT

As of December 31, 2005 and January 1, 2005, we had a line of credit agreement with the Bank of Scotland with outstanding borrowings of \$1.9 million and \$14.0 million, respectively. At December 31, 2005, we had availability under this line of credit of approximately \$15.9 million. The weighted-average interest rate on the line of credit was 5.8%, 4.5% and 5.7% for 2005, 2004 and 2003, respectively.

In addition, we had \$0.8 million and \$4.2 million at December 31, 2005 and January 1, 2005, respectively, outstanding under Frontier Yarn's advances against factored accounts receivables, which is a non-recourse agreement. The interest rate associated with the advances is prime plus 25 basis points on daily debit balances and prime minus 25 basis points on daily credit balances, which resulted in a 6.5% weighted-average interest rate for 2005. For 2004, the weighted-average interest rate was 3.9%.

## Russell Corporation and Subsidiaries

## 2005 Form 10-K Annual Report

**NOTE 4: DERIVATIVE AND OTHER FINANCIAL INSTRUMENTS**

We earn revenues and incur expenses in various parts of the world and, as a result, we are exposed to movement in foreign currency exchange rates. As of December 31, 2005, we have foreign exchange forward contracts expiring through the end of fiscal 2006 that are intended to reduce the effect of fluctuating foreign currencies on anticipated purchases of inventory and sales of goods denominated in currencies other than the functional currencies of our international subsidiaries. Gains and losses on the derivatives are intended to offset gains and losses on the hedged transactions in an effort to reduce the earnings volatility resulting from fluctuating foreign currency exchange rates. These foreign exchange forward contracts are accounted for as cash flow hedges. The principal currencies hedged include the U.S. dollar, European euro, British pound sterling, Japanese yen, Canadian dollar, and Australian dollar. During 2005, the change in fair value of the forward contracts decreased other accrued expenses and accumulated other comprehensive loss by \$0.7 million (\$0.4 million net of taxes). In 2004 and 2003, the change in fair value of the forward contracts increased other accrued expenses and accumulated other comprehensive loss by \$4.2 million (\$2.6 million net of taxes) and \$7.4 million (\$4.6 million net of taxes), respectively. In addition, realized losses reclassified to other-net in the consolidated statements of income amounted to \$5.8 million (\$3.7 million net of taxes), \$4.4 million (\$2.8 million net of taxes) and \$4.5 million (\$2.8 million net of taxes) in 2005, 2004 and 2003, respectively. At December 31, 2005, unrealized gain reported in other comprehensive loss was \$2.0 million (\$1.4 million net of taxes) and at January 1, 2005, unrealized loss reported in other comprehensive loss was \$4.5 million (\$2.8 million net of taxes) related to foreign currency cash flow hedges. The 2005 cash flow hedge unrealized gains/(losses) will be reclassified to earnings as the hedges mature in 2006. We also measure the effectiveness of the cash flow hedges at inception and at the end of each quarter thereafter. At December 31, 2005 and January 1, 2005, our cash flow hedges were effective. The amount of hedge ineffectiveness for the years ended December 31, 2005, January 1, 2005 and January 3, 2004 was not material.

**Other Financial Instruments.** At December 31, 2005 and January 1, 2005, the carrying value of financial instruments such as cash, trade accounts receivable and payables approximated their fair values, based on the short-term maturities of these instruments. The fair value of long-term debt is estimated using discounted cash flow analyses, based upon our incremental borrowing rates for similar types of borrowing arrangements.

The following table summarizes fair value information for derivative and other financial instruments:

| (In thousands)                                | 2005           |            | 2004           |             |
|---|----------------|------------|----------------|-------------|
|   | Carrying Value | Fair Value | Carrying Value | Fair Value  |
| ASSET (LIABILITY)                             |                |            |                |             |
| Short-term debt                               | \$ (2,689)     | \$ (2,689) | \$ (18,190)    | \$ (18,190) |
| Long-term debt<br>(including current portion) | (400,864)      | (405,208)  | (379,859)      | (395,085)   |
| Forward currency exchange contracts           | 2,177          | 2,177      | (4,513)        | (4,513)     |
| Investments<br>(trading portfolio)            | 11,082         | 11,082     | 10,531         | 10,531      |

**NOTE 5: EMPLOYEE RETIREMENT BENEFITS**

We have two qualified, noncontributory, defined benefit pension plans that cover substantially all of our United States employees and unfunded plans that provide retirement benefits in excess of qualified plan formulas or regulatory limitations for certain employees ("Retirement Plans"). Benefits for the Retirement Plans are generally based upon years of service and the employee's highest consecutive five years of compensation during the last ten years of employment. One of our qualified plans provides benefit payments of stated amounts for each year of credited service.

We fund the qualified plans by contributing annually the minimum amount required by the Employee Retirement Income Security Act. Additional contributions are sometimes needed to comply with funding requirements in our principal debt agreement. We expect to contribute approximately \$5.0 million to the Retirement Plans in fiscal 2006. As part of the restructuring plans announced in January 2006, the Company will change its retirement program. Effective April 1, 2006, the Company will freeze the current qualified defined benefit plans and will significantly improve the 401(k) employee savings plan.

Our investment strategy for the Retirement Plans is to maximize the long-term rate of return on plan assets within an acceptable level of risk. The investment policy establishes a target allocation for each asset class, and the asset classes are periodically rebalanced. Target allocations are 65% equity investments and 35% fixed income investments, but there are allowable ranges.

## Russell Corporation and Subsidiaries

## 2005 Form 10-K Annual Report

The percentage of fair value of total plan assets by asset category as of the measurement date (which is January 1 each year) is as follows:

|                           | 2005   | 2004   |
|---------------------------|--------|--------|
| ASSET CATEGORY            |        |        |
| Equity funds              | 75.7%  | 75.1%  |
| Fixed income funds        | 23.2%  | 24.5%  |
| Cash and cash equivalents | 1.1%   | 0.4%   |
| Total                     | 100.0% | 100.0% |

Plan assets at December 31, 2005, and January 1, 2005, include 600,960 shares of the Company's common stock having a market value of \$8.1 million and \$11.7 million, respectively. Dividends paid to the plan by the Company were \$0.1 million in 2005, 2004 and 2003.

The following table sets forth changes in the benefit obligation, plan assets and funded status:

| (In thousands)                          | 2005      | 2004      |
|---|-----------|-----------|
| CHANGE IN BENEFIT OBLIGATION            |           |           |
| Benefit obligation at beginning of year | \$192,446 | \$170,737 |
| Service cost                            | 5,893     | 4,936     |
| Interest cost                           | 11,602    | 10,933    |
| Actuarial loss                          | 15,516    | 13,104    |
| Benefits paid                           | (9,282)   | (9,499)   |
| Acquisitions                            | —         | 2,235     |
| Plan amendments                         | 462       | —         |
| Benefit obligation at end of year       | \$216,637 | \$192,446 |

The accumulated benefit obligation for the Retirement Plans was \$197.2 million and \$179.0 million at December 31, 2005 and January 1, 2005, respectively.

| (In thousands)                                 | 2005      | 2004      |
|--|-----------|-----------|
| CHANGE IN PLAN ASSETS                          |           |           |
| Fair value of plan assets at beginning of year | \$127,949 | \$112,943 |
| Actual return on plan assets                   | 2,095     | 12,749    |
| Company contributions                          | 14,934    | 10,412    |
| Acquisitions                                   | —         | 1,344     |
| Benefits paid                                  | (9,282)   | (9,499)   |
| Fair value of plan assets at end of year       | \$135,696 | \$127,949 |

| (In thousands)  | 2005       | 2004       |
|---|------------|------------|
| RECONCILIATION OF FUNDED STATUS TO ACCRUED BENEFIT COST |            |            |
| Unfunded status of the plan                             | \$(80,941) | \$(64,497) |
| Unrecognized prior service cost                         | 1,093      | 874        |
| Unrecognized net actuarial loss                         | 73,481     | 52,348     |
| Accrued benefit cost                                    | \$(6,367)  | \$(11,275) |

| (In thousands)  | 2005       | 2004       |
|---|------------|------------|
| AMOUNTS RECOGNIZED IN THE CONSOLIDATED BALANCE SHEETS |            |            |
| Accrued benefit cost                                  | \$ (6,367) | \$(11,275) |
| Additional minimum liability                          | (55,410)   | (39,831)   |
| Intangible asset                                      | 678        | 596        |
| Accumulated other comprehensive loss (pre-tax)        | 54,732     | 39,235     |
| Net amount recognized                                 | \$(6,367)  | \$(11,275) |

Amortization of unrecognized prior service cost is recorded using the straight-line method over the average remaining service period of active employees. Amortization of actuarial losses are recorded using the minimum amortization required by the corridor approach. The corridor approach requires that the net actuarial loss in excess of 10 percent of the greater of the projected benefit obligation or the market-related value of the assets be amortized using the straight-line method over the average remaining service period of the active employees.

The after-tax minimum pension liability included in accumulated other comprehensive loss was \$33.2 million and \$24.3 million at December 31, 2005 and January 1, 2005, respectively.

A summary of the components of net periodic pension cost is as follows:

| (In thousands)                          | 2005      | 2004     | 2003     |
|---|-----------|----------|----------|
| COMPONENTS OF NET PERIODIC BENEFIT COST |           |          |          |
| Service cost                            | \$ 5,893  | \$ 4,936 | \$ 5,045 |
| Interest cost                           | 11,602    | 10,933   | 10,493   |
| Expected return on plan assets          | (11,239)  | (10,912) | (11,005) |
| Net amortization and deferral           | 3,769     | 1,334    | (452)    |
| Net periodic pension cost               | \$ 10,025 | \$ 6,291 | \$ 4,081 |

The weighted average assumptions used to compute pension amounts were as follows:

|                                | 2005  | 2004  |
|--------------------------------|-------|-------|
| Discount rate                  | 5.70% | 5.90% |
| Expected return on plan assets | 8.50% | 8.50% |
| Rate of compensation increase  | 3.00% | 3.00% |

The expected return on plan assets is based upon the historical rate of return on the invested funds of the plans and projected future market returns.

## Russell Corporation and Subsidiaries

**2005 Form 10-K Annual Report**

The following table shows the expected benefit payments to be made from the Retirement Plans as of December 31, 2005 (in thousands):

| Fiscal Years          | Benefit Payments |
|-----------------------|------------------|
| 2006                  | \$ 9,077         |
| 2007                  | 9,137            |
| 2008                  | 9,398            |
| 2009                  | 9,684            |
| 2010                  | 9,940            |
| Five years thereafter | \$57,422         |

In addition to our Retirement Plans, we have five savings plans that are qualified under Section 401(k) of the Internal Revenue Code and a non-qualified plan (Savings Plans). Our Savings Plans allow substantially all United States employees to defer portions of their annual compensation and to participate in Company matching and discretionary contributions. Compensation expense associated with these plans was \$1.3 million in 2005, \$1.0 million in 2004 and \$0.9 million in 2003.

**NOTE 6: INCOME TAXES**

Foreign operations contributed \$33.7 million, \$18.1 million and \$1.3 million of our income before income taxes in 2005, 2004 and 2003, respectively. In 2005 and 2004, foreign operations in the United Kingdom, Honduras and Ireland were the primary contributors to our foreign income.

Significant components of the provision for income taxes are as follows:

| (In thousands) | 2005              |                 | 2004              |           | 2003              |          |
|----------------|-------------------|-----------------|-------------------|-----------|-------------------|----------|
|                | Currently Payable | Deferred        | Currently Payable | Deferred  | Currently Payable | Deferred |
| Federal        | <b>\$(2,558)</b>  | <b>\$ 4,815</b> | \$19,036          | \$ 4,025  | \$15,826          | \$ 6,224 |
| State          | <b>233</b>        | <b>(1,503)</b>  | 558               | 1,570     | 42                | (2,127)  |
| Foreign        | <b>6,552</b>      | <b>1,430</b>    | 2,313             | (7,511)   | 639               | 335      |
| Totals         | <b>\$ 4,227</b>   | <b>\$ 4,742</b> | \$21,907          | \$(1,916) | \$16,507          | \$ 4,432 |

Our effective tax rate for 2005 of 20.7% decreased 8.7 and 12 percentage points from 29.4% and 32.7% in fiscal 2004 and 2003, respectively. The lower rate in 2005 is mainly due to the recognition of the majority of profits in lower tax countries and resolution of certain deferred tax matters. The lower rate in 2004 is primarily due to a benefit resulting from the closure of federal tax audits for 2002 and prior years along with the effects of our foreign operations. In 2003 there were \$2.6 million of non-recurring tax benefits and other deferred tax adjustments realized.

## Russell Corporation and Subsidiaries

## 2005 Form 10-K Annual Report

Following is a reconciliation of income tax expense or benefit to the expected amount computed by applying the statutory federal income tax rate of 35% to income before income taxes:

| (In thousands)  | 2005            | 2004      | 2003     |
|---|-----------------|-----------|----------|
| Taxes at statutory rate on income before income taxes           | <b>\$15,190</b> | \$ 23,774 | \$22,392 |
| State income taxes (benefit), net of federal income tax benefit | <b>(2,072)</b>  | 1,827     | (836)    |
| Tax effects of foreign operations – net                         | <b>(9,243)</b>  | (2,716)   | (4,612)  |
| United Kingdom branch tax liability                             | <b>817</b>      | 10,209    | –        |
| Change in valuation allowance on foreign/state NOLs             | <b>3,856</b>    | (10,278)  | 5,931    |
| Change in reserves  | <b>2,921</b>    | (1,577)   | (620)    |
| State income taxes rate change                                  | <b>(2,835)</b>  | –         | –        |
| Other – net   | <b>335</b>      | (1,248)   | (1,316)  |
|   | <b>\$ 8,969</b> | \$ 19,991 | \$20,939 |

Deferred income taxes reflect the tax effects of temporary differences between the carrying amounts of assets and liabilities for financial reporting purposes and the amounts used for income tax purposes. Significant components of deferred tax liabilities and assets as of December 31, 2005 and January 1, 2005, are as follows:

| (In thousands)   | 2005             | 2004     |
|--|------------------|----------|
| Deferred tax liabilities:                                    |                  |          |
| Property, plant and equipment                                | <b>\$ 18,820</b> | \$20,473 |
| Inventories  | <b>3,140</b>     | 4,979    |
| Acquired intangibles   | <b>20,862</b>    | 22,004   |
| Deferred income  | <b>17,537</b>    | 13,272   |
| Other  | <b>18,638</b>    | 19,670   |
| Total deferred tax liabilities                               | <b>78,997</b>    | 80,398   |
| Deferred tax assets:   |                  |          |
| Pension and post-employment obligations                      | <b>21,635</b>    | 17,581   |
| Accounts receivable  | <b>4,842</b>     | 6,966    |
| Federal, foreign and state net operating loss carry forwards | <b>26,871</b>    | 25,513   |
| Employee benefits  | <b>12,917</b>    | 12,049   |
| Other  | <b>1,818</b>     | 3,145    |
| Total deferred tax assets                                    | <b>68,083</b>    | 65,254   |
| Valuation allowance for deferred tax assets                  | <b>(13,054)</b>  | (9,196)  |
| Net deferred tax assets                                      | <b>55,029</b>    | 56,058   |
| Net deferred tax liabilities                                 | <b>\$ 23,968</b> | \$24,340 |

Net operating loss carry forwards (NOLs) are available to offset future earnings within the time periods specified by law. At December 31, 2005, we had U.S. state NOLs of approximately \$373 million expiring in 2013 through 2020 and U.S. federal NOLs of approximately \$4.7 million specifically related to the Brooks acquisition, subject to change in ownership limitation, which should be utilized before expiration in 2020 through 2024. International NOLs total approximately \$30.1 million. The international NOLs pertain primarily to our United Kingdom and Australian operations. NOLs can be carried forward indefinitely in the United Kingdom and Australia with “same business” and ownership tests, respectively.

In 2003, we increased our valuation allowance by \$5.9 million for additional NOLs generated in our international operations. In 2004, we decreased our valuation allowance by \$10.3 million primarily in anticipation of utilizing NOLs previously generated in our United Kingdom operations. Because our United Kingdom operations function as a branch of the U.S. for income tax purposes, a corresponding deferred tax liability was set up to offset the United Kingdom NOL deferred tax asset. In 2005, we increased our valuation allowance by \$3.9 million primarily for additional NOLs generated in U.S. states.

On October 22, 2004, the President signed the American Jobs Creation Act of 2004 (the “Act”). The Act, among other things, provides a temporary incentive for U.S. corporations to repatriate accumulated income earned outside the U.S. by providing an 85% dividends received deduction for certain dividends from controlled foreign operations. We have evaluated the repatriation provisions of the Act and determined that these provisions will not have a significant impact on our results. It is our current intention to continue to indefinitely reinvest earnings of our international subsidiaries; therefore, we do not provide for federal income taxes on their undistributed earnings. At December 31, 2005, we had not provided for federal income taxes on earnings of international subsidiaries of approximately \$53.9 million. If these earnings are distributed in the form of dividends or otherwise, we would be subject to both U.S. income taxes and withholding taxes in the various international jurisdictions. It is not practical for us to determine the amount of unrecognized deferred U.S. income tax liability because of the complexities associated with the hypothetical calculation. Withholding taxes of approximately \$2.7 million would be payable if all previously unremitted earnings as of December 31, 2005, were remitted to the U.S. parent company.

## Russell Corporation and Subsidiaries

## 2005 Form 10-K Annual Report

**NOTE 7: STOCK RIGHTS PLAN AND STOCK COMPENSATION PLANS**

On September 15, 1999, the Board of Directors declared a dividend, which was issued on October 25, 1999, of one Right for each share of common stock outstanding. Each Right, when exercisable, entitles the holder to purchase a unit of one one-hundredth share of Series A Junior Participating Preferred Stock, par value \$0.01, at a purchase price of \$85. Upon certain events relating to the acquisition of, or right to acquire, beneficial ownership of 15% or more of the Company's outstanding common stock by a third party, or a change in control of the Company, the Rights entitle the holder to acquire, after the Rights are no longer redeemable by the Company, shares of common stock for each Right held at a significant discount to market. The Rights will expire on October 25, 2009, unless redeemed earlier by the Company at \$0.01 per Right under certain circumstances.

Our Executive Incentive Plan permits us to issue equity-based compensation awards in several forms to all officers and key employees of the Company and its subsidiaries. Under the plan, we may issue restricted stock, incentive stock options, nonqualified stock options, reload stock options, bonus shares, deferred shares, stock appreciation rights, performance shares, and performance unit awards.

Most of our salaried employees, including officers, are eligible to participate in the Russell Corporation 2000 Stock Option Plan (2000 Option Plan). Awards under the 2000 Option Plan also may be made to consultants. The 2000 Option Plan allows us to grant awards in a variety of forms, including incentive stock options, nonqualified stock options, reload stock options, restricted shares, bonus shares, deferred shares, freestanding stock appreciation rights, tandem stock appreciation rights, performance units, and performance shares.

Under the Executive Incentive Plan, the 2000 Option Plan and predecessor stock option plans, a total of 2,910,036 shares of common stock were reserved for issuance at December 31, 2005. The options are granted at a price equal to the stock's fair market value at the date of grant. All options granted prior to 1999 are primarily exercisable two years after the date of grant and expire 10 years after the date of grant. The stock options that were granted in 1999 and later are exercisable equally over periods of either two or four years and expire 10 years after the date of grant. The following table summarizes the status of options under the Executive Incentive Plan, 2000 Option Plan and predecessor plans:

|                                  | 2005             |                                 | 2004      |                                 | 2003      |                                 |
|----------------------------------|------------------|---------------------------------|-----------|---------------------------------|-----------|---------------------------------|
|                                  | Shares           | Weighted-Average Exercise Price | Shares    | Weighted-Average Exercise Price | Shares    | Weighted-Average Exercise Price |
| Outstanding at beginning of year | <b>3,280,057</b> | <b>\$19.91</b>                  | 3,695,689 | \$20.05                         | 4,367,793 | \$19.92                         |
| Granted at fair value            | —                | \$ —                            | 1,005     | \$18.88                         | 70,650    | \$19.48                         |
| Exercised                        | <b>271,844</b>   | <b>\$15.51</b>                  | 196,788   | \$15.16                         | 340,539   | \$15.28                         |
| Expired                          | <b>72,400</b>    | <b>\$30.00</b>                  | 12,380    | \$16.76                         | 85,800    | \$27.50                         |
| Forfeited                        | <b>256,351</b>   | <b>\$20.67</b>                  | 207,469   | \$23.97                         | 316,415   | \$21.36                         |
| Outstanding at end of year       | <b>2,679,462</b> | <b>\$20.03</b>                  | 3,280,057 | \$19.91                         | 3,695,689 | \$20.05                         |
| Exercisable at end of year       | <b>2,666,956</b> | <b>\$20.04</b>                  | 3,209,549 | \$19.98                         | 3,209,053 | \$20.62                         |

The range of exercise prices of the outstanding and exercisable options are as follows at December 31, 2005:

| Exercise Price    | Options Exercisable |                                 | Options Outstanding          |                                 |  |
|-------------------|---------------------|---------------------------------|------------------------------|---------------------------------|--|
|                   | Number of Shares    | Weighted-Average Exercise Price | Number of Outstanding Shares | Weighted-Average Exercise Price | Weighted-Average Remaining Life in Years |
| \$11.96 – \$15.09 | 20,495              | \$14.25                         | 21,226                       | \$14.28                         | 5.2                                      |
| \$15.10 – \$15.93 | 1,080,966           | \$15.13                         | 1,084,212                    | \$15.13                         | 4.1                                      |
| \$15.94 – \$19.00 | 132,392             | \$17.50                         | 140,921                      | \$17.49                         | 5.5                                      |
| \$19.01 – \$19.41 | 398,453             | \$19.35                         | 398,453                      | \$19.35                         | 3.9                                      |
| \$19.42 – \$24.37 | 329,384             | \$22.19                         | 329,384                      | \$22.19                         | 2.8                                      |
| \$24.38 – \$30.87 | 705,266             | \$27.60                         | 705,266                      | \$27.60                         | 2.0                                      |
|                   | <b>2,666,956</b>    | <b>\$20.04</b>                  | <b>2,679,462</b>             | <b>\$20.03</b>                  | <b>3.4</b>                               |

## Russell Corporation and Subsidiaries

## 2005 Form 10-K Annual Report

Under the Russell Corporation 2000 Non-Employee Directors' Compensation Plan (the "Directors' Plan"), which replaced the Russell Corporation 1997 Non-Employee Directors' Stock Grant, Stock Option and Deferred Compensation Plan (the "Prior Plan"), each non-employee director ("Eligible Director") receives annually a fee of \$35,000, to be paid in quarterly installments of \$8,750.

In addition, effective January 1, 2003, a stock retainer deferral account (a "deferral account") was established for each non-employee director in lieu of stock options, which had been granted to non-employee directors prior to that time. Immediately following each annual meeting each non-employee director's deferral account will be credited with shares of common stock having a market value of \$25,000. In addition, on each dividend payment date, each deferral account will be credited with additional shares of common stock equal to the number of shares of common stock, which could be acquired with the dividends paid on the shares of common stock in the deferral account based on the market value of such shares on such date. The shares in a deferral account will be paid to a non-employee director on the earlier of the first anniversary of the date such director ceased to be a director of the Company or the day after such director ceases to be a director following such director reaching age 70. Eligible Directors also may elect to receive all or a portion of their annual fees in shares or deferred shares.

In 2005, 12,708 deferred shares were granted at a price of \$17.70 and in 2004, 10,464 deferred shares were granted at a price of \$18.51. Options granted prior to 2003 under the Directors' Plan vest over 1 year and expire 10 years after the date of grant; whereas, options granted under the Prior Plan vest over three years and expire 10 years after the date of grant. Options to purchase an aggregate of 169,890 shares at prices ranging from \$16.28 to \$27.50 are outstanding under the Directors' Plan and the Prior Plan at December 31, 2005.

**NOTE 8: COMMITMENTS AND CONTINGENCIES**

**Purchase and Lease Commitments.** At December 31, 2005, we have commitments to spend approximately \$3.9 million for capital improvements. Our remaining commitments under noncancelable operating leases with initial or remaining terms of one year or more are as follows:

| (In thousands) | Third Parties | Related Party <sup>(1)</sup> | Total    |
|----------------|---------------|------------------------------|----------|
| 2006           | \$9,488       | \$2,561                      | \$12,049 |
| 2007           | 7,073         | 2,596                        | 9,669    |
| 2008           | 5,251         | 2,631                        | 7,882    |
| 2009           | 3,234         | 2,667                        | 5,901    |
| 2010           | 2,968         | 1,794                        | 4,762    |
| Thereafter     | 2,455         | —                            | 2,455    |
|                | \$30,469      | \$12,249                     | \$42,718 |

(1) Refer to Note 14 for more information.

Lease and rental expense for fiscal years 2005, 2004 and 2003 was \$11.9 million, \$10.2 million and \$7.6 million, respectively.

We had \$23.0 million outstanding under letters of credit at December 31, 2005, of which \$12.6 million related to the purchase of inventories, \$9.8 million related to workers' compensation self-insured programs and customs bonds, and \$0.6 million related to utility bonds and other matters. All outstanding letters of credit are set to expire in 2006. We have \$189.4 million of unconditional purchase obligations which include guaranteed minimums for utilities and for royalties and obligations under advertising contractual arrangements, cotton purchase obligations and capital expenditure commitments.

**Litigation**

We were a co-defendant in *Locke, et al. v. Russell Corporation, et al.* filed on January 13, 2000, in the Circuit Court of Jefferson County, Alabama. Fifteen families who own property on Lake Martin in the Raintree Subdivision in Alexander City, Alabama, were the original plaintiffs in the case, which sought unspecified money damages for trespass and nuisance. A complaint substantially identical to the one filed in the *Locke* case was filed on November 20, 2001, in the Circuit Court of Jefferson County, Alabama, by two residents of the Raintree Subdivision (*Gould v. Russell Corporation, et al.*). These cases have been settled on terms that are not materially adverse to us.



## Russell Corporation and Subsidiaries

# 2005 Form 10-K Annual Report

We are a party to various other lawsuits arising out of the normal conduct of our business. We do not believe that any of these matters, if adversely determined, would have a material adverse effect upon us.

## Other

The U.S.-Dominican Republic-Central America Free Trade Agreement (DR-CAFTA), which was signed into law by President Bush on August 2, 2005, includes a number of provisions that will affect textile and apparel trade between the seven signatory countries (U.S., Dominican Republic, Costa Rica, El Salvador, Guatemala, Honduras, and Nicaragua). DR-CAFTA partners have agreed to terminate certain tariffs on imports from other countries that have also ratified the agreement. Additionally, the agreement provides for the possible retroactive recovery of the import duties paid in the U.S. from January 1, 2004 through the operational effective date. Until the provisions of DR-CAFTA are finalized, Russell will continue to pay the related duties. The amount of the benefit for any retroactive refund claim, if any, cannot be estimated at this time, and will not be recorded until the amount is probable of collection and is reasonably estimable.

During the third quarter of 2005, the Company incurred damage to certain work in process and finished goods inventory as a result of Hurricane Katrina. The Company has filed a claim with the insurer for approximately \$2.9 million, net of a deductible. The Company also plans to pursue a business interruption claim with its insurer related to business losses attributed to Hurricane Katrina. The ultimate outcome of this claim cannot be determined at December 31, 2005.

## NOTE 9: SEGMENT INFORMATION

We operate our global business primarily in two reportable segments: Sporting Goods and Activewear. The Sporting Goods segment consists of sports apparel, sports equipment and athletic footwear, which are sold principally under the brands *Russell Athletic*®, *Spalding*®, *Brooks*®, *American Athletic*®, *Huffy Sports*®, *Mossy Oak*®, *Moving Comfort*®, *Bike*®, *Dudley*®, and *Sherrin*®. We market and distribute products in the Sporting Goods segment primarily through sporting goods dealers, specialty running stores, department and sports specialty stores, and college stores. Products in the Sporting Goods segment are primarily sourced.

The Activewear segment consists of our basic, performance and careerwear apparel products, such as t-shirts, sweatshirts and sweatpants, knit shirts, socks, and career wear. Products in the Activewear segment are sold principally under the *JERZEES*® and *Cross Creek*® brands through mass merchandisers, distributors, screen printers, and embroiderers. Products in the Activewear segment are primarily manufactured by the Company utilizing a combination of owned facilities and third-party contractors.

Other segments that do not meet the quantitative thresholds for determining reportable segments primarily include our fabrics division, custom private label business and Frontier Yarns. These are included in the "All Other" data presented herein.

Prior to 2005, we operated our business along distribution channels and reported two segments: Domestic and International Apparel. In 2005 and after several acquisitions in prior years that have redefined Russell as an authentic athletic and sporting goods company, we have realigned our operations by brands and products. Accordingly, the segment data presented herein for 2004 has been restated to present our segment data on the new basis of segment reporting.

Our management evaluates performance and allocates resources based on profit or loss from operations before interest and income taxes (segment operating income). Segment operating income as presented by us may not be comparable to similarly titled measures used by other companies. The accounting policies of the reportable segments are the same as those described in Note 1. Except for transactions with Frontier Yarns, intersegment transfers are primarily recorded at cost, with no intercompany profit or loss on intersegment transfers.

## Russell Corporation and Subsidiaries

## 2005 Form 10-K Annual Report

Following is selected financial data by reportable segment:

| (In thousands)    | 2005        | 2004        | 2003        |
|-------------------|-------------|-------------|-------------|
| <b>Net sales:</b> |             |             |             |
| Sporting Goods    | \$ 699,708  | \$ 582,967  | \$ 501,458  |
| Activewear        | 674,177     | 658,763     | 626,895     |
| All Other         | 60,720      | 56,522      | 57,910      |
| Total net sales   | \$1,434,605 | \$1,298,252 | \$1,186,263 |

|                                  |            |            |            |
|----------------------------------|------------|------------|------------|
| <b>Segment operating income:</b> |            |            |            |
| Sporting Goods                   | \$ 41,184  | \$ 58,810  | \$ 52,204  |
| Activewear                       | 54,092     | 52,100     | 50,600     |
| All Other                        | 6,422      | 7,050      | 10,369     |
| Total segment operating income   | \$ 101,698 | \$ 117,960 | \$ 113,173 |

|   |           |           |           |
|---|-----------|-----------|-----------|
| <b>Depreciation &amp; amortization expense:</b> |           |           |           |
| Sporting Goods                                  | \$ 15,357 | \$ 12,373 | \$ 10,846 |
| Activewear                                      | 25,729    | 25,210    | 26,032    |
| All Other                                       | 6,063     | 6,202     | 4,105     |
| Corporate                                       | 5,184     | 4,237     | 3,953     |
| Total depreciation & amortization expense       | \$ 52,333 | \$ 48,022 | \$ 44,936 |

|                              |           |           |           |
|------------------------------|-----------|-----------|-----------|
| <b>Capital expenditures:</b> |           |           |           |
| Sporting Goods               | \$ 5,568  | \$ 4,655  | \$ 8,039  |
| Activewear                   | 27,889    | 25,694    | 26,762    |
| All Other                    | 1,815     | 718       | 1,246     |
| Corporate                    | 7,199     | 4,427     | 2,594     |
| Total capital expenditures   | \$ 42,471 | \$ 35,494 | \$ 38,641 |

|                |             |             |  |
|----------------|-------------|-------------|--|
| <b>Assets:</b> |             |             |  |
| Sporting Goods | \$ 561,777  | \$ 537,289  |  |
| Activewear     | 593,292     | 539,783     |  |
| All Other      | 62,497      | 65,722      |  |
| Corporate      | 93,745      | 111,315     |  |
| Total assets   | \$1,311,311 | \$1,254,109 |  |

A reconciliation of total segment operating income to consolidated income before income taxes is as follows:

| (In thousands)                          | 2005      | 2004      | 2003      |
|---|-----------|-----------|-----------|
| Total segment operating income          | \$101,698 | \$117,960 | \$113,173 |
| Unallocated amounts:                    |           |           |           |
| Corporate expenses                      | (19,146)  | (19,190)  | (12,229)  |
| Special charges                         | —         | —         | (7,303)   |
| Interest expense, net                   | (39,153)  | (30,843)  | (29,663)  |
| Consolidated income before income taxes | \$ 43,399 | \$ 67,927 | \$ 63,978 |

## Enterprise-wide Disclosures:

## Net Sales by Geographic Region

| (In thousands)     | 2005        | 2004        | 2003        |
|--------------------|-------------|-------------|-------------|
| United States      | \$1,234,267 | \$1,170,235 | \$1,084,184 |
| Europe             | 119,954     | 83,368      | 70,202      |
| Other              | 80,384      | 44,649      | 31,877      |
| Consolidated total | \$1,434,605 | \$1,298,252 | \$1,186,263 |

Revenues are attributed to countries based on the location of customers.

Gross sales to Wal-Mart and its subsidiaries represent approximately 16.9%, 19.3%, and 21.2% of our consolidated gross sales for fiscal 2005, 2004 and 2003, respectively. Sales to Wal-Mart and its subsidiaries were made by both the Sporting Goods and Activewear segments.

## Property, Plant and Equipment by Geographic Region

| (In thousands)             | 2005      | 2004      |
|----------------------------|-----------|-----------|
| United States              | \$240,136 | \$264,320 |
| Central America and Mexico | 72,188    | 56,233    |
| Europe                     | 2,701     | 1,653     |
| Other                      | 696       | 684       |
| Consolidated total         | \$315,721 | \$322,890 |

## NOTE 10: DILUTED WEIGHTED-AVERAGE COMMON SHARES OUTSTANDING

Our diluted weighted-average common shares outstanding are calculated as follows:

|   | 2005       | 2004       | 2003       |
|---|------------|------------|------------|
| Basic weighted-average common shares outstanding  | 33,057,179 | 32,668,376 | 32,376,617 |
| Net common shares underlying unissued restricted stock and issuable on exercise of dilutive stock options | 236,721    | 229,183    | 349,855    |
| Diluted weighted-average common shares outstanding  | 33,293,900 | 32,897,559 | 32,726,472 |

Options to purchase 1.5 million, 1.7 million and 2.0 million shares of our common stock were excluded from the computation of diluted weighted-average common shares outstanding for the years ended December 31, 2005, January 1, 2005 and January 3, 2004, respectively, because the exercise prices of the options exceeded the average market price.

## Russell Corporation and Subsidiaries

## 2005 Form 10-K Annual Report

**NOTE 11: SUMMARY OF QUARTERLY RESULTS OF OPERATIONS (UNAUDITED)**

The following is a summary of unaudited quarterly results of operations (in thousands, except per share data):

| Year ended<br>December 31, 2005 | Quarter ended |           |           |                        |
|---------------------------------|---------------|-----------|-----------|------------------------|
|                                 | April 3       | July 3    | Oct. 2    | Dec. 31 <sup>(1)</sup> |
| Net sales                       | \$313,242     | \$342,099 | \$424,632 | \$354,631              |
| Gross profit                    | 85,891        | 90,204    | 117,392   | 100,081                |
| Net income                      | 2,182         | 4,664     | 15,760    | 11,825                 |
| Net income per<br>common share: |               |           |           |                        |
| Basic                           | \$ 0.07       | \$ 0.14   | \$ 0.48   | \$ 0.37                |
| Diluted                         | \$ 0.07       | \$ 0.14   | \$ 0.47   | \$ 0.36                |

| Year ended<br>January 1, 2005   | Quarter ended |           |           |           |
|---------------------------------|---------------|-----------|-----------|-----------|
|                                 | April 4       | July 4    | Oct. 3    | Jan. 1    |
| Net sales                       | \$251,793     | \$289,771 | \$422,656 | \$334,032 |
| Gross profit                    | 64,633        | 80,345    | 121,803   | 97,099    |
| Net income                      | 531           | 10,162    | 26,938    | 10,305    |
| Net income per<br>common share: |               |           |           |           |
| Basic                           | \$ 0.02       | \$ 0.31   | \$ 0.82   | \$ 0.32   |
| Diluted                         | \$ 0.02       | \$ 0.31   | \$ 0.82   | \$ 0.31   |

(1) Fourth quarter of 2005 includes an income tax benefit of approximately \$1,803, or \$0.05 per diluted share, from the one-time resolution of certain tax matters relating to previous years. The fourth quarter effective tax rate was also positively affected from a shift in income to lower taxing jurisdictions (primarily foreign countries).

**NOTE 12: OTHER ASSETS**

Other assets are summarized as follows:

| (In thousands)  | 2005             | 2004      |
|---|------------------|-----------|
| Goodwill  | \$101,972        | \$ 98,695 |
| Other intangibles   | 138,495          | 137,870   |
| Debt issuance costs                                       | 16,396           | 16,967    |
|   | <b>256,863</b>   | 253,532   |
| Less accumulated amortization                             | (20,472)         | (14,758)  |
|   | <b>236,391</b>   | 238,774   |
| Investments (trading portfolio)                           | 11,082           | 10,531    |
| Investments in and advances to<br>unconsolidated entities | 2,512            | 2,838     |
| Other   | 2,497            | 1,658     |
|   | <b>\$252,482</b> | \$253,801 |

The changes in the carrying amount of goodwill by reportable segment are as follows:

| (In thousands)                           | Sporting Goods  | Activewear      |
|--|-----------------|-----------------|
| Balance at January 3, 2004               | \$24,652        | \$17,272        |
| Goodwill acquired during the year        | 59,546          | —               |
| Other                                    | (2,763)         | (12)            |
| <b>Balance at January 1, 2005</b>        | <b>\$81,435</b> | <b>\$17,260</b> |
| <b>Goodwill acquired during the year</b> | <b>—</b>        | <b>1,846</b>    |
| <b>Other</b>                             | <b>1,420</b>    | <b>11</b>       |
| <b>Balance at December 31, 2005</b>      | <b>\$82,855</b> | <b>\$19,117</b> |

Other intangibles are made up of the following:

| (In thousands)                         | December 31, 2005           |                             | January 1, 2005             |                             |
|--|-----------------------------|-----------------------------|-----------------------------|-----------------------------|
|  | Gross<br>Carrying<br>Amount | Accumulated<br>Amortization | Gross<br>Carrying<br>Amount | Accumulated<br>Amortization |
| Amortized                              |                             |                             |                             |                             |
| intangibles:                           |                             |                             |                             |                             |
| Patents and technology                 | \$ 8,640                    | \$(1,953)                   | \$ 8,405                    | \$ (673)                    |
| Customer relationships                 | 17,003                      | (1,308)                     | 17,003                      | —                           |
| Trademarks                             | 7,063                       | (2,043)                     | 6,755                       | (1,679)                     |
| License agreements                     | 3,823                       | (620)                       | 3,823                       | (273)                       |
| Other                                  | 559                         | (559)                       | 559                         | (366)                       |
| Total amortized<br>intangible assets   | \$ 37,088                   | \$(6,483)                   | \$ 36,545                   | \$(2,991)                   |
| Unamortized                            |                             |                             |                             |                             |
| intangibles:                           |                             |                             |                             |                             |
| Trademarks                             | \$ 88,054                   | \$ —                        | \$ 88,054                   | \$ —                        |
| Licensed agreements                    | 12,675                      | (396)                       | 12,675                      | (396)                       |
| Other                                  | 678                         | —                           | 596                         | —                           |
| Total unamortized<br>intangible assets | \$101,407                   | \$ (396)                    | \$101,325                   | \$ (396)                    |
| Total intangible assets                | \$138,495                   | \$(6,879)                   | \$137,870                   | \$(3,387)                   |

## Russell Corporation and Subsidiaries

## 2005 Form 10-K Annual Report

The amortization expense for the year ended December 31, 2005, January 1, 2005 and January 3, 2004 was \$3.5 million, \$1.4 million and \$0.8 million, respectively. The estimated amortization expense for the next five years is as follows:

| (In millions) | Amortization Expense |
|---------------|----------------------|
| 2006          | \$3.3                |
| 2007          | 3.3                  |
| 2008          | 3.3                  |
| 2009          | 2.6                  |
| 2010          | 2.5                  |

Investments in and advances to unconsolidated entities accounted for under the equity method were \$2.5 million and \$2.8 million at December 31, 2005 and January 1, 2005, respectively; while our equity in earnings were \$0.3 million in 2005, \$0.5 million in 2004 and \$3.4 million in 2003. The change in equity in earnings from 2003 to 2004 is the result of the consolidation of Frontier Yarns in 2004, which we accounted for under the equity method in 2003.

**NOTE 13: ACQUISITIONS**

On June 15, 2004, we acquired the net assets of AAI for approximately \$13 million. Founded in 1954, AAI manufactures a variety of products including basketball and volleyball equipment, athletic mats and gymnastics apparatus under a variety of brands, including American Athletic and BPI. AAI markets these products to high schools, universities, professional teams, and athletic clubs globally.

On July 19, 2004, we acquired the net assets of Huffly Sports, a division of Huffly Corporation, for approximately \$30 million. Huffly Sports sells basketball equipment, including backboards and inflatable balls under the *Huffly Sports*<sup>®</sup>, *Sure Shot*<sup>®</sup> and *Hydra Rib*<sup>®</sup> brands. Huffly Sports has held a license (which was assigned to us as part of the acquisition) with the National Basketball Association (“NBA”) for use of the NBA league and team logos for nearly a quarter century. Huffly Sports also licenses the NCAA<sup>®</sup> mark and has been the official supplier to the NCAA’s Final Four Championship for 14 of the last 27 years.

On December 30, 2004, we acquired all of the issued and outstanding capital stock of Brooks for \$115.0 million in cash. Brooks is a provider of performance athletic footwear, apparel and accessories to running enthusiasts worldwide. Brooks’ products are sold predominately through specialty running stores and other retail outlets specializing in high quality, performance running products. In 2005, we completed our evaluation of the Brooks acquisition and recorded immaterial adjustments to goodwill.

Approximately \$46.0 million of the goodwill added in 2004 is non-deductible for income tax purposes.

The following table summarizes the estimated fair values of the assets acquired and liabilities assumed at the date of acquisition.

| (in thousands)   | 2004      |
|--|-----------|
| Tangible assets  | \$ 70,564 |
| Intangible assets not subject to amortization – registered trademarks                        | 51,326    |
| Intangible assets subject to amortization (weighted-average useful life: 2004 – 11.5 years); |           |
| Customer relationships (weighted-average useful life: 2004 - 13.0 years)                     | 17,003    |
| Patents and technology (weighted-average useful life: 2004 – 7.1 years)                      | 5,135     |
| Licensing agreements (weighted-average useful life: 2004 – 10.0 years)                       | 1,755     |
| Other (weighted-average useful life: 2004 – 2.4 years)                                       | –         |
|  | 23,893    |
| Goodwill   | 59,546    |
|  | 205,329   |
| Liabilities assumed  | (48,928)  |
| Net assets acquired  | \$156,401 |

The above acquisitions were accounted for using the purchase method of accounting, and the purchase price was allocated to the tangible and intangible assets acquired and liabilities assumed on the basis of their respective fair values on the date of acquisition. The financial results have been included in the consolidated financial statements of the Company from the date of acquisition.

**NOTE 14: RELATED PARTY TRANSACTIONS**

With the consolidation of Frontier Yarns on April 3, 2004, we have deemed our joint venture partner Frontier Spinning Mills, Inc. (“Frontier Spinning”) to be a related party. We obtain the majority of our yarn needs from Frontier Yarns and Frontier Spinning. In 2005 and 2004, we purchased approximately \$56.7 million and \$41.8 million of yarn from Frontier Spinning, respectively. At December 31, 2005 and January 1, 2005, we had an outstanding payable to them of approximately \$20.4 million and \$15.3 million, respectively. In addition to providing yarn, Frontier Spinning provides certain management and accounting services to Frontier Yarns pursuant to the joint venture operating agreement. In 2005 and 2004, we paid \$1.5 million to Frontier Spinning for such services.

## Russell Corporation and Subsidiaries

# 2005 Form 10-K Annual Report

In 2003 (prior to consolidation), Frontier Yarns was treated as a related party and Frontier Spinning was not. As part of the formation of Frontier Yarns, we agreed to sell or lease to Frontier Yarns, most of our remaining yarn spinning assets, including facilities in Lafayette and Wetumpka, Alabama. We also contributed approximately \$4.5 million in cash and loaned Frontier Yarns \$5.0 million, which was outstanding at January 3, 2004. This \$5.0 million note was paid in full in 2004.

We purchase yarn from Frontier Yarns pursuant to a supply agreement that was executed simultaneously with the formation of the joint venture. The supply agreement provides for pricing to be calculated on a conversion cost basis plus actual cost of raw materials. Total purchases from Frontier Yarns were \$125.6 million in 2003. We had a net outstanding payable of \$5.9 million due to Frontier Yarns at January 3, 2004.

In 1999, City View Associates, LLC was formed as a 50/50 joint venture between us and an unrelated party for the purpose of constructing, operating and leasing the office known as City View in Atlanta, Georgia. We leased office space in City View and paid rent to the joint venture of approximately \$2.5 million in 2005, 2004 and 2003.

## NOTE 15: SUBSEQUENT EVENTS

In January 2006, the Company announced a major restructuring that includes a number of initiatives developed to improve the Company's long-term competitiveness. The pre-tax cost is expected to be \$60 to \$80 million over the next 2 to 3 years with projected annualized pre-tax cost savings of \$35 to \$40 million. The restructuring will focus on the continued shift offshore of textile/apparel manufacturing operations, the completion of operational changes to Huffy Sports' backboard business and significant reductions in sales, marketing, and administrative costs. These plans will impact approximately 2,300 positions globally, including 1,700 in the U.S., of which approximately 1,200 will eventually be replaced in Honduras and Mexico. The restructuring will be combined with focused marketing efforts, improved asset utilization and efficiency improvements which are expected to lead to increased sales, higher margins, and improved profitability. As part of these plans, the Company announced a change in its retirement program. Effective April 1, 2006, the Company will freeze the current defined benefit plan and significantly improve the 401(k) employee savings plan.

## NOTE 16: CONDENSED CONSOLIDATING FINANCIAL INFORMATION

The following tables present condensed consolidating financial information for: (a) Russell Corporation (the "Parent") on a stand-alone basis; (b) on a combined basis, the guarantors of the Senior Notes ("Subsidiary Guarantors"), which include Jerzees Apparel, LLC; Mossy Oak Apparel Company; Cross Creek Apparel, LLC; Cross Creek Holdings, Inc.; DeSoto Mills, LLC; Russell Financial Services, Inc.; Russell Asset Management, Inc.; Russell Apparel, LLC; RINTEL Properties, Inc.; Russell Yarn, LLC; Russell Co-Op, LLC; and Brooks Sports, Inc. (all of which are wholly owned); and (c) on a combined basis, the non-guarantor subsidiaries, which include Alexander City Flying Service, Inc.; Russell Servicing Co., Inc.; Russell Europe Limited; Russell Mexico, S.A. de C.V.; Jerzees Campeche, S.A. de C.V.; Jerzees Yucatan, S.A. de C.V.; Athletic de Camargo, S.A. de C.V.; Jerzees de Jimenez, S.A. de C.V.; Cross Creek de Honduras, S.A. de C.V.; Russell Corp. Australia Pty Ltd; Russell do Brasil, Ltda.; Russell Corp. Far East, Limited; Russell Japan KK; Spalding Canada Corp.; Jerzees de Honduras, S.A. do C.V.; Jerzees Buena Vista, S.A.; Jerzees Choloma, S.A.; Russell del Caribe, Inc.; Russell France SARL; Russell Germany GmbH; Russell Spain, S.L.; Russell Italy S.r.l.; Servicios Russell, S.A. de C.V.; Russell Foreign Sales Ltd.; Russell Corp. Bangladesh Limited; Russell Holdings Europe B.V.; Ruservicios, S.A.; Eagle R Holdings Limited; Citygate Textiles Limited; Russell Colombia Ltda; Russell Athletic Holdings (Ireland) Limited; SGG Lisco LLC; SGG Patents LLC; RLA Manufacturing, S.de R.L.; Brooks GmbH; Brooks Sports Limited (UK); Total Quality Apparel Resources, Inc. (Inactive); Cumberland Asset Management, Inc.; Jerzees Holdings (Ireland) Limited; Russco Holdings, Ltd.; Picos-Comércio Têxtil, Lda.; Picos III-Confecção de Vestu\_rio, Lda.; and Frontier Yarns, LLC (our 45.3% owned yarn joint venture). Separate financial statements of the Subsidiary Guarantors are not presented because the guarantee by each 100% owned Subsidiary Guarantor is full and unconditional, joint and several, and we believe separate financial statements and other disclosures regarding the Subsidiary Guarantors are not material to investors. Furthermore, there are no significant legal restrictions on the Parent's ability to obtain funds from its subsidiaries by dividend or loan.

The Parent is comprised of manufacturing operations in Alabama, Wisconsin and Iowa, and certain corporate management, information services, and finance functions.

## Russell Corporation and Subsidiaries

## 2005 Form 10-K Annual Report

**Russell Corporation**  
**CONDENSED CONSOLIDATED BALANCE SHEETS**

December 31, 2005

| (In thousands)                              | Parent      | Subsidiary<br>Guarantors | Non-Guarantor<br>Subsidiaries | Eliminations  | Consolidated |
|---|-------------|--------------------------|-------------------------------|---------------|--------------|
| <b>ASSETS</b>                               |             |                          |                               |               |              |
| Current assets:                             |             |                          |                               |               |              |
| Cash  | \$1,214     | \$ 11,024                | \$ 30,554                     | \$ –          | \$ 42,792    |
| Trade accounts receivables, net             | (1,439)     | 201,991                  | 43,736                        | (13,761)      | 230,527      |
| Inventories                                 | 290,579     | 57,760                   | 91,979                        | –             | 440,318      |
| Prepaid expenses and other current assets   | 22,895      | 7,119                    | 1,668                         | (2,211)       | 29,471       |
| Total current assets                        | 313,249     | 277,894                  | 167,937                       | (15,972)      | 743,108      |
| Property, plant and equipment, net          | 191,310     | 30,191                   | 94,220                        | –             | 315,721      |
| Investment in subsidiaries                  | 1,413,429   | 122                      | 52                            | (1,413,603)   | –            |
| Intercompany balances                       | (784,104)   | 797,801                  | (13,697)                      | –             | –            |
| Other assets                                | 64,325      | 173,947                  | 14,677                        | (467)         | 252,482      |
|   | \$1,198,209 | \$1,279,955              | \$263,189                     | \$(1,430,042) | \$1,311,311  |
| <b>LIABILITIES AND STOCKHOLDERS' EQUITY</b> |             |                          |                               |               |              |
| Current liabilities:                        |             |                          |                               |               |              |
| Accounts payable and accrued expenses       | \$ 152,719  | \$ 43,079                | \$ 40,736                     | \$ (15,972)   | \$ 220,562   |
| Short-term debt                             | –           | –                        | 2,689                         | –             | 2,689        |
| Current maturities of long-term debt        | –           | –                        | 2,067                         | –             | 2,067        |
| Total current liabilities                   | 152,719     | 43,079                   | 45,492                        | (15,972)      | 225,318      |
| Long-term debt, less current maturities     | 392,257     | –                        | 6,540                         | –             | 398,797      |
| Deferred liabilities                        | 49,153      | 31,330                   | 2,633                         | –             | 83,116       |
| Non-controlling interests                   | 15,242      | –                        | –                             | –             | 15,242       |
| Stockholders' equity                        | 588,838     | 1,205,546                | 208,524                       | (1,414,070)   | 588,838      |
|   | \$1,198,209 | \$1,279,955              | \$263,189                     | \$(1,430,042) | \$1,311,311  |

**Russell Corporation**  
**CONDENSED CONSOLIDATED STATEMENTS OF INCOME**

For the year ended December 31, 2005

| (In thousands)   | Parent      | Subsidiary<br>Guarantors | Non-Guarantor<br>Subsidiaries | Eliminations | Consolidated |
|--|-------------|--------------------------|-------------------------------|--------------|--------------|
| Net sales  | \$1,308,997 | \$281,390                | \$723,091                     | \$(878,873)  | \$1,434,605  |
| Cost of goods sold   | 1,053,925   | 216,045                  | 646,611                       | (875,544)    | 1,041,037    |
| Gross profit   | 255,072     | 65,345                   | 76,480                        | (3,329)      | 393,568      |
| Selling, general and administrative expenses   | 170,010     | 98,823                   | 42,237                        | –            | 311,070      |
| Other – net  | 152,925     | (151,476)                | (3,323)                       | –            | (1,874)      |
| Operating income   | (67,863)    | 117,998                  | 37,566                        | (3,329)      | 84,372       |
| Interest expense (income) – net  | 81,231      | (43,628)                 | 1,550                         | –            | 39,153       |
| Non-controlling interests  | 1,820       | –                        | –                             | –            | 1,820        |
| Income (loss) before income taxes and equity<br>in earnings of consolidated subsidiaries | (150,914)   | 161,626                  | 36,016                        | (3,329)      | 43,399       |
| Provision (benefit) for income taxes   | (48,611)    | 54,746                   | 2,834                         | –            | 8,969        |
| Equity in earnings of consolidated subsidiaries,<br>net of income taxes                  | (136,733)   | –                        | –                             | 136,733      | –            |
| Net income (loss)  | \$ 34,430   | \$106,880                | \$ 33,182                     | \$(140,062)  | \$ 34,430    |

## Russell Corporation and Subsidiaries

## 2005 Form 10-K Annual Report

## Russell Corporation

## CONDENSED CONSOLIDATED STATEMENTS OF CASH FLOWS

For the year ended December 31, 2005

| (In thousands)                                       | Parent      | Subsidiary<br>Guarantors | Non-Guarantor<br>Subsidiaries | Eliminations | Consolidated |
|--|-------------|--------------------------|-------------------------------|--------------|--------------|
| <b>Operating Activities</b>                          |             |                          |                               |              |              |
| Net cash provided by (used in) operating activities  | \$(125,188) | \$257,703                | \$(85,499)                    | \$ –         | \$ 47,016    |
| <b>Investing Activities</b>                          |             |                          |                               |              |              |
| Purchase of property, plant and equipment            | (17,076)    | (3,214)                  | (22,181)                      | –            | (42,471)     |
| Investment in and advances to subsidiaries           | 114,251     | (250,021)                | 135,770                       | –            | –            |
| Cash paid for acquisitions, joint ventures and other | 4,441       | (1,039)                  | (2,371)                       | –            | 1,031        |
| Proceeds from sale of property, plant and equipment  | 880         | 2,001                    | 115                           | –            | 2,996        |
| Other  | (46)        | –                        | –                             | –            | (46)         |
| Net cash (used in) provided by investing activities  | 102,450     | (252,273)                | 111,333                       | –            | (38,490)     |
| <b>Financing Activities</b>                          |             |                          |                               |              |              |
| Borrowings (Payments) on credit facility – net       | 22,170      | –                        | (3,733)                       | –            | 18,437       |
| Borrowings on short-term debt                        | –           | –                        | (12,839)                      | –            | (12,839)     |
| Dividends on common stock                            | (5,271)     | –                        | –                             | –            | (5,271)      |
| Treasury stock re-issued                             | 5,057       | –                        | –                             | –            | 5,057        |
| Cost of common stock for treasury                    | (708)       | –                        | –                             | –            | (708)        |
| Net cash (used in) provided by financing activities  | 21,248      | –                        | (16,572)                      | –            | 4,676        |
| Effect of exchange rate changes on cash              | –           | –                        | (226)                         | –            | (226)        |
| Net increase (decrease) in cash                      | (1,490)     | 5,430                    | 9,036                         | –            | 12,976       |
| Cash balance at beginning of year                    | 2,554       | 5,594                    | 21,668                        | –            | 29,816       |
| Cash balance at end of year                          | \$ 1,064    | \$ 11,024                | \$ 30,704                     | \$ –         | \$ 42,792    |

## Russell Corporation and Subsidiaries

## 2005 Form 10-K Annual Report

**Russell Corporation**  
**CONDENSED CONSOLIDATED BALANCE SHEETS**

January 1, 2005

| (In thousands)                              | Parent      | Subsidiary<br>Guarantors | Non-Guarantor<br>Subsidiaries | Eliminations  | Consolidated |
|---|-------------|--------------------------|-------------------------------|---------------|--------------|
| <b>ASSETS</b>                               |             |                          |                               |               |              |
| Current assets:                             |             |                          |                               |               |              |
| Cash  | \$ 2,554    | \$ 5,594                 | \$ 21,668                     | \$ –          | \$ 29,816    |
| Trade accounts receivables, net             | (2,177)     | 186,294                  | 59,629                        | (31,683)      | 212,063      |
| Inventories                                 | 272,396     | 59,678                   | 79,627                        | –             | 411,701      |
| Prepaid expenses and other current assets   | 32,796      | 7,334                    | 578                           | (16,870)      | 23,838       |
| Total current assets                        | 305,569     | 258,900                  | 161,502                       | (48,553)      | 677,418      |
| Property, plant, and equipment, net         | 209,928     | 36,372                   | 76,590                        | –             | 322,890      |
| Investment in subsidiaries                  | 1,243,104   | 195                      | –                             | (1,243,299)   | –            |
| Intercompany balances                       | (679,171)   | 701,970                  | (22,799)                      | –             | –            |
| Other assets                                | 70,602      | 171,476                  | 11,723                        | –             | 253,801      |
|   | \$1,150,032 | \$1,168,913              | \$227,016                     | \$(1,291,852) | \$1,254,109  |
| <b>LIABILITIES AND STOCKHOLDERS' EQUITY</b> |             |                          |                               |               |              |
| Current liabilities:                        |             |                          |                               |               |              |
| Accounts payable and accrued expenses       | \$ 153,446  | \$ 40,405                | \$ 49,178                     | \$ (48,553)   | \$ 194,476   |
| Short-term debt                             | –           | –                        | 18,190                        | –             | 18,190       |
| Current maturities of long-term debt        | 5,016       | –                        | 1,922                         | –             | 6,938        |
| Total current liabilities                   | 158,462     | 40,405                   | 69,290                        | (48,553)      | 219,604      |
| Long-term debt, less current maturities     | 365,083     | –                        | 7,838                         | –             | 372,921      |
| Deferred liabilities                        | 49,540      | 30,002                   | 5,095                         | –             | 84,637       |
| Non-controlling interests                   | 14,096      | –                        | –                             | –             | 14,096       |
| Stockholders' equity                        | 562,851     | 1,098,506                | 144,793                       | (1,243,299)   | 562,851      |
|   | \$1,150,032 | \$1,168,913              | \$227,016                     | \$(1,291,852) | \$1,254,109  |

**Russell Corporation**  
**CONDENSED CONSOLIDATED STATEMENTS OF INCOME**

For the year ended January 1, 2005

| (In thousands)   | Parent      | Subsidiary<br>Guarantors | Non-Guarantor<br>Subsidiaries | Eliminations | Consolidated |
|--|-------------|--------------------------|-------------------------------|--------------|--------------|
| Net sales  | \$1,073,513 | \$174,552                | \$387,951                     | \$(337,764)  | \$1,298,252  |
| Cost of goods sold   | 801,524     | 132,993                  | 333,924                       | (334,069)    | 934,372      |
| Gross profit   | 271,989     | 41,559                   | 54,027                        | (3,695)      | 363,880      |
| Selling, general and administrative expenses   | 176,058     | 61,536                   | 32,711                        | –            | 270,305      |
| Other – net  | 128,141     | (133,078)                | (2,279)                       | –            | (7,216)      |
| Operating income   | (32,210)    | 113,101                  | 23,595                        | (3,695)      | 100,791      |
| Interest expense (income) – net  | 28,361      | 1,364                    | 1,118                         | –            | 30,843       |
| Non-controlling interests  | 2,021       | –                        | –                             | –            | 2,021        |
| Income (loss) before income taxes and equity<br>in earnings of consolidated subsidiaries | (62,592)    | 111,737                  | 22,477                        | (3,695)      | 67,927       |
| Provision (benefit) for income taxes   | (24,914)    | 42,076                   | 2,829                         | –            | 19,991       |
| Equity in earnings of consolidated subsidiaries,<br>net of income taxes                  | 85,614      | –                        | –                             | (85,614)     | –            |
| Net income (loss)  | \$ 47,936   | \$ 69,661                | \$ 19,648                     | \$ (89,309)  | \$ 47,936    |



## Russell Corporation and Subsidiaries

## 2005 Form 10-K Annual Report

## Russell Corporation

## CONDENSED CONSOLIDATED STATEMENTS OF CASH FLOWS

For the year ended January 1, 2005

| (In thousands)                                       | Parent     | Subsidiary<br>Guarantors | Non-Guarantor<br>Subsidiaries | Eliminations | Consolidated |
|--|------------|--------------------------|-------------------------------|--------------|--------------|
| <b>Operating Activities</b>                          |            |                          |                               |              |              |
| Net cash provided by (used in) operating activities  | \$ 259,243 | \$(101,773)              | \$(76,181)                    | \$ –         | \$ 81,289    |
| <b>Investing Activities</b>                          |            |                          |                               |              |              |
| Purchase of property, plant and equipment            | (12,277)   | (1,898)                  | (21,319)                      | –            | (35,494)     |
| Investment in and advances to subsidiaries           | (190,580)  | 91,071                   | 99,509                        | –            | –            |
| Cash paid for acquisitions, joint ventures and other | (158,370)  | –                        | –                             | –            | (158,370)    |
| Proceeds from sale of property, plant and equipment  | 11,115     | 2,354                    | 228                           | –            | 13,697       |
| Other  | 1,769      | –                        | –                             | –            | 1,769        |
| Net cash (used in) provided by investing activities  | (348,343)  | 91,527                   | 78,418                        | –            | (178,398)    |
| <b>Financing Activities</b>                          |            |                          |                               |              |              |
| Borrowings (payments) on credit facility – net       | 92,697     | –                        | (1,390)                       | –            | 91,307       |
| Borrowings on short-term debt                        | –          | –                        | 9,692                         | –            | 9,692        |
| Debt issuance and amendment costs paid               | –          | –                        | –                             | –            | –            |
| Dividends on common stock                            | (5,216)    | –                        | –                             | –            | (5,216)      |
| Treasury stock re-issued                             | 3,839      | –                        | –                             | –            | 3,839        |
| Cost of common stock for treasury                    | (80)       | –                        | –                             | –            | (80)         |
| Net cash provided by financing activities            | 91,240     | –                        | 8,302                         | –            | 99,542       |
| Effect of exchange rate changes on cash              | –          | –                        | (592)                         | –            | (592)        |
| Net increase (decrease) in cash                      | 2,140      | (10,246)                 | 9,947                         | –            | 1,841        |
| Increase in cash from consolidating Frontier Yarns   | –          | –                        | 7,859                         | –            | 7,859        |
| Cash balance at beginning of year                    | 414        | 15,840                   | 3,862                         | –            | 20,116       |
| Cash balance at end of year                          | \$ 2,554   | \$ 5,594                 | \$ 21,668                     | \$ –         | \$ 29,816    |

## Russell Corporation

## CONDENSED CONSOLIDATED STATEMENTS OF INCOME

For the year ended January 3, 2004

| (In thousands)  | Parent    | Subsidiary<br>Guarantors | Non-Guarantor<br>Subsidiaries | Eliminations | Consolidated |
|---|-----------|--------------------------|-------------------------------|--------------|--------------|
| Net sales   | \$935,225 | \$155,006                | \$149,984                     | \$(53,952)   | \$1,186,263  |
| Cost of goods sold  | 658,107   | 116,273                  | 120,511                       | (52,764)     | 842,127      |
| Gross profit  | 277,118   | 38,733                   | 29,473                        | (1,188)      | 344,136      |
| Selling, general and administrative expenses                            | 163,534   | 58,884                   | 24,494                        | –            | 246,912      |
| Other-net   | 102,433   | (100,058)                | 2,396                         | (1,188)      | 3,583        |
| Operating income  | 11,151    | 79,907                   | 2,583                         | –            | 93,641       |
| Interest expense (income) – net   | 57,776    | (28,244)                 | 131                           | –            | 29,663       |
| Income (loss) before income taxes and equity                            |           |                          |                               |              |              |
| in earnings of consolidated subsidiaries                                | (46,625)  | 108,151                  | 2,452                         | –            | 63,978       |
| Provision (benefit) for income taxes                                    | (30,622)  | 49,434                   | 2,127                         | –            | 20,939       |
| Equity in earnings of consolidated subsidiaries,<br>net of income taxes | 59,042    | –                        | –                             | (59,042)     | –            |
| Net income (loss)   | \$ 43,039 | \$ 58,717                | \$ 325                        | \$(59,042)   | \$ 43,039    |

## Russell Corporation and Subsidiaries

## 2005 Form 10-K Annual Report

## Russell Corporation

## CONDENSED CONSOLIDATED STATEMENTS OF CASH FLOWS

For the year ended January 3, 2004

| (In thousands)                                       | Parent    | Subsidiary<br>Guarantors | Non-Guarantor<br>Subsidiaries | Eliminations | Consolidated |
|--|-----------|--------------------------|-------------------------------|--------------|--------------|
| <b>Operating Activities</b>                          |           |                          |                               |              |              |
| Net cash provided by operating activities            | \$ 45,055 | \$11,883                 | \$ 1,018                      | \$ –         | \$ 57,956    |
| <b>Investing Activities</b>                          |           |                          |                               |              |              |
| Purchase of property, plant and equipment            | (24,385)  | (8,623)                  | (5,633)                       | –            | (38,641)     |
| Investment in and advances to subsidiaries           | 702       | (1,987)                  | 1,285                         | –            | –            |
| Cash paid for acquisitions, joint ventures and other | (86,691)  | –                        | –                             | –            | (86,691)     |
| Proceeds from sale of property, plant and equipment  | 8,203     | 6,465                    | 97                            | –            | 14,765       |
| Other  | 678       | –                        | –                             | –            | 678          |
| Net cash used in investing activities                | (101,493) | (4,145)                  | (4,251)                       | –            | (109,889)    |
| <b>Financing Activities</b>                          |           |                          |                               |              |              |
| Borrowings on credit facility – net                  | 7,355     | –                        | –                             | –            | 7,355        |
| Payments on short-term debt                          | –         | –                        | (3,582)                       | –            | (3,582)      |
| Debt issuance and amendment costs paid               | (468)     | –                        | –                             | –            | (468)        |
| Dividends on common stock                            | (5,177)   | –                        | –                             | –            | (5,177)      |
| Treasury stock re-issued                             | 5,644     | –                        | –                             | –            | 5,644        |
| Cost of common stock for treasury                    | (1,457)   | –                        | –                             | –            | (1,457)      |
| Net cash provided by (used in) financing activities  | 5,897     | –                        | (3,582)                       | –            | 2,315        |
| Effect of exchange rate changes on cash              | –         | –                        | 1,115                         | –            | 1,115        |
| Net (decrease) increase in cash                      | (50,541)  | 7,738                    | (5,700)                       | –            | (48,503)     |
| Cash balance at beginning of year                    | 50,955    | 8,102                    | 9,562                         | –            | 68,619       |
| Cash balance at end of year                          | \$ 414    | \$15,840                 | \$ 3,862                      | \$ –         | \$ 20,116    |

Russell Corporation and Subsidiaries

## 2005 Form 10-K Annual Report

### REPORT OF INDEPENDENT REGISTERED PUBLIC ACCOUNTING FIRM

#### The Board of Directors and Stockholders Russell Corporation

We have audited the accompanying consolidated balance sheets of Russell Corporation as of December 31, 2005 and January 1, 2005, and the related consolidated statements of income, stockholders' equity, and cash flows for each of the three fiscal years in the period ended December 31, 2005. Our audits also included the financial statement schedule listed in the Index at Item 15(a). These financial statements and schedule are the responsibility of the Company's management. Our responsibility is to express an opinion on these financial statements and schedule based on our audits.

We conducted our audits in accordance with the standards of the Public Company Accounting Oversight Board (United States). Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free of material misstatement. An audit includes examining, on a test basis, evidence supporting the amounts and disclosures in the financial statements. An audit also includes assessing the accounting principles used and significant estimates made by management, as well as evaluating the overall financial statement presentation. We believe that our audits provide a reasonable basis for our opinion.

In our opinion, the financial statements referred to above present fairly, in all material respects, the consolidated financial position of Russell Corporation at December 31, 2005 and January 1, 2005, and the consolidated results of its operations and its cash flows for each of the three fiscal years in the period ended December 31, 2005, in conformity with U.S. generally accepted accounting principles. Also, in our opinion, the related financial statement schedule, when considered in relation to the basic financial statements taken as a whole, presents fairly in all material respects the information set forth therein.

As described in Note 1, effective April 4, 2004 the Company began consolidating Frontier Yarns LLC in accordance with the provisions of FASB Interpretation No. 46, *Consolidation of Variable Interest Entities*.

We also have audited, in accordance with the standards of the Public Company Accounting Oversight Board (United States), the effectiveness of Russell Corporation's internal control over financial reporting as of December 31, 2005, based on criteria established in Internal Control-Integrated Framework issued by the Committee of Sponsoring Organizations of the Treadway Commission and our report dated March 10, 2006 expressed an unqualified opinion thereon.

/s/ Ernst & Young LLP

Atlanta, Georgia  
March 10, 2006

Russell Corporation and Subsidiaries

## 2005 Form 10-K Annual Report

### ITEM 9. CHANGES IN AND DISAGREEMENTS WITH ACCOUNTANTS ON ACCOUNTING AND FINANCIAL DISCLOSURE

None.

### ITEM 9A. CONTROLS AND PROCEDURES

#### ***Evaluation of Disclosure Controls and Procedures.***

We maintain disclosure controls and procedures that are designed to ensure that information we are required to disclose in the reports we file under the Securities Exchange Act of 1934, as amended (Exchange Act), is recorded, processed, summarized and reported within the time periods specified in the SEC's rules and forms, and to ensure that such information is accumulated and communicated to our management, including our Chairman and Chief Executive Officer and Senior Vice President, Chief Financial Officer as appropriate, to allow timely decisions regarding disclosure. As of December 31, 2005, the end of the period covered by this report, we evaluated, under the supervision and with the participation of our management, including our Chairman and Chief Executive Officer and Senior Vice President, Chief Financial Officer, the effectiveness of our disclosure controls and procedures. Based on that evaluation, our Chairman and Chief Executive Officer and Senior Vice President, Chief Financial Officer concluded that, as of December 31, 2005, our disclosure controls and procedures are effective.

#### ***Management's Report on Internal Control Over Financial Reporting.***

Our management is responsible for establishing and maintaining adequate internal control over financial reporting, as that term is defined in Exchange Act Rule 13a-15(f). The Company's internal control over financial reporting is a process designed to provide reasonable assurance regarding the reliability of financial reporting and the preparation of financial statements for external purposes in accordance with accounting principles generally accepted in the United States of America. All internal control systems, no matter how well designed, have inherent limitations. Because of its inherent limitations, internal control over financial reporting may not prevent or detect misstatements. Also, projections of any evaluation of effectiveness to future periods are subject to the risks that controls may become inadequate because of changes in conditions, or that the degree of compliance with the policies or procedures may deteriorate.

Our management assessed the effectiveness of the Company's internal control over financial reporting as of December 31, 2005. In making this assessment, the Company used the criteria set forth in Internal Control — Integrated Framework issued by the Committee of Sponsoring Organizations of the Treadway Commission (COSO). Based on this assessment, the Company's management believes that, as of December 31, 2005, the Company's internal control over financial reporting is effective.

Management's assessment of the effectiveness of the Company's internal control over financial reporting as of December 31, 2005, has been audited by the Company's independent registered public accounting firm, and that firm's attestation report follows this report.

Russell Corporation and Subsidiaries

## 2005 Form 10-K Annual Report

### REPORT OF INDEPENDENT REGISTERED PUBLIC ACCOUNTING FIRM ON INTERNAL CONTROL OVER FINANCIAL REPORTING

#### The Board of Directors and Stockholders Russell Corporation

We have audited management's assessment, included in the accompanying Management's Report on Internal Control Over Financial Reporting, that Russell Corporation maintained effective internal control over financial reporting as of December 31, 2005, based on criteria established in Internal Control—Integrated Framework issued by the Committee of Sponsoring Organizations of the Treadway Commission (the COSO criteria). Russell Corporation's management is responsible for maintaining effective internal control over financial reporting and for its assessment of the effectiveness of internal control over financial reporting. Our responsibility is to express an opinion on management's assessment and an opinion on the effectiveness of the company's internal control over financial reporting based on our audit.

We conducted our audit in accordance with the standards of the Public Company Accounting Oversight Board (United States). Those standards require that we plan and perform the audit to obtain reasonable assurance about whether effective internal control over financial reporting was maintained in all material respects. Our audit included obtaining an understanding of internal control over financial reporting, evaluating management's assessment, testing and evaluating the design and operating effectiveness of internal control, and performing such other procedures as we considered necessary in the circumstances. We believe that our audit provides a reasonable basis for our opinion.

A company's internal control over financial reporting is a process designed to provide reasonable assurance regarding the reliability of financial reporting and the preparation of financial statements for external purposes in accordance with generally accepted accounting principles. A company's internal control over financial reporting includes those policies and procedures that (1) pertain to the maintenance of records that, in reasonable detail, accurately and fairly reflect the transactions and dispositions of the assets of the company; (2) provide reasonable assurance that transactions are recorded as necessary to permit preparation of

financial statements in accordance with generally accepted accounting principles, and that receipts and expenditures of the company are being made only in accordance with authorizations of management and directors of the company; and (3) provide reasonable assurance regarding prevention or timely detection of unauthorized acquisition, use, or disposition of the company's assets that could have a material effect on the financial statements.

Because of its inherent limitations, internal control over financial reporting may not prevent or detect misstatements. Also, projections of any evaluation of effectiveness to future periods are subject to the risk that controls may become inadequate because of changes in conditions, or that the degree of compliance with the policies or procedures may deteriorate.

In our opinion, management's assessment that Russell Corporation maintained effective internal control over financial reporting as of December 31, 2005, is fairly stated, in all material respects, based on the COSO criteria. Also, in our opinion, Russell Corporation maintained, in all material respects, effective internal control over financial reporting as of December 31, 2005, based on the COSO criteria.

We also have audited, in accordance with the standards of the Public Company Accounting Oversight Board (United States), the consolidated balance sheets of Russell Corporation as of December 31, 2005 and January 1, 2005, and the related consolidated statements of income, stockholders' equity, and cash flows for each of the three years in the period ended December 31, 2005 of Russell Corporation and our report dated March 10, 2006 expressed an unqualified opinion thereon.

/s/ Ernst & Young LLP

Atlanta, Georgia  
March 10, 2006

## Russell Corporation and Subsidiaries

# 2005 Form 10-K Annual Report

**Changes in Internal Control.** During the fiscal quarter ended December 31, 2005, there were no changes in our internal control over financial reporting that have materially affected, or are reasonably likely to materially affect, our internal control over financial reporting.

## ITEM 9B. OTHER INFORMATION

Not applicable.

## PART III

### ITEM 10. DIRECTORS AND EXECUTIVE OFFICERS OF THE REGISTRANT

#### Identification of Directors and Executive Officers

(a) "Election of Directors" from the Proxy Statement is incorporated herein by reference.

Additional executive officers who are not directors are as follows:

| Name                   | Age | Officer Since | Position  |
|------------------------|-----|---------------|---|
| Julio A. Barea         | 58  | 2003          | Senior Vice President/President and Chief Executive Officer, Activewear     |
| Edsel W. Flowers       | 50  | 2003          | Senior Vice President, Human Resources                                      |
| Floyd G. Hoffman       | 63  | 1999          | Senior Vice President, Corporate Development, General Counsel and Secretary |
| Robert D. Koney, Jr.   | 49  | 2004          | Senior Vice President and Chief Financial Officer                           |
| Victoria W. Beck       | 51  | 2005          | Vice President and Corporate Controller                                     |
| Calvin S. Johnston     | 44  | 2005          | Vice President/Chief Executive Officer, Russell Athletic                    |
| James M. Weber         | 46  | 2006          | Vice President/President and Chief Executive Officer, Brooks Sports         |
| Marietta Edmunds Zakas | 47  | 2005          | Vice President, Business Development, and Treasurer                         |

Mr. Barea was employed by Russell in 2003, as Senior Vice President/President and Chief Executive Officer, Activewear. Prior to joining Russell, Mr. Barea was a consultant to Sara Lee Corporation from 2001 through 2003. Prior to that time, he was with Sara Lee Corporation's knit products division for approximately 20 years in various positions, most recently as Vice President of Sara Lee Corporation and Chief Executive Officer of their Latin American Branded Apparel Unit.

Mr. Flowers joined Russell in 2003, as Senior Vice President, Human Resources. Prior to joining Russell, he was a Global Vice President of Merisant Corporation, a manufacturer and marketer of tabletop sweetener products, for three years and spent eight years in various senior level human resources positions at Monsanto Company, most recently as Vice President, Strategic Staffing, and Vice President Human Resources for the Agricultural Sector.

Mr. Hoffman was employed by Russell as Senior Vice President, General Counsel and Secretary in 1999, and assumed additional responsibility as Senior Vice President, Corporate Development in 2000. Prior to joining Russell, he was Vice President-General Counsel and Secretary for OSI Industries, Inc., from 1996 to 1999. Prior to that, he was Vice President-Deputy General Counsel and Assistant Secretary for Sara Lee Corporation.

Mr. Koney joined Russell as Senior Vice President and Chief Financial Officer in 2004. Prior to that time, he was employed by Goodrich Corporation, a publicly held company that is a supplier of systems and services to the aerospace and defense industries, for 18 years, serving most recently as Vice President, Controller and Chief Accounting Officer from 1998 to 2004. Prior to joining Goodrich, Mr. Koney was manager of federal taxation with Picker International for four years and a senior tax accountant.

Ms. Beck, a certified public accountant, was employed by Russell as Vice President, Corporate Controller in June 2005. Prior to joining Russell, she served as Executive Vice President and Chief Accounting Officer for HealthTronics Surgical Services, Inc. (now HealthTronics, Inc.), a publicly held company that provides non-invasive surgery for urologic and orthopedic conditions and manufactures, markets and distributes medical equipment, from 2001 to 2005. She joined HealthTronics in 1997, serving as its Chief Financial Officer until 2001.

**Russell Corporation and Subsidiaries****2005 Form 10-K Annual Report**

Mr. Johnston was appointed Vice President/Chief Executive Officer, Russell Athletic Group, in 2005. His affiliation with Russell began in 2000, when he was employed as President and Managing Director for Russell Europe, Ltd. Prior to joining Russell, he worked in the athletic apparel and equipment industry as Vice President and General Manager for Zebco Sports Europe Ltd. (a division of Brunswick Corporation) from 1998 to 2000, Director of International Marketing for Rollerblade, Inc. (a division of Benetton Sportssystem) from 1996-1998, and in various sales and marketing positions for Helene Curtis Industries (a division of Unilever) from 1986 to 1996.

Mr. Weber was elected as a Vice President of Russell in February 2006. He has served since April 2001 as President and Chief Executive Officer of Brooks Sports, Inc., a designer and marketer of athletic footwear, apparel and accessories, which was acquired by Russell in December 2004. Prior to joining Brooks, Mr. Weber served as Managing Director of U.S. Bancorp Piper Jaffray in its Seattle Investment Banking office from May 1999 to April 2001. Beginning in 1996, Mr. Weber was Chairman and Chief Executive Officer of Sims Sports, Inc., a leading action sports company. Prior to that time, he served in a variety of executive positions for The Coleman Company, Inc. and O'Brien International, Inc.

Ms. Zakas joined Russell in 2002 as Vice President and Treasurer after having consulted for the Company for a period of time, and was appointed Vice President, Business Development and Treasurer, in September 2005. Prior to joining Russell, she spent seven years with Equifax Inc., where she served as Corporate Vice President, Director of Investor Relations and Corporate Secretary, from 1996 to 2000, Corporate Treasurer from 1995 to 1996, and Director of Investor Relations and Executive Assistant to the Chairman and Chief Executive Officer from 1993-1995.

All executive officers and all other officers of the Company were elected or re-elected to their positions at the Board of Directors meeting on February 15, 2006.

(b) "Committees of the Board of Directors; Meetings" from the Proxy Statement is incorporated herein by reference.

(c) "Section 16(a) Beneficial Ownership Reporting Compliance" from the Proxy Statement is incorporated herein by reference.

(d) "Conduct Guidelines and Code of Conduct" from the Proxy Statement is incorporated herein by reference.

(e) There have been no material changes to the procedures by which security holders may recommend nominees to the Company's Board of Directors.

## Russell Corporation and Subsidiaries

**2005 Form 10-K Annual Report****ITEM 11. EXECUTIVE COMPENSATION**

“Executive Compensation” from the Proxy Statement is incorporated herein by reference. “Management Development and Compensation Committee Report on Executive Compensation” and “Comparison of Five-Year Cumulative Total Return” from the Proxy Statement are incorporated herein by reference, but pursuant to Instruction (9) to Item 402(a)(3) of Regulation S-K shall not be deemed to be filed with the SEC or subject to the liabilities of Section 18 of the Securities Exchange Act of 1934.

**ITEM 12. SECURITY OWNERSHIP OF CERTAIN BENEFICIAL OWNERS AND MANAGEMENT AND RELATED STOCKHOLDER MATTERS**

- (a) “Principal Stockholders” from the Proxy Statement is incorporated herein by reference.
- (b) Information concerning security ownership of management from the Proxy Statement under the caption “Security Ownership of Executive Officers and Directors” is incorporated herein by reference.
- (c) There are no arrangements known to the registrant the operation of which may at a subsequent date result in a change in control of the registrant.

**Securities Authorized for Issuance Under Equity Compensation Plans**

| PLAN CATEGORY   | NUMBER OF SECURITIES<br>TO BE ISSUED UPON<br>EXERCISE OF<br>OUTSTANDING OPTIONS,<br>WARRANTS AND RIGHTS<br>(a) | WEIGHTED-AVERAGE<br>EXERCISE PRICE OF<br>OUTSTANDING OPTIONS,<br>WARRANTS AND RIGHTS<br>(b) | NUMBER OF SECURITIES<br>REMAINING AVAILABLE FOR<br>FUTURE ISSUANCE UNDER<br>EQUITY COMPENSATION PLANS<br>(EXCLUDING SECURITIES<br>REFLECTED IN COLUMN (a))<br>(c) |
|---|--|---|---|
| EQUITY COMPENSATION PLANS<br>APPROVED BY SECURITY HOLDERS     | 2,303,094  | \$20.90   | 3,382,292 (1)   |
| EQUITY COMPENSATION PLANS<br>NOT APPROVED BY SECURITY HOLDERS | 546,258  | \$15.74   | 214,731 (2)   |
| <b>TOTAL</b>  | <b>2,849,352</b>   | <b>\$19.91</b>  | <b>3,597,023</b>  |

(1) Of this number of shares, 472,256, 2,607,906 and 302,130 are reserved for issuance under the 2000 Employee Stock Purchase Plan, Executive Incentive Plan and the 2000 Non-Employee Directors' Compensation Plan, respectively. Both the Executive Incentive Plan and the 2000 Non-Employee Directors' Compensation Plan permit grants of several forms of equity securities in addition to options, warrants or rights. See Note 7 of “Notes to Consolidated Financial Statements” in Part II, Item 8 of this Annual Report on Form 10-K.

(2) These shares are reserved for issuance under the Russell Corporation 2000 Stock Option Plan (the “2000 Option Plan”). The 2000 Option Plan was adopted by the Board of Directors as an incentive compensation plan that gives us broad discretion to grant awards, and develop the terms of such awards, to any employee or consultant of the Company. Approval of the 2000 Option Plan by security holders was not required under applicable regulations. The 2000 Option Plan permits the issuance of awards in a variety of forms, including: (a) incentive stock options; (b) non-qualified stock options; (c) reload stock options; (d) restricted shares; (e) bonus shares; (f) deferred shares; (g) freestanding stock appreciation rights; (h) tandem stock appreciation rights; (i) performance units; and (j) performance shares.

**ITEM 13. CERTAIN RELATIONSHIPS AND RELATED TRANSACTIONS**

“Transactions with Management and Others and Certain Business Relationships” from the Proxy Statement is incorporated herein by reference.

**ITEM 14. PRINCIPAL ACCOUNTANT FEES AND SERVICES**

The information under the heading “Audit Fees and All Other Fees” from the Proxy Statement is incorporated herein by reference.



## Russell Corporation and Subsidiaries

**2005 Form 10-K Annual Report****PART IV****ITEM 15. EXHIBITS AND FINANCIAL STATEMENT SCHEDULES**

(a) List of Documents filed as part of this Report:

(1) Financial Statements

All financial statements of the registrant as set forth under Item 8 of this Report on Form 10-K

(2) Financial Statement Schedule

| Schedule Number | Description                       | Page Number |
|-----------------|-----------------------------------|-------------|
| II              | Valuation and Qualifying Accounts | 76          |

All other financial statements and schedules not listed have been omitted since the required information is included in the consolidated financial statements or the notes thereto, or is not applicable or required.

(3) Exhibits (numbered in accordance with Item 601 of Regulation S-K)

|      |   |  |
|------|---|--|
| (2a) | Agreement and Plan of Merger dated as of January 30, 2004 by and between Russell Corporation, an Alabama corporation, and Russell Corporation, a Delaware corporation   | Exhibit (2) to Annual Report on Form 10-K for year ended January 3, 2004 |
| (2b) | Agreement and Plan of Reorganization, dated as of December 14, 2004, by and among Brooks Sports, Inc., the Principal Shareholders named therein, Russell Corporation and ADR Acquisition Corporation, along with Amendment Nos. 1 and 2 thereto, dated as of December 16 and December 23, 2004, respectively. Filed without exhibits and schedules. The registrant agrees to furnish a copy of any such exhibit or schedule to the Securities and Exchange Commission upon request. | Exhibit 2.1 to Current Report on Form 8-K filed January 5, 2005          |
| (3a) | Restated Certificate of Incorporation of Russell Corporation, a Delaware corporation, effective April 27, 2005  | Exhibit 3.1 to Form 8-K dated April 27, 2005                             |
| (3b) | Amended and Restated By-Laws of Russell Corporation, a Delaware corporation, effective April 27, 2005   | Exhibit 3.2 to Form 8-K dated April 27, 2005                             |
| (3c) | Certificate of Designation of Series A Junior Participating Preferred Stock of Russell Corporation, effective April 27, 2005  | Exhibit 3.3 to Form 8-K dated April 27, 2005                             |
| (4a) | Rights Agreement dated as of September 15, 1999 between the Company and SunTrust Bank, Atlanta, Georgia   | Exhibit 4.1 to Current Report on Form 8-K filed on September 17, 1999    |
| (4b) | Amendment to Rights Agreement, dated as of April 27, 2005   | Exhibit 4 to Form 10-Q filed on May 11, 2005                             |

## Russell Corporation and Subsidiaries

## 2005 Form 10-K Annual Report

|       |   |  |
|-------|---|--|
| (4c)  | Loan and Security Agreement dated as of April 18, 2002 relating to the Company's \$300,000,000 Revolving Credit Facility <sup>1</sup>       | Exhibit 4.1 to Quarterly Report on Form 10-Q filed on May 15, 2002         |
| (4d)  | Amendment No. 1 to Loan and Security Agreement dated as of March 11, 2003 relating to the Company's \$300,000,000 Revolving Credit Facility | Exhibit (4c) to Annual Report on Form 10-K for year ended January 4, 2003  |
| (4e)  | Amendment No. 2 to Loan and Security Agreement dated as of June 14, 2004 relating to the Company's \$300,000,000 Revolving Credit Facility  | *  |
| (4f)  | Indenture dated as of April 18, 2002 relating to the Company's 9.25% Senior Notes due 2010  | Exhibit 4.2 to Quarterly Report on Form 10-Q filed May 15, 2002            |
| (4g)  | First Supplemental Indenture and Subsidiary Guarantee relating to the Company's 9.25% Senior Notes due 2010                                 | *  |
| (4h)  | Second Supplemental Indenture relating to the Company's 9.25% Senior Notes due 2010   | *  |
| (4i)  | Registration Rights Agreement effective as of January 31, 2005  | Exhibit (4e) to Annual Report on Form 10-K for year ended January 1, 2005  |
| (10a) | Russell Corporation 1997 Non-Employee Directors' Stock Grant, Stock Option and Deferred Compensation Plan                                   | Exhibit (10f) to Annual Report on Form 10-K for year ended January 2, 1999 |
| (10b) | Executive Incentive Plan  | Appendix B to Proxy Statement dated March 16, 2000                         |
| (10c) | Russell Corporation Amended and Restated Flexible Deferral Plan   | Exhibit (10d) to Annual Report on Form 10-K for year ended January 4, 2003 |
| (10d) | First Amendment to the Russell Corporation Flexible Deferral Plan   | Exhibit (10d) to Annual Report on Form 10-K for year ended January 1, 2004 |
| (10e) | Second Amendment to the Russell Corporation Flexible Deferral Plan  | Exhibit (10e) to Annual Report on Form 10-K for year ended January 1, 2004 |
| (10f) | Third Amendment to the Russell Corporation Flexible Deferral Plan   | *  |
| (10g) | Russell Corporation 2000 Stock Option Plan  | Exhibit 4(k) to Registration Statement No. 333-30238                       |

## Russell Corporation and Subsidiaries

**2005 Form 10-K Annual Report**

|       |  |  |
|-------|--|--|
| (10h) | Russell Corporation Employee Stock Purchase Plan   | Exhibit 4(k) to Registration Statement No. 333-30236                         |
| (10i) | Amendment No. 1 to the Russell Corporation Employee Stock Purchase Plan  | Exhibit (10i) to Annual Report on Form 10-K for year ended December 29, 2001 |
| (10j) | Russell Corporation 2000 Non-Employee Directors' Compensation Plan   | Exhibit 4(m) to Registration Statement No. 333-55340                         |
| (10k) | First Amendment to the Russell Corporation 2000 Non-Employee Directors' Compensation Plan dated December 11, 2002                                | Exhibit (10i) to Annual Report on Form 10-K for year ended January 4, 2003   |
| (10l) | Second Amendment to the Russell Corporation 2000 Non-Employee Directors' Compensation Plan dated February 10, 2004                               | Exhibit (10j) to Annual Report on Form 10-K for year ended January 3, 2004   |
| (10m) | Amended and Restated Executive Deferred Compensation and Buyout Plan dated April 1, 2001, by and between the Company and John F. Ward            | Exhibit (10n) to Annual Report on Form 10-K for year ended December 30, 2000 |
| (10n) | Amended and Restated Employment Agreement, dated and effective October 18, 2005, between Russell Corporation and John F. Ward                    | Exhibit 10.1 to Form 8-K dated October 18, 2005                              |
| (10o) | Amended and Restated Employment Agreement dated as of November 20, 2002 by and between the Company and Jonathan R. Letzler                       | Exhibit (10l) to Annual Report on Form 10-K for year ended January 4, 2003   |
| (10p) | Russell Corporation Amended and Restated Supplemental Executive Retirement Plan dated January 1, 2002  | Exhibit (10m) to Annual Report on Form 10-K for year ended January 4, 2003   |
| (10q) | First Amendment to the Russell Corporation Supplemental Executive Retirement Plan  | Exhibit (10a) to Quarterly Report on Form 10-Q filed August 12, 2004         |
| (10r) | Second Amendment to the Russell Corporation Supplemental Executive Retirement Plan   | Exhibit (10r) to Annual Report on Form 10-K for year ended January 1, 2004   |
| (10s) | Supply Agreement dated as of December 28, 2001 by and between the Company and Frontier Yarns, LLC and Frontier Spinning Mills, Inc. <sup>2</sup> | Exhibit (10p) to Annual Report on Form 10-K for year ended December 29, 2001 |
| (10t) | Russell Corporation Amended and Restated Supplemental Retirement Benefit Plan dated January 1, 2002  | Exhibit (10o) to Annual Report on Form 10-K for year ended January 4, 2003   |

**Russell Corporation and Subsidiaries**

**2005 Form 10-K Annual Report**

|        |   |  |
|--------|---|--|
| (10u)  | Employment Agreement, dated as of January 17, 1999 by and between the Company and Floyd G. Hoffman                    | Exhibit (10q) to Annual Report on Form 10-K for year ended January 4, 2003 |
| (10v)  | Employment Agreement, dated as of October 24, 2003 by and between the Company and Julio A. Barea                      | Exhibit (10w) to Annual Report on Form 10-K for year ended January 1, 2004 |
| (10w)  | Employment Agreement, dated as of August 25, 2004, between the Company and Robert D. Koney, Jr.                       | Exhibit (10b) to Quarterly Report on Form 10-Q filed November 12, 2004     |
| (10x)  | Form of Change of Control Agreement with Julio A. Barea, Floyd G. Hoffman and Robert D. Koney, Jr.                    | Exhibit (10r) to Annual Report on Form 10-K for year ended January 4, 2003 |
| (10y)  | Separation Agreement and General Release, dated November 10, 2005 between Jonathon R. Letzler and Russell Corporation | Exhibit (10a) to Quarterly Report on Form 10-Q filed November 14, 2005     |
| (10z)  | Employment Agreement, dated March 4, 2005, between Russell Corporation and Calvin S. Johnston                         | *  |
| (10aa) | Change of Control Agreement with Calvin S. Johnston   | *  |
| (14)   | Code of Ethics  | Exhibit (14) to Annual Report on Form 10-K for year ended January 3, 2004  |
| (21)   | List of Subsidiaries  | *  |
| (23)   | Consent of Ernst & Young LLP, Independent Registered Public Accounting Firm   | *  |
| (24)   | Powers of Attorney  | *  |
| (31a)  | Rule 13a-14(a)/15d-14(a) CEO Certification  | *  |
| (31b)  | Rule 13a-14(a)/15d-14(a) CFO Certification  | *  |
| (32)   | Section 1350 Certifications   | *  |

1 Portions of the Loan and Security Agreement have been omitted pursuant to a request for confidential treatment approved by the Securities and Exchange Commission ("SEC"). The omitted material has been filed separately with the SEC.

2 Portions of the Supply Agreement have been omitted pursuant to a request for confidential treatment approved by the SEC. The omitted material has been filed separately with the SEC.

\*Filed electronically herewith.

## Russell Corporation and Subsidiaries

**2005 Form 10-K Annual Report****SIGNATURES**

Pursuant to the requirements of Section 13 or 15(d) of the Securities Exchange Act of 1934, the registrant has duly caused this report to be signed on its behalf by the undersigned, thereunder duly authorized.

RUSSELL CORPORATION  
(Registrant)

Date: March 15, 2006

/s/ John F. Ward  
John F. Ward  
Chairman and Chief Executive Officer

Pursuant to the requirements of the Securities Exchange Act of 1934, this report is signed below by the following persons on behalf of the registrant and in the capacities and on the dates indicated.

|   |   |                               |
|---|---|-------------------------------|
| <u>/s/ John F. Ward</u><br>John F. Ward                 | Chairman and Chief Executive Officer<br>(Director and Principal Executive Officer)    | <u>March 15, 2006</u><br>Date |
| <u>/s/ Robert D. Koney, Jr.</u><br>Robert D. Koney, Jr. | Senior Vice President and<br>Chief Financial Officer<br>(Principal Financial Officer) | <u>March 15, 2006</u><br>Date |
| <u>/s/ Victoria W. Beck</u><br>Victoria W. Beck         | Vice President, Corporate Controller<br>(Principal Accounting Officer)                | <u>March 15, 2006</u><br>Date |
| Herschel M. Bloom*                                      | Director  |                               |
| Ronald G. Bruno*  | Director  |                               |
| Arnold W. Donald*                                       | Director  |                               |
| Rebecca C. Matthias*                                    | Director  |                               |
| C.V. Nalley, III*                                       | Director  |                               |
| Margaret M. Porter*                                     | Director  |                               |
| Mary Jane Robertson*                                    | Director  |                               |
| John R. Thomas*   | Director  |                               |
| John A. White*  | Director  |                               |

A majority of the Board of Directors

\* By: /s/ Mary E. Moore  
Mary E. Moore  
As Attorney-in-Fact  
March 15, 2006

## Russell Corporation and Subsidiaries

## 2005 Form 10-K Annual Report

**SCHEDULE II – VALUATION AND QUALIFYING ACCOUNTS  
 RUSSELL CORPORATION AND SUBSIDIARIES**

| Description                       | Balance at Beginning of Period | Additions Charged to Costs and Expenses | Acquisitions | Deductions                  | Balance at End of Period |
|-----------------------------------|--------------------------------|---|--------------|-----------------------------|--------------------------|
| YEAR ENDED DECEMBER 31, 2005      |                                |   |              |                             |                          |
| Allowance for doubtful accounts   | \$ 6,588,712                   | \$ 1,640,336                            | \$ –         | \$ 2,044,827 <sup>(1)</sup> | \$ 6,184,221             |
| Reserve for discounts and returns | 11,394,941                     | 26,916,196                              | –            | 30,606,239 <sup>(2)</sup>   | 7,704,898                |
| TOTALS                            | \$17,983,653                   | \$28,556,532                            | \$ –         | \$32,651,066                | \$13,889,119             |
| YEAR ENDED JANUARY 1, 2005        |                                |   |              |                             |                          |
| Allowance for doubtful accounts   | \$ 5,768,678                   | \$ 1,680,395                            | \$ –         | \$ 860,361 <sup>(1)</sup>   | \$ 6,588,712             |
| Reserve for discounts and returns | 4,515,788                      | 19,539,195                              | –            | 12,660,042 <sup>(2)</sup>   | 11,394,941               |
| TOTALS                            | \$10,284,466                   | \$21,219,590                            | \$ –         | \$13,520,403                | \$17,983,653             |
| YEAR ENDED JANUARY 3, 2004        |                                |   |              |                             |                          |
| Allowance for doubtful accounts   | \$18,050,384                   | \$ 1,160,460                            | \$438,658    | \$13,880,824 <sup>(1)</sup> | \$ 5,768,678             |
| Reserve for discounts and returns | 4,904,050                      | 11,820,210                              | 464,842      | 12,673,314 <sup>(2)</sup>   | 4,515,788                |
| TOTALS                            | \$22,954,434                   | \$12,980,670                            | \$903,500    | \$26,554,138                | \$10,284,466             |

(1) Uncollectible accounts written off, net of recoveries

(2) Discounts and returns allowed customers during the year

| Description   | Reserve at Beginning of Period | Additions Charged to Costs and Expenses | Acquisitions | Deductions                  | Balance at End of Period |
|---|--------------------------------|---|--------------|-----------------------------|--------------------------|
| YEAR ENDED DECEMBER 31, 2005                              |                                |   |              |                             |                          |
| Asset impairment  | \$ 9,903,000                   | \$ –                                    | \$ –         | \$ 9,355,000 <sup>(4)</sup> | \$548,000                |
| Employee terminations                                     | 30,000                         | 3,211,000                               | –            | 3,241,000 <sup>(3)</sup>    | –                        |
| Termination of certain licenses and contracts             | 152,000                        | –                                       | –            | 152,000 <sup>(3)</sup>      | –                        |
| TOTALS  | \$10,085,000                   | \$3,211,000                             | \$ –         | \$ 9,537,000                | \$548,000                |
| YEAR ENDED JANUARY 1, 2005                                |                                |   |              |                             |                          |
| Asset impairment  | \$20,249,000                   | \$ –                                    | \$ –         | \$10,346,000 <sup>(5)</sup> | \$9,903,000              |
| Employee terminations                                     | 2,793,000                      | –                                       | –            | 2,763,000 <sup>(3)</sup>    | 30,000                   |
| Inventory losses including shipping and warehousing costs | 25,000                         | –                                       | –            | 25,000 <sup>(5)</sup>       | –                        |
| Termination of certain licenses and contracts             | 245,000                        | –                                       | –            | 93,000 <sup>(3)</sup>       | 152,000                  |
| Exit cost related to facilities                           | –                              | 542,000                                 | –            | 542,000 <sup>(3)</sup>      | –                        |
| Other   | 556,000                        | –                                       | –            | 556,000 <sup>(3)</sup>      | –                        |
| TOTALS  | \$23,868,000                   | \$ 542,000                              | \$ –         | \$14,325,000                | \$10,085,000             |
| YEAR ENDED JANUARY 3, 2004                                |                                |   |              |                             |                          |
| Asset impairment  | \$41,559,000                   | \$3,090,000                             | \$ –         | \$24,400,000 <sup>(7)</sup> | \$20,249,000             |
| Employee terminations                                     | 640,000                        | 4,482,000                               | –            | 2,329,000 <sup>(3)</sup>    | 2,793,000                |
| Inventory losses including shipping and warehousing costs | 37,000                         | –                                       | –            | 12,000 <sup>(5)</sup>       | 25,000                   |
| Termination of certain licenses and contracts             | 395,000                        | 528,000                                 | –            | 678,000 <sup>(3)</sup>      | 245,000                  |
| Exit cost related to facilities                           | 1,298,000                      | 230,000                                 | –            | 1,528,000 <sup>(6)</sup>    | –                        |
| Other   | –                              | 573,000                                 | –            | 17,000 <sup>(3)</sup>       | 556,000                  |
| TOTALS  | \$43,929,000                   | \$8,903,000 <sup>(8)</sup>              | \$ –         | \$28,964,000                | \$23,868,000             |

(3) Represents cash paid and 100,000 treasury shares issued

(4) Represents assets sold after write-down resulting in a net gain of \$914,000

(5) Represents assets sold after write-downs

(6) Represents cash paid of \$1,000,000 and an adjustment of \$528,000 to reflect our best estimate of the ultimate settlement of this liability

(7) Represents asset sold after write-downs and includes \$1,072,000 of gains realized on the sale of assets held for sale at the beginning of 2003

(8) This additional expense was partially offset by the adjustment noted at (6) along with the realized gains on asset sales discussed in (7)

(9) Represents assets sold after write-down resulting in a net gain of \$431,000

Russell Corporation and Subsidiaries

## 2005 Form 10-K Annual Report

### EXHIBIT (23)

#### CONSENT OF INDEPENDENT REGISTERED PUBLIC ACCOUNTING FIRM

We consent to the incorporation by reference in the Registration Statements of Russell Corporation listed below of our reports dated March 10, 2006, with respect to the consolidated financial statements and schedule of Russell Corporation, Russell Corporation management's assessment of the effectiveness of internal control over financial reporting, and the effectiveness of internal control over financial reporting of Russell Corporation, included in this Annual Report (Form 10-K) for the year ended December 31, 2005.

Form S-3 Registration Statement No. 33-47906  
Form S-3 Registration Statement No. 33-54361  
Form S-3 Registration Statement No. 333-116854  
Form S-8 Registration Statement No. 33-69679  
Form S-8 Registration Statement No. 333-89765  
Form S-8 Registration Statement No. 333-30236  
Form S-8 Registration Statement No. 333-30238  
Form S-8 Registration Statement No. 333-55338  
Form S-8 Registration Statement No. 333-55340  
Form S-8 Registration Statement No. 333-97129

/s/ Ernst & Young LLP

Atlanta, Georgia  
March 10, 2006

**Russell Corporation and Subsidiaries****2005 Form 10-K Annual Report****EXHIBIT (31a)****RULE 13a-14(a)/15d-14(a) CERTIFICATION OF CHIEF EXECUTIVE OFFICER**

I, John F. Ward, Chairman and Chief Executive Officer of Russell Corporation, certify that:

1. I have reviewed this annual report on Form 10-K of Russell Corporation;
2. Based on my knowledge, this report does not contain any untrue statement of a material fact or omit to state a material fact necessary to make the statements made, in light of the circumstances under which such statements were made, not misleading with respect to the period covered by this report;
3. Based on my knowledge, the financial statements, and other financial information included in this report, fairly present in all material respects the financial condition, results of operations and cash flows of the registrant as of, and for, the periods presented in this report;
4. The registrant's other certifying officer(s) and I are responsible for establishing and maintaining disclosure controls and procedures (as defined in Exchange Act Rules 13a-15(e) and 15d-15(e)) and internal control over financial reporting (as defined in Exchange Act Rules 13a-15(f) and 15d-15(f)) for the registrant and have:
  - (a) Designed such disclosure controls and procedures, or caused such disclosure controls and procedures to be designed under our supervision, to ensure that material information relating to the registrant, including its consolidated subsidiaries, is made known to us by others within those entities, particularly during the period in which this report is being prepared;
  - (b) Designed such internal control over financial reporting, or caused such internal control over financial reporting to be designed under our supervision, to provide reasonable assurance regarding the reliability of financial reporting and the preparation of financial statements for external purposes in accordance with generally accepted accounting principles;
  - (c) Evaluated the effectiveness of the registrant's disclosure controls and procedures and presented in this report our conclusions about the effectiveness of the disclosure controls and procedures, as of the end of the period covered by this report based on such evaluation; and
  - (d) Disclosed in this report any change in the registrant's internal control over financial reporting that occurred during the registrant's most recent fiscal quarter (the registrant's fourth fiscal quarter in the case of an annual report) that has materially affected, or is reasonably likely to materially affect, the registrant's internal control over financial reporting; and
5. The registrant's other certifying officer(s) and I have disclosed, based on our most recent evaluation of internal control over financial reporting, to the registrant's auditors and the audit committee of the registrant's board of directors (or persons performing the equivalent functions):
  - (a) All significant deficiencies and material weaknesses in the design or operation of internal control over financial reporting which are reasonably likely to adversely affect the registrant's ability to record, process, summarize and report financial information; and
  - (b) Any fraud, whether or not material, that involves management or other employees who have a significant role in the registrant's internal control over financial reporting.

Date: March 15, 2006

/s/ John F. Ward

John F. Ward

Chairman and Chief Executive Officer



## Russell Corporation and Subsidiaries

**2005 Form 10-K Annual Report****EXHIBIT (31b)****RULE 13a-14(a)/15d-14(a) CERTIFICATION OF CHIEF FINANCIAL OFFICER**

I, Robert D. Koney, Jr., Senior Vice President and Chief Financial Officer of Russell Corporation, certify that:

1. I have reviewed this annual report on Form 10-K of Russell Corporation;
2. Based on my knowledge, this report does not contain any untrue statement of a material fact or omit to state a material fact necessary to make the statements made, in light of the circumstances under which such statements were made, not misleading with respect to the period covered by this report;
3. Based on my knowledge, the financial statements, and other financial information included in this report, fairly present in all material respects the financial condition, results of operations and cash flows of the registrant as of, and for, the periods presented in this report;
4. The registrant's other certifying officer(s) and I are responsible for establishing and maintaining disclosure controls and procedures (as defined in Exchange Act Rules 13a-15(e) and 15d-15(e)) and internal control over financial reporting (as defined in Exchange Act Rules 13a-15(f) and 15d-15(f)) for the registrant and have:
  - (a) Designed such disclosure controls and procedures, or caused such disclosure controls and procedures to be designed under our supervision, to ensure that material information relating to the registrant, including its consolidated subsidiaries, is made known to us by others within those entities, particularly during the period in which this report is being prepared;
  - (b) Designed such internal control over financial reporting, or caused such internal control over financial reporting to be designed under our supervision, to provide reasonable assurance regarding the reliability of financial reporting and the preparation of financial statements for external purposes in accordance with generally accepted accounting principles;
  - (c) Evaluated the effectiveness of the registrant's disclosure controls and procedures and presented in this report our conclusions about the effectiveness of the disclosure controls and procedures, as of the end of the period covered by this report based on such evaluation; and
  - (d) Disclosed in this report any change in the registrant's internal control over financial reporting that occurred during the registrant's most recent fiscal quarter (the registrant's fourth fiscal quarter in the case of an annual report) that has materially affected, or is reasonably likely to materially affect, the registrant's internal control over financial reporting; and
5. The registrant's other certifying officer(s) and I have disclosed, based on our most recent evaluation of internal control over financial reporting, to the registrant's auditors and the audit committee of the registrant's board of directors (or persons performing the equivalent functions):
  - (a) All significant deficiencies and material weaknesses in the design or operation of internal control over financial reporting which are reasonably likely to adversely affect the registrant's ability to record, process, summarize and report financial information; and
  - (b) Any fraud, whether or not material, that involves management or other employees who have a significant role in the registrant's internal control over financial reporting.

Date: March 15, 2006

/s/ Robert D. Koney, Jr.

Robert D. Koney, Jr.  
Senior Vice President,  
Chief Financial Officer

Russell Corporation and Subsidiaries

## 2005 Form 10-K Annual Report

### EXHIBIT (32)

#### SECTION 1350 CERTIFICATIONS OF CHIEF EXECUTIVE OFFICER AND CHIEF FINANCIAL OFFICER

In connection with the Annual Report on Form 10-K of Russell Corporation (the "Company") for the fiscal year ended December 31, 2005, as filed with the Securities and Exchange Commission on the date hereof (the "Report"), John F. Ward, as Chairman and Chief Executive Officer of the Company, and Robert D. Koney, Jr., as Senior Vice President and Chief Financial Officer of the Company, each hereby certifies, pursuant to 18 U.S.C. Section 1350, as adopted pursuant to Section 906 of the Sarbanes-Oxley Act of 2002, that, to the best of his knowledge:

- (1) The Report fully complies with the requirements of Section 13(a) or 15(d) of the Securities Exchange Act of 1934; and
- (2) The information contained in the Report fairly presents, in all material respects, the financial condition and results of operations of the Company as of the dates and for the periods expressed in the Report.

/s/ John F. Ward

Name: John F. Ward

Title: Chairman and Chief Executive Officer

Date: March 15, 2006

/s/ Robert D. Koney, Jr.

Name: Robert D. Koney, Jr.

Title: Senior Vice President and Chief Financial Officer

Date: March 15, 2006

This certification accompanies the Report pursuant to Section 906 of the Sarbanes-Oxley Act of 2002 and shall not, except to the extent required by the Sarbanes-Oxley Act of 2002, be deemed filed by the Company for purposes of Section 18 of the Securities Exchange Act of 1934, as amended. A signed original of this written statement required by Section 906 has been provided to Russell Corporation and will be retained by Russell Corporation and furnished to the Securities and Exchange Commission or its staff upon request.

# Corporate Information

## CORPORATE OFFICE

3330 Cumberland Blvd.  
Suite 800  
Atlanta, GA 30339  
(678) 742-8000

## OTHER INFORMATION

The Company's press releases, annual report and other information can be accessed via the Internet at [RussellCorp.com](http://RussellCorp.com)

## TRANSFER AGENT AND REGISTRAR

SunTrust Bank, Atlanta  
P.O. Box 4625  
Atlanta, GA 30302  
(800) 568-3476

## DIVIDEND DISBURSING AGENT

SunTrust Bank, Atlanta  
P.O. Box 4625  
Atlanta, GA 30302  
(800) 568-3476

## AUDITORS

Ernst & Young LLP  
600 Peachtree Street  
Atlanta, GA 30308

## FORM 10-K

Copies of Form 10-K as filed with the Securities and Exchange Commission are available without cost to shareholders of the Company by writing to:

Investor Relations  
Russell Corporation  
3330 Cumberland Blvd., Suite 800  
Atlanta, GA 30339  
(678) 742-8000

## DIVIDEND REINVESTMENT PLAN

For information about accounts or issuance of certificates, contact:

SunTrust Bank, Atlanta  
P.O. Box 4625  
Atlanta, GA 30302  
(800) 568-3476

## DIVERSITY

Diversity is a significant contributor to the Company's success. Our goal is to maintain a fair and equitable culture in which every member of the Global Russell Team reinforces our values and has the opportunity to contribute to our business goals. Our Strategic Diversity Management Plan focuses on the following four areas:

- Workforce – To attract and retain superior talent.
- Workplace – To foster an empowering culture that respects both differences and similarities.
- Marketplace – To leverage our diversity to capitalize on unique revenue opportunities.
- Community – To support the communities where we live and operate.

## DIVIDEND AND MARKET INFORMATION

Russell Corporation stock trades on the New York Stock Exchange and various other regional exchanges under the ticker symbol RML. The range of high and low prices of the Common Stock and the dividends per share paid during each calendar quarter of the last two years are presented below:

| 2005   | Dividend | High    | Low     | Close   |
|--------|----------|---------|---------|---------|
| First  | \$0.04   | \$19.50 | \$16.15 |         |
| Second | 0.04     | 21.65   | 17.17   |         |
| Third  | 0.04     | 21.84   | 12.94   |         |
| Fourth | 0.04     | 16.48   | 12.31   |         |
|        | \$0.16   |         |         | \$13.46 |

| 2004   | Dividend | High    | Low     | Close   |
|--------|----------|---------|---------|---------|
| First  | \$0.04   | \$18.83 | \$17.13 |         |
| Second | 0.04     | 19.23   | 15.60   |         |
| Third  | 0.04     | 19.20   | 16.42   |         |
| Fourth | 0.04     | 19.78   | 16.22   |         |
|        | \$0.16   |         |         | \$19.48 |

# Russell Corporation

3330 CUMBERLAND BOULEVARD, SUITE 800

ATLANTA, GEORGIA 30339

[WWW.RUSSELLCORP.COM](http://WWW.RUSSELLCORP.COM)