

MOODY'S

INDUSTRIALS

JOHN MOODY

1930

AMERICAN AND FOREIGN

CONSOLIDATED BALANCE SHEET, AS OF		June 31, '27	June 30, '27
ASSETS:			
Plant and equipment (less deprec.)		\$2,715,305	\$2,497,900
Goodwill, patents, etc.		1	
Investments in subsidiaries	514,784		514,784
Miscellaneous securities	8,373		8,373
Cash	302,466		481,286
Notes and accounts receivable (net)	174,888		213,837
Inventory	488,927		584,797
Prepaid expenses and current assets	11,888		
Mechanical supplies	17,310		
Cash in sinking fund	59		587
Deferred charges	105,469		110,144
Total		\$4,417,330	\$4,679,519
LIABILITIES:			
Preferred stock	\$1,409,700		\$1,409,700
Common stock	\$600,800		\$1,506,101
Capital surplus	111,881		
Funded debt	1,492,000		1,502,000
Notes payable	100,000		100,000
Accounts payable	21,806		21,821
Accruals	88,723		86,137
Total		\$4,417,330	\$4,679,519

† Giving effect to acquisitions and new financing. ‡ Giving effect to reorganization and refinancing as of that date. * Represented by 150,000 no par shares.

WORKING CAPITAL \$951,638 \$1,970,989
FUNDED DEBT: 1. H. O. Wilbur & Sons, Inc. 1st 4 1/2 gold 6s. Authorized, \$700,000; outstanding Dec. 31, 1927, \$682,000. Dated June 1, 1924; due June 1, 1934.

Interest paid J&D 1, at Pennsylvania Co. for Insurances on Lives and Granting Annuities, Philadelphia, Trustee. Coupon, \$1,000; registrable as to principal. Callable on any interest date on 80 days' notice as a whole or in multiples of \$50,000 at 102 1/2 to Dec. 2, 1938. Sinking fund to retire \$20,000 bonds annually beginning June 1, 1925, by purchase at not exceeding redemption price or by call. Secured by first closed mortgage on all fixed assets now owned or hereafter acquired. Underlie, \$860,000 Wilbur-Suchard Chocolate Co. Inc. 6 1/2% secured notes (No. 2). Assumed by Wilbur-Suchard Chocolate Co., Inc. Free of Pennsylvania state tax. Company pays normal income up to 2%. Offered (\$700,000) in June, 1924, by Edward B. Smith & Co., Philadelphia.

2. Wilbur-Suchard Chocolate Co., Inc. 6 1/2% secured sinking fund gold notes: Authorized, \$860,000; outstanding, \$880,000. Dated Dec. 15, 1927; due Dec. 15, 1937.

Interest paid J&D 15 at Central Trust Co. of Baltimore, Baltimore, Trustee. Coupon, \$500 and \$1,000; interchangeable; registrable as to principal. Callable at 105 on any interest date on 80 days' notice. Bonds (if not purchasable) may also be called for the sinking fund. Sinking fund of a fixed minimum of \$25,000 annually, which, in addition to 25% of all net earnings after all charges including preferred dividends, will be used to retire notes by purchase at not exceeding 105 or by call by lot at 105. Secured by a lien on company's Philadelphia real estate, plant and equipment, subject to \$642,000. H. O. Wilbur & Sons, Inc. first 6s of 1934 (No. 1) and to two ground rents of \$11.20 per year each. Mortgaged property is appraised at \$2,697,900. Issued to acquire additional property, for partial liquidations of notes payable to provide additional working capital and for other corporate purposes. Maryland not exceeding 4 1/2 mills tax refunded. Free of Pennsylvania 4 mills tax. Company pays normal income tax up to 2%.

WARRANTS: Each note issued with a detachable warrant expiring at end of five years entitling holder to purchase voting trust certificates representing ten no par common shares for each \$1,000 note (\$500 note in proportion thereto) at \$12 per share to Dec. 1, 1928 incl., at \$14 to Dec. 31, 1929 incl., and at \$2 per share each year thereafter to expiration of the warrant.

Offered (\$860,000) in Dec., 1927 by Century Trust Co. of Baltimore, Baltimore at par with warrants as above described.

CAPITAL STOCK: 1. Wilbur-Suchard Chocolate Co., Inc. 6% non-cum. preferred: Authorized, \$1,409,700; outstanding, \$1,409,700; par, \$100. Further details not available.

2. Wilbur-Suchard Chocolate Co., Inc. common: Authorized, 150,000 shares; outstanding, 150,000 shares; no par. Deposited under a voting trust.

Transfer Agent: Philadelphia National Bank, Philadelphia.

BREWSTER-IDEAL CHOCOLATE CO. (Controlled by Wilbur-Suchard Chocolate Co., Inc.): Incorporated under Pennsylvania laws in 1927, to consolidate Brewster Sons Co., Newark, N. J., founded in 1872, and Ideal Cocoa & Chocolate Co., Lititz, Pa., founded in 1900. Manufactures chocolate, nut bars, coatings, cocoa, cocoa butter, etc., under the trade names "Dairy Maid" and "Ideal." Plant in Newark, N. J.; floorspace, 60,000 sq. ft.; also in Lititz, Pa., floorspace 3 1/2 acres, a power house, electric refrigerating

system, etc. Branch offices maintained in New York, Boston and Chicago.

MANAGEMENT: OFFICERS: A. E. Brewster, Pres.; Roger de Perrot, Vice-Pres.; A. W. Paton, Sec.-Treas.; T. Waddell, C. T. Grinnan, Asst. Treas. **DIRECTORS:** A. E. Brewster, A. W. Paton, Newark, N. J.; W. de Perrot, R. de Perrot, George Lewis, Philadelphia; O. Judd, Sidney Matthison, New York. **GENERAL AUDITORS:** Barrow, Wade, Guthrie & Co. **ANNUAL MEETING:** Dec. 22. **OFFICIAL OFFICES:** 285 North Third St., Philadelphia.

COMPARATIVE BALANCE SHEET, AS OF DEC. 31		1928	1927
ASSETS:			
*Land, buildings and equipment		\$181,732	\$1,032,581
Goodwill		85,000	
Investments		10,328	10,000
Cash		123,388	108,221
Notes and accounts receivable (net)		855,866	128,220
Inventory		202,220	250,500
Deferred charges		82,523	82,122
Total		\$71,864,477	\$1,616,267
LIABILITIES:			
Preferred stock		\$500,000	\$500,000
Com. stock (5,000 no par shares)		40,028	40,028
Funded debt		632,000	600,000
Accounts payable		88,220	87,241
Notes payable		200,000	
Accruals, etc.		86,220	8,612
Surplus		478,823	
Deficit		116,621	408,940
Total		\$1,864,477	\$1,616,266
Current assets		\$519,213	\$519,211
Current liabilities		390,260	66,939
Working Capital		\$128,953	\$452,272

* After depreciation to Dec. 31, 1928, \$548,088. † As reported.

BONDED DEBT: 1. Brewster-Ideal Chocolate Co. first sinking fund gold 6 1/2%: Authorized, \$600,000; outstanding, \$582,000. Dated July 1, 1927; due July 1, 1937.

Interest paid J&J 1 at Chase National Bank, New York, and Lancaster (Pa.) Trust Co., Trustee. Coupon, \$500 and \$1,000; registrable as to principal. Callable as a whole or in part at 105 on any interest date on 80 days' notice. Sinking fund of \$18,000 annually plus 25% of net earnings after deducting fixed sinking fund, depreciation, taxes and preferred dividends, to retire bonds through purchase in open market at not exceeding redemption price, or through call by lot at 105. Secured by a first mortgage on all fixed properties of the company, appraised at \$1,032,000. Free of Pennsylvania 4 mills tax. Company pays normal income tax up to 2%.

Offered (\$600,000) at 99 1/2 in Dec., 1927 by Lewis & Co. and Fitch, Crossman & Co., Philadelphia and Jay N. Schroeder & Co., Inc., Lancaster, Pa.

CAPITAL STOCK: 1. Brewster-Ideal Chocolate Co. 7% cum. preferred: Authorized, \$500,000; outstanding, \$500,000; par, \$100.

2. Brewster-Ideal Chocolate Co. common: Authorized, 5,000 shares; outstanding, 5,000 shares; no par. All owned by Wilbur-Suchard Chocolate Co., Inc.

BERKSHIRE FINE SPINNING ASSOCIATES, INC.: Incorporated under Massachusetts laws in 1889 under name of Berkshire Cotton Manufacturing Co., and pursuant to plan of consolidation and reorganization dated Feb. 26, 1929, changed its name to Berkshire Fine Spinning Associates, Inc. and acquired the properties and good-will of Valley Falls Co., Coventry Co., The Greylock Mills and Fort Dummer Mills. In 1920 King Philip Mills and Parker Mills were acquired (see appended statements).

The mills of the constituent companies are located at Adams, North Adams and Williamstown, Mass.; at North Fownal and Brattleboro, Vt.; and at Albion and Anthony, R. I., and are equipped with 515,384 spindles and 11,283 looms. Plant manufactures fine grades of cotton textiles and specialties in fine lawns, batistes, nainsocks, organdies, dimities, handkerchief cloths, broadcloths, oxfords, satens, rayon and silk mixtures. Number of employees, April 15, 1929, 4,000.

MANAGEMENT: OFFICERS: Chas. H. Sherrill, Chairman; G. T. Thompson, Pres.; E. G. Chace, Vice-Pres. and Treas.; W. E. Stoddard, Vice-Pres. (sales); J. H. McMahon, Vice-Pres. (operation); L. V. Dodge, E. H. Arnold, Asst. Treas.; H. G. Haile, Clerk and Sec. **DIRECTORS:** Charles H. Sherrill, Gilbert T. Thompson, Edward G. Chace, Wallace E. Stoddard, John H. McMahon, Linsley V. Dodge, Henry C. Haile, Herbert G. Beede, Arnold B. Chace, M. G. Chace, Edwin N. Chapman, Sanford A. Daniels, W. R. L. McBe, Stephen O. Metcalf, Ralph H. Faige, Charles T. Plunkett Jr., Philip Stockton, S. B. Chase and Charles N. Stoddard. **GENERAL AUDITORS:** Comery, Davison & Jacobson. **ANNUAL MEETING:** Third Thursday in Oct. **OFFICE:** Adams, Mass.

NET EARNINGS for six months ended Sept. 30, 1929 (before depreciation and taxes), \$533,195.

COMPARATIVE BALANCE SHEET AS OF		
ASSETS:	Sept. 30, '29	Dec. 31, '28
Real property, etc. (net).....	\$6,448,799	\$6,327,048
Developed water property.....		247,000
Good-will, etc.....	88,875	
Cash.....	181,282	522,220
Marketable securities.....	160,512	204,886
Accounts and notes receivable (net).....	1,266,777	1,181,287
Inventories.....	141,948	175,557
Prepaid items.....	86,812	703,951
Advances and investments in subs.....		18,579
Other investments.....	37,104	
Other assets.....	124,551	
Organization charges.....		
Total.....	\$13,315,729	\$13,287,199
LIABILITIES:		
Preferred stock.....	\$6,647,200	\$6,647,200
Common stock.....	4,983,700	4,683,254
Minority interest.....	5,445	
Loans payable.....	820,525	820,525
Accounts payable and payrolls.....	128,526	128,526
Federal income taxes.....		175,268
Reserve for dividend.....	1,224,088	1,224,088
Total.....	\$13,315,729	\$13,287,199
Current assets.....	\$6,403,448	\$6,784,753
Current liabilities.....	474,348	557,910

Working Capital..... \$5,998,834 \$6,167,737
 †Purchase commitments Dec. 31, 1928, for cotton amounted to \$284,000 and were not in excess of market prices. The above pro forma balance sheet gives effect to contemplated changes in the capital structure of the Berkshire Cotton Mfg. Co. change of its name and acquisition of the assets and liabilities as outlined under consolidation plan dated Feb. 26, 1929, and assuming that all stockholders of constituent companies accept new stock. * Represented by 201,702 no par shares.

CAPITAL STOCK: 1. Berkshire Fine Spinning Associates, Inc. 7% convertible cum. preferred: Authorized, \$12,500,000; outstanding, Sept. 30, 1929, \$6,647,200; par \$100.

Has preference as to assets and dividends. In voluntary liquidation entitled to 107% and in involuntary liquidation, 100. Callable as a whole or in part on any dividend date on 80 days' notice at 107%. Convertible up to fifth business day prior to date of redemption, into common stock on a basis of 2 units for each preferred share; each unit consists of one share of common and a whole or fractional share which represents a change in proportion of equity by reason of rights, stock dividend or the like. Has one vote per share after 6 quarterly dividends have been defaulted and then with certain restrictions. Consent of over 75% of preferred holders is necessary to issue stock ranking prior to or on parity with preferred or issuance any other debt, etc., except purchase money mortgages. Initial dividend of 1% paid June 1, 1929. Regular quarterly dividends paid Mar. 1, etc., to stock of record Feb. 15, etc.

2. Berkshire Fine Spinning Associates, Inc. common: Authorized, 750,000 shares (increased from 500,000 shares in Mar., 1930; outstanding, 201,702 shares; reserved for conversion of preferred, 132,944 shares; reserved for exercise of stock purchase warrants (see below), 55,000 shares; no par. Dividends exempt from Massachusetts income taxes. Initial dividend of 75 cents per share paid June 1, 1929, to stock of record May 15 and quarterly thereafter to Mar. 1, 1930.

Offered (\$3,000 common shares) at \$40 per share in March, 1929, by Baker, Young & Co., Old Colony Corp., Boston.

Transfer Agents: Old Colony Trust Co. Boston, and Chase National Bank, New York.

STOCK PURCHASE WARRANTS: The syndicate (consisting of Baker, Young & Co. as syndicate managers, Old Colony Corp. and Valley Buying & Trading Co.) agreed to underwrite at \$95 and \$35 for each preferred and common share respectively such preferred and common stock of the new company as the five original companies could not require their stockholders to take. As compensation for this underwriting the syndicate received transferable 10-year stock purchase warrants entitling it to buy 55,000 additional shares of the common stock of the company at \$45 per share for the first two years, \$47.50 per share the second two years, \$52.50 per share the third two years, \$57.50 per share the fourth two years and \$60 per share the fifth two years. Cash received by the company upon exercise of stock purchase warrants will be used to retire preferred stock, at not exceeding call price and accrued dividends, if any can be secured by purchase or call within 6 months after receipt of cash.

KING PHILIP MILLS (Controlled by Berkshire Fine Spinning Associates, Inc.): Incorporated under Massachusetts laws Sept. 15, 1871. Manufactures muslins, cambrics, satens, lawns and fine goods. Mills located at Fall

River, Mass. Number of spindles, 121,632; looms, 8,184. Number of employees, Dec. 31, 1928, 1,700.

CONTROL: On Mar. 31, 1930 Berkshire Fine Spinning Associates, Inc. took over the company thru exchange of stock on basis of 1/4 share of Berkshire preferred, 2 3/4 shares of Berkshire common and \$40 in cash for each share of King Philip Mills.

MANAGEMENT: OFFICERS: O. S. Hawes, Pres.; S. B. Chase, Treas., Fall River, Mass.; W. A. Ramsbottom, Clerk; R. G. Riley, Supt. **DIRECTORS:** W. H. Jennings, C. D. Davol, S. B. Chase, O. S. Hawes, Charles L. Holmes, Fall River, Mass.; James F. Jackson, Winchester, Mass.; Seth Sprague, New York. **ANNUAL MEETING:** Last Thursday in Oct. **OFFICE:** Fall River, Mass.

INCOME ACCOUNT, year ended Sept. 29, 1928: Operating income, \$528,000; depreciation, \$80,000; federal taxes, \$50,000; net income \$398,000; dividends, \$380,000; charged to new machinery, \$199,727; deficit, \$168,727.

COMPARATIVE BALANCE SHEET, AS OF			
ASSETS:	Sept. 29, '29	Sept. 29, '28	Oct. 1, '27
Plant and equipment.....	\$2,612,463	\$2,313,463	\$2,612,463
Inventories.....	1,031,448	610,408	448,289
Cash & accounts receivable.....	401,222	748,888	828,222
U. S. and other securities.....	600,000	600,000	600,000
Total.....	\$4,645,097	\$4,595,558	\$4,700,076
LIABILITIES:			
Capital stock.....	\$2,250,000	\$2,250,000	\$2,250,000
Reserve for taxes.....	49,000	49,000	49,000
Reserve for depreciation.....	327,939	284,508	404,235
Profit and loss.....	2,021,158	2,011,050	1,986,841
Total.....	\$4,645,097	\$4,595,558	\$4,700,076
Current assets.....	\$3,986,222	\$1,288,970	\$2,027,523
Current liabilities.....	49,000	60,000	87,000
Working Capital.....	\$1,998,834	\$1,233,970	\$2,000,523

CAPITAL STOCK: 1. King Philip Mills stock: Authorized and outstanding, \$2,250,000 (increased from \$1,500,000 Sept. 21, 1920); par \$100. Dividends at the rate of 6% per annum paid for many years to and including 1917; Jan. 1 and April 1, 1918, 3% each; July 1 and Oct. 1, 1918, 5% each; Jan. 2, 1919, 3%; April 1, 1919, 1 1/2%; July 1, 1919, 3 1/2%; Oct. 1, 1919, and Jan. 2 and April 1, 1920, 5% each; July 1, 1920, 10%; Oct. 1, 1920, 3%; Jan. 2, 1921, 2%; April 1, 1921 to Jan. 2, 1930, incl., 6% per annum. Dividends payable quarterly, Jan. 3, etc., to stock of record Dec. 20, etc.

Extra dividends paid: Oct. 1 and Dec. 30, 1916, 3 1/2% each; April 1, 1917, 2 1/2%; June 30 and Oct. 1, 1917, 3 1/2% each; March 1, 1920, 50% extra (in Liberty bonds); Dec. 20, 1922 and Sept. 30, 1923, 25% each; Dec. 22, 1925, 20%; Dec. 22, 1926, Dec. 24, 1927, and Dec. 20, 1928, 10% each; Dec. 28, 1929 5%. Paid stock dividends of 50% each in Oct., 1906, and Sept., 1920. Stock transferred and registered at company's office. Quoted in Fall River, Mass. Number of stockholders, Sept. 30, 1929, 628.

PRICE RANGE:	1929	1928	1927	1926
Stock.....	147-90	166-128	164-126	182-112

PARKER MILLS (Controlled by Berkshire Fine Spinning Associates, Inc.): Incorporated in Massachusetts, in 1895. Manufactures cotton goods. Property consists of three plants at Fall River, Mass. and one at Warren, R. I. Total spindles, 227,654, and 5,472 looms. In Oct., 1921, the Parker Mills were reorganized and the Hargraves Mills of Fall River acquired. Employees, 1,767. For details of recapitalization plan effected in 1926, see 1927 Manual.

CONTROL: On Apr. 29, 1930 stockholders approved plan whereby Berkshire Fine Spinning Associates, Inc. would acquire control. Parker Mills preferred stockholders were to receive for each share held 1 1/4 shares of common and 1/10 of a share of preferred of Berkshire. Common stockholders were to receive for each share held 1/4 of a share of Berkshire common. Both Parker Mills and Hargraves Mills bondholders were to receive 9 shares of Berkshire preferred for each \$1,000 bond.

MANAGEMENT: OFFICERS: Henry Ashworth, Pres.; L. S. Chase, Treas.; E. B. Lovell, Asst. Treas. and Clerk. **DIRECTORS:** F. W. Easton, R. C. Small, H. H. Parker, R. G. Emerson, R. G. Riley, Henry Ashworth, J. C. Batchelder, W. S. Cook, D. H. Atwater, A. A. Harrison, F. J. Hale, L. S. Chase, B. C. Chase. **ANNUAL MEETING:** Last Thursday in October. **OFFICE:** 941 Grinnell St., Fall River, Mass.

COMPARATIVE BALANCE SHEET, AS OF			
ASSETS:	Sept. 29, '29	Sept. 29, '28	Oct. 1, '27
Real estate and machinery.....	\$3,882,663	\$3,941,155	\$3,827,812
Cash and receivables.....	400,332	421,737	425,187
Inventories.....	1,488,889	1,488,889	1,448,201
Total.....	\$6,111,884	\$5,985,812	\$5,698,501