SEC FILE NO 0- 3810 03-07
SIC 541
BLUE CHIP STAMPS
OTHER
CARD 1
DISCLOSURE INC BETHESDA MARYLAND 20014

| Blue Chip Stamps [Calif.] Co: B5580 5801 South Eastern Avenue |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: |
|  |  |  |  |  |
| Los Angeles. Calif. 90040 |  |  |  |  |
| SEC File No: 0-3810 |  |  | Exch: Other |  |
| IRS No: | 94-1354 | 687 | CUSIP: | 0953299 |
| Fiscal Y | Year End | s: $2 / 28$ | SIC | No: 541 |
| Auditor: | Price | aterhou | se \& Co |  |
| ARS | For: | $01 / 01$ | 77 |  |
| Proxy | Dated: | 03/31 | 77 |  |
| 10-K | For: | $01 / 01$ | 77 |  |
| 10-Q | For: | 04/02 | 77 |  |
| 10-Q | For: | 07/02 | 77 |  |
| 10-Q | For: | 10/01 | 77 |  |
| 8-K | Por: | $04 / 15$ | 77 |  |
| 8-K | FOE: | 05/31/ | 77 |  |
| 8-K | POI: | 06/30 | 77 |  |
| 8-K | For: | 09/30 | 77 |  |
| 8-K | For: | 10/18/ | 77 |  |
| 8-K | For: | 10/31/ | 77 |  |

## BS 8000

$65-58$



A NATL REPORT PURSUANT TO SECTION 13 OF G这E SECURITIES EXCHANGE ACT OF 1934

## BLUE CHIP STAMPS

(Exact name of registrant as specified in its charter)

> California
> (State or other jurisdiction of incorporation or organization)

5801 S. Eastern Ave., Los Angeles, California
(Address of principal executive offices)

Registrant's telephone number,
including area code
$\underline{213-685-8615}$

94-1354687
(I.R.S. Employer

Identification No.)

Securities registered pursuant to Section $12(g)$ of the Act:
Common stock, par value $\$ 1.00$ per share
(Title of class)
6-3/4\% Subordinated Debentures due 1978 (Title of class)

Indicate by check mark whether the registrant (1) has filed all reports required to be filed by Section 13 or 15 (d) of the Securities Exchange Act of 1934 during the preceding 12 months and (2) has been subject to such filing requirements for the past 90 days: Yes $\underline{X}$ No -

Indicate the number of shares outstanding of each of the issuer's classes of common stock, as of the close of the period covered by this report: $5,178,770$ shares

## PART I

Item 1. Business.
The information set forth in the section entitled "Principal Business Activities" on pages 7 and 8 of the printed annual report of Blue Chip Stamps for the year ended December 31, 1977, copies of which pages are attached, is incorporated herein by reference. With the exception of the aforementioned information and data referred to in Item 2 and on page $S-1$ hereof, information contained in said annual report is not to be deemed filed as part of this report.

## Item 2. Summary of Operations.

The information set forth in the section entitled "Summary of Operations" on pages 9 and 10 of the printed annual report of Blue Chip Stamps for the year ended December 31, 1977, copies of which pages are attached, is incorporated herein by reference. With the exception of the aforementioned information and data referred to in Item 1 and on page $S-1$ hereof, information contained in said annual report is not to be deemed filed as part of this report.

## Item 3. Properties.

The Company operates a merchandise distribution center at Los Angeles. The distribution center has a storage capacity of approximately 500,000 square feet and is leased under an agreement expiring July 31, 1980.

The candy manufacturing subsidiary manufactures candy in approximately 220,000 square feet of fully equipped kitchen facilities which it owns in Los Angeles and South San Francisco.

The newspaper publishing subsidiary owns a five-story office building in Buffalo containing approximately 220,000 square feet and an adjacent two-story, 180,000 square-foot building which houses the printing presses and distribution equipment.

The savings and loan subsidiary owns its head office building in Pasadena.

Redemption stores, candy shops and savings and loan branch offices are normally leased. The leases expire on various dates, none later than 2008.

Item 4. Parents and Subsidiaries.
Warren E. Buffett, a director of the Company, holds beneficially $13 \%$ of the Company's $5,178,770$ shares of common stock outstanding; the beneficial holdings of Mr. Buffett and his associates aggregate $66 \%$. Mr. Buffett, his wife and entities with which they are associated own shares of the Company's common stock, as follows:

> Warren E. Buffett 550,090
> Susan T. Buffett, spouse, a child of Mr. Buffett's and trusts of which he is trustee but has no beneficial interest 125,846
> Subsidiaries of Diversified Retailing Company, Inc. ("Diversified") (a) 841,900
> Berkshire Hathaway Inc. ("Berkshire") and subsidiaries (b) 1,917,903
> (a) Mr. and Mrs. Buffett own $56 \%$ of the common stock of Diversified, which, through a subsidiary is principally engaged in operating women's apparel stores. Mr. Buffett is Chairman of the Board of Diversified.
> (b) Mr. and Mrs. Buffett own $36 \%$ of the common stock of Berkshire, a textile manufacturer also engaged, through subsidiaries, in banking and insurance. In addition, Diversified and subsidiaries, referred to in (a) above, own $18 \%$ of such stock. Mr. Buffett is Chairman of the Board and Chief Executive Officer of Berkshire.

Under the Bank Holding Company Act of 1956, as amended, Berkshire is deemed to be a bank holding company and the Company is presumed to be controlled by a bank holding company due to Berkshire's ownership of approximately $98 \%$ of the capital stock of a bank and more than $25 \%$ of the Company's outstanding common stock. Consequently, prior to any acquisition by the Company of
a going business, or investment in more than $5 \%$ of the voting stock of any company, notice must be given to the Federal Reserve Board.

The Company owns $99 \%$ of the outstanding common stock of See's Candy Shops, Incorporated, which, in turn, owns $100 \%$ of the common stock of See's Candies, Inc., both California corporations. Financial statements of both companies have been included in the Company's consolidated financial statements from date of acquisition in January 1972.

The Company owns $100 \%$ of the outstanding capital stock of Buffalo Evening News, Inc. ("the News"), a New York corporation incorporated in February 1977, which, effective April 15, 1977, acquired the newspaper assets, subject to certain liabilities, of the Buffalo Evening News. Financial statements of the News have been included in the Company's consolidated financial statements since date of activation.

The Company owns $80 \%$ of the outstanding capital stock of Wesco Financial Corporation ("Wesco"), a Delaware corporation, which, in turn, owns all of the outstanding stock of Mutual Savings and Loan Association, a California corporation, whose subsidiaries are insignificant in the aggregate. The Company, beginning with its fiscal year ended March 2, 1974, has taken up its equity in Wesco's consolidated undistributed net earnings. Separate consolidated and and unconsolidated financial statements of Wesco are incorporated herein by reference, as explained in the Index to Financial Statements on page $\mathrm{S}-1$.

## Item 5. Legal Proceedings.

(a) Buffalo Courier-Express, Inc. v. Buffalo Evening News, Inc. United States District Court, Western District of New York, Civil Action No. CIV-77-582 filed October 28, 1977.

This action was filed by the principal competitor of the Buffalo Evening News (published by the Company's subsidiary, Buffalo Evening News, Inc.) in the Buffalo metropolitan area under federal antitrust laws and sought to enjoin certain practices allegedly
engaged in by the News in connection with its proposed expansion by transfer of its weekend edition from Saturday to Sunday, providing competition for the existing Sunday edition of the Courier-Express. In addition to seeking an injunction, the complaint seeks treble damages in an unspecified amount, attorneys' fees and costs. On November 9, 1977, the court issued a preliminary order granting in part and denying in part a motion for preliminary injunction. Among other things, the order required the News to maintain its proposed subscription pricing structure, to shorten a proposed promotional subscription pricing plan, to withdraw certain circulation guarantees and to limit free sampling. The order is subject to modification as circumstances may warrant pending trial, and is not final on any of the issues raised in the litigation. Plaintiff has moved to have defendant held in contempt for alleged violation of the preliminary injunction and seeks modification of the injunction to impose further restrictions on defendant. Defendant has also moved for modification of the injunction. Hearings on these motions have not been completed. Defendant is resisting plaintiff's motions and has reserved defendant's right to appeal the granting of the preliminary injunction to the Court of Appeals for the Second Circuit. In addition, the defendant has filed an answer and counterclaim denying all liability and seeking affirmative relief of treble damages in an unspecified amount, injunction, attorneys' fees and costs against plaintiff on the ground that plaintiff seeks to monopolize the daily newspaper business in the Buffalo metropolitan area. With discovery incomplete, the outcome of the action and defendant's potential exposure, if any, are uncertain.
(b) The information set forth in Item 5 of the Form $10-\mathrm{K}$ Annual Report for the year ended December 31, 1977 filed by Wesco Financial Corporation, a subsidiary of the Company, a copy of which report is attached for convenience, is incorporated herein by reference. With the exception of the aforementioned information and data referred to on page $S-1$ hereof, information contained in said report is not to be deemed filed as part of this report.

Item 6. Increases and Decreases in

## Outstanding Securities and Indebtedness.

Following is an analysis of changes in the amount of the Company's 6-3/4\% Subordinated Debentures due December 1978 outstanding during the fiscal year ended December 31, 1977:

Balance, beginning of year \$4,287,000
Debentures purchased and applied against sinking fund obligations Notice of redemption, December $1977 \quad(2,008,000)$ Open market purchases, February, May and August 1977
$(111,000)$
Balance, end of year
$\$ 2,168,000$

There were $5,178,770$ shares of $\$ 1$ par value common stock outstanding throughout the fiscal year ended December 31, 1977.

Reference is made to Item 5 of the Company's Form 10-Q Quarterly Report for the quarter ended April 2, 1977 relative to the borrowing of $\$ 30,000,000$ from a bank in Apri1 1977, and to Item 6 of its Form 10-Q Quarterly Report for the quarter ended July 2, 1977 relat.ive to the repayment of $\$ 15,000,000$ of such loan in July 1977. In October 1977 the Company repaid an additional $\$ 1,500,000$, reducing the balance of the loan to $\$ 13,500,000$ at December 31, 1977.

Item 7. Changes in Securities and Changes in Security for Registered Securities.

None.

Item 8. Defaults Upon Senior Securities.
None.

Item 9. Approximate Number of Equity Security Holders.
Number of record holders as of
Title of class
February 24, 1978
Common stock, par value $\$ 1.00$ per share

2,203

Item 10. Submission of Matters to a Vote of Security Holders.
None.

Item 11. Executive Officers of the Registrant.
Following is a list of the Company's executive officers:

| Name | Age | Positions | Since |
| :--- | :---: | :--- | :---: |
|  | Charles T. Munger | 54 |  |

The principal business experience of each such officer during the portion of the past five years that occurred prior to his election to his current positions is as follows:

Mr. Munger - January to June 1976, management of personal investments; prior thereto, managing general partner of Wheeler, Munger \& Co., an investment firm.

Mr. Koeppel - Chairman of the Board and President of the Company.

Mr. Bird - 1974 to April 1977, Vice President, Secretary and Treasurer of the Company; prior thereto, Secretary and Treasurer of the Company.

Mr. Gelineau - 1974 to August 1977, General Sales Manager of the Company; prior thereto, a district store supervisor of the Company.

Mr. Holzapfel - Various managerial positions in the Incentives Division (now the Motivation Division) of the Company.

Mr. Reed - April 1977, Operations Manager of the Company; prior thereto, Store Operations Manager of the Company.

Mr. Wittmeyer - Industrial Relations Manager of the Company.
Mr. Jacobson - July to August 1977, Financial Officer of the Company; prior thereto, an audit manager and audit senior with Price Waterhouse \& Co., an accounting firm.

Mr. Paulson - Controller of the Company.

Item 12. Indemnification of Directors and Officers.
Section 317 of the California Corporations Code provides for indemnification of directors and officers under certain conditions. Its scope may not be expanded by the articles of incorporation (charter), bylaws or otherwise although such scope can be reduced. It does not apply to any director, officer or employee in relation to his function as fiduciary of a benefit plan. The Company has not acted to alter the indemnification provided by the statute; however, it has adopted a resolution specifically indemnifying directors, officers and employees with respect to their function as fiduciaries for benefit plans of the Company. The statute also permits the purchase of insurance against liability which may provide coverage beyond the power of the Company to indemnify. The Company has purchased and maintains such insurance for directors and officers.

Item 13. Financial Statements, Exhibits Filed and Reports on Form 8-K.
(a) Financial statements: Refer to Index to Financial Statements on page S-1.
(b) Exhibits:
(1) Incorporated by reference to Form 8-K Current Report of Blue Chip Stamps dated April 28, 1977 (for event dated April 15, 1977) -
13.13 Copy of Loan Agreement dated April 13, 1977 between Blue Chip Stamps and Bank of America National Trust and Savings Association in amount of $\$ 30,000,000$
(2) Incorporated by reference to Form 10-Q Quarterly Report of Blue Chip Stamps for the quarter ended April 2, 1977 -
3.2-9 Copy of bylaws of Blue Chip Stamps as amended May 5, 1977
(3) Incorporated by reference to Form 8-K Current Report of Wesco Financial Corporation dated October 4, 1977 (for event dated September 30, 1977) -

Offer to purchase stock of Detroit International
Bridge Company dated September 30, 1977
Related letter of transmittal
(4) Incorporated by reference to Form 8-K Current Report of Wesco Financial Corporation dated October 28, 1977 (for event dated October 18, 1977) -

Letter to Stockholders of Detroit International Bridge Company dated October 18, 1977 with attached Offer to Purchase (Supplemented as of October 17, 1977)
(5) Filed herewith: None.
(c) Reports of Blue Chip Stamps on Form $8-\mathrm{K}$ during quarter ended December 31, 1977:

Report dated October 12, 1977 (for event dated September 30, 1977). Items reported: 5 and 6. Financial statements filed: None.

Report dated October 28, 1977 (for event dated October 18, 1977). Items reported: 5 and 6. Financial statements filed: None.

Report dated November 11, 1977 (for event dated October 31, 1977). Item reported: 1. Financial statements filed: None.

PART II

Items 14 to 18 Inclusive.
These items are omitted pursuant to General Instruction H to Form 10-K. The Company will file with the Securities and Exchange Commission not later than 120 days after December 31, 1977, its latest yearend, a definitive proxy statement pursuant to Regulation 14A for its annual meeting of stockholders scheduled for April 20, 1978.

## SIGNATURE

Pursuant to the requirements of Section 13 of the Securities Exchange Act of 1934, the registrant has duly caused this report to be signed on its behalf by the undersigned, thereunto duly authorized.

BLUE CHIP STAMPS

> By $\frac{/ \mathrm{s} / \mathrm{R} . \mathrm{H} . \text { Bird }}{\text { R. H. Bird }}$ Vice President and Chief Financial Officer

Marcin 30, 1978

## BLUE CHIP STAMPS

## INDEX TO FINANCIAL STATEMENTS

The December 31, 1977, and January 1, 1977 consolidated financial statements of Blue Chip Stamps, together with the report thereon of Price Waterhouse \& Co. dated February 24, 1978, appearing on pages 11 to 20 of the Company's December 31, 1977 printed annual report to stockholders, copies of which pages are attached, are incorporated in this Form $10-\mathrm{K}$ annual report. With the exception of the aforementioned information and the information incorporated in Items 1 and 2 hereof, information contained in such annual report to stockholders is not to be deemed filed as part of this report.

The December 31, 1977 and 1976 consolidated and unconsolidated balance sheets and related statements of earnings, stockholders' equity and changes in financial position of Wesco Financial Corporation, the notes thereto and the supplemental information to the notes to such consolidated financial statements, and the supporting schedules, together with the report thereon of Peat, Marwick, Mitchell \& Co. dated January 27, 1978 are incorporated herein by reference to the Form 10-K Annual Report filed by Wesco Financial Corporation for the year ended December 31, 1977, a copy of which is attached exclusive of exhibits. With the exception of the aforementioned information and data referred to in paragraph (b) of Item 5 hereof, such Form 10-K Annual Report of Wesco Financial Corporation is not to be deemed filed as part of this report.

The individual financial statements of Blue Chip Stamps have been omitted since it is primarily an operating company and the aggregate of minority equity interests and indebtednesses of its consolidated subsidiaries to unaffiliated parties, other than short-term indebtedness incurred in the ordinary course of business which is not overdue, is five per cent or less of total consolidated assets at December 31, 1977.

The following additional financial data should be read in conjunction with the financial statements of Blue Chip Stamps referred to above. Schedules not included with this additional financial data have been omitted because they are not applicable or the required information is shown in the financial statements or notes thereto:
Pagenumber
Consent of independent accountants ..... S-3
Additional financial data of Blue Chip Stamps:
Supplementary information to notes to consolidated financial statements ..... S-4 to S-6
Financial schedules -
I - Marketable securities ..... S-7III - Investments in, equity in earningsof, and dividends received fromaffiliates and other personsS-8
V - Property, plant and equipment ..... S-9
VI - Accumulated depreciation, depletion and amortization of property, plant and equipment ..... S-10
XVI - Supplementary income statement information ..... S-11

CONSENT OF INDEPENDENT ACCOUNTANTS

We hereby consent to the application of our report, which appears on page 20 of the December 31 , 1977 printed annual report to stockholders of Blue Chip Stamps, to the additional financial data listed in the foregoing index when this data is read in conjunction with the consolidated financial statements in such 1977 annual report to stockholders; our report and the consolidated financial statements have been incorporated in this annual report on Form $10-\mathrm{K}$. The examinations referred to in our report included examinations of the additional financial data.

PRICE WATERHOUSE \& CO.

Los Angeles, California
February 24, 1978

## BLUE CHIP STAMPS

## SUPPLEMENTARY IINFORMATION TO

 NOTES TO CONSOLIDATED FINANCIAL STATEMENTSAt January 1, 1977, accounts receivable include approximately $\$ 1,075,000$ relating to the sale of marketable securities.

Begirming and ending merchandise and supplies inventories for the three fiscal years ended December 31, 1977, broken down by major business segment, are as follows:

|  | $\begin{gathered} \text { December } 31, \\ 1977 \end{gathered}$ | $\begin{gathered} \text { January } 1, \\ 1977 \end{gathered}$ | $\begin{gathered} \text { December } 27, \\ 1975 \end{gathered}$ |
| :---: | :---: | :---: | :---: |
| Candy business | \$3,650,000 | \$2,992,000 | \$2,016,000 |
| Newspaper business | 1,058,000 | - | - |
| Trading stamp and motivation businesses | 2,624,000 | 3,501,000 | 6,130,000 |
|  | \$7,332,000 | \$6,493,000 | \$8,146,000 |

The estimated useful lives used in computing depreciation and amortization are as follows:

Buildings
Property, plant and equipment
Leasehold improvements

10 to 40 years

3 to 15 years
The shorter of the term of the lease or the useful life of the asset

Expenditures for renewals and betterments of property, plant and equipment are capitalized; maintenance and repair costs are charged to income as incurred. When assets are retired or otherwise disposed of, the accounts are relieved of applicable cost and accumulated depreciation and amortization, and any gain or loss on disposal is credited or charged to income.

Following is a summary of intangibles and related accumulated amortization for the Company's consolidated subsidiaries, See's Candy Shops, Inc. ("See's") and Buffalo Evening News, Inc.
("the News"), and its unconsolidated subsidiary, Wesco Financial Corporation ('Wesco"), at the beginning and end of the two most recent fiscal years:

December 31, January 1, December 27, $1977 \quad \underline{1977}$

See's
Excess of cost over equity in net assets $\$ 17,262,000$ \$17,262,000 $\$ 17,262,000$
Accumulated amortization $\quad 2,567,000 \quad 2,134,000 \quad 1,703,000$
The News
Excess of cost over equity in net assets -
Accumulated
amortization
10,000
-
Wesco
Excess of equity in net assets over cost
Accumulated
$23,866,000 \quad 23,115,000 \quad 19,298,000$ amortization

2,142,000
1,593,000
1,085,000
The components of accounts payable and accrued expenses are as follows:

Accounts payable
Accrued compensation
Taxes other than income
Pension liability, net of income
tax benefit

| December <br> 1977 | January <br> 1977 |
| :---: | ---: |
| $\$ 8,557,000$ | $\$ 4,748,000$ |
| $3,315,000$ | $1,098,000$ |
| 894,000 | 834,000 |
| $1,433,000$ | - |
| $\$ 14,199,000$ | $\$ 6,680,000$ |

Income from marketable securities comprises:

Dividends
Interest

| Fiscal year ended |  |
| :---: | :---: |
| December <br> 1977 January 1, <br> 1977 <br> $\$ 3,246,000$  <br> 390,000  | $\$ 4,576,000$ <br> 635,000 |
| $\$ 3,636,000$ | $\$ 5,211,000$ |

Included in interest and discount amortization is amortization of debenture discount amounting to $\$ 136,000$ and $\$ 184,000$ for the fiscal years ended December 31, 1977 and January 1, 1977, respectively. Debenture discount is being amortized over the term of the debentures by use of the debentures outstanding method. Unamortized debenture discount of $\$ 66,000$ and $\$ 204,000$ at December 31, 1977 and January 1, 1977, respectively, is included in prepaid expenses.

The Company has a short-term line of credit which it reduced from $\$ 10,000,000$ to $\$ 5,000,000$ in 1977. Marketable securities having a market value of at least $150 \%$ of the outstanding borrowings must be maintained as collateral. The maximum outstanding monthend balances during the fiscal years ended December 31, 1977 and January 1,1977 were $\$ 6,000,000$ and $\$ 2,000,000$, respectively. Interest, which is at the prime rate, averaged $6.9 \%$ and $7.0 \%$ during the respective fiscal years based on average daily balances of $\$ 2,014,000$ and $\$ 460,000$, respective1y.

Based on the most recent actuarial valuations, unfunded prior service costs of the Company's pension plans approximated $\$ 6,500,000$ at December 31, 1977.

Under the Company's qualified stock option plan, options for 18,000 shares were granted in March 1972 at $\$ 15.1875$ per share, fair market value at date granted. At January 1, 1977, an option for 4,000 such shares remained outstanding and 239, 200 shares were available for grant. The outstanding option lapsed and in April 1977 the Board of Directors of the Company formally terminated the plan.

SCHEDULE I - MARKETABLE SECURITIES
DECEMBER 31, 1977

| Number of shares or <br> units - principa1 <br> amount of bonds <br> or notes | Cost of <br> each issue | Market value <br> of each issue <br> at balance <br> sheet date |
| :---: | :---: | ---: |
|  |  |  |
| $\$ 2,500,000$ | $\$ 2,472,000$ | $\$ 2,472,000$ |
| $6,000,000$ | $5,977,000$ | $5,977,000$ |
| $2,800,000$ | $2,775,000$ | $2,775,000$ |
| $\$ 11,300,000$ | $\$ 11,224,000(1)$ | $\$ 11,224,000$ |

Marketable equity securities, at the lower of aggregate cost or market

Preferred and common stocks:

American Waterworks
Capital Cities Communications
Cleveland Cliffs Iron
CleveTrust Corporation
Manufacturers National Corporation National Detroit Corporation Pinkerton's, Inc.
Pittsburgh National Corporation San Jose Water Works
Other

$$
\begin{array}{r}
86,000 \\
33,000 \\
90,800 \\
42,897 \\
109,470 \\
414,160 \\
557,396 \\
256,500 \\
86,200
\end{array}
$$

Total marketable equity securities

| $\$ 1,062,000$ |
| ---: |
| $1,653,000$ |
| $5,108,000$ |
| $1,211,000$ |
| $3,706,000$ |
| $9,941,000$ |
| $18,453,000$ |
| $8,721,000$ |
| $1,462,000$ |
| $3,869,000$ |

\$ 1,172,000 1,984,000 5,176,000 1,426,000 3,613,000 10,872,000 14,492,000 9,041,000
1,465,000
3,769,000
(1) Balance sheet value.

## BLUE CHIP STAMPS

SCHEDULE III - INVESTMENTS IN, EQUITY IN EARNINGS OF, AND DIVIDENDS RECEIVED FROM AFFILIATES AND OTHER PERSONS

Balance at

| beginning of period |  |
| :--- | :--- |
| Number | Amounts |
| of | in |
| shares | dollars |

Equity taken up in earnings of the period

Additions

Purchases

Deductions Distributions of earnings by person i which earnings were taken up

Balance at end of period
Number of shares

Amounts in dollars

Investment in common stock of Wesco Financial Corporation (Wesco"):

| Fiscal year ended January $1, .1977$ | $1,527,299$ | $\$ 28,773,000$ | $\$ 4,459,000$ | $\$ 6,306,000$ | $\$ 116,000$ |
| :--- | :--- | :--- | :--- | :--- | :--- | :--- |
| Fiscal year ended December 31,1977 | $1,840,863$ | $\$ 38,661,000$ | $\$ 5,715,000$ | $\$ 1,208,000$ |  |

(1) Net of income taxes of $\$ 76,000$ for the fiscal year ended January 1, 1977.
(2) Represents an adjustment to acquisition cost.
(3) Represents $80.1 \%$ and $77.6 \%$ of Wesco's outstanding stock at December 31, 1977 and January 1, 1977, respectively, and adjusted for a 3-for-1 stock split in fiscal 1977.

## BLUE CHIP STAMPS

SCHEDULE V - PROPERTY, PLANT AND EQUIPMENT

|  | Balance at <br> beginning <br> of period | Additions <br> at cost | Retirements $\left.\begin{array}{l}\text { end of period }\end{array}\right)$ |
| :---: | :---: | :---: | :---: | | Balance at |
| :---: |

Fiscal year ended January 1, 1977:

Land
Buildings
Fixtures and equipment
Leasehold improvements

| \$ 2,323,000 | \$ | 75,000 | \$ | 215,000 | $\begin{array}{r} \$ 2,183,000 \\ 4,225,000 \end{array}$ |
| :---: | :---: | :---: | :---: | :---: | :---: |
| 4,061,000 |  | 300,000 |  | 136,000 |  |
| 10,116,000 |  | 680,000 |  | 632,000 | 10,164,000 |
| 3,888,000 |  | 301,000 |  | 159,000 | 4,030,000 |
| \$20,388,000 |  | 1,356,000 |  | 142,000 | \$20,602,000 |

(1) Includes $\$ 31,900,000$ relating to acquisition of newspaper assets. See Note 2 to the consolidated financial statements for further information.

## BLUE CHIP STAMPS

SCHEDULE VI - ACCUMULATED DEPRECIATION, DEPLETION AND AMORTIZATION OF PROPERTY, PLANT AND EQUIPMENT

## Description

Fiscal year ended January 1, 1977:
Buildings
Fixtures and equipment
Leasehold improvements

| Balance at | Additions <br> charged to <br> beginning <br> of period | expenses and |
| :--- | :--- | :--- |$\quad$ Retirements end of period


| $\$ 2,491,000$ |  |  | 226,000 | $\$ 86,000$ |
| ---: | ---: | ---: | ---: | ---: |
| $7,321,000$ |  | 449,000 | 576,000 | $\$ 2,631,000$ |
| $2,236,000$ |  | 252,000 | 128,000 | $2,194,000$ |
|  |  |  |  |  |

Fiscal year ended December 31, 1977:

| Buildings | \$ 2,631,000 | \$ 346,000 | \$ | \$ 2,977,000 |
| :---: | :---: | :---: | :---: | :---: |
| Fixtures and equipment | 7,194,000 | 1,819,000 | 250,000 | 8,763,000 |
| Leasehold improvements | 2,360,000 | 273,000 | 47,000 | 2,586,000 |
|  | \$12,185,000 | \$2,438,000 | \$297,000 | \$14,326,000 |

## BLUE CHIP STAMPS

## SCHEDULE XVI - SUPPLEMENTARY INCOME STATEMENT INFORMATION

## Item

Charged
to costs and expenses

## Fiscal year ended January 1, 1977:

Maintenance and repairs $\$ 2,099,000$
Taxes other than income taxes -
Payroll
Other
Advertising costs
1,767,000 633,000 950,000

Fiscal year ended December 31, 1977:
Maintenance and repairs \$2,694,000
Taxes other than income taxes -
Payroll
Other
Advertising costs

No royalties or research and development costs were incurred.

Depreciation, amortization and rents are disclosed in the notes to consolidated financial statements.

## Principal Business Activities

Blue Chip Stamps and its subsidiaries are engaged in five lines of business:
(1) The candy business. See's Candy Shops, incorporated, a $99 \%$-owned subsidiary acquired in January 1972, produces candy (primarily boxed chocolates) and other confectionary products of the highest quality in two fully equipped kitchens in California. See's is believed to be one of the largest candy manufacturers distributing through its own chain of retail shops; th now has 179 in nine western states including Hawaii.

See's registered slogan "Quality Without Compromise" reflects its attitude. In order to control shelf life of the candy, which contains no significant anificial preservatives. See's does not sell through deparment stores, drug stores, etc. Cocoa. sugar and certain other ingredients are generally available but subject to wide price fluctuations from time to time. Emphasis on quality has helped make See's the predominant fresin candy business entity in California.

A substantial portion of each year's candy sales are generated during the Christmas and Easter seasons, when the high shop volume is augmented to an increasing degree by quantity sales to organizations at reduced prices. See's finances its seasonal inventory buildup by liquidating short-term investments. At Christmas the number of employees peaks at about three times the full-ime base of approximately 1,000 .
(2) The newspaper business. Buffalo Evening News, Inc., whose assets. subject to certain liabilities, were purchased in April 1977 through a newly organized. wholly owned subsidiary, is publisher of the most widely read dally newspaper in Upstate New York. More than 4,000 paper carriers deliver the News to over two-thirds of the housenolds in zufifalo and Erie counties.
in October 1977 the News' principal competitor brought suit under federal antitrust laws seeking to enjoin the News from engaging in certain alleged practices, and seeking to obtain damages, in connection with the News' expansion of publication to add a Sunday edition. For further information, please refer to Note 10 to the accompanying consolidated financial statements.

Most of the News' revenues are based on advertising volume, which peaks during the fourth fiscal quarter. Newsprint is generally purchased under long-term contracts from Canadian suppliers. The.
newspaper employs approximately 1,100 full-ime employees.
(3) The trading stamp business. Blue Chip Stamps provides for retail merchants and their customers in California and Nevada the predominant trading stamp service in that area. The service includes the issuance of trading stamps. catalogs, savings books, signs, banners and other promotional material as well as the redemption of Blue Chip stamps for merchandise or cash through redemption stores.

Stamp service revenues have declined from a historical peak of $\$ 124,180,000$ for the fiscal year ended February 28, 1970 to 515,723,000 for the fiscal year ended December 31, 1977. This decline has resulted primarily from two iactors. First, many supermarket operators discontinued or reduced the use of trading stamps in connection with their conversion to discount merchandising. Second, many service stations as a result of the gasoline shortage eliminated the use of stamps. The reduction in stamp revenues has increased the relative importance to the business of the remaining customers: two Southern California supermarket chains, Stater Bros. Markets Division of Petrolane Incorporated and The Boy's Markets, inc., accounted for $47 \%$ of stamp volume during the fiscal year ended December 31, 1977 as compared with $38 \%$ the preceding fiscal year. Over the past six years the Company has reduced the number of redemption stores from a peak of 90 to 42 at present. There has been a commensurate reduction of full-time employees to less than 250 currently.
(4) The motivation and merchandise promotion business. Blue Chip Motivation, a separate division, operates on a nationwide basis. sharing headquarters and merchandise distribution facilities with the trading stamp business. The name of this division was changed from Blue Chip Incentives during the year in order to describe its activities more accurately. It tailors motivation programs for businesses. These programs use awards of merchandise, trave! and stamps in order to stimulate sales or productivity. promote attendance or safety, or periorm other motivational functions. The division's deluxe cataleg is the cornerstone of many of these programs. The motivation business is competitive. Moreover, with the decline of the trading stamp business. motivation programs have become more difficult to sell, because stamp awards do not enjoy their former popularity. Aporoximately 30 employees are involved in this operation.

This division, for several years. also developed, for oil companies and other large issuers of credit cards. complete merchandise packages for their credit cardhoiders. In the summer of 1976, the Company decided not to seek any new ousiness of this type, as profit margins had proved to be unsatisfactory.
(5) The savings and loan business. Wesco Financial Corporation, an $80 \%$-owned. unconsolidated subsidiary controlled since late 1973. owns all of the outstanding stock of Mutual Savings and Loan
, Association, which operates at sixteen locations in Southern California and is believed to be among the 30 largest savings and toan associations in the state. The assoctation competes primarily in the business of lending money, principally secured by first liens against real estate, to enable borrowers to purchase. construct or refinance real property. In addition, investments in preferred stocks, municipal bonds and other securities
have become increasingly important in recent years as a secondary source of income. Approximately 160 employees are employed in this line of business.

The following table sets forth the contribution, in thousands oi dollars, of each line of ousiness accounting for during either of the last two fiscal years. ten per cent or more of consolidated revenues or of consolidated income oefore income taxes, securities gains (losses) and extraordinary items ior five fiscal years ended as follows:

|  | $\begin{gathered} \text { Dec. } 31 . \\ 1977 \\ \hline \end{gathered}$ | $\begin{aligned} & \text { Jan. } 1 . \\ & 1977^{\circ} \end{aligned}$ | $\begin{gathered} \text { Feo. } 28 . \\ 1976 \\ \hline \end{gathered}$ | $\begin{gathered} \text { Mar. } 1 . \\ 1975 \\ \hline \end{gathered}$ | Mar. 2. $1974$ |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Revenues- |  |  |  |  |  |
| Candy business | \$63,115 | \$56,648 | \$51,679 | \$43.370 | \$36.033 |
| Newspaper business | 31,833 | - | - | - | - |
| Trading stamp service | 19.740 | 22.786 | 25,755 | 34,973 | 59,925 |
| Motivation and merchandise promotion business ...... | 2.485 | 8,388 | 15.210 | 11,022 | 6,261 |
| Income (loss) before income taxes. securities gains (losses) and extraordinary items- |  |  |  |  |  |
| Candy business | 12,352 | 11.059 | 10.968 | 6.783 | 4,153 |
| Newspaper business | 751 | - | - | - | - |
| Trading stamp service | 185 | 2,600 | 438 | (34) | 4,533 |
| Motivation and merchandise promotion ousiness | (634) | (1.479) | (1,079) | (592) | (66) |
| Savings and loan ousiness (equity only) | 5,715 | 4,2i6 | 3,292 | 2,832 | 1,673 |

Set forth below is the relative contribution of each such line of business for the same fiscal years:

|  | $\begin{aligned} & \text { Dec. } 31, \\ & 1977 \end{aligned}$ | $\begin{aligned} & \text { Jan. }: \\ & \text { i } 977^{\circ} \end{aligned}$ | $\begin{gathered} \text { Feb. } 28 . \\ 1976 \\ \hline \end{gathered}$ | Mar. i. 1975 | Mar. 2. 1974 |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Revenues- |  |  |  |  |  |
| Candy business | 54\% | 64\% | 56\% | 49\% | 35\% |
| Newspaper business | 27 | - | - | - | - |
| Trading stamp service | 17 | 26 | 28 | 39 | 59 |
| Motivation and merchandise promotion business . . . . . . | 2 | 10 | 16 | 12 | 6 |
| Income (loss) before income taxes. securities gains (losses) and extraordinary items- |  |  |  |  |  |
| Candy business | 67 | 67 | 31 | 76 | 40 |
| Newspaper business | 4 | - | - | - | - |
| Trading stamp service | 1 | 16 | 3 | - | 44 |
| Motivation and merchandise promotion business | (3) | (9) | (8) | (7) | - |
| Savings and loan business (equity only) | 31 | 25 | 24 | 31 | 16 |

[^0]
## Summary of Operations

| (In incusands except for ameunts per srare) | 52 weeks ended Dec. 31. 1977 | ```S3 weeks``` | 52. weeks enced |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  | $\begin{gathered} \text { Feo. } 28 . \\ 1976 . \end{gathered}$ | Mar : <br> 1975 | Mar 2. $1974$ |
| Revenues: |  |  |  |  |  |
| Cancy | \$ 62,886 | \$56.333 | \$51.342 | \$42.907 | \$ 35.780 |
| Newspaper | 31,786 | - | - | - | - |
| Stamp service | 15,723 | 17.208 | 20.361 | 25.564 | 51,375 |
| Merchandise promotions and motivation service | 2,485 | 8,888 | 15.210 | 11,022 | 6,261 |
| Dividends and interest | 3.636 | 5,211 | 4,913 | 7,738 | 8,260 |
| Other | 657 | 682 | 818 | 2,134 | 543 |
|  | 117,173 | 38,322 | 92,644 | 89.365 | 102.219 |
| Costs and expenses: |  |  |  |  |  |
| Cost of sales and services | 61,592 | 46,358 | 52,116 | 54,912 | 68.156 |
| Selling. general and administrative expenses | 41,387 | 29,190 | 29.552 | 23,940 | 21,481 |
| Interest | 1,404 | 410 | 437 | 4,050 | 3,597 |
| Discount amortization | 136 | 184 | 212 | 306 | 365 |
|  | 104,519 | 76,142 | 82.317 | 83,208 | 93.599 |
| Income before income taxes, equity in <br> net income oi Wesco Financial Corporation, <br> securities gains (losses) and <br> extraordinary items ......................... 12.654 12,180 $10.327 \quad 6.157 \quad 8.620$ |  |  |  |  |  |
| Provision for income taxes . . . . . . . . . . . . . . . . | $(5,476)$ | $(4,859)$ | $(4,374)$ | (i.237) | (2,071) |
| Equity in net income of Wesco Financial Corporation | 5,715 | 4.459 | 3,092 | 2.588 | 1.641 |
| Income before securities gains (losses) and extraordinary items | 12,893 | 11.780 | 9.045 | 7,508 | 8.190 |
| Realized securities gains (losses), less taxes | 4.100 | (77) | 8 | 254 | (185) |
| Income before extraordinary items | 16,993 | 11,703 | 9,053 | 7,762 | 8,005 |
| Extraordinary credit | - | - | - | 903 | - |
| Net income | \$ 16.993 | \$11,703 | \$ 9,053 | S 8.665 | \$ 8.005 |
| Per share: |  |  |  |  |  |
| Income before securities gains (losses) and extraordinary items | \$2.49 | \$2.27 | \$1.75 | \$1.45 | \$1.58 |
| Realized securities gains (losses) | . 79 | (.01) | - | . 05 | (.03) |
| Income beiore extraordinary items | 3.28 | 2.26 | 1.75 | 1.50 | 1.55 |
| Extraordinary credit. | - | - | - | . 17 | - |
| Net income | \$3.28 | 52.26 | \$1.75 | 51.67 | \$1.55 |
| Dividends declared ${ }^{\text { }}$ | \$.30 | \$.24 | \$. 24 | \$. 24 | S . 24 |

[^1]See notes and management's ciscussion and analysis on page to

## NOTES TO SUMMARY OF OPERATIONS

In December 1976 the Company changed its 52-53 week fiscal yearend from approximately February 28 to approximately December 31 .

Newspaper revenues and other accounts of the Buffalo Evening News, Inc. are included on a consolidated basis from acquisition on April 15, 1977.

The Company's equity in Wesco Financial Corporation's net income is included under the equity method. Ownership of the savings and loan holding company increased from $21.9 \%$ at the start of the fiscal year ended in 1974 to $44.6 \%$ at March 2. 1974. to $64.4 \%$ in August 1974 and to the present $80.1 \%$ in January 1977.

The extraordinary credit in fiscal 1975 represents federal income tax not payable due to offset of capital loss carry-fonvards.

Other revenues in fiscal 1975 include a si,254,000 gain on sale of a warehouse and a $\$ 311.000$ gain on purchase and early retirement of outstanding debentures.

Per snare amounts are based upon the 5.179.000 shares of common stock outstanding througnout the five fiscal years. increased by 1,000 in 1974 to reflect the dilutive effect of outstanding stock options.

## MANAGEMENT'S DISCUSSION AND ANALYSIS of the summary of operations

Cancy sales increased during the fiscal year ended December 31, 1977 due. abcut $85 \%$, to an increase in average selling price per pound; improved volume accounted for the remainder. Of the increase in candy sales which occurred the preceding fiscal year, approximately $60 \%$ resulted from an increase in pounds sold and $40 \%$ from pricing improvement.

The decline in stamp service revenues in recent years has been caused by various factors as explained above under Principal Business Activities.

Revenues from merchandise promotions and motivation service have decreased notably since the year ended February 28, 1976 due mainly to the Company's decision, in the summer of 1976, not to seek any more merchandise promotion ousiness. under which the Company had developed, for oll companies and other large issuers of credit cards. complete merchandise packages for their credit cardholders.

The decline in dividend and interest income during the latest fiscal year was caused mainly by a drop in dividencis on shares of Source Capital, Inc., which were sold in July 1977.

Cost of sales and services during the two most recent fiscal years was somewhat lower as a percentage of related revenues than in fiscal 1976, principally due to adjustments of the liability for unreceemed trading stamps, which the Company
revises periodically as changing conditions warrant. In February 1976, the stamp liablity account was adjusted to reflect a reduction in the iotal number of stamps expected to be redeemed in the future as well as the likelihood that future redemption service expenses would increase materially on a per-stamp basis. In August 1976, due to favorabie current experience in controlling costs. the stamp liability account was adjusted further to reflect a lower estimated future redemption senvice expense requirement per stamp. The ratio of cost to revenues on an overall basis was not significantly affected by either the acquisition of the newspaper or the discontinuance of merchandise promotion business.

The sharp increase in selling, general and administrative expenses during the most recent fiscal year was the result of the newspaper acquisition in April 1977.

Interest expense increased sharply in ine latest fiscal year as a resuit of financing the newspaper acquisition.

The provision for income iaxes varred siightly as a percentage oi pre-tax income from $42 \%$ in iiscal 1976. to $40 \%$ in the fiscal year ended January 1, 1977 and to $43 \%$ in the year ended December 31, 1977 due primarily to fluctuations in dividend income, which is substantially exempt from federal taxation.

The Company's equity in net income of Wesco Financial Corporation increased during the two most recent fiscal years primarily as a resuit of an improvement in the subsidiary's earnings, coupled in the later year with an increase in average ownership from $67.2 \%$ to $80.1 \%$. Part of Wesco's earnings improvement represented an increase in realized capital gains; the Company's share amounted to $\$ 612.000$. Another factor in the earlier year was the reversal of estimated provisions for income taxes on Wesco's undistributed earnings: such provisions are no longer required because the Companys ownership of Wesco now exceeds $80 \%$ and Wesco's earnings will henceforth be included in consolidated federal tax returns.

Realized securities gans and losses fluctuate from year to year and accordingly are set out separately. The exceptionally large net gans in the most recent fiscal year resulted from a profit of approximately $\$ 7,000,000$, net of taxes, on sale of the Company's shares of Source Capital. Inc. in July 1977, reduced in part by net losses on other securities dispositions.

Revenues, expenses, earnings and other items set forth in the summary of operations are not necessarily indicative of future revenues, expenses, earnings and other items. In particular. a significant part of the increase in earnings for the year ended December 31 . 1977 compared to the prior year represented unusually large capital gains (see preceding two paragraphs).

## Consolidated Starement of Income and Retained Earnings

Blue Chip Stamps

|  | 52 weers encea Decemoer 31. 1977 | 53 weeks ended January 1. 1977 |
| :---: | :---: | :---: |
| Revenues: |  |  |
| Candy | S 62,886,000 | \$56,333.000 |
| Newspaper (Note 2) | 31,786,000 | - |
| Stamp service (Note 3) | 15,723,000 | 17,208,000 |
| Merchandise promotions and motivation service | 2,485,000 | 8.888,000 |
| Dividends and interest | 3.636,000 | 5,211,000 |
| Other | 657.000 | 682.000 |
|  | 117,173,000 | 88,322.000 |
| Cosis and expenses: |  |  |
| Cost of sales and services (Note 3) | 61.592 .000 | 46.358,000 |
| Selling, general and administrative expenses | 41,387,000 | 29,190,000 |
| Interest and discount amortization | 1.540 .000 | 594.000 |
|  | 104.519 .000 | 76,142.000 |
| Income beiore income taxes, equity in net income of Wesco Financial |  |  |
| Provision ior income taxes (Note 7) | (5.476,000) | (4,859,000) |
| Equity in net income of Wesco Financial Corporation (Notes 1 and 7) | 5.715 .000 | 4,459.000 |
| Income before securities gains (losses) | 12,893.000 | 11.780,000 |
| Realized securites gains (losses), less income tax effect (Notes 4 and 7) | $4,100.000$ | (77.000) |
| Net income | i6.993.000 | 11,703.000 |
| Retained earnings at beginning of year | 79,230.000 | 68,770,000 |
| Dividends declared of $\mathrm{S.30}$ - ${ }^{\circ}$ and S .24 | (1.554.000) | (1.243,000) |
| Retained earnings at end of year | \$94.669.000 | \$79,230.000 |
| Amounts per share based on average shares outstanding: |  |  |
| Income before securities gains (losses) | S2.49 | \$2.27 |
| Fealized securities gains (losses) | . 79 | (.01) |
| Net income | \$3.28 | \$2.26 |

-Dividends of 5.06 per snare per quarter or 5.24 oer share per year have been pard. No change in annual dividend rate occurred in 1977.

| ASSETS | $\begin{gathered} \text { Decemeer } 31 . \\ 1977 \\ \hline \end{gathered}$ | January : $1977$ |
| :---: | :---: | :---: |
| Cash (Note 6) | \$ 5,335,000 | \$ 2.526,000 |
| Short-term investments, at cost which approximates market | 11,224,000 | 11,636,000 |
| Marketable equity securities, at the lower of cost or market (Note 4) | 53.010,000 | 63,143,000 |
| Accounts recervaiole | 6,155,000 | 4,633,000 |
| Merchandise and supplies inventories, at the lower of cost <br> (princioally average) or market <br> 7,332,000 <br> 6,493,000 |  |  |
| Prepaid expenses, principally income taxes (Note 7) | 13,142,000 | 12,337,000 |
| Property, plant and equipment. net (Note 5) | 40,414,000 | 8,417,000 |
| Investment in Wesco Financial Corporation (Note i) ................................ $43.892,000 \quad 38,661,000$Excess of cost over equity in net assets of consolidated |  |  |
|  |  |  |
| Other equity securities (Note 4) | 4,163,000 | 4,163,000 |
|  | \$200,106,000 | \$167,137,000 |
| LIAEILITES AND STOCKHOLDERS' EQUITY |  |  |
| Accounts payable and accrued expenses | S 14,199,000 | \$ 6,680,000 |
| Income taxes payable (Note 7) | 4.779,000 | 3.315,000 |
| Liability for unredeemed trading stamps (Note 3) | 66,209,000 | 66,867,000 |
| 63/4\% Suicordinated Debentures due December 1, 1978 | 2,168.000 | 4,287,600 |
| Note payable to bank (Note 6) | 13,500,000 | - |
|  | 100,855,000 | 81,149,000 |
| Stockholders' equity (Note 10): |  |  |
| Common stock, par value $\$ 1.00$ |  |  |
| Shares authorized-7.000,000 |  |  |
| Shares outstanding-5,179,000 | 5,179,000 | 5,179,000 |
| Paid-in capital | 1,579.000 | 1,579.000 |
| Retained earnings | 94,669.000 | 79,230,000 |
| Net unrealized loss on marketable equity securities (Note 4) | (2,176.000) | - |
| Total stocknolcers' equity | 99,251,000 | 85,988,000 |
|  | \$200,106,000 | \$167,137,000 |

# Consolidated Statement of Changes in Financial Position 

|  | 52 weeks ended Decemicer 31 1977 | 53 weeks enaed January 1 1977 |
| :---: | :---: | :---: |
| Sources (uses) of cash, including short-term investments, from operations: |  |  |
| Income before realized securities gains (losses) | \$12,893,000 | \$ 11,780,000 |
| Add (deduct): |  |  |
| Depreciation and amortization | 2.881,000 | 1,358,000 |
| Decrease (increase) in trade accounts receivable | (3,081,000) | 3,667,000 |
| Decrease (increase) in inventories | (339.000) | 1,653,000 |
| Increase in prepaid expenses, princ!pally income taxes | $(805.000)$ | $(5,384,000)$ |
| Equity in net income of Wesco Financial Corporation, less dividends received | (4,023.000) | (3,469.000) |
| Increase (decrease) in trade accounts payable and accrued expenses | 6,086.000 | (484.000) |
| Increase (decrease) in income taxes payable | 1,464,000 | (1,681,000) |
| Decrease in liability for unredeemed trading stamps | (658.000) | (2.900,000) |
| Cash provided by operations before realized securities gains (Icsses) | 13,918.000 | 4,540,000 |
| Other sources of cash: |  |  |
| Sank loan for acquisition of newspaper | 30,000,000 | - |
| Realized securities gains (losses), less income tax effect | 4.100.000 | (77.000) |
| Decrease (increase) in marketable equity securities, net of \$2,176.000 net unrealized loss deducted from stockholders' equity at December 31, 1977, and net of reversal of similar provision of $\$ 15.560 .000$ deducted from stockholders' equity at December 27, 1975 | 7,957,000 |  |
| Decrease (increase) in accounts receivable from securities transactions | 1,559.000 | (1,085.000) |
| Assumption of pension liability upon acquisition of newspaper | 1.433.000 | -- |
| Disposals of property, plant and equipment | 118,000 | 352.000 |
| Other | - | 48,000 |
|  | 59.085.000 | 3,362.000 |
| Other uses of cash: |  |  |
|  |  |  |
| relating to acquistion of newspaper | 34,553,000 | 1,357,000 |
| Purchase of stock of Wesco Financial Corporation | 1,208.000 | 6,422,000 |
| Excess of cost over equity in net assets of newspaper acquired | 754,000 | - |
| Purchase of other equity securities | - | 4,163,000 |
| Reduction of bank loan | 16,500,000 |  |
| Purchase of debentures for retirement | 2,119,000 | 2,105,000 |
| Declaration of cash dividends | 1,554,000 | 1,243,000 |
|  | 56,688.000 | 15,290,000 |
| Increase (decrease) in cash, including short-term investments | \$2.397.000 | S(11.928.000) |
| Increase (decrease) in- |  |  |
| Shor-term investments | S 2,309,000 | \$ 82,000 |
|  | (412,000) | (12,010,000) |
|  | \$ 2,397.000 | \$(11,928,000) |

[^2]
## Notes to Consolidated

## NOTE 1-Subsidiary Companies:

- The consolidated financial statements include the accounts of the Company and its consolidated subsidiarles: See's Candy Shops. Incorporated (See's), $99 \%$-owned. and Buffalo Evening News. Inc. (the News), wholly owned (see Note 2). The excess of cost over equity in the net assets of See's and the News is being amortized over 40 years; amortization of $\$ 443,000$ and $\$ 431.000$ has been charged to selling. general and administrative expenses in the fiscal years ended December 21, 1977 and January 1, 1977. respectively.

The Company's investment in Wesco Financial Corporation (Wesco), a savings and loan holding company, has increased from $64.4 \%$ at December 27, 1975 to $77.6 \%$ at January 1, 1977 and to the present $80.1 \%$ in January 1977. The investment is recorded at cost plus equity in Wesco's calendar-year net income; the \$21,725,000 and \$21,522,000 unamorized excess of equity in the net assets of Wesco over cost at December 31, 1977 and January 1. 1977, respectively, is being amortized over 40 years. Summarized consolidated financial information of Wesco and
subsidiaries for the years enced December 31, 1977 and 1976 follows:


Wesco's appropriated retained earnings at December 31, 1977 and 1976 include approximately $\$ 45,832,000$ and $\$ 45,578,000$, respectively, of reserves on which no provision for federal income taxes has been made. If in the future these appropriations are
used for any purpose other than to absorb bad debt losses, federal income taxes will be imposed at the then applicable rates. The Federal Savings and Loan Insurance Corporation, in connection with the insurance of savings deposits, requires savings and loan associations to maintain certain reserves which may be used only for the purpose of absorbing losses. In addition, associations must maintain certain reserves under California law. Such reserve

- requirements were met as of December 31, 1977 and 1976.


## NOTE 2-Acquisition:

Effective April 15, 1977, the Company acquired the newspaper assets, subject to certain liabilities, of the Buffalo (New York) Evening News, for approximately $\$ 34,000,000$ in casin plus assumption of certain pension obligations. The acquisition has been accounted for by the purchase method, and the cost of net assets acquired exceeded their fair value by $\$ 754,000$. The resuits of operations of the News have been included with those of the Company since the date of acquisition.

The following data present the unaudited consolidated results of operations of the Company on a pro forma basis as if the Company had owned the News throughout each of the last two fiscal years:

|  | Fiscal year ended |  |
| :---: | :---: | :---: |
|  | December 31. <br> 1977 | January 1 . 1977 |
| Total revenues | \$127.816.000 | \$127,930,000 |
| Income before securities gains or losses | 12,392,000 | 10.811 .000 |
| Net income | 16.492.000 | 10,734,000 |
| Pro forma per shareIncome before securities gains or losses | 2.39 | 2.08 |
| Net income | 3.18 | 2.07 |
| Actual per share- |  |  |
| Net income . . . . | 3.28 | 2.26 |

The above unaudited pro forma results of operations, insofar as they pertain to newspaper operations occurring prior to the acquisition of the News, are based upon unaudited financial information furnished by the former owners and reflect, among other things, additional financing costs and depreciation, net of applicable income tax benefits. and amortization of the excess of cost of net assets acquired over underlying value.

The above data are not necessarily indicative of what may be expected in the future.

## NOTE 3-Stamp service accounting:

- The Company recognizes stamp service revenues upon issuance of its trading stamps and provides a liability account for unredeemed trading stamps consisting of estimates of the cost of merchandise and
related redemption service expenses. The Company's estimated cost of future redemptions depends upon two factors: (1) the percentage of stamps issued which will ultimately be redeemed and (2) the future cost per stamp of the merchandise and redemption service expenses which will be required.

The Company periodically reovaluates both factors affecting the estimated cost of future redemptions. For the fiscal year ended December 31. 1977, no adjustments were mace to the liability for unredeemed stamps. During the fiscal year ended January 1, 1977, the Company reduced its liability for unredeemed trading stamps to reflect a reduction in the total estimated number of stamps expected to be redeemed in the future from $97.5 \%$ to $97 \%$ for stamps issued before March 1974, and $93 \%$ thereafter. Additionally, the Company increased its provision for future redemption service expenses per stamp to reflect its estimate that these expenses would increase materially on a per-stamp basis. The net effect of the foregoing revisions, after federal and state income taxes, was to increase net income \$1.046,000 or $\$ .20$ per share for the fiscal year ended January 1. 1977

The Company, with additional experience, will probably make further revisions of its redemption expectancy and estimated future redemption costs as circumstances warrant.

## NOTE 4-Equity securities:

Cost (first-in, first-out) and market value of marketable equity securities at December 31, 1977 and at January 1, 1977 are set forth below:

|  | December 31 1977 | January 1 . 1977 |
| :---: | :---: | :---: |
| Cost | \$55.186.000 | \$63,143,000 |
| Market value | 53,010,000 | 73,240,000 |

In order to reduce marketable equity securities to the lower of cost or market on the consolidated balance sheet, a $\$ 2.176 .000$ valuation allowance was required at December 31, 1977. The valuation allowance, which represented the excess of $\$ 4,545.000$ of unrealized losses over $\$ 2,369,000$ of unrealized gans. was charged directly to stocknolders' equity (i.e.. not included in the determination of net income) without reduction for the tax benefit that would result if losses were ultimately realized and offset by capital gains. As of February 24. 1978 market value of these securities has declined approximately $\$ 1,000,000$ further.

Approximately $\$ 4,000,000$ of the unrealized losses at December 31. 1977 relates to an investment in non-voting stock of Pinkerten s. Inc. at cost of $\$ 18,453,000$. In addition, an investment of $\$ 4,163,000$ in non-voting stock of Pinkerton Holding Corporation (PHC), for which there is no trading market, is carried at cost in other equity securities; because PHC's principal assets are equity securities of Pinkerton's. Inc., the
amount that could oe realized if the Company's investment in PHC were sold may also be below cost. Although the Company beneficially owns $28 \%$ of the equity in Pinkerton's. Inc. as of February 24, 1978, it does not account for its investment in Pinkerton's. Inc. under the equity method inasmuch as the Company considers its iniluence at Pinkerton's. Inc. to be insignificant because it has no vote as a stockholder and cnly one representative on the twelve-man board of directors.

Marketable equity securties. arnong other assets. are held primarily for the purpose of satisfying the Company's obligation to redeem outstanding trading stamps which are expected to be presented for redemption over a number of years.

NOTE 5-Property, plant and equipment:
Following is a summary of property, plant and equipment, stated ョt cost:

|  | $\begin{gathered} \text { Oecember } 31 . \\ 1977 \\ \hline \end{gathered}$ | January 1. $1977$ |
| :---: | :---: | :---: |
| Land | \$ 3,049,000 | \$ 2,183,000 |
| Buildings | 11,160,000 | 4,225.000 |
| Fixtures and equipment | 36,003,000 | 10,164,000 |
| Leasehold improvements | 4.528,000 | 4,030,000 |
|  | 54,740,000 | 20,602,000 |
| Less accumulated depreciation and amortization ... | 14,326.000 | 12,185,000 |
|  | \$40,414,000 | \$ 8,417,000 |

Depreciation and amortization of property, plant and equipment are provided by the straight-line method over the estimated useiul lives of the assets. Total provisions amounted to $\$ 2,438,000$ and $\$ 927,000$ for the fiscal years ended December 31, 1977 and January 1, 1977, respectively.

## NOTE 6-Debt:

In April 1977 the Company borrowed $\$ 30,000,000$ from a bank. As a result of prepayments, the loan has subsequently been reduced to $\$ 13,500,000$, repayable $\$ 3,500,000$ on April 30, 1981, and \$5,000.000 each on April 30, 1982 and 1983. Interest is payable monthly at rates increasing over the term from prime ( $73 / 4 \%$ at December 31, 1977) to one-nalf per cent above prime. The loan requires compensating balances of 10 per cent of the average outstanding principal amount initially. increasing to $5 \%$ in 1978 and $20 \%$ in i979. All of the Company's shares of See's and the News are

- pledged as collateral.

The Company has a shor-term line of credit of $\$ 5,000,000$ requiring compensating balances of $\$ 500.000$ plus $10 \%$ of any amount borrowed. At December 31, 1977, there were no borrowings under the line of credit.

NOTE 7-Taxes on income:
The consolidated statement of income contains charges (credits) for income iaxes as follows:

|  | Fiscal year enced |  |
| :---: | :---: | :---: |
|  | $\begin{gathered} \hline \text { Decemoer } 31 . \\ 1977 \\ \hline \end{gathered}$ | January 1 1977 |
| Provision for income taxes | S 5,476,000 | \$ 4.859.000 |
| Credited to equity in net income of Wesco $\qquad$ | - - | (243,000) |
| Charged against (credited to) securities gains (losses) | 2.179 .000 | $(42,000)$ |
| Total taxes charged in income statement | 5 7,655,000 | \$4.574.000 |

These taxes are payable or recoverable as follows:

|  | Fiscal year enaed |  |
| :---: | :---: | :---: |
|  | $\begin{gathered} \hline \text { Decerncer } 31 \\ i .977 \\ \hline \end{gathered}$ | January i. $1977$ |
| Payable currently- |  |  |
| Federal | S $0,416.000$ | \$ 4,714,000 |
| State | 1,634.000 | 1,340,000 |
|  | 8,050,000 | 6.054,000 |


| Recoverable in the |
| :--- |
| future- |


| Federal $\ldots \ldots \ldots \ldots$ | $(384,000)$ | $(1,231,000)$ |
| :--- | :--- | ---: | :--- |
| Siate $\ldots \ldots \ldots \ldots \ldots$ | $(11,000)$ | $(249,000)$ |
| $\ldots$ | $(395,000)$ | $(1,480,000)$ |

Total taxes charged
in income statement .. $\$ 7.655 .000$ \$ 4.574 .000
Of the above taxes. the amounts currently payable are included in income taxes payable on the consolidated balance sheet. net of prepayments. The amounts recoverable in the future are included in prepaid income taxes and result from the following timing differences in the recognition of revenue and
expense items on the cooks as compared to the tax returns:

Deductible California
franchise taxes over (under) those accrued on the books
Deductible redemption expenses under those accrued on the books

| Fiscal year ended |  |
| :---: | :---: |
| Decemioer 31. | January 1. |
| 1977 | 1977 | Deferred taxes reversed on undistributed earnings of Wesco .... -

Other timing differences

289,000
(319.000)

Total taxes recoverable in the future $\ldots \ldots \ldots$. $\$(395,000) \$(1,480,000)$

The Company increased its ownership of Wesco to $80 \%$ in January 1977. Accordingly, the earnings of Wesco will be included in consolidated federal tax returns beginning with the fiscal year ended December 31, 1977. Consequently, deferred taxes on undistributed earnings of Wesco, provided in prior years, were reversed as of January $1,1977$.

The provision for income taxes of \$5,476,000 for the fiscal year ended December 31, 1977 amounted to $43.3 \%$ of pre-tax income of $\$ 12.654,000$; the provision of $\$ 4,859,000$ for the prior fiscal year represented $39.9 \%$ of pre-lax income of $\$ 12,180,000$. Following is a summary of the difterences between the federal statutory rate and these effective percentages:

|  | Fiscal year ended |  |
| :---: | :---: | :---: |
|  | $\begin{gathered} \hline \text { December } 31 . \\ \quad 1977 \\ \hline \end{gathered}$ | January 1 , 1977 |
| Statutory federal income tax rate | 48.0\% | 48.0\% |
| Federal tax benefit from dividend exclusion. | (10.2) | (12.6) |
| State income taxes net of federal income tax benefit | 4.4 | 4.8 |
| All other, net | 1.1 | (.3) |
| Effective income tax rate ...... | 43.3\% | 39.9\% |

Investment tax credits, which have not been material, are recognized as the tax benefits are realized.

The consolidated balance sheet includes prepaid income taxes of $\$ 1,622,000$ and $\$ 11,176,000$ at December 31, 1977 and January 1, 1977, resulting primarily from (1) deducting certain redemption service expenses for tax purposes when stamps are redeemed and for book purposes when stamps are issued and (2)
a difference between book and tax accounting for the number of outstanding stamps expected to be redeemed.

The Company's Federal income iax returns through the fiscal year ended in 1974 have been examined by and settled with the Internal Revenue Service.

## NOTE 8-Lease commitments and rentai expense:

At December 31. 1977 minimum rental commitments. net of $\$ 134,000$ minimum sublease rental income commitments, are as follows: 1978, \$2,556,000; 1979. \$2.272,000; 1980. \$1,807,000: 1981, \$1.307,000; 1982, \$1,081,000; thereafter. $\$ 4,445,000$.

Rentals and rental commitments apply primarily to a merchandise warehouse. redemption stores and candy shops. All leased facilities are classified as operating leases. Many of the leases contain options permitting the Company at the end of the initial lease term to renew its lease at an increased monthly rate for one or more five-year periocis. Portions of store and warehouse space are sublet. Rentals applicable to candy operations are generally determined on the basis of a fixed percentage of sales subject to a specific minimum rental. Rental expense is summarized as follows:

|  | Fiscal year enced |  |
| :---: | :---: | :---: |
|  | December 31. 1977 | January 1. ;977 |
| Minimum rental expense | \$3,121,000 | \$3.444,000 |
| Contingent rental expense in excess of minimum rentals $\qquad$ | 1,573.000 | 1,504,000 |
| Sublease rental income | (134,000) | (103.000) |
|  | \$4.560,000 | \$4,845,000 |

## NOTE 9-Pension and profit sharing plans:

Employees of the Company and of its consolidated subsidiaries who meet certan eligibility requirements are covered under either Company-sponsored noncontributory pension or profit sharing plans or union-sponsored pension plans. The Companysponsored plans are funded annually at amounts sufficient to amorize pror service costs over a 30-year period. Pension costs for the fiscal years ended December 31, 1977 and January 1, 1977 of $\$ 1,479,000$ and $\$ 397,000$. respectively, included $\$ 1,061,000$ in the fiscal year ended December 3i, 1977 attrioutable to the News.

After considering amounts accrued on the consolidated balance sheet and expected future income tax savings related ihereto, the total market value of the plans' assets exceeded the actuarially computed value of vested benefits at December 31, 1977 by approximately $\$ 1,750,000$.

## NOTE 10-Legai proceedings:

- On October 28, 1977, the Buifalo Courler-Express. Inc.. the principal comperitor of the Buffalo Evening News (puolished by the Company's subsidiary, Buffalo Evening News. Inc.) in the Buffalo metropolitan area. filed an action agamst such subsidiary in the United States District Court under federal antitrust laws seeking to enjoin certain practuces allegedly engaged in by the News in connection with its proposed expansion by transier of its weekend edition from Saturday to Sunday, providing competition for the Existing Sunday edition of the Courier-Express. In addition to seeking an injunction, the complaint seeks treble damages in an unspecified amount. attorneys' fees and costs. On November 9, 1977, the court issued a preliminary order granting in part and denying in part a miction for preliminary injunction. Among other things, the order required the News to mantain its proposed subscription pricing structure, to shorten a proposed promotional subscription pricing plan. to withdraw certain circulation guarantees and to limit free
sampling. The order is suibject to modification as circumstances may warrant pending trial, and is not final on any of the issues rassed in the litigation. Plaintiff has moved to have deiendent held in contempt for alleged violation of the preliminary injunction and seeks modification of the injunction to mpose further restrictions on deiendant. Deitndant has also moved for modification of the injunction. Hearings on these motions have not been completed. Defendant is resisting plaintiff's motions and has reserved defendant's right to appeal the granting of the preliminary injunction to the Court of ADpeals for the Second Circuit. In addition, the defendant has filed an answer and counterclaim denying all liability and seeking affirmative relief of treble damages in an unspecified amount, injunction, attorneys' fees and costs against plaintiff on the ground that plaintiff seeks to monopolize the daily newsoaper business in the Buffalo metropolitan area. With discovery incomplete. the outcome of the action and defendant's potential exposure, if any, are uncertain.


## NOTE 11-Major business segments:

The following information by Company segment for the fiscal year ended December 31,1977 is iurnished pursuant to a new requirement of the Financial Accounting Standards Board:

| - | Candy business | NewsDaper business | Tracing stamo and motivation businesses | Total |
| :---: | :---: | :---: | :---: | :---: |
| Revenues | \$63.115.000 | \$31,833,000 | \$22,225.000** | \$117,173.000* |
| Operating profit | \$12,352,000 | S 751,000 | S 1,091.000** | \$ 14,194,000* |
| Interest and discount amortization |  |  |  | $(1,540,000)$ |
| Income before income taxes, equity in net income of Wesco and securities gains $\qquad$ |  |  |  | \$ 12,654,000* |
| Depreciation and amorization | S 1,255,000 | S 1.517,000 | \$ 109.000 | \$ 2,881,000 |
| Capital expenditures | \$ 2,114,000 | \$32.437.000 | \$ 2,000 | \$ 34,553.000 |
| Assets at December 31, 1977 | \$39,183.000 | 539,798,000 | \$77.233.000 | \$156.214,000 |
| Investment in net assets of Wesco |  |  |  | 43,892,000 |
| Consolidated assets at December 31, 1977 |  |  |  | \$200.106,000 |

[^3]NOTE 12-Quarterty tinancial information-unaudited:

- The following table sets forth certain unaudited quarterly financial information for the two fiscal years ended December 31, 1977:

Quarter ended

## Total revenues

| $\begin{gathered} \text { December 31. } \\ 1977 \\ \hline \end{gathered}$ | October 1. 1977 | July 2. ;977 | April 2. <br> 1977 |
| :---: | :---: | :---: | :---: |
| \$48,093,000 | \$22,510,000 | \$28,148,000 | \$18.422,000 |
| 24,362,000 | 12,997,000 | 14,806,000 | 9,427,000 |
| 1,905,000 | 1,405,000 | 1,251,000 | 1,154,000 |
| 6,568,000 | 1.228,000 | 2,630,000 | 2,467,000 |
| 1.27 | . 24 | . 50 | . 48 |
| 6,561,000 | 7,267,000 | 698,000 | 2,467,000 |
| 1.27 | 1.40 | . 13 | . 48 |


| $\because$ | Quarter ended |  |  |  |
| :---: | :---: | :---: | :---: | :---: |
|  | January 1. 1977 | $\begin{gathered} \text { September } 25 . \\ 1976 \\ \hline \end{gathered}$ | June 26. 1976 | March 27. <br> 1976 |
| Total revenues | \$32,901,000 | \$13,718,000 | \$20,777,000 | \$20.926,000 |
| Cost of sales and services | 15,708,000 | 6,760,000 | 10,607,000 | 13.283,000 |
| Equity in net income of Wesco | 1,664,000 | 1,018,000 | 979,000 | 798,000 |
| Income before securities gains or losses | 5,948,000 | 2,153,000 | 2,815,000 | 864,000 |
| Per sinare | 1.14 | . 42 | . 54 | . 17 |
| Net income | 5,915.000 | 2,186,000 | 2,729.000 | 873.000 |
| Per share | 1.14 | . 42 | . 53 | .17 |

During the fiscal year ended December 31, 1977, the Company changed its method of calculating the provision for income taxes during interim periods to comply with a new Financial Accounting Standards Board requirement. If the new method had been in effect for the fiscal year ended January 1, 1977, earnings and earnings per share would have been increased (reduced) by the following amounts:

|  | Quanter ended |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | January 1.$1977$ |  | $\begin{gathered} \text { September } 25 . \\ 1976 \end{gathered}$ |  | June 26.$1976$ |  | $\begin{gathered} \text { March } 27 . \\ 1976 \end{gathered}$ |  |
| Income before securities gains or |  |  |  |  |  |  |  |  |
| losses. and net income . . . . . | S | 600,000 | \$ | (300,000) | \$ | 114,000 | \$ | (414,000) |
| Per share |  | . 12 |  | (.06) |  | . 02 |  | (.08) |

## Report of Independent Accountants

## Price V $\sqrt{\text { aterhouse }} \& \mathbb{C O}$

606 SOUTH OLIVE STREET LOS ANGELES, CALIFORNIA GOO14 213.525-4400

February 24, 1978
To the Board of Directors and
Stockholders of Blue Chip Stamps
We have examined the consolidated balance sheet of Blue Chip Stamps and its consolidated subsidiaries as of December 31, 1977 and January 1, 1977, and the related consolidated statements of income and retained earnings and of changes in financial position for the fiscal years then ended. Our examinations were made in accordance with generally accepted auditing standards and accordingly included such tests of the accounting records and such other auditing procedures as we considered necessary in the circumstances. We did not examine the financial statements of Wesco Financial Corporation which is accounted for on the equity method in the consolidated financial statements (Note 1). These statements were examined by other independent accountants whose report thereon has been furnished to us. Our opinion expressed herein, insofar as it relates to the amounts included for Wesco Financial Corporation, is based solely upon such report.

As explained in Note 10 to the accompanying consolidated financial statements, during 1977 a consolidated subsidiary of the Company was named a defendant in an action seeking damages for alleged violations of the antitrust laws. The outcome of this action and the potential liability, if any, cannot currently be determined. If this action should ultimately result in a liability, appropriate provision will be made in the consolidated financial statements at the time such liability is ascertained, and the 1977 consolidated financial statements will not be restated.

In our opinion, based on our examinations and the report of other independent accountants, and, in 1977, subject to the effects of such adjustrnents, if any, as might have been required had the outcome of the matter discussed in the preceding paragraph been known, the consolidated financial statements referred to above present fairly the financial position of Blue Chip Stamps and its consolidated subsidiaries at December 31, 1977 and January 1, 1977, and the results of their operations and the changes in their financial position for the fiscal years then ended, in conformity with generally accepted accounting principles consistently applied.



# WESCO FINANCIAL CORPORATION 

Annual report 1977
Form 10-K Annual report 1977


Headquarters Duiding of Wesco Financial Corporation and Mlutual Savings - Pasadena's City Hall in fotegrourd

MUTUAL SAVINGS and loanassociation PASADENA

. //ered C/fice: 315 EAST COLORADO BOULEVARD • PASADENA, CALIFORNIA • 91109

Sherrerhes: Glendale, Covina, West Arcadia, Corona del Mar, Canoga Park, Thousand Oaks, Vista, Santa Ana, Capistrano-San Clemente, Channel Islands, Fountain Valley, Lake San Marcos, Upland, Cerritos and Fallbrook, California

# TO THE STOCKHOLDERS OF WESCO FINANCIAL CORPORATION 

Consolidated net earnings of Wesco Financial Corporation and its subsidiaries for 1977 amounted to $\$ 6,449,000$ ( 5.91 per share) compared to $\$ 5,516,000$ ( $\$ .77$ per share) in 7976. Quarterly earnings per share were:

|  |  | first uarter | Second Quarter | Third Quarter | Fourth Quatter | Year |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 1977 | \$ | . 19 | . 19 | . 22 | . 31 | . 91 |
| 1976 |  | .16 | 20 | 21 | . 20 | . 77 |

The increase in earnings is due to the growth of total earning assets chiefly provided by savings growth.
Total savings in Mutual Savings increased $\$ 54,912,000$ in 1977 compared to an increase of $\$ 44,926,000$ in 1976. Out-of-state savings were $\$ 52,648,000(11.4 \%$ of total savings) compared with $\$ 52,508,000$ ( $13.3 \%$ of total savings) in 1976.
Cost of savings and cost of funds (savings and borrowings) continued to increase in 1977 due to increased deposits in certificates at a higher yield than the $51 / 4 \%$ passbook rate. The yield on the loan portfolio continues to rise.

Cost of savings Cost of all funds Yield on loans at $\begin{array}{llllll}\text { year end } & 8.02 & 7.70 & 7.55 & 7.36 & 7.17\end{array}$
At December 31, 1977, real estate loans were $\$ 390,569,000$ compared with $\$ 347,244,000$ at December 31, 1976. Real estate loans made and purchased in 1977 amounted to $\$ 107,546,000$ compared to $\$ 42,386,000$ made in 1976. In the second half of 1977, Mutual Savings purchased for $\$ 43,661,000$ a $90 \%$ participation interest in loans from the portfolios of four large California-based savings and loan associations who service the loans. Loans in process and firm loan commitments, which were $\$ 3,260,000$ at December 31, 1976, increased to \$9,396,000 at December 31, 1977.
Wesco and Mutual Savings have decreased cash and short-term marketable securities by $\$ 11,156,000$ in 1977 and increased the investment in common and preferred stocks by $\$ 18,101,000$.

Stocks and bonds
Cash and marketable securities

| $\frac{1977}{}$ <br> $\$ 64,821,000$ | $46,720,000$ |
| ---: | :---: |
| $\frac{97,277,000}{\$ 162,098,000}$ | $\frac{108,433,000}{155,153,000}$ |

The increase is in common stocks. Common stock of Federal National Mortgage Association (FNMA) was increased from $1,044,900$ shares at a cost of $\$ 14,809,000$ to $1,730,000$ shares at a cost of $526,011,000$. During the third quarter of 1977, Wesco purchased 67,500 shares of Cleveland-Cliffs Iron Company for a cost of $\$ 3,680,000$. Cleveland-Cliffs Iron Company manages $13 \%$ of North American iron ore production, operates fourteen cargo vessels on the Great Lakes, sells forest products, explores for minerals and has interest in Australian iron ore production. The holdings in this Company had been increased to 152,500 shares with an investment of $\$ 8,246,000$ at December 31, 1977. Wesco purchased an additional 20.000 shares in February 1978 and may continue to make additional purchases depending upon market conditions. Other securities are also being purchased in 1978.

During the second and third quarters of 1977, Wesco invested $\$ 1,580,000$ at the holding company level in 92,242 shares of Detroit International Bridge Company, which owns and operates a toll bridge between Detroit, Michigan, and Windsor, Ontario, Canada. Later in the
year Wesco, with the approval of the Directors of Detroit International Bridge Company, made a tender offer to purchase for cash all the remaining outstanding shares at $\$ 20$ per share. The tender offer expired on October 25, 1977. At December 31, 1977, as a result of the tender offer, Wesco had increased its holding to 272,908 shares with a total cost of $\$ 5,330,000$. Companies affiliated with Wesco own an additional 42,020 shares, purchased several years ago as part of insurance company portfolios. The Wesco portion represents $21.5 \%$ of the total stock outstanding, and one of Wesco's directors, Charles T. Munger, has been elected a director of Detroit International Bridge Company. After acquiring $27.5 \%$, Wesco has accounted for its investment on the equity basis as required by accounting convention. The current annual dividend being paid by Detroit International Bridge Company amounts to approximately $7.5 \%$ on Wesco's aggregate cost.

Properties acquired by foreclosure were $\$ 2,095,000$ at December 31, 1977 compared with $\$ 3,321,000$ at December 31, 1976. The last vacant land at Lake San Marcos was sold in 1977 and the one-half interest in the shopping center, motel and restaurant at Lake San Marcos was sold at an unrealized profit of $\$ 890,000$. The property occupied by the Upland Branch was acquired through foreclosure in 1976. $\$ 228,000$ of the total cost of this property has been transferred to branch premises as it is anticipated Mutual Savings will retain ownership. The remainder of the Upland property, having a current book cost of $\$ 78,000$, will be developed with retail stores to be rented for income. Construction will commence early in 1978. Negotiations are currently in progress for the sale of the commercial property in Pacoima. This property has a book cost of $\$ 289,000$. The remaining balance of the foreclosed property account at December 31, 1977 was $\$ 1,728,000$ and consists of vacant land at Santa Barbara and at Friendly Valley in Los Angeles County with book values of $\$ 1,042,000$ and $\$ 686,000$ respectively. Zoning and other plans are being processed for both parcels and it is anticipated that construction of residences will be permissible in mid-1978 at Friendly Valley and mid-1979 at Santa Barbara.

The 3 -for- 1 stock split in the form of a $200 \%$ stock distribution of the stock of Wesco Financial Corporation was made on April 4, 1977. The number of shares outstanding are $7,119,80 \%$. The Blue Chip Stamp Company, at the expiration of their tender offer in January of 1977, owned $80.1 \%$ of the Wesco stock. This permits a consolidated Federal income tax return to be filed.

Mutual Savings did not open any new offices in 1977 to add to their sixteen branch offices. A satellite branch office has been approved for a retail shopping center, which is scheduled for opening late 1979, in downtown Pasadena close to the main office.

On January 17, 1978, Wesco increased its regular quarterly cash dividend from $5.07^{1 / 2}$ per share to $\$ .08 \frac{1 / 2}{2}$ per share payabie March 15,1978 to shareholders of record at the close of business on February 20, 1978.

A "Summary of Operations" for a five-year period is presented on page 2, followed by 'Alanagement's Discussion and Analysis" of that Summary. The purpose of the Summary and Discussion is to enable investors to compare periodic results of operations and to assess the source and probability of earnings.


LOUIS R. VINCENTI
Chairman of the Board and President

# SECURITIES AND EXCHANGE COMMISSION <br> Washington, D. C. 20549 

## Form 10-K

## Annual Report Pursuant to Section 13 or 15 (d) of the Securities Exchange Act of 1934

For the fiscal year ended December 31, 1977
Commission file number 1-4720

## WESCO FINANCIAL CORPORATION

(Exact name of registrant as specified in its charter)

Delaware
(State or other jurisdiction of incorporation or organization)

315 East Colorado Boulevard, Pasadena, California
(Address of principal executive offices)

95-2109453
(I.R.S. Employer Identification No.)

91109
(Zip Code)

Registrant's telephone number, including area code (213) 684-1500

Securities registered pursuant to Section 12 (b) of the Act:

Title of each class
Capital Stock, \$1 par value

Name of each exchange on which registered
American Stock Exchange
Pacific Stock Exchange

There were 7,119,807 shares of Capital Stock outstanding December 31, 1977
Securities registered pursuant to Section 12(g) of the Act: None

Indicate by check mark whether the registrant (1) has filed all reports required to be filed by Section 13 or 15 (d) of the Securities Exchange Act of 1934 during the preceding twelve months (or for such shorter period that the registrant was required to file such reports), Yes. .X. . No. . . . . and (2) has been subject to such filing for the past 90 days. Yes..X.. No......

## Item 1. BUSINESS

(a) Wesco Financial Corporation (Wesco) was incorporated on March 18, 1959. Its principal business is the ownership of all of the outstanding Guarantee Stock of Mutual Savings and Loan Association (Mutual) which serves the Southern California area through sixteen offices, of which six are in Los Angeles County, four in Orange County, two in Ventura County, three in San Diego County and one in San Bernardino County.

Mutual Savings' principal business is the lending of money secured by first liens on real estate (principally residential) to enable borrowers to purchase, construct, or refinance real property and investing in marketable securities. Mutual also owns an inactive service corporation. Funds are provided by savings deposits, principal payments on existing loans, borrowings from banks and operations. The chief sources of income to Mutual are income from marketable securities, the excess of interest received on loans and investments over the interest paid on savings deposits, and loan fees and service charges received.

Wesco acts as trustee under deeds of trust, invests in marketable securities, owns and operates the Pasadena business block in which the head office of its subsidiary Mutual is located and a minor amount of other property. Wesco also has a wholly owned subsidiary which acts as an insurance agent, principally for fire and extended coverage property insurance and mortgage life insurance.
(b) (1) Mutual's savings deposits and loans increased compared to prior years.
(2) through (6) not applicable.
(7) Compliance with environmental regulations has had no material effect as to Wesco and its subsidiaries.
(8) Wesco and its subsidiaries employed approximately 160 persons at December 31,1977.
(9) Not applicable.
(c) Wesco and its subsidiaries are engaged in only one line of business within the definition of this item.
(d) and (e) not applicable.

ILem 2. SUMMARY OF OPERATIONS
The following consolidated summary of operations for the five years ended December 31, 1977 should be read in conjunction with the related financial statements and notes thereto included under item 13.

|  | 1977 | 1976 | 1975 | 1974 | 1973 |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Revenues: |  |  |  |  |  |
| Interest on loans | \$ 28,482,000 | 27,521,000 | 28,438,000 | 28,463,000 | 27,450,000 |
| Loan fees and service charges | 1,963,000 | 1,663,000 | 1,362,000 | 1,542,000 | 1,786,000 |
| Interest and dividends on Investments | 11,646,000 | 8,729,000 | 5,643,000 | 4,709,000 | 3,875,000 |
| Other income, net | 2,332,000 | 1,478,000 | 1,167,000 | 466.000 | 1,178,000 |
|  | 44,423,000 | 39,391,000 | 36,610,000 | 35,180,000 | 34,289,000 |
| Expenses: |  |  |  |  |  |
| General and administrative expenses | 5,161,000 | 4,944,000 | 4,710,000 | 4,208,000 | 3,702,000 |
| Interest on savings deposits | 28,070,000 | 24,428,000 | 21,844,000 | 20,419,000 | 20,001,000 |
| Interest on notes payable | 2,312,000 | 1,962,000 | 2,628,000 | 3,364,000 | 1,313,000 |
|  | 35,543,100 | 31,334,000 | 29,182,000 | 27,941,000 | 25,016,000 |
| Earnings belore taxes on income | 8,880,000 | 8,057,000 | 7,428,000 | 7,189,000 | 9,273,000 |
| Taxes on income | 2,431,000 | 2,541,000 | 3,077.000 | 3,262,000 | 4,665,000 |
| Net earnings | S 6,449,000 | 5,516,000 | 4,351,000 | 3,927,000 | 4,608,000 |
| Earnings per capital share ${ }^{\text {- . . . . . . . . }}$ | . 91 | . 77 | . 61 | . 55 | . 65 |
| Cash dividends per capital share* | . 297 | . 233 | $\underline{=}$ | . 167 | $\underline{.151}$ |

## FINANCIAL DATA AT YEAR END

| Total assets | \$581,094,000 |
| :---: | :---: |
| Real estate loans | \$387,015,000 |
| Savings deposits | \$459,908,000 |
| Shareholders' equity | \$81,409,000 |
| Book value per share* | 11.43 |


| $523,348,000$ | $470,127,000$ | $465,646,000$ | $451,980,000$ |
| ---: | ---: | ---: | ---: |
| $344,567,000$ | $371,041,000$ | $386,398,000$ | $387,165,000$ |
| $404,996,000$ | $360,070,000$ | $333,117,000$ | $345,530,000$ |
| $77,072,000$ | $73,218,000$ | $70,291,000$ | $67,551,000$ |
| 10.82 | 10.28 | 9.87 | 9.49 |

## Management's Discussion and Analysis of Summary of Operations

## Interest on Loans

This source of income is dependent upon the amount of loans and the yield thereon. The yields at December 31, 1977, 1976 and 1975 were $8.02 \%$, $7.70 \%$ and $7.55 \%$ respectively. Total real estate loans outstanding at the end of such years were $\$ 390,569,000, \$ 347,244,000$ and $\$ 374,011,000$.

## Loan Fees and Service Charges

This income was derived from the following sources:

|  |  | 1977 | 1976 | 1975 |
| :---: | :---: | :---: | :---: | :---: |
| Loan fees | 5 | 849,000 | 701,000 | 721,000 |
| Commitment fees.... |  | 226,000 | - | - |
| Escrow and clerical fees |  | 133,000 | 130,000 | 47,000 |
| Prepayment charges . |  | 521,000 | 568,000 | 314,000 |
| Late charges |  | 76,000 | 70,000 | 82,000 |
| Other charges |  | 158,000 | 194,000 | 198,000 |
|  | \$ | 1,963,000 | 1,663,000 | 1,362,000 |

## Interest on Marketable Securities

Investments have consisted principally of certificates of deposit of major banks, short-term bank obligations, banker's acceptances, United States Government bonds, notes, bills and agency securities and state municipal bonds. Maturity of these marketable securities, other than municipal bonds, has been less than one year. The variation in income shown on the accompanying Summary is accounted for by the varying amounts invested and the varying yields obtained in the particular year. The amount invested in marketable securities from time to time is dependent on the cash flow available for investment and the amount committed for investment in real estate loans.

Municipal bonds in Mutual Savings showed an unrealized appreciation of $\$ 1,084,000$ at December 31,1977 compared to $\$ 1,042,000$ the previous year. The current return on the tax exempt bond portfolio is $7.84 \%$.

The amount invested in all marketable securities at December 31 for the years indicated is as follows:

|  | 1977 | 1976 | 1975 |
| :---: | :---: | :---: | :---: |
| Municipal bonds .. S | 6,685,000 | 6,696,000 | 4,554,000 |
| Other marketable securities ...... | 95,663,000 | 106,912,000 | 44,220,000 |

## Dividends on Common and Preferred Stock

The increase in dividends on common and preferred stock is due to the increase in common stocks as shown on this three year schedule:


The annual dividend income from such investments was:

|  |  | 1977 | 1976 | 1975 |
| :---: | :---: | :---: | :---: | :---: |
| Common stocks | \$ | 1,812,000 | 671,000 | 194,000 |
| Preferred stocks |  | 2,559,000 | 2,437,000 | 1,759,000 |
|  | \$ | 4,371,000 | 3,108,000 | 1,953,000 |

Federal National Mortgage Association (FNMA) holdings increased from $\$ 14,809,000,1,044,900$ shares to $\$ 26,011,000,1,730,000$ shares in 1977. The quarterly dividend in 1977 was $\$ .25$ per share compared to $\$ .22$ per share. Wesco, at the holding company level, invested $\$ 8,246,000$ in 152,500 shares of Cleveland-Cliffs Iron Company.

Mutual Savings investments in preferred stocks are limited by regulation to $5 \%$ of assets. Although the preferred stocks were below this level at December 31,1977 due to the call of a large issue in December, the portfolio has been increased by purchases of additional issues to a book value of $\$ 28,371,000$ at February 22, 1978. $85 \%$ of the dividend income from stocks is deductible in computing Federal income ta: e s.

## Interest and Dividends on Investments Required by Law

This source of income consists of dividends received on stock of the Federal Home Loan Bank of San Francisco and interest received on our secondary reserve held by the Federal Savings and Loan Insurance Corporation. A dividend of $\$ 133,000$ was declared in 1977, \$171,000 in 1976 and \$198,000 in 1975 all in the fourth quarter. The variation in the secondary reserve has been nominal.

## Net Gains (Losses) on Sales of Markefable Securities

The net gain of $\$ 608,000$ in 1977 is accounted for by aggregate net gains on sales of securities of $\$ 208,000$ and a gain of $\$ 400,000$ on one issue of preferred stock called in the fourth quarter. The $\$ 26,000$ net gain in 1976 and the $\$ 62,000$ net gain in 1975 were the result of net gains on sales with proceeds used to purchase other issues considered more desirable.

## Other Income

The principal portion of other income is rentals derived from the Pasadena business block, owned by Wesco, in which the head office of Mutual Savings is located. This income, reported on a net basis after applicable expenses, was $\$ 316,000$ for the year 1977, $\$ 255,000$ for the year 1976 and $\$ 288,000$ for
the year 1975. All rentable space has been leased and fully occupied since May 1977. Leases contain a provision for increase of rents as costs of operation and maintenance increase. Some improvements in net rental income will occur in 1978 and future years.

## Operations and Net Gains from Sales of Real Property

Mutual Savings, over a period of years, has acquired real property by foreclosure. Operations and net gains from sales of real property were as foliows:

|  |  | 1977 | 1976 | 1975 |
| :---: | :---: | :---: | :---: | :---: |
| Gain on sales taken directly into income $\qquad$ | \$ | 662,000 | 81,000 | 106,000 |
| Amortization of unrealized profit |  | 426,000 | 962,000 | 814,000 |
| Rental income |  | 748,000 | 136,000 | 151,000 |
| Maintenance and sales expense . |  | ( 82,000) | (97,000) | $(162,000)$ |
|  | \$ | 1,154,000 | 1,082,000 | 909,000 |
| Unrealized profit on sales of real property at year end . . | \$ | 890,000 | 276,000 | 1,025,000 | Income from sales in the next few years will be limited to that from sales of vacant land in Friendly Valley, Santa Barbara and one property in Pacoima. Rental income will decrease as the commercial property producing most of this income was sold in 1977. The unrealized profit from this sale is $\$ 890,000$. The note on this property is fully due and payable in 1979. When it is paid the profit can be taken into income, which may occur before 1979 if the note is repaid before maturity. Maintenance and sales expense will decrease as Mutual disposes of the vacant land.

## General and Administrative Expenses

Although general and administrative expenses increased $\$ 217,000$ in 1977, $\$ 234,000$ in 1976 and $\$ 502,000$ in 1975, the percentage to gross income decreased from $12.9 \%$ in $1975,12.6 \%$ in 1976 to $11.6 \%$ in 1977. The increased expense was principally caused by inflation and continued cost of computerizing our accounting system.

## Interest on Savings Deposits

Total savings and interest paid for the last three years were:

|  | 1977 | 1976 | 1975 |
| :---: | :---: | :---: | :---: |
| Total savings | \$459,908,000 | 404,996,000 | 360,070,000 |
| Interest on savings | 28,070,000 | 24,428,000 | 21,844,000 |

The increase in the interest on savings is due not only to an increase in total savings, but an increase to the higher rates of certificates of deposit. Savings deposits are summarized by interest in Note 7 of Notes to Consolidated Financial Statements.

## Interest on Notes Payable

In 1977 and 1976, a $71 / 2 \%$ rate was paid on advances made by the Federal Home Loan Bank and a $91 / 4 \%$ rate was paid on a note of $\$ 5,500,000$ secured by the main office building and business block. Variation in rate in 1975 fluctuated from $71 / 4 \%$ to $101 / 2 \%$. Total of notes payable at year end and interest paid for each year was:

|  | 1977 |  | 1976 | 1975 |
| :--- | ---: | ---: | ---: | ---: |
| Notes payable $\ldots \ldots$ | $\$ 27,870,000$ | $31,356,000$ | $26,210,000$ |  |
| Interest paid $\ldots$. | $2,312,000$ | $1,962,000$ | $2,628,000$ |  |

## Taxes ra Income

Taxes on income were $27.4 \%$ of earnings before taxes on income in 1977, 31.5\% in 1976 and $41.4 \%$ in 1975. Total tax expense varies with the increase or decrease in pre-tax accounting income adjusted for permanent differences (generally non-taxable revenue or non-deductible expense items). The main reason for the decreasing effective tax rates is the $85 \%$ dividend received deduction on common and preferred stock. This deduction has increased as the investment in common and preferred stocks has increased. In addition, income earned on municipal obligations is tax exempt. See Note 9 of Notes to Consolidated Financial Statements for additional information.

## Equity in Earnings of Affiliate

During 1977, Wesco acquired an interest in Detroit International Bridge Company. This investment is accounted for on the equity basis. See Note 6 of Notes to Consolidated Financial Statements for additional information.

## Stock Market Data

The following table indicates the quarterly high and low prices for Wesco's capital stock on the New York Stock Exchange for the years 1975 and 1976. The New York Stock Exchange suspended trading Wesco stock on March 4, 1977 and Wesco stock began trading on the American Stock Exchange March 7, 1977. Therefore, the quarterly high and low prices for part of March and the remaining three quarters of 1977 reflect trading on the American Stock Exchange. Wesco issued a 3 -for- 1 stock split on April 4, 1977 which is reflected during the quarter ended June 30, 1977.

|  | 1977 |  | 1976 |  | 1975 |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Quarter Ended | High | Low | High | Low | High | Low |
| March 31 | 20\% | 193/4 | 155\% | 10 | 113/4 | 83/6 |
| June 30* | 193/4 | 193/8 | 15: | 131/4 | 12 | 107/8 |
| June 30**. | 75/8 | 5\% |  |  |  |  |
| September 30 | 8 | 61/4 | 15\% | 133/8 | 11\% | 9 |
| December 31 | $8^{1 / 8}$ | $63 / 4$ | 20 | $15^{1 / 2}$ | 101/3 | 8\% |

[^4]
## Item 3. PROPERTIES

The occupancy of the sixteen offices of Mutual, all serving Southern California, is as follows:

Head Office located at 375 East Colorado Boulevard, Pasadena, California 91109, leased by Mutual from Wesco, which is its parent company, under lease which expires June 14, 1984.

Glendale Office located at 336 North Brand Boulevard, Glendale, California 91203, owned in fee simple by Mutual.

Covina Office located at 200 North Citrus Avenue, Covina, California 91723, owned in fee simple by Mutual.

West Arcadia Office located at 660 West Duarte Road, Arcadia, Caliiornia 91006, leased by Mutual with one ten-year and two five-year options which will permit occupancy to June 10, 2001.

Corona Del Mar Office located at 2867 East Coast Highway, Corona del Mar, California 92625, leased by Mulual for a five-year period which expires July 14, 1979. Mutual has taken an option on a vacant corner near this location and presently intends to build a new building. The lease will be for an initial term of thirty years and grants Mutual six additional five-year options which will permit occupancy to May 1, 2038.

Canoga Park-Chatsworth Office located at 8393 Topanga Canyon Boulevard, Canoga Park, California 91304, leased by Mutual under a lease which expires May 31, 1980. Four consecutive five-year options to May 31, 2000 have been granted to Mutual.

Thousand Oaks Office located at 1330 Moorpark Road, Thousand Oaks, California 91360 , leased by Mutual under a twenty-year lease to March 31, 1993, with a five-year renewal option to March 31, 1998.

Capistrano-San Clemente Office located at 570 Camino de Estrella, San Clemente, California 92672 , leased by Mutual under a twenty-year lease with options for three additional five-year terms which will run through December 4, 2010.

Vista Office located at 1010 East Vista Way, Suite A, Vista, California 92083, leased by Mutual under a lease which runs through May 1, 1982 with options to extend to May 1, 2002.

Santa Ana Office located at 631 North Main Street, Santa Ana, California 22701, leased by Mutual under a lease to November 1, 1978, with three three-year options to November, 1987.

Channel Islands Office located at 739 W. Channel Island Boulevard, Port Hueneme, California 93041, leased by Mutual under a lease to August 13, 1990.

Fountain Valley Office located at 17900 Magnolia Street, Fountain Valley, California 92708 , leased by Mutual under a lease to 1991 with options to 2006.

Lake San Marcos Office located at 1143-322 San Marino Drive, Lake San Marcos, California 92069, leased by Mulual for a five-year period which expires November 30, 1979, with four additional five-year options to November 30, 1999.

Upland Office located at 160 West Foothill Boulevard, Upland, California 91786, owned in fee simple by Mitual.

Cerritos Office located at 13343 Artesia Boulevard, Cerritos, California 90701 , leased by Mutual under a lease to May 31, 1978 with an additional option to May 31, 1985.

Fallbrook Office is presently located at 119 East lvy, Fallbrook, California 92028 . The present lease runs to April 30,1978 with additional options to October 31, 1981. Mutual has acquired property at 176 through $124 \frac{1}{2}$ South Main Street in Fallbrook, where it will build a permanent office.

In the opinion of management, all these properties are adequate and suitable for the needs of Mutual.

## Item 4. PARENTS AND SUBSIDIARIES

Blue Chip Stamps, a California corporation, owns $80.1 \%$ of the outstanding stock of Wesco. At December 31,1977 . Wesco owned $100 \%$ of the voting securities of the following subsidiaries, both of which are incorporated in California and are included in its consolidated financial statements herein.

## Mutual Savings and Loan Association WSC Insurance Agency

Mutual owns $100 \%$ of the voting securities of Wes-Fin Service Corp., a California corporation, which is included in the consolidated financial statements.

Wesco owns 21.5\% of Detroit International Bridge Company, which is incorporated in Michigan. Wesco accounts for this investment on the equity basis. Detroit International Bridge Company files separate consolidated financial statements with its wholly owned subsidiary. The Canadian Transit Company.

## ltem 5. PENDING LEGAL PROCEEDINGS

During recent years, a number of class actions against numerous savings and loan associations and other lenders in California have been pending regarding interest on impound accounts, late charges, prepayment fees and due-on-sale clauses (a clause which permits the entire balance of the loan to become due upon the sale of the mortgaged property). Mutual Savings was at one time a named defendant in several of these actions. However, at the present time, there are only two such class actions in which Mutual Savings is a named defendant, both of which have been in a dormant status for over four years. In one of these, the case of Gabriel W. Solomon et al. vs. United Savings and Loan Association et al., Kern County Superior Court Case No. 123271, filed on May 18, 1973 against 175 savings and loan associations in California seeking refunds of late charges as invalid under Civil Code Sections 1670 and 7671 , Mutual has not been served. The action was removed to the U. S. District Court for the Eastern District of California (U. S. District Court No. F887-Civil) on November 1, 1973.

The other such action is the Los Angeles Superior Court Case No. 66361, Martin S. Stolzoff dba Westminster Investment Company et al. vs. Mutual Savings and Loan Association filed on September 5, 1973 which makes a similar charge with regard to late charges collected on delinquent loans by Mutual Savings. It seeks refund of the late charges with estimates exceeding $\$ 1,000,000$.

In Wesco's opinion, these aforementioned actions will not have a material effect on its financial statements.

Wesco Financial Corporation and Blue Chip Stamps have been named as defendants in two lawsuits brcught by Jerry D. Luptak. Both of these cases, which relate to a tender offer made by Wesco for shares of Detroit International Bridge Company, are described below.
(1) Jerry D. Luptak v. Wesco Financial Corporation, Blue Chip Stamps, and Detroit International Bridge Company, United States District Court for the Eastern District of Michigan, No. 772460; (2) Jerry D. Luptak v. Central Cartage Co., Centra, Inc., Wesco Financial Corporation, Blue Chip Stamps, Joseph W. Bower, Robert A. Bower, Philip L. Carret, Charles J. Clark, Q.C., Arthur H. Lamborn, Roy G. Lancaster, Harold A. Ruemenapp, H. Peter Schaub. Ir. and Detroit International Bridge Company (D|BC), United States District Court for the Eastern District of Michigan, No. 870068.

In the first case, plaintiff sought injunctive relief prohibiting Wesco from proceeding with its tender offer for DIBC, requiring it to divest the shares
obtained through the tender offer, and prohibiting it from voting shares of DIBC held by it. The Complaint alleged violations of federal securities laws in connection with the disclosures and alleged failures to disclose made in the offer to purchase and information statement that was circulated to DIBC shareholders, particularly, but not exclusively, in connection with the description of the operation and effect of the Canadian Foreign Investment Review Act. The United States District Court for the Eastern District of Michigan, on November 2, 1977, issued an "Order Denying Motion for Preliminary Injunction and Order Dismission Complaint". The plaintiff moved for a new trial and, on December 28, 1977, the court issued an "Order Denying Motion for New Trial and Reconsideration". Plaintiff has now filed a notice of appeal from these orders with the United States Court of Appeals for the Sixth District.

In the second case, filed on Jenuary 10, 1978, plaintiff purports to sue individually, and on behalf of all other shareholders of DIBC, and derivatively on behalf of DIBC. The Complaint alleges violations of federal securities laws in connection with the disclosures and alleged failures to disclose in the offer to purchase and information statement circulated to DIBC shareholders in connection with Wesco's tender offer. The Complaint seeks to enjoin defendants from acquiring any further shares of DIBC and from voting any shares acquired by them since September 30, 1977. It also seeks to require the return or divestment of all shares acquired since September 30, 1977, and a judgment in favor of plaintiff for "such damages as are attributable to the illegal actions of defendants". Wesco Financial Corporation and Blue Chip Stamps expect to contest this action vigorously.

Item 6. INCREASES AND DECREASES IN OUTSTANDING SECURITIES AND INDEBTEDNESS
Capital stock $\$ 1$ par value
Total shares outstanding at December 31, 1976

2,373,269
Total shares issued in connection with 3 -for- 1 stock split in the form of a $200 \%$ stock dividend on April 4, 1977

4,746,538
Total shares outstanding at December 31, 1977 7,119,807

Authorized shares were increased fre:n 2,500,000 to $7,500,000$. The $4,746,538$ shares issued in connection with the stock split were not registered under the Securities Act of 193\% because, in the opinion of Wesco's counsel, the issuance of said shares did not constitute a sale within the meaning of Section 2(3) of the Act.

## Item 7. CHANGES IN SECURITIES AND CHANGES IN SECURITY FOR REGISTERED SECURITIES

Not applicable.

## Item 8. DEFAULTS UPON SENIOR SECURITIES

Not applicable.

## Item 9. APPROXIMATE NUMBER OF EQUITY SECURITY HOLDERS

Title of Class Number of Record Holders Capital stock $\$ 1$ par value 1,5 ?

## Item 10. SUBMISSION OF MATTERS TO A VOTE OF SECURITY HOLDERS

Notice of Annual Meeting of Stockholders, held April 19, 1977, and proxy soliciting the vote of stockholders for the election of directors were mailed to all stockholders on March 18, 1977. The following directors were elected to hold office until the next annual meeting of stockholders and until their respective successors shall have been duly elected and qualified:

Louis R. Vincenti<br>William T. Caspers<br>David K. Robinson<br>James N. Gamble<br>Elizabeth Caspers Peters<br>Warren E. Buffett (Resigned October 18, 1977)<br>Charles T. Munger

A Consent Statement and Consent Form soliciting the written consent of stockholders to the amendment of Wesco's Certificate of Incorporation to increase the authorized number of shares which Wesco shall have the authorization to issue from $2,500,000$ shares to $7,500,000$ shares, was mailed to all stockiolders on February 2, 1977. 2,248,500 affirmative consents were received, 124,769 consents were not executed, and no negative votes were cast.

## Item 11. EXECUTIVE OFFICERS OF THE REGISTRANT

Louis R. Vincenti, Chairman of the Board and President, and Bette Deckard, Secretary and Treasurer, are the sole executive officers of Wesco. The other principal officers of Wesco are also listed below. There is no family relationship between any of them. All officers are elected to serve for one year and until their successors shall have been elected and qualified.
Name and PositionAge
LOUIS R. VINCENTI ..... 72
Chairman of the Board and PresidentMr. Vincenti has served as Chairman of the Boardfor Wesco and Mutual Savings since 1973. He hasserved as President of Wesco and Mutual Savingssince 1961.
BETTE DECKARD58
Secretary-Treasurer
Mrs. Deckard has served as Secretary-Treasurer ofWesco and Mutual Savings since 1975. From 1974to 1975, she served as Vice President and Treasurerfor Mutual Savings. From 1971 to 1974, Mrs.Deckard held the position of Vice President andAssistant Treasurer of Mutual Savings.
JOHN R. ARMETTA
Vice President, Property DevelopmentMr. Armetta has served as Vice President in chargeof Property Development for Wesco since 1973and has served as a Senior Vice President forMutual Savings since 1969.
HAROLD R. DETTMANN
Vice President, Operations
Mr. Dettmann has served as Vice President incharge of Operations for Wesco since 1976 and asSenior Vice President for Mutual Savings since1974. From 1971 to 1974, he served as Vice Presi-dent and Operations Officer for Mutual Savings.
PHILIP E. LYNN ..... 65
Vice President, Loan Processing Mr. Lynn has served as Vice President in charge of Loan Processing for Wesco since 1969 and as Senior Vice President for Mutual Savings since 1967.
ROBERT E. SAHM
Vice President, Building Management Mr. Sahm has served as Vice President in charge of Building Management since 1971 and as Building Manager since 1967.

## Item 12. INDEMNIFICATION OF DIRECTORS

 AND OFFICERSSection NINTH (6) and (7) of Wesco's Articles of Incorporation provides, under certain conditions and subject to certain limitation, that Wesco, its subsidiaries iriutual Savings and Loan Association, WSC Insurance Agency, Wes-Fin Service Corp., and agents of said subsidiaries, shall be eligible for indemnification by Wesco under the provisions of Section 745 of Chapter 1 of Title 8 of the Delaware Code, as amended.

Since February 1975, the directors and officers liability insurance coverage has been on a joint policy with Blue Chip Stamps and See's Candy Shops, Incorporated.

Item 13. FINANCIAL STATEMENTS, EXHIBITS
FILED AND REPORTS ON FORM 8-K
(a) Index to financial statements, schedules, and exhibit filed with this report:

Accountants' Report
Financial Statements
Consolidated Balance Sheets - December 31, 1977 and 1976
Consolidated Statements of Earnings - Years ended December 31, 1977 and 1976
Consolidated Statements of Stockholders' Equity - Years ended December 31, 1977 and 1976

Consolidated Statements of Changes in Financial Position - Years ended December 31, 1977 and 1976

Notes to Consolidated Financial Statements

## Schedules

1- Marketable Securities - Other Security
Investments

III - Investments in, equity in earnings of, and dividends received from affiliates and other persons
$\lambda \vee$ - Supplementary income statement information

All other schedules have been omitted as the required information is inapplicable or is presented in the consolidated financial statements or related notes.

Parent company financial information, including Balance Sheets, Statements of Earnings and Statements of Changes in Financial Position are contained in Note 2 of Notes to Consolidated Financial Statements.

## Exhibits

Exhibit I - Resolution of Board of Directors Amending By-Laws
(b) Form 8-K - September, 1977 reporting tender offer for the outstanding stock of Detroit International Bridge Company filed October 4, 1977

Form 8-K - October, 1977 reporting Revised Offer to ?urchase to the stockholders of Detroit International Bridge Company filed October 31, 1977.

## ACCOUNTANTS' REPORT

## The Board of Directors

Wesco Financial Corporation:
We have examined the balance sheets of Wesco Financial Corporation and Wesco Financial Corporation and subsidiaries as of December 31, 1977 and 1976 and the related statements of earnings, stockholders' equity and changes in financial position for the years then ended. We have also examined the schedules listed in the accompanying index. Our examinations were made in accordance with generally accepted auditing standards, and accordingly included such tests of the accounting records and such other auditing procedures as we considered necessary in the circumstances.

In our opinion, the aforementioned financial statements present fairly the financial position of Wesco Financial Corporation and Wesco Financial Corporation and subsidiaries at December 31, 1977 and 1976 and the results of their operations and the changes in their financial position for the years then ended, in conformity with generally accepted accounting principles applied on a consistent basis; and the supporting schedules, in our opinion, present fairly the information set forth therein.

> Peat Neawaid, Miteled $+C 0$.
> Los Angeles, California
> January 27,1978

## Consolidated Balance Sheets

December 31, 1977 and 1976


Cash
Short-term bank obligations
Certificates of deposit and banker's acceptances, at amortized identified cost, which approximates market . . . . . securitios \$7,983,000 in 1977 and $\$ 9,908,000$ in 1976) ........... mark
vestment in common stocks (quoted market, \$34,426,000 in 1977 and $\$ 17,763,000$ in 1976) (note 3) . . . . . . . . . . .
nvestment in preferred stocks (quoted market, $\$ 25,904,000$ in 1977 and $\$ 28,488,000$ in 1976) (note 3)
oans receivable, less unearned loan fees, unrealized profit and loans in process (notes 4 and 8 )
$\qquad$
Properties purchased and held for investment, at cost
Properties acquired through foreclosure by Mutual Savings and held for sale, at cost, less allowance for losses of stments required by law: Investment in stock of Federal Home Loan Bank, at cost (note 8)

LIC secondary reserve
nvestment in affiliated company (note 6)
Office properties and equipment, net (notes 5 and 8)
Prepaid expenses and sundry assets, at cost

| \$ 1,614,000 | 1,521,000 |
| :---: | :---: |
| 21,800,000 | 16,700,000 |
| 65,863,000 | 80,262,000 |
| 8,000,000 | 9,950,000 |
| 6,685,000 | 6,696,000 |
| 34,257,000 | 14,809,000 |
| 23,879,000 | 25,215,000 |
| 394,125,000 | 347,194,000 |
| 3,338,000 | 3,074,000 |
| - | 89,000 |
| 2,095,000 | 3,321,000 |
| 3,337,000 | 3,593,000 |
| 4,331,000 | 4,608,000 |
| 5,330,000 | - |
| 5,389,000 | 5,059,000 |
| 1,051,000 | 1,257,000 |
| $\underline{\text { \$581,094,000 }}$ | 523,348,000 |

## LIABILITIES AND STOCKHOLDERS' EQUITY

| Savings deposits (note 7) | \$459,908,000 | 404,996,000 |
| :---: | :---: | :---: |
| Notes payable (note 8) | 27,830,000 | 31,356,000 |
| Advances by borrowers for taxes and insurance | 600,000 | 479,000 |
| Accounts payable and sundry accrued expenses | 1,146,000 | 1,099,000 |
| Cash disbursements to be funded at bank | 723,000 | 668,000 |
| Taxes on income (note 9): |  |  |
| Current | 2,128,000 | 229,000 |
| Deferred | 7,350,000 | 7.449,000 |
| Total liabilities | 499,685,000 | 446,276,000 |
| Stockholders' equity (notes 9, 10, 13 and 14): |  |  |
| Capital stock of $\$ 1$ par value per share. Authorized 7,500,000 shares; issued $7,119,807$ shares | 7,120,000 | 2,373,000 |
| Capital surplus arising from stock dividends | 23,319,000 | 28,066,000 |
| Retained earnings | 50,370,000 | 46,633,000 |
| Total stockholders' equity . . . . . . . . . . . . . | 81,409,000 | 77,072,000 |
| Commitments and contingent liabilities (notes 11 and 15) |  |  |
|  | \$581,094,000 | $\underline{523,348,000}$ |

[^5]
## Consolidated Statements of Earnings

Years ended December 31, 1977 and 1976

Revenues:
Interest on loans
Loan fees and service charges

| $\$ 28,482,000$ | $27,521,000$ |
| ---: | ---: |
| $1,963,000$ | $1,663,000$ |
| $6,840,000$ | $5,135,000$ |
| $4,371,000$ | $3,108,000$ |
| $\mathbf{4 3 5 , 0 0 0}$ | 486,000 |
| $\mathbf{6 0 8 , 0 0 0}$ | 26,000 |
| $\mathbf{1 5 0 , 0 0 0}$ | - |
|  |  |
| $\mathbf{1 , 1 5 4 , 0 0 0}$ | $1,082,000$ |
| 420,000 | 370,000 |
| $\mathbf{4 4 , 4 2 3 , 0 0 0}$ | $39,391,000$ |

Dividends on common and preferred stocks $\qquad$
Interest and dividends on investments required by law
Net gains (losses) on sales of marketable securities ...
Equity in earnings of affiliate (note 6)
. . . . . . . . . . . . . .
Operations and net gains from sales of real property (note 12)
Other income, net $\qquad$

## Expenses:

General and administrative expenses
5,161,000
4,944,000
Interest on savings deposits
28,070,000 24,428,000
Interest on notes payable
2,312,000
35,543,000
,1,962,000
31,334,000
8,057,000
Taxes on income (note 9):
Current

| $2,530,000$ |
| ---: |
| $(99,000)$ |
| $2,431,000$ |
| $\$ 6,449,050$ |

2,283,000
Deferred $\qquad$

Net earnings $\qquad$
Earnings per capital share based on $7,119,807$ shares (note 10)

Cash dividends per share based on $7,119,807$ share (note 10) dividends per share based on $7,119,807$ share (note

## Consolidated Statements of Stockholders' Equity

Years ended December 31, 1977 and 1976


See accompanying notes to consolidated financial statements.

## Consolidated Statements of Changes in Financial Position

Years ended December 31, 1977 and 1976

Funds provided:
Net earnings
Charges (credits) to earnings not requiring (providing) funds:

Depreciation and amortization
Interest on savings deposits credited to savings accounts
FSLIC primary premium transferred from secondary reserve Deferred income taxes (note 9) Equity in net earnings of affiliate Amortization of fees and discounts Recognition of unrealized profit on real property Interest income on FSLIC secondary reserve

Funds provided from operations
Principal payments on real estate loans
Additions to deferred loan fees
Sales of real property, net of gains
Increase in notes payable $\qquad$
Increase in loans in process
Additions to unrealized profit on real property
Increase in savings deposits $\qquad$
$\qquad$
Decrease in stock of Federal Home Loan Bank
Increase in advances by borrowers for taxes and insurance
Decrease in cash
Other, net
Total funds provided $\qquad$
Funds used:
Cash dividends declared and paid (note 15)
Decrease in notes payable $\qquad$
$\qquad$
Investment in real estate loans $\qquad$
Increase in loans on savings accounts
Investment in buildings and other assets $\qquad$
$\qquad$
Additions to real property
Investment in affiliated company, net (note 6)
Decrease in advances by borrowers for taxes and insurance
Increase in marketable securities
Increase in cash
Other, net
Total funds used
$\qquad$
$\qquad$

5,516,000

344,000
18,537,000
96,000
258,000
$(245,000)$
$(962,000)$
(313,000)
23,231,000
69,216,000
81,000
556,000
5,146,000
620,000
159,000
26,389,000
374,000

2,085,000
-
127,857,000

1,662,000
-
42,386,000
609,000
330,000
406,000

300,000
79,799,000
-
2,365,000
127,857,000

See accompanying notes to consolidated financial statements.
(1) Summary of Significant Accounting Policies

The following items comprise the significant accounting policies which the Company follows:

## Principles of Consolidation

The 1977 consolidated financial statements include the accounts of Wesco Financial Corporation (the Company) and its wholly owned subsidiaries, WSC Insurance Agency, and Mutual Savings and Loan Association and its wholly owned subsidiary (Mutual Savings). The 1976 consolidated financial statements include the accounts of the Company and its wholly owned subsidiary Mutual Savings and Loan Association and its wholly owned subsidiaries (Note 6). All material intercompany transactions have been eliminated.

The Company's investment in the common stock of an affiliated company is stated at cost as adjusted for the Company's share of reported earnings or losses less amortization of excess cost.

## Marketable Securities

Certificates of deposit, banker's acceptances, U.S. Government and agency obligations are carried at identified cost, adjusted for amortization of premium and accretion of discount over the term of the security and are not carried at the lower of cost or market because it is management's intention to hold them to maturity.
Common and preferred stocks are carried at identified cost. See note 3 for discussion of marketable equity securities.

## Loan Fees

Loan fees for originating loans are deferred for amounts in excess of $1 \%$ of the loan amount plus $\$ 200$ for nonconstruction loans and $2 \%$ of the loan amount plus $\$ 200$ for construction loans. Deferred fees are amortized into income by use of the straight-line method over seven years.

## Loan Valuation Allowances

Valuation allowances for estimated losses on specific loans are charged to earnings when any significant and permanent decline reduces the market value of the underlying security to less than the loan. Such losses are usually indicated during foreclosure proceedings.

## Real Property Valuation Allowances

Valuation allowances for estimated losses on real property are charged to earnings when any significant and permanent decline reduces the market value to less than the carrying value. When the Company intends to hold real estate held for sale for a period in excess of 18 months, future direct holding costs for maintenance, property taxes, insurance, direct selling expenses, costs of completion or improvement and a discount factor to give effect to the cost of money are considered in determining the amount of required valuation allowances.

## Office Properties and Equipment

Office properties and equipment are depreciated by use of the straight-line method over the estimated useful lives of the various classes of assets from the respective dates of acquisition. The useful lives used for the principal classes of assets are:

| Buildings and improvements | 10 to 45 years |
| :--- | ---: |
| Furniture, fixtures and equipment | 4 to 10 years |
| Leasehold improvements | 3 to 25 years |

Maintenance and repairs are charged to appropriate expense accounts in the year incurred; renewals and material betterments are charged to property accounts.

Cost and accumulated depreciation and amortization applicable to assets retired or otherwise disposed of are eliminated from the related accounts and the profit or loss on cisposition is credited or charged to earnings.

## Profit on the Sale of Real Property

Profit on the sale of real property is recognized when the buyer has made an irrevocable commitment to the sale and has met certain down payment and amortization requirements. In general, the down payment requirements range from $5 \%$ to $25 \%$ for improved property and from $15 \%$ to $30 \%$ for unimproved property based on the use of the property and cash flow projections. Amortization requirements include the payment on an annual level payment basis (principal and interest) over a period not to exceed from 15 to 30 years, depending on the type and use of the property, with payments commencing not later than one year from date of sale.
(2) Parent Company Financial Information (Wesco Financial Corporation)

| ASSETS |  |  |
| :---: | :---: | :---: |
|  | 1977 | 1976 |
| Cash | \$ 11,580,000 | 4,730,000 |
| Certificates of deposit and banker's acceptances, at amortized identified cost, which approximates market $\qquad$ | - | 16,940,000 |
| Investment in common stocks (quoted market, $58,632,000 \mathrm{in}$ 1977) $\qquad$ | 8,246,000 | - |
| Investment in preferred stocks quoted market, 5276,000 in 1977 and $\$ 279,000$ in 1976) .. | 267,000 | 267,000 |
| Real estate loans receivable | 60.4,000 | 202,000 |
| Accrued interest and dividends receivable $\qquad$ | 4,000 | 241,000 |
| Properties purchased and held for investment, at cosi ....... | - | 89,000 |
| Investments in subsidiaries and affiliated company at equity . | 63,182,000 | 57,064,000 |
| Office properties and equipment. net | 3,920,000 | 3,990,000 |
| Prepaid expenses and sundry assets, at cost $\qquad$ | 235,000 | 497,000 |
|  | \$88,038,000 | 83,420,000 |

## LIABILITIES AND STOCKHOLDERS' EQUITY

|  | 1977 | 1976 |
| :---: | :---: | :---: |
| Note payable ................ 5 | 5 5,467,000 | 5,500,000 |
| Accounts payable and sundry accrued expenses ............. | 780,000 | 790,000 |
| Taxes on income: |  |  |
| Current | 361,000 | 223,000 |
| Deferred | 21,000 | $(165,000)$ |
| Total liabilities | 6,629,000 | 6,348,000 |
| Stockholders' equity: |  |  |
| Capital stock of $\$ 1$ par value per share. Authorized 7,500,000 shares; issued $7,119,807$ |  |  |
| shares . ................ | 7,120,000 | 2,373,000 |
| Capital surplus arising from stock dividends | 23,319,000 | 28,066,000 |
| Retained earnings: |  |  |
| Appropriated | 45,022,000 | +14,763,000 |
| Unappropriated | 35,187,000 | 31,104,000 |
| Less stock dividends at mar- |  |  |
|  | 50,970,000 | 46,633,000 |
| Total stockholders' equity | 81,409,000 | 77,072,000 |
| Commitments and contingent liabilities ..................... |  |  |
|  |  |  |
|  | \$88,038,000 | 83,420,000 |
| STATEMENTS OF EARNINGS Year ended December 31 |  |  |
| Revenues: | 1977 | 1976 |
| Dividends from consolidated <br> subsidiaries $\ldots \ldots . . . . . .$. . $\$ ~ 5,209,000 ~$ 4,800,000 |  |  |
| Dividends from affiliate ..... | 74,000 | - |
| Interest on loans . . . . . . . . . . | 47,000 | 23,000 |
| Loan fees and service charges | 57,000 | 85,000 |
| Interest on marketable securities, including interest on deposits in Mutual Savings of 5304,000 in 1977 and 575,000 in $1976 \ldots 1, \ldots 85,000$ 1, 1072,400 |  |  |
|  |  |  |

## STATEMENTS OF EARNINGS (Continued)

|  | 1977 | 1976 |
| :---: | :---: | :---: |
| Dividends on common and preferred stocks | 134,000 | 24,000 |
| Net gain (loss) on sales of mar- |  |  |
| Rental of office premises, net | 376,000 | 255,000 |
| Gain on sale of real estate |  |  |
|  | 7,540,000 | 6,131,000 |
| Expenses: |  |  |
| General and administrative expenses | 382,000 | 321,000 |
| Interest on notes payable, including interest on loan pay- |  |  |
| \$726,000 in 1976 | 513,000 | 126,000 |
|  | 895,000 | 447,000 |
| Earnings beiore items shown |  |  |
| Taxes on income | 651,000 | 501,000 |
| Equity in undistributed earnings of subsidiaries and affiliate |  |  |
| Subsidiaries | 379,000 | 333,000 |
| Affiliate | 76,000 | - |
| Net Earnings | 6,449,000 | 5,516,000 |

## STATEMENTS OF CHANGES IN FINANCIAL POSITION

Year ended December 31

|  | 1977 | 1976 |
| :---: | :---: | :---: |
| Funds provided: |  |  |
| Net earnings . . . . . . . . . . . . . S | 6,449,000 | 5,516,000 |
| Charges (credits) to earnings not requiring (providing) funds: |  |  |
| Depreciation and amortization | 227,000 | 227,000 |
| Deferred income taxes | 186,000 | $(43,000)$ |
| Recognition of unrealized profit on real property | $(54,000)$ | - |
| Undistributed earnings of subsidiaries and affiliate $\qquad$ | $(455,000)$ | $(333,000)$ |
| Funds provided from operations | 6,353,000 | 5,367,000 |
| Principal payments on real estate loans $\qquad$ | 178,000 | 40,000 |
| Sales of real property, net of gains | 100,000 | - |
| Issuance of notes payable | - | 5,500,000 |
| Decrease in marketable securities | 8,693,000 | - |
| Other, net | 627,000 | - |
| Total funds provided . . . S | 15,951,000 | 10,907,000 |
| Funds used: |  |  |
| Cash dividends declared and paid | 2,712,000 | 1,662,000 |
| Investment in afiiliated company | 5,663,000 | - |
| Investment in buildings and other assets | 167,000 | 17,000 |
| Decrease in notes payable | 33,000 | $\therefore, 430,000$ |
| Investment in real estate loans | 526,000 | - |
| Increase in cash | 7,450,000 | 3,432,000 |
| Increase in investments in marketable securities | - | 3,180,000 |
| Other, net | - | 186,000 |
| Total funds used . . . . . . . $\$ 7$ 75,951,000 |  | 10,907,000 |

(3) Marketable Equity Securities

The investment in preferred stocks of \$23,879,000 in 1977 and $\$ 25,215,000$ in 1976 includes marketable equity securities amounting to $\$ 13,167,000$ and $\$ 12,474,000$, respectively, at cost. All common stocks, amounting to $\$ 34,257,000$ in 1977 and $\$ 14,809,000$ in 1976 at cost, are marketable equity securities. Gross unrealized gains and losses are as follows:

|  |  | 1977 | 1976 |
| :---: | :---: | :---: | :---: |
| Gross unrealized gains Gross unrealized losses | \$ | 1,173,000 | 3,959,000 |
|  |  | $(277,000)$ | - |
|  | \$ | 896,000 | 3,959,000 |

(4) Loans Receivable

Loans receivable are summarized as follows:

|  | 1977 | 1976 |
| :---: | :---: | :---: |
| Real estate loans on residential property of: |  |  |
| One to four units (home loans) | \$304,760,000 | 259,307,000 |
| More than four units . . . . . . . | 72,869,000 | 76,184,000 |
| Real estate loans on other properties | 12,940,000 | 11,753,000 |
|  | 390,569,000 | 34i,244,000 |
| Less: |  |  |
| Unearned loan fees | ( 591,000) | ( 648,000) |
| Unrealized profit on sales of real property | ( 890,000) | ( 276,000) |
| loans in process . . . . . . . . . . | (2,073,000) | (1,753,000) |
|  | 387,015,000 | 3+4,567,000 |
| Loans on 5 dings deposits | 7,110,000 | 2,627,000 |
|  | 539+,125,000 | 347,194,000 |
| Number of loans | 14,188 | 13,382 |

Included in real estate loans on residential property are insured FHA and partially guaranteed VA loans aggregating $\$ 2,612,000$ for 1977 and $\$ 3,104,000$ for 1976 .
(5) Office Properties and Equipment, Net

Office properties and equipment, at cost, less accumulated depreciation and amortization consist of the following:

(6) Investment in Affiliated Companies

During 1977 the Company acquired $21.5 \%$ of the common stock of Detroit International Bridge Company. The excess of cost over equity in net assets of $\$ 3,104,000$ is being amortized over the period expected to be benefited which is 40 years.
At June 30, 1977 the Company received all issued and outstanding capital stock of WSC Insurance Agency as a dividend from Mutual Savings and Loan Association.
(7) Savings Deposits

Savings account balances at December 31 are summarized as follows:

|  | Stated Rate | 1977 | \% | $\xrightarrow{1976}$ | \% |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Passbook | 51/4\% | \$158,347,000 | 35 | 149,093,000 | 37 |
| Bonus | $51 / 2$ | 2,293,000 | - | 3,011,000 | 1 |
|  | 53/4 | 16,205,000 | 4 | 15,736,000 | 4 |
|  | 6 | 982,000 | - | 993,000 | - |
|  |  | 19,480,000 | 4 | 19,790,000 | 5 |
| Certificates | 53/4 | 3,881,000 | 1 | 1,829,000 | 1 |
|  | 6 | 10,433,000 | 2 | 16,992,000 | 4 |
|  | 61/2 | 56,614,000 | 12 | 48,420,000 | 12 |
|  | $63 / 4$ | 13,395,000 | 3 | 12,432,000 | 3 |
|  | 7 | 656,000 | - | 2,514,000 | 1 |
|  | 71/2 | 129,511,000 | 28 | 1118,363,000 | 29 |
|  | 73/4 | 67,107,000 | 15 | 33,805,000 | 8 |
| \$100,000 Alinimum |  |  |  |  |  |
| Certificates | 61/2-73'4 | 484,000 | - | 1,758,000 | - |
|  |  | 282,081,000 | 61 | 236,113,000 | 58 |
|  |  | \$459,908,000 | 100 | 404,996,000 | 100 |

(8) Notes Payable

The following is a summary of notes payable:

| Company: | 1977 | 1976 |
| :---: | :---: | :---: |
| Note payable, secured by main office land, buildings, and assignment of leases, with interest al $9.25 \%$ | \$ 5,467,000 | 5,500,000 |
| Mutual: |  |  |
| Federal Home Loan Bank advances, secured by certain real estate loans amounting to |  |  |
| \$50,905,000 in 1977 and \$59,- |  |  |
| 586,000 in 1976 and Federal |  |  |
| Home Loan Bank stock, with interest at $7.50 \%$ | 22,363,000 | 25,856,000 |
|  | \$27,830,000 | 31,356,000 |

Notes payable mature as follows:

|  | Company | Consolidated |  |
| :--- | ---: | ---: | ---: |
| 1978 | $\$$ | 39,000 | $3,533,000$ |
| 1979 | 43,000 | $3,537,000$ |  |
| 1980 | 47,000 | $3,541,000$ |  |
| 1981 | 51,000 | $3,545,000$ |  |
| 1982 | 56,000 | $3,550,000$ |  |
| Thereater | $5,231,000$ | $\underline{10,124,000}$ |  |
|  | $\$ 5,467,000$ | $\underline{27,830,000}$ |  |
|  |  |  |  |

(9) Taxes on lncome

If certain conditions are met, savings and loan associations, in determining taxable income, are allowed
special bad debt deductions based on specified experience formulas or on a percentage of taxable income before such deduction. The bad debt deduction must be within certain limitations based on outstanding loans and the ratio of reserves and undivided profits to savings deposits. Mutual Savings has reached such limitations, which preclude deductions from income in arriving at federal taxes on income.
The investment tax credit, which is insignificant, is recorded by the flow-through method of accounting whereby, in the year available for utilization, it is applied as a reduction of income tax expense.
Appropriated retained earnings at December 31, 1977 and 1976 include approximately $\$ 45,832,000$ and $\$ 45,578,000$, respectively (before elimination of $\$ 810,000$ in consolidation), of tax reserves for which no provision for Federal income taxes has been made. If in the future these appropriations are used for any purpose other than to absorb bad debt losses, Federal income taxes will be imposed at the then applicable rates.
Federal income tax returns of the Company and Mutual Savings for 1972 through 1976 are currently under examination by the Internal Revenue Service. In the opinion of management, additional tax assessments, if any, will not have a material effect on the accompanying consolidated financial statements.
Income taxes for 1977 and 1976 include the following components:

|  | 1977 |  | 1976 |  |
| :---: | :---: | :---: | :---: | :---: |
|  | Current | Deferred | Current | Deferred |
| Federal | \$1,548,000 | $(132,000)$ | 1,482,000 | 129,000 |
| State | 982,000 | 33,000 | 801,000 | 129,000 |
| Total | \$2,530,000 | (99,000) | 2,283,000 | 258,000 |

Deferred taxes result from timing differences in the recognition of revenue and expense for tax and financial statement purposes. The sources of these differences in 1977 and 1976 and the tax effect of each were as follows:

|  | 1977 | 1976 |
| :---: | :---: | :---: |
| Gain on sale of property, recognized on installment basis for taxes $\qquad$ | 127,000 | 23,000 |
| Financial statement recognition of loan fees less than tax recognition $\qquad$ | $(277,000)$ | $(611,000)$ |
| California franchise tax recognized for financial statement purposes on accrual basis, but on cash basis for tax purposes | ( 94,000) | ( 25,000) |
| FSLIC secondary reserve interest income recognized on the financial statements, but deferred for tax purposes. | 12,000 | 55,000 |
| Investment income recognized for financial statement purposes on accrual basis, but on |  |  |
| cash basis for tax purposes . . . Other timing differences . . . . . | $\begin{gathered} 209,000 \\ (76,000) \end{gathered}$ | $\begin{gathered} 857,000 \\ (41,000) \end{gathered}$ |
| \$ | $(99,000)$ | 258,000 |

A reconciliation of total income tax and the amount computed by applying the U.S. Federal income tax rate of $48 \%$ to earnings before Federal and state taxes on income follows:

|  | 1977 | 1976 |
| :---: | :---: | :---: |
| Computed "expected" Federal taxes ............................ s | $54,262,000$ | 3,867,000 |
| increases (reductions) in taxes resulting from: |  |  |
| Net gains on sales of foreclosed real property | ( 187,000) | ( 459,000) |
| State franchise tax, net of Federal income tax benefit .... | 528,000 | 484,000 |
| Tax benefit on capital gain items, taxed at a lower rate . | ( 183,000) | $(4,000)$ |
| Dividends received deduction on common and preierred stocks | $(1,831,000)$ | $(1,268,000)$ |
| Interest on municipal obligations | ( 253,000) | ( 233,000) |
| Other permanent differences | 95,000 | 154,000 |
| \$ | 5 2,431,000 | 2,541,000 |

## (10) Capital Stock

On January 18, 1977, the Company announced a three-for-one stock split to be effected in the form of a 200\% stock dividend. The Company's Articles of Incorporation were amended to increase the authorized number of shares from $2,500,000$ shares to $7,500,000$ shares. The stock dividend was distributed on April 4, 1977 to shareholders of record at the close of business on March 18, 1977. The number of shares issued increased from 2,373,269, to $7,119,807$ shares. The par value of the $4,746,538$, shares issued was transferred to common stock from capital surplus. Per share amounts have been restated giving retroactive effect to the stock split.

## (11) Retirement Plan

A noncontributory retirement plan is in effect for all eligible employees of the Company and its subsidiaries. Eligibility is based on age and certain minimum working hour requirements. Employer contributions are computed utilizing the aggregate cost funding method. The contributions for 1977 and 1976 approximated $\$ 114,000$ and $\$ 111,000$, respectively. The actuarially computed value of vested benefits as of December 31, 1977 did not exceed the market value of the assets of the retirement fund.
The retirement plan was changed effective July 1, 1976 to comply with the provisions of the Employee Retirement Income Security Act of 1974. Changes were made to various plan provisions and actuarial assurnptions; however, the effect of such changes was immaterial.

## (12) Real Estate Operations

Operations and net gains from sales of real property are summarized as follows:

|  |  | 1977 | 1976 |
| :---: | :---: | :---: | :---: |
| Recognized net gains from sales. \$ Income from rentals |  | 1,088,000 | 1,043,000 |
|  |  | 148,000 | 136,000 |
|  |  | 1,236,000 | 1,179,000 |
| Less maintenance and sales expense $\qquad$ |  | $(82,000)$ | ( 97,000) |
|  | 5 | 1,154,000 | 1,082,000 |

(13) Reserve Requirements

The Federal Savings and Loan Insurance Corporation, in connection with the insurance of savings deposits, requires savings and loan associations to maintain certain reserves which may be used only for the purpose of absorbing losses. In addition, associations must maintain certain reserves under California law. Such reserve requirements were met by Mutual Savings as of December 31, 1977 and 1976.
(14) Dividends

Quarterly cash dividends declared and paid during 1977 amounted to $\$ 2,112,000$. Quarterly cash dividends declared and paid during 1976 amounted to $\$ 1,662,000$.

- (15) Contingent Liabilities

Mutual Savings is named as one of the defendants in several class actions relating to certain common practices in the mortgage lending field. The outcome of this litigation cannot be predicted; however, based on the facts presently available, the Association believes there are substantial defenses to these acitons and that losses, if any, would not be material.

In addition, Mutual Savings is involved in litigation arising in the normal course of business. In the opinion of management, this litigation in the aggregate will not have a material effect on the accompanying consolidated financial statements.
(16) Interim Period Consolidated Operating Highlights

Consolidated operating highlights for the respective interim three-month reporting periods for the years ended December 31, are as follows:


WESCO FINANCIAL CORPORATION
investments in, equity in earnings of, and dividends received from affiliates and other persons
Years ended December 31, 1977 and 1976

| COLUMN A | COLUMN B | COLUMN C | COLUMN D | COLUMN E | COLUMN F |
| :---: | :---: | :---: | :---: | :---: | :---: |
|  | balance at beginning of period | ADDIIIONS | DEDUCTIONS | BALANCE AT END OF PERIOD |  |
| NAME OF ISSUER AND DESCRIPTION OF INVESTMENT | Number of Shares Amount in Dollars <br> or Units. <br> Principal Amount <br> of Bonds and Notes | Equity Taken Up in Earrings (Lisses) $\quad$ Other of Affiliates and Other Persons For the Period | Distribution of Earning by Persons In Which Earnings (Loses Were Taken Up | Number of Shares Amount in Dollars or Units. <br> Principal Amount <br> of Bonds and Notes | Dividends Received During the Period From Investments Not Accounted For By the Equity Method |

Mutual Savings and Loan
Association:
Guarantee stock of \$100
par value:
1976 .................

600(1)

| \$ 56,731,000 | 5.133,000 | - | 4,800,000 |
| :---: | :---: | :---: | :---: |
| \$ 57.064.000 | 5.578.000 | - | 4,800,000 |


| - | 600() | \$ 57,064,000 |
| :---: | :---: | :---: |
| 409,000 ${ }^{3}$ ) | 600(1) | \$ 57,433,000 |

WSC Insurance Agency
Capital stock of
$\$ 1$ par value:


Detroit International Bridge
Company
$\$ 1$ par value:

| 1976 | - | S | - | - | - | - | - | - | \$ | - |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 1977 | - | \$ | - | 150.000 | 5,279,000 | 74,000 | 25,000(4) | 272,908( ${ }^{2}$ ) | \$ | 5,330,000 |

(1) $100 \%$ of the outstanding shares.
(2) $21.5 \%$ of the outstanding shares.
(1) Wesco received $100 \%$ of the outstanding common stock of WSC Insurance Agency as a dividend from Mutual Savings and Loan Association, a wholly owned subsidiary, on June 30, 1977.
${ }^{(4)}$ Amortization of excess purchase price.

## MARKETABLE SECURITIES - OTHER SECURITY INVESTMENTS

December 31, 1977

| COLUMN A | COLUMN B | COLUMN C and E | COLUMN D |
| :---: | :---: | :---: | :---: |
| NAME OF ISSUER AND TITLE OF EACHISSUE | NUMBER OF SHARES or par value | COST OF EACH ISSUE AND AMOUNT ON THE BALANCE SHEET | VALUE BASED ON MARKET QUOTATIONS AT BALANCE SHEET DATE |
| United States Government | \$ 5,000,000 | \$ 5,000,000 | \$ 4,983,000 |
| General Motors Acceptance Corporation | 3,000,000 | 3,000,000 | 3,000,000 |
|  | \$ 8,000,000 | \$ 8,000,000 | \$ 7,983,000 |
| Securities issued by States \& Municipalities | \$ 6,685,000 | \$ 6,685,000 | \$ 7,769,000 |
| Common Stocks: |  |  |  |
| FNMA .... | 1,730,000 | \$ 26,011,000 | \$ 25,734,000 |
| Cleveland-Cliffs Iron Company ... | 152,500 | 8,246,000 | 8,692,000 |
|  | 1,882,500 | \$ 34,257,000 | \$ 34,426,000 |
| Preferred Stocks: |  |  |  |
| Pacific Gas and Electric . . . . . . . . | 188,600 | \$ 4,560,000 | \$ 4,800,000 |
| Southern California Edison | 41,700 | 3,945,000 | 4,229,000 |
| Columbia Gas System Inc. | 60,200 | 3,048,000 | 3,449,000 |
| Consolidated Natural Gas . . . . . . . | 25,000 | 2,589,000 | 2,900,000 |
| Issued by others ............... | 198,251 | 9,737,000 | 10,526,000 |
|  | 513.751 | \$ 23,879,000 | \$25,904,000 |

## WESCO FINANCIAL CORPORATION SUPPLEMENTARY INCOME STATEMENT INFORMATION

Years ended December 31, 1977 and 1976

The following amounts have been charged to expenses in the statements of earnings:

|  | Year ended December 31 |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
|  | Company |  | 1977 | 1976 |  |
|  |  |  | Consolidated | Company | Consolidated |
| Maintenance and repairs | \$ | 501,000 | 557,000 | 393,000 | 438,000 |
| Depreciation and amortization of office properties and equipment |  | 227,000 | 414,000 | 227,000 | 344,000 |
| Taxes, other than taxes on income: Payroll taxes |  | 10,000 | 126,000 | 11,000 | 125,000 |
| Property taxes . . . . . . . . . . . . . . . . . . . . . . . . . . . . . . . . |  | 177,000 | 295,000 | 205,000 | 292,000 |
| Advertising |  | - | $\underline{\underline{552,000}}$ | $\rightarrow$ | $\underline{520,000}$ |

## PART II

Wesco has filed with the Securities and Exchange Commission a definitive Proxy Statement pursuant to Regulation 14A involving the election of directors within 120 days after the close of its fiscal year ended December 31,1977 . Pursuant to the Rules of the Commission by virtue of such filing the information called for in Items 14-18 of this Form 10-K Annual Report has been omitted.

## SIGNATURES

Pursuant to the requirements of Section 13 or 15(d) of the Securities Exchange Act of 1934, the Registrant has duly caused this report to be signed on its behalf by the undersigned, thereunto duly authorized.

# WESCO FINANCIAL CORPORATION <br> (Registrant) 



By: Louis R. Vincenti, President
Date: March 30, 1978

LOUIS R. VINCENTI
Chairman of the Board and President
*WILLIAM T. CASPERS
Personal Investments
*DAVID K. ROBINSON
Partner of Hahn \& Hahn, Attorneys at Law
-JAMES N. GAMBLE
Investrient Counselling and Trust Administration
ELIZABETH CASPERS PETERS
Personal Investments
CHANLES T. MUNGER
Chairman of the Board, Blue Chip Stamps (trading stamps and control of subsidiaries, See's Candy Shops, Incorporated, Wesco Financial Corporation and

Buffalo Evening News, Inc.)
*Audit Committee Member

BEIEE DECKARD
Secretary and Treasurer
SUBSIDIARY, MUTUAL SAVINGS, EXECUTIVE OFFICERS

LOUIS R. VINCENTI
President
JOHN R. ARMETTA
Senior Vice President, Property Development
H. R. DETTMANN Senior Vice President, Operations
H. J. HARRISON

Senior Vice President, Loans
P. E. IYNN

Senior Vice President, Loan Processing
WANDDA G. MOTES
Senior Vice President, Savings
TRANSFER AGENTS AND REGISTRARS
SECURITY PACIFIC NATIONAL BANK
P.O. Box 3546 Terminal Annex, Los Angeles, California 90051

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Hahn \& Hahn
AUDITORS
Peat, Marwick, Mitchell \& Co.
LISTED ON
American Stock Exchange Pacific Stock Exchange


[^0]:    -In December 1976 the Company cnanged its $52-53$ week tiscal
    yearend from approximately February 28 io approximately December 31.

[^1]:    - Dividencs of 5.06 per snare per quarter ọ 5.24 cer share per year nave been oara. No change in annual dvicenc rate occurred in 1977.

[^2]:    See accemoanying notes to consolicatec financial statements

[^3]:    - Dces not include net realized securties gains of 56.279 .000 which are set forn sedarately. aiter ncome tax effect. in the consolidated statement of income.

[^4]:    -Beíore 3-for-1 split in 1977
    **After 3-ior-1 split in 1977

[^5]:    See accompanying notes to consolidated financial statements.

